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Paula Stephan   Associate Dean

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Gary Henry   Applied Research Center
James Ledbetter   Health Policy Center
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Tom Weyandt   Research Atlanta

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Roy Bahl   Robert Moore   Jon Mansfield, Visiting Asst Professor
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Chris Bollinger   Felix Rioja
Juei Cheng   Francis W. Rushing
Ronald Cummings   Bruce Seaman
Paul Farnham   David Sjoquist
Julie L. Hotchkiss   Paula Stephan
Keith R. Ihlanfeldt   Laura Taylor
Bruce Kaufman   Peter Terrebonne
Richard Long   Mary Beth Walker

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Michael Foster   Theodore Poister   Michael J. Bell, PTI
Atef Ghobrial   Barbara Ray   Gordon Randy Bundy, PTI
Carol Hansen   Carla Robinson-Barnes   Michael Dempsey, PTI
Amy Helling   Ross Rubenstein   Fred T. Elsberry, PTI
Gary Henry   John Schmidman   Laura Good, PTI
John Hutcheson   Charlotte Steeh   James W. Lewis, PTI
Bill Kahnweiler   Gregory Streib   Nancy J. Manson, PTI
Edith Manns   James Tonelli   Charles Mitchell, PTI
Julia Melkers   William Waugh   John O’Kane, PTI
Harvey Newman   Verna Willis   Miguel Southwell, PTI

Part Time Instructors (PTI)
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Gordon Randy Bundy, PTI
Michael Dempsey, PTI
Fred T. Elsberry, PTI
Laura Good, PTI
James W. Lewis, PTI
Nancy J. Manson, PTI
Charles Mitchell, PTI
John O’Kane, PTI
Miguel Southwell, PTI
RESEARCH CENTERS AND PROGRAMS

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David Bjornstad
T. Lynn Smith

Director
Senior Associate
Acting Director, Air Quality Program

Donata Renfrow
Kathleen Banks
Brian Riley

Sr. Research Assoc.
Admin Spec – Admin
Associate to Dir. Admin.

Fiscal Research Program
David Sjoquist
Martin Grace
Ken Hubbell
Jeanie Thomas
Dwight Doering
Barbara Edwards

Director
Senior Associate
Visiting Professor
Research Associate II
Research Associate I
Research Associate I

Dagney Faulk
Lakshmi Pandey
Mary K. Bumgarner
Saloua Sehili
Dorie Taylor
Margo Doers

Research Associate I
Research Associate I
Visiting Scholar
Visiting Scholar
Admin. Specialist Admin.
Staff Asst.

1 Faculty from the Departments of Economics and Public Administration and Urban Studies are active in the SPS research centers and programs. With the exception of directors, they are not relisted in this section.
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David Sjoquist  Director    Joseph Reid  Director, NICE
Tom Weyandt  Director, Research Atlanta    Katherine Rice  NICE
Linda Calloway  Director, OCOP    Janice Ransby  Microcomputer Spec. II
David Brice  NICE    Lynn Snyder  Consult/Admin Asst, OCOP

Applied Research Center
Gary Henry  Director    Steve Harkreader  Research Associate I
Jean Weathersby  Assistant Director    Mark Rivera  Research Associate I
Daniel Bugler  Research Associate II    Paul Vaughn  Research Associate I
Laura Henderson  Research Associate II    Angeline Jackson  Director, Admin & Info Sys
Kathleen Basile  Research Associate I    Tavis Taylor  Business Manager I
Kris Byron  Research Associate I    Myra Conwell  TMR Consult., Supervisor
Alvin Glymph  Research Associate I    Denise Wilson  Admin Coord

Health Policy Center
James Ledbetter  Director    Gordon Meredith  Research Associate I
James Cooney  Associate Director- Admin    Cindy Clark  Business Manager II
Jennifer N. Edwards  Sr. Research Associate    Dianne Farmer  Admin Asst
Karen Minyard  Sr. Research Associate    Angela Garner  Administrative Assistant
Mary Ann Phillips  Project Director    Lisa Ripoll  Administrative Assistant
Carey O’Connor  Research Associate I

International Studies Program
Jorge Martinez-Vazquez  Director    Thomas Eberhart  Asst Dir, Fin Mgmt (USAID)
Fenwick Huss  Senior Associate    Brad Moore  Admin Spec- Acad
Bob McNab  Research Associate II    Paul Benson  Admin Spec- Managerial

Program for Rehabilitation Leadership
James Stephens  Director, PRL and RRCEP    Deon Locklin  Project Director, RRCEP-CRP
Patricia Mundt  Assistant Project Director    Rebecca Curtis  Asst Proj Dir, RRCEP-CRL

Graduate Assistants
Sam Akkaramongkolr  Sean Dunn    Justin Krouac  Carol Robinson
Femi Alao  Natalia Dyomina    Adam Korobow  Michelle Rosen
Naimul Attar  Steve Everhart    Steven Maguire  Glenwood Ross
Mark Baade  N’Jie Fatou    Vikram Malani  Sonali Sakhija
Sandra Barnes  Malati Gadgil    Andy Mashburn  Bert Slotkin
Jim Barnhart  Sergiu Galearschi    Megan Mathews  Joey Smith
Larissa Bass  Tim Gao    Michael Melnik  Susan Snyder
Bryan Bezold  Kate Gardner    Wasseem Mina  Thomas Stevens
Grant Black  Chris Geller    Lilia Moshkina  Mary Sutton
Jameson Boex  Craig Gordon    Ravi Munaga  Kathleen Thomas
David Bowes  Lesley Grady    James Murphy  Wen Tsui
Brett Breen  Peter Grigelis    Fatou N’Jie  Yuri Tyumentsev
Kelly Brown  Peiyi Guo    Paula Newton  Linda Verril
Suzanne Butterfield  Reidar Hagtvedt    Bridgette Palmer  Yongyi Wang
Doug Campbell  Amy Hamilton    Bently Ponder  Diane Weinmann
Shalonda Cargill  Deanna Huffman  Rick Powell  Lisa Wilson
| Eric Cochling | Assan Jallow | Baoyun Qiao | Blair Woodell |
| Robbie Collins | Generosa Kagaruki | Elna Rae | Jianbin Xue |
| Richie Daniel | Lisa Keating | Dana Rahe | Jinshan Zhang |
| Karen Dayton | Yatkwai Kee | Hagtvedt Reidar | Darmen Zhumadil |
| Angela Douglas | Manmohan Khuman | Deidre Ricks | |
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Academic Programs and Student Activities
Academic Programs and Student Activities

The School of Policy Studies is committed to teaching students to think about and evaluate policy proposals, to providing opportunities for students to apply their skills in the real world, and to enabling students to compete in the job market and achieve their goals. This commitment begins with an Office of Academic Assistance which welcomes students on a walk in basis and, in addition to its regular hours of 9:00 to 5:00, opens at 7:00 a.m. and closes at 7:00 p.m. two or more days a week. It continues with a faculty and staff dedicated to providing students with the broad-based education required to advance and contribute to an urban society, and a career assistance program to help students locate internship and job opportunities. Students may contact Sue Fagan or Wanda Cooley for academic assistance, or Sam Williams for career assistance.

Major accomplishments this year include:

C A 25% increase in enrollment in economics courses
C The addition of the program in Human Resource Development (HRD) to the School
C The enrollment of more than 30 students in the newly initiated joint M.P.A./J.D. degree
C The formal approval by the Regents of the joint Ph.D. degree in Public Policy with the Georgia Institute of Technology
C The designation of the HRD program as “most outstanding” by the Academy of Human Resource
C The design of a new major in urban policy studies
C The successful drafting of a new curriculum, suited for semesters
C The development of a Career Assistance program
C The creation of the Community Outreach program
The development of a program to assist SPS staff who wish to take advantage of the newly adopted free tuition policy for System employees

The successful placement of all students who received a Ph.D. in Economics this year

Undergraduate Programs

Economics

The Bachelor of Arts (B.A.) and Bachelor of Science (B.S.) in Economics were transferred to the School of Policy Studies from the College of Arts and Sciences in the spring of 1997. Currently, there are 48 majors enrolled in the School, an increase of 37 percent over the previous year. Students who wish to take a core of business courses, but major in economics, have the option of receiving a Bachelor of Business Administration (B.B.A.) in economics. There are currently 67 majors in this program.

During the spring quarter of 1997, over 1,300 students registered for economics courses. The demand for Principles of Economics caused the SPS to add four new sections of beginning micro and macroeconomics to the class schedule. This continued the trend toward an increased demand for economics courses evidenced in the fall quarter of 1996, when six new sections of macro and microeconomics were added to the schedule and more than 160 additional students took advantage of these new course offerings. Enrollment in economics courses was at a record high in the fall of 1997 when 1,643 students registered in economics classes, an increase of 1,300 credit hours over enrollment the previous fall.

Beginning in Spring 1997, the SPS opened the Economics Tutorial Lab where undergraduate tutors work with students on economics problems. Computers are available in the lab so students can utilize software designed to accompany their textbooks. The Economics Lab grew out of a pilot program, begun in the winter quarter, which provided tutors to students with learning disabilities.

This year, the Department of Economics had a charter approved by the GSU Student Government Association for an Economics Club. Membership is open to all students with a major or an interest in economics. The club provides undergraduates with a common meeting place and a forum to help them understand what economists do and the essential framework economics provides for analyzing and understanding major economic issues. In addition to publishing a quarterly newsletter to inform members of jobs, internship and fellowship opportunities, the club sponsors a guest speaker series and social activities.
• Brian Goggins from the U.S. Foreign Service and Donald Ratajczak, director of the GSU Economic Forecasting Center, spoke to the group about career opportunities here and abroad for those graduating with training in economics.

• The club organized a tour of the Federal Reserve Bank.

• A luncheon with the Atlanta Economics Club provided an opportunity for students to meet professional economists working in the metro area.

• Samuel L. Skogstad, chair of the Economics Department, hosted a cookout at his house to kick off the 1997-98 year and to welcome new and returning members.

Urban Policy Studies

The Bachelor of Science (B.S.) in Urban Policy Studies, the only program of its kind in the Regents System, is an interdisciplinary degree designed to provide students with both the fundamental background and the specialized knowledge needed for professional positions in urban and policy-related fields. In addition to the common core, each student selects a specialization in one of the following areas:

• aviation management,
• gerontology,
• human resources,
• planning and economic development, and
• urban governance.

Beginning with the fall of 1998 students will also be able to choose a track that specializes in policy.

There are currently 150 students enrolled in the program. Many students in urban policy studies choose to do an internship as part of their course of study. This year 16 undergraduate students have completed internships with a variety of organizations.²

² See “Internships” section of this report.
Masters Programs in SPS

Economics

The Master of Arts (M.A.) in Economics degree was officially transferred from the College of Arts and Sciences, effective winter quarter, 1997. Students who wish to have a foundation in business can receive a masters in economics by enrolling in the M.S.B.U.E. (Master of Science in Business Economics) program through the College of Business Administration. Faculty in the Department of Economics now take responsibility for these two master's programs as they advise students on appropriate course selection and work with them on research projects. There are currently 40 masters-level students in economics. The faculty of the Department of Economics also staffs the economics courses in the M.B.A. program in the College of Business Administration.

Human Resource Development

The Master of Science (M.S.) in Human Resource Development was transferred to SPS from the College of Education, summer quarter 1997. This program represents an excellent fit with the Department of Public Administration and Urban Studies’ existing specializations in human resources and human resource management. The core HRD faculty, Carol Hansen, Bill Kahnweiler and Verna Willis, continue to provide expertise and guidance to students enrolled in this program, which was named as “most outstanding HRD academic program” by the Academy of Human Resource Development in 1997. There are currently 49 students enrolled in the program.

Urban Policy Studies

The Master of Science (M.S.) in Urban Studies was changed to the M.S. in Urban Policy Studies to reflect the increasing policy content of the degree as part of the transition to the School of Policy Studies. The degree continues to attract students who are interested in pursuing an interdisciplinary program of study designed to provide them with an understanding of urban issues as well as methods of generating new knowledge about urban areas. There are currently 46 students enrolled in the program, compared to 42 a year ago.

A unique feature of the program is that prior to graduation students must demonstrate competence in their chosen area through either a thesis, a practicum, or an internship. Internships and practicums have been placed in a wide variety of settings this year, and are listed in the "Internships" section of this report.
The M.P.A.

The Master of Public Administration (M.P.A.) enjoyed a steady increase in enrollment during the past twelve months and there are currently 96 students in the program, compared to 71 a year ago. The School has also worked closely with the College of Law to implement the joint M.P.A./J.D. degree. Although this joint degree program has been available to GSU students for some time, active recruitment was initiated for the first time in fall, 1997. More than 30 students are now pursuing their M.P.A. and J.D. degrees concurrently. Students in the joint program earn both degrees one to two terms earlier than would be possible if they pursued each degree separately.

Doctoral Programs in SPS

Ph.D. in Economics

Four students received their Ph.D. in Economics during the reporting period: Fitzroy Lee, Joe Timmerman, Michael Jordan and Saloua Sehili. Fitzroy Lee is working this year as a research economist in the Economic Research Service division of the U.S. Department of Agriculture. He will join Tulane University as an assistant professor in the fall of 1998. Joe Timmerman is now assistant professor of economics at the University of Minnesota, Morris. Saloua Sehili joined the faculty at the Center for Economic Research and Graduate Education, the Economic Institute (CERGE-EI), an economic think tank affiliated with Charles University and the Czech Academy of Science in Prague. Michael Jordan is a consultant with Tillinghast-Towers Perrin.

Two doctoral students worked in Washington during the summer of 1997: Katherine Gardner with the Congressional Research Service and Dagney Faulk at the World Bank. Dagney’s work on the Eastern Europe and Central Asia regions was commended in a letter her supervisor wrote to the chair of economics, and led to co-authored papers on Eastern Europe’s debt buildup and on Lithuania’s medium-and long-term transition reforms.

Several Ph.D. students in economics have assisted local area colleges in meeting their classroom needs. Cavery Bopaiah taught classes at Morehouse College during the fall of 1997; Christopher Geller was a visiting instructor at Kennesaw State; Stephanie Stich taught at Agnes Scott College. Glenwood Ross accepted a position as an instructor at Morehouse College. His first day of class he was delighted to learn that three of his students’ fathers were his classmates at Morehouse 30 years ago.

Several advanced Ph.D. students are working full time with centers at Georgia
Mary Mathews Kassis is research coordinator of the Economic Forecasting Center. Robert McNab is a full time staff member on the USAID sponsored Russia Fiscal Reform Project. Bob’s Russian skills have come in quite handy during the periods he has spent in the SPS Moscow office. Jameson Boex, Sergiu Galearsci and Yury Tyumentsev have also joined the Russia project. Barbara Edwards and Dagney Faulk have accepted research associate positions with the Fiscal Research Program.

Students have co-authored a number of articles with faculty this year. These articles, along with dissertations completed and presentations given at various professional meetings, are included in the “Papers, Books & Chapters: Published or Forthcoming” section of this report.

Georgia State University Ph.D. students in economics were well represented at the Southern Economic Association meeting in Atlanta in November. Eight Ph.D. students had papers chosen and made presentations at the meetings; additionally, three students served as discussants at the meeting. Other students presented papers at the American Economic Association meeting in New Orleans in January and the National Tax Association meeting in Chicago in November. These are outlined in the Graduate Student Activities section.

Faculty in the department continue to write with students after they have graduated. These publications are reported in the Papers, Books and Chapters: Published or Forthcoming section.

There are currently 38 students in the Ph.D. program. Students are normally full time and attend classes during the day. With the exception of one student, who declined financial assistance, all are supported as either GRAs or GTAs. Admission to the Ph.D. in Economics is once a year for the fall. This year, the admissions committee selected 7 new candidates from an applicant pool of approximately 100. The entering class includes students from Georgia, Canada, Florida, Tennessee, and New York, and from as far away as Tanzania and the Peoples Republic of China.

Ph.D. in Human Resource Development

In July of 1997, the doctoral program in Human Resource Development (along with the MS-HRD program) was transferred from the College of Education to the SPS. This program currently has 40 active doctoral students. Approximately three-fourths of these students have completed their program of study coursework and are preparing for doctoral comprehensive examinations, the prospectus defense, or have been admitted to candidacy and are working on their dissertations. The remaining students are at various stages of coursework completion. Doctoral students who graduate after fall quarter, 1997, will be graduating from the School of Policy Studies.
The Joint Ph.D. in Public Policy at Georgia State and Georgia Institute of Technology

A joint Ph.D. degree in Public Policy, which combines the resources of the School of Policy Studies and the School of Public Policy at Georgia Institute of Technology, was approved by the Board of Regents summer 1997. The doctoral program, the first such joint program of its kind in the U.S., will involve a full collaboration in curriculum between the two schools, with the degree actually conferred by both institutions. Students will be required to establish residency at both institutions, and will take courses and conduct research with faculty from both institutions.

The faculty seek outstanding students who wish to pursue careers in the public policy field, especially careers related to one of the program’s specializations, which include: urban and regional economic development, environmental policy, information and telecommunication policy, policy implementation and administration, public finance, science and technology policy, urban policy, and policy and program evaluation.

More than 150 individuals have written or called to express interest in applying to the program. Applications will be reviewed beginning March 1, 1998, for admission fall quarter, 1998. Paula Stephan is the interim director of the program and is working closely with the Office of Academic Assistance of the School in developing the program.

School of Policy Studies Graduate Student Association

To increase opportunities for social interaction and encourage professionalism among graduate students, the School of Policy Studies Graduate Student Association was formed, and recently received a charter from the GSU Student Government Association. The group is planning a series of monthly luncheon meetings beginning in January, where panel discussions and topics of interest to graduate students will be addressed. Topics for the meetings will include:

- a panel discussion by the Fiscal Research Program on taxation and the economy;
- a presentation on current projects from the Environmental and Experimental Economics Lab;
- issues and research in health policy; and
- a program on preparing for job market: job searches from a nonprofit, for profit, and teaching perspective.
Graduate Research Assistantships

Ninety-six GRAs currently work with faculty in the SPS. More than two-thirds of these work on funded research projects. Although most GRAs are doctoral students, significant research assistantship funding is also available to master’s students. Beginning in fall quarter, 1997, fifteen new graduate assistantships in public administration and urban studies were made available for students enrolled full-time in the M.S. or M.P.A. degree programs and the School has supported a number of students as GRAs who are enrolled in the joint M.P.A./J.D. program.

Graduate Teaching Assistantships

Twenty-three Ph.D. students in economics have served as Graduate Teaching Assistants during the past 12 months.

Internships and Service Learning

Internships are an important part of the School’s degree programs. During the past year, 63 graduate and undergraduate students completed internships for academic credit. The graduate internship is one of several exit options for students in the M.P.A., M.P.A./J.D., and the M.S. in Urban Policy Studies degrees. The internship program is coordinated by Public Administration and Urban Studies faculty member, Barbara Ray, with internship supervision by additional PAUS faculty. Students in the M.S. in Human Resource Development are required to complete an internship unless they have significant HRD work experience. This year, faculty member Verna Willis supervised the internship placement of students in the HRD master’s program. The internship is also a capstone course for urban policy studies undergraduates in their senior year, or a junior elective. Enrollment each year is primarily during winter and summer quarters.

This year, M.P.A. and urban policy studies students specializing in urban governance worked in a range of public and private organizations, including:

- Georgia Department of Community Affairs
- Atlanta Downtown Partnership
- Nashville Humane Association
- Office of Planning and Budget, State of Georgia
- Police Academy, City of Atlanta
- The American Red Cross, Metropolitan Atlanta Chapter
- Office of the Inspector General, Evaluations and Inspections,
- U.S. Department of Health and Human Services
- The Arts Exchange
• Georgia School Age Care Association
Urban policy studies students in the human resources specialization gained experience working in human resources roles or departments for the following public and private organizations:

• Key Resources
• Career Services, DeVry/Atlanta
• Georgia Department of Labor, Jobs for Georgia Grads
• Make a Wish Foundation
• Georgia Quick Start
• Robinson Humphrey
• Office of Human Resources, Georgia Institute of Technology
• The Hyatt Regency, Atlanta
• The YMCA, Downtown Branch
• Wesley Woods Geriatric Center, Employment Services

Students with a nonprofit administration specialization were employed in internships by:

• The Atlanta Black United Fund
• CARE (Cooperative for Assistance & Relief Everywhere)
• Aging Services, Atlanta Regional Commission
• Canine Vision, Inc.
• The Friend to Friend Mentorship Program, NAACP, Atlanta Chapter

Planning and economic development, aviation and transportation students worked for:

• The Midtown Alliance
• Planning Division, Cobb County Community Development Department
• The Atlanta Project
• NAACP’s Community Development Resource Center
• Concerned Black Clergy
• Bureau of Planning, City of Atlanta
• ARP, Inc.
• U.S. Airways

Students with a specialization in gerontology worked with the Georgia Council on Aging and with two of the Atlanta Regional Commission’s programs:

• Aging Services
• The Aging Connection

Master’s students in the human resource development program have the opportunity to gain HRD-related work experience among HRD practitioners during a one to two-
quarter internship at their own organization or an approved field site. Internships were completed at a number of organizations this year, including:

- Hands On Atlanta’s Volunteer Services and Outreach Department
- The Department of Family and Child Services
- U.S. Department of Labor, Career Assistance Program
- The Center for Effective Performance
- MARTA
- Amano Japanese Business Consulting Group
- Kaiser Permanente
- The Home Depot
- DeLoitte & Touche Consulting Group, Atlanta Office
- United Parcel Service, Corporate Training Division
- Office of the Governor, State of Georgia
- Rock-Tenn Corporation

A number of HRD students completed work and projects for colleges and universities in Georgia, including:

- a project related to event planning at Georgia Institute of Technology
- career counseling evenings at the GSU Career Counseling Office
- a project for the Career Services Center at Kennesaw State University
- the design of an International Student Orientation packet for DeKalb College
- an analysis of student recruitment and a profile for future recruitment for Oglethorpe College
- work with HRD executives at the Board of Regents, University System of Georgia

“In-house” internships, involving projects completed at the students’ own organizations under the supervision of HRD in-house professionals, included:

- a training needs assessment and the development of an Internet training module for BellSouth Telecommunications
- a project for the Learning and Education Division of Coca-Cola
- “Project Opportunity,” a hospital effort to develop training and career pathways for entry-level employees at Saint Joseph’s Hospital

Several internships led to employment opportunities for students this year. Heather Mugg has become director of program management at American Intercontinental University, a graduate school of information technology, since completing her 1997 internship there. Pamela Reyes, a professional with 15 years of HRD experience, chose to expand her horizons and complete an internship with Manchester Partners International. Her work involved career development programming, and she will continue working with the firm as a consultant. Cheri Marcia Starr completed a training needs assessment in her internship at Oglethorpe Power and was retained
to complete additional work related to a company merger. **Tracey Ulmer** was supervised in her internship by the human resources manager at *Scientific Atlanta*. Tracey has since been employed full time by the organization.

**Other Internships**

Building the relationship between employers and students is central to the mission of the **Career Assistance** unit of the Office of Academic Assistance. Career Assistance pursues mutually beneficial partnerships with the public and private sectors, and nonprofit organizations. Through their participation, employers gain motivated interns who are in training for careers in the fields of economics, public administration and urban policy studies, and who can apply skills to complex tasks ranging from policy analysis to public finance to assessing the performance of market systems and governments. In return, students are able to stretch their capabilities, learn in the work environment, and investigate careers and employers to pursue after graduation.

Internships are available throughout the year with such companies as: Federal Reserve Bank of Atlanta; Office of Congressman Nathan Deal; Association County Commissioners of Georgia; Cathy Wollard, Atlanta City Council; Georgia Dept. Of Labor; Governor?s Office of Planning and Budget; Travelers Aid of Metropolitan Atlanta; Armellini Industries, Inc.; Atlanta Neighborhood Development Partnership, Inc.; Rothman & Associates, Inc.; U.S. General Accounting Office; Georgia Power Company; National Linen Service; United Parcel Service; Unique Internship in Diplomatic/International Affairs located in Washington, DC; Atlanta Public Schools; Governor?s Intern Program; Congressional Hispanic Caucus Institute; National Congress Community for Economic Development; Clark County Human Resources - Las Vegas, NV; and Lucent Technologies.

**Service Learning**

Service Learning is a form of experiential learning where students apply academic knowledge and critical thinking skills to address genuine community needs. The Office of Community Outreach and Partnerships (OPOP) offers opportunities for students to participate in service learning. These opportunities are not an academic class generated experience, but a chance to serve the community while gaining experience where learning is applied. Students make a 6 month (450 hour) to one year (900 hour) commitment to work with a community organization; they are paid for their work and also receive an educational award to apply toward educational expenses. During 1997, service sites included:

- Atlanta Community Toolbank
- Community Design Center
- Community Housing Resource Center
- Family Tree Resource Center
Awards, Honors and Scholarships

The School of Policy Studies recognized the academic achievements and service of its students at the first annual SPS Honors Dinner held at the Commerce Club on May 14, 1997. Keynote speakers were students Eric Garvanne, Jr. (B.S. Urban Policy Studies program) and Dagney Faulk (Ph.D. in Economics program). The School was especially proud of Eric Garvanne, Jr, who was selected by Phi Kappa Phi to receive the Mary Lou Grabbe Phi Kappa Phi Scholarship in recognition of his academic achievements. In addition, he received the 1997 Honors Program Award for achieving the highest grade point average in the program. During the program:

- The Department of Economics recognized the two undergraduate students who achieved the highest grade point average in 1997, Melinda Jenner and Pamela McFarland.

- Brenda Nelms, another undergraduate economics major, received the Wall Street Journal Student Achievement Award.

- Doctoral students Glenwood Ross and Saloua Sehili received Excellence in Teaching awards.

- The George J. Malanos Economics Scholarship was presented to Dagney Faulk in recognition of her commitment to the exchange of ideas in the field of economics.

- The Department of Public Administration and Urban Studies presented the United Airlines-Eddie Carlson Award to Joseph Bagnuolo, Jr., the undergraduate aviation student with the highest grade point average for the year.

- Martha Smith, an undergraduate urban studies major, and two master’s students, Douglas Honker and Darcy Levit, were honored with the William R. Gable award, recognizing their academic excellence and professional promise.
• The Best Term Paper award in the Master of Public Administration program was presented to Angela Bowie and Tryllis Hallford.

• Lynn Jones and Mark Nuhfer were recognized as the two M.P.A. students who achieved the highest grade point average during 1997.

• Service awards for 1997 went to Marie Merlot, president of the Economics Club and Kathleen Thomas, president of the SPS Graduate Student Association, as well as the SPS?s Student Government Association senators, Frances President-Allen and Angela Douglas.

• Twenty-two M.P.A. students were inducted into the Public Administration Honor Society, Pi Alpha Alpha.

Academic excellence awards available to undergraduate students at the end of each quarter were also presented at Honors Day. These include the Dean’s List and Faculty Scholar designations, recognizing students who attain a 3.5 or a 4.0 grade-point-average in ten or more hours of coursework, respectively. The percent of the undergraduate population qualifying for academic excellence awards each quarter was: 26% for fall, 1996; 23% for winter, 1997; 20% for summer, 1997; 31% for fall, 1997.

Recruiting Activities

• Newspaper ads, radio spots and mailings have targeted potential student populations at the undergraduate, master’s and doctoral levels have generated more than 3,000 requests for applications to SPS graduate programs during the past three quarters.

• New brochures for the M.S. in HRD and the M.P.A./J.D. program were developed and distributed during summer quarter.

• After the graduate programs in HRD were transferred to SPS, all recent HRD graduates were contacted to let them know about the change and ask for their assistance in recruiting new students.

• A Ph.D. in Economics poster was distributed to over 700 selected institutions in fall, 1997.

• School of Policy Studies staff represented GSU at career days at Savannah State College, the State University of West Georgia, DeKalb College, and other events, primarily to recruit undergraduate students.
• All undergraduate students who were admitted to GSU in an “undecided major” status for fall quarter (approximately 725) received a letter from the Department of Public Administration and Urban Studies chair, inviting them to consider majoring in urban policy studies, along with a brochure highlighting the degree and specializations available.

• Students who expressed an interest in aviation received a letter and information from the faculty advisor for that program.

• All students who received a grade of “A” in EC 201 or EC 202 during the year received a letter from the Department of Economics chair, inviting them to arrange a time to speak with a faculty member about becoming an economics major or incorporating economics courses into their programs. The intent of these letters was to acquaint students with the valuable background our degree programs furnish for careers in law, government, business or education.

Student Profiles

Undergraduate Profile

The majority of SPS undergraduates are transfer students in their early to mid-twenties. Most have part-time or full-time jobs in the public or private nonprofit sectors. Sixty percent of our undergraduates are female; approximately 45 percent are minority students. As is common at GSU, many students have family and job responsibilities in addition to educational commitments.

Masters Students Profile

Students in the master’s programs in economics, public administration, human resource development and urban policy studies typically balance the demands of family, work and academic responsibilities with their desire to advance their career and gain expertise in a chosen field through academic study. These students mirror the demographics of the general population at GSU. They are typically in their late 20’s to early 30’s, work full-time, and have at least 5 years of work experience.

The entering class for spring quarter, 1997, was a diverse group that included a member of the session staff of the Speaker’s Office for the State of Georgia; the associate superintendent of Yerkes Research Center of Emory University; an English as a Second Language teacher who spent three years working for the Ministry of Education in Japan; the chief jailor of Fulton County Department of Corrections; the business manager of Dynamo Swim Center, a local non-profit organization; a dietician from Grady Hospital; the partnership coordinator for the Georgia Forestry Commission; a financial assistant for the United States
Department of Agriculture, Natural Resources Conservation Service; the clerk to the Fulton County Commission; and caseworkers for the Clayton and DeKalb County Departments of Family and Children Services.

Fall quarter’s entering master’s class included human resources specialists from Georgia Pacific Corporation and G.E. Capital Corporation; a case manager for Community Friendships, Inc.; the assistant director of The National Conference of Christians and Jews, Atlanta Region; a police officer recruit from the Atlanta Police Department; a customer service agent from Delta Air Lines; an executive director for Apple Corporation; an architect who works as program manager for Office of Facilities, Board of Regents of the University System of Georgia; an administrative assistant from the City Public Defender’s Office; a platoon leader from the U.S. Army, and a logistics specialist from the National Guard; a teacher from Epstein School; a member service representative from Kaiser Permanente; the clerk of the Ft. Lauderdale, Florida Circuit Court; the manager of Rennaissance Atlanta Hotel; an executive recruiter from Andersen Consulting; a research specialist for the Department of Veteran’s Affairs; a program officer for CARE, USA. Other entering students held positions at BellSouth, Macys, Emory University, Georgia State University, Mercer University, the University of Georgia, the Georgia Department of Natural Resources and Zoo Atlanta, among other organizations.

A number of international students have joined our master’s programs this year. Students from the Bahamas, Kenya and Korea were part of the spring entering class. Yury Tyumentsev, a student from Russia who received a prestigious Edmund Muskie Fellowship for his graduate studies, entered the MA in Economics program this fall. Mikhail Melnik, who is also originally from Russia, received his Bachelor’s degree in economics from GSU and also attended Boston University before entering the MA program this fall. Mpho Sechoaro, who is from South Africa, began her MPA studies, while Thanawan Jirasevijinda, from Thailand, and George Punungwe, from Zimbabwe, entered the MS in Urban Studies program.

Alumni from the masters programs who have recently accepted positions include: Brian Bezold, policy analyst for the Georgia General Assembly; Tom Tully, administrative assistant to the County Manager of Floyd County, Georgia; Clay Parks, research associate for the Doctoral Scholars Program at the Southern Regional Education Board; Arleen Allen, marketing and internal communications administrator for the Tropical Federal Credit Union in Miami, Florida; Kevin Fillion, assistant director of the Georgia Legislature’s Budget Responsibility Oversight Committee (BROC); Lucy Moses, budget analyst for the Georgia Office of Planning & Budget; Matt Jarrard, analyst, Georgia Office of Planning and Budget’s (OPB) Management Review/Evaluation Division; Keisha Harris, Georgia Department of Community Affairs; Rick Tangum, Georgia Department of Community Affairs; Craig Sawyer, compliance officer, U.S. Department of Labor Office of Federal Contract Compliance Programs; Steve Fanczi, director of risk
management, Georgia Department of Administrative Services

Ph.D. Student Profile

Doctoral students in economics are usually full-time, daytime students. Most of them are in their early 30’s and have had 5 to 7 years of full-time work experience before deciding to pursue a doctoral degree. The majority have also had some graduate education or have a master’s degree.

Before coming to Georgia State, Jim Barnhart, who completed his master’s degree at Johns Hopkins University, was regional coordinator for the Presbyterian Church. Peter Grigelis completed his bachelor’s degree at Ithaca College and worked as a loan officer for Charter Mortgage. Generosa Kagaruki, who is from Tanzania, completed her master’s degree in economics at Indiana University before entering our doctoral program. Carol Robinson, who has a master’s degree in education from GSU’s College of Education, worked as a health scientist for the Centers for Disease Control, conducting fiscal analyses of national HIV/AIDS prevention programs. Geoffrey Vinson entered the doctoral program after completing his bachelor’s in economics degree at Maryville College in Tennessee. Yongyi Wang, a graduate of the Capital University of Economics and Business in Beijing, P.R.C., was a financial analyst for the Beijing Tax Bureau prior to moving to Atlanta: his work focused on analyzing the influence of current tax reform on the finance budget of Beijing. Dianne Weinman, who has an M.B.A. from Hofstra University, worked as strategic planning manager for United Parcel Service.

Alumni Activities

The Public Administration and Urban Studies Alumni Club continues to be an active source of networking opportunities for bachelor’s and master’s graduates engaged in the job search. In January, the club held a Career Information Fair at GSU to provide specific information on available job categories and the process by which to apply for these jobs. More than 25 employers from leading public and non-profit organizations in the metro area participated in the marketplace, which was held in the west exhibit area of the Urban Life Center.

Bob Snee (BS, 1988, MS in Urban Studies, 1990) served as chair of the 1997 Career Information Fair and will be heading up this year’s activities as well. Andy Kearney (BS in Urban Studies, 1994) is currently serving as alumni club coordinator for the GSU Alumni Association, and several other alumni have taken key leadership positions: Barbara Landay (MS in Urban Studies, 1974) was chair of the 1997 Speaker Series; Lucy Moses (MPA, 1995) is chairing the Alumni/Student Mentor program, which matches current students with alumni in their field of interest.
Under the direction of Sam Williams, a survey of over 1,800 graduates from the SPS and its predecessor schools was undertaken and has already produced a list of 33 alums who are willing to help the School find jobs and internship positions for our students. Alum Andy Kearney was very helpful in obtaining the mailing list for this project. It was no small feat to track down names and addresses of alumni from as far back as 1977. In addition, several Alumni Club members, including Carolyn Sutton, Jay Givarz, Barbara Landay and Matt Jarrard, provided a great deal of survey assistance.

An alumni mentor program to match students with an alum who is working in the profession of their interest is in the development stage. A mentor would meet with a student periodically (monthly or quarterly) to discuss the student’s progress with career development or job search activities. Lucy Moses, Hugh Warren, Jr., Brian McDougal, Byung Lee, David Thompson, and John S. Voit have all shown an interest in becoming the nucleus of an alumni mentoring group.

PAUS faculty John Thomas, Harvey Newman, and Katherine Willoughby take an active interest in the alumni club by regularly attending meetings. Other faculty participate as guest speakers; Amy Helling addressed a group of 40 alumni, students and faculty at the fall quarter club meeting.

Career Assistance Program

Sam R. Williams joined the School of Policies Studies in the spring of 1997 to organize and carry out an outreach campaign with the objective of identifying employment opportunities for all of the SPS? degree programs. The career assistance program, housed in Room 1204 Urban Life, is conveniently located in the Office of Academic Assistance suite. Sue Fagan, Wanda Cooley and GRAs, Bill West and Kathryn Bryce, as well as several faculty and staff are assisting Sam in this program. Sam meets with students and SPS graduates who are interested in internships while studying at GSU and employment opportunities following graduation. Sam was responsible for the development of the Alumni survey and is in the process of developing the Mentor program (see Alumni Section above).

With assistance from alum Brenda Cunningham the SPS Career Assistance unit has begun to enter job listings from the public sector and non-profit sector into the “JobTrak” system. This allows students who have registered with JobTrak to take advantage of this job search service. SPS students have an advanced opportunity to see the list before other students see it by using the SPS e-mail job listing system. JobTrak allows registered students to have their resumes sent directly to employers.

Bill West, a GRA in Human Resource Development, and Kathryn Brice, a GRA in
the M.P.A. Program, have been working in the Career Assistance unit to develop a source book for SPS students which will include career development strategies, overview of GSU resources, government and private sector job lines and web addresses, profiles of potential job titles and professional organizations for economists, political scientists and public administrators.

Career Assistance is also producing a list of jobs and internships that is currently available by U.S. mail to interested students and recent graduates, or through an e-mail distribution system for those who have access to e-mail.

Semester Conversion

Throughout this year, faculty and staff at the university have been very involved in deciding issues related to the university and the entire Board of Regents’ system converting from the present quarter system to a semester system. The staff in the Office of Academic Assistance has been involved in numerous planning meetings to determine general academic regulations, the new clock schedule for the university and modification of the PACE (academic course evaluation) program, and have assisted faculty involved in decisions about curriculum and degree program revisions.

New Curriculum

Switching from quarters to semesters has given faculty the opportunity to review the entire curriculum for the various degree programs. Changes in degree structure have been made and new courses added to incorporate the expertise of the faculty, including several new faculty members, and to ensure SPS students are receiving a state-of-the-art degree that takes into consideration the evolving nature of research and new developments in the field, and will make them marketable after graduation.

The Department of Economics, recognizing the scholastic achievement of students in the undergraduate programs, developed two new Honors courses at the senior level. Students in the Honors program may choose to take an Honors Research in economics and/or an Honors Thesis writing course. Given the capstone nature of these courses, students will be provided with an opportunity to develop the research and writing skills that will be essential if they choose to pursue a graduate degree, as many of our students do.

Another new course, The Economics of Contemporary Social Problems, will allow students with no prior background in the subject to explore how economics relates to their own everyday experiences. This course does not provide the depth or specialization of the two principles classes, Macro and Microeconomics, but illustrates how economic concepts can assist in understanding and developing
solutions to problems affecting individual households and present day society. Designed to be used as an elective in the social science area in the undergraduate curriculum, this course has varying topics and covers such issues as welfare reform, the economic consequences of large families, returns in investing in education, and other timely issues that will affect all students.

Three new graduate courses have been developed to coincide with semester conversion: The Economics of Innovation and Entrepreneurship, Special Topics in Labor Economics, and Regional Economics. The new courses will draw on the ongoing research of faculty working in these areas. For example, the course dealing with innovation and entrepreneurship will review growth theory, internationally-linked markets in a global economy, and innovative activity associated with theories of the firm.

A number of existing courses, both at the undergraduate and graduate levels, will have revised course content, beginning with semesters. The faculty took this opportunity to incorporate new theories and strategies into existing courses, and the result is a degree curriculum which is dynamic and stimulating.

**The Department of Public Administration and Urban Studies** will enhance their degree programs after semester conversion with the introduction of a new area of specialization at the undergraduate level and several new courses both at the graduate and undergraduate level. The faculty’s review of the curriculum also resulted in the creation of a new prefix, PAUS, which will designate all courses taught by the Department of Public Administration and Urban Studies.

At the undergraduate level the department will introduce new courses in Public Policy Process and Leadership, Citizenship and Public Ethics. Continuing the spirit of collaboration and joint use of resources, there will also be a number of cross-listed classes with the Department of Political Science. In addition to the existing areas of specialization, students majoring in urban policy studies will be able to choose a new specialization in Public Policy.

Eleven new graduate courses will be introduced into the curriculum. These courses include three one semester-hour courses, courses in policy analysis and research, and other offerings to complement the career tracks within the degree programs.

Additionally, fourteen new courses have been approved in connection with the joint Ph.D. degree in Public Policy, which will begin fall quarter, 1998. In collaboration, faculty at Georgia Tech and Georgia State have worked to develop a doctoral curriculum which utilizes the strengths and faculty expertise of the two institutions. Courses in research methods, policy analysis and public policy, and doctoral seminar classes are examples of courses developed for this unique degree program.
Semester Conversion Manual

The decision was made at the university level that each college should develop a transition manual for the students in their college, indicating how their degree programs, program requirements, and courses would change when the university converts from quarters to semesters. A companion piece to the colleges’ transition manuals will be published by the Registrar’s Office, to include general academic regulations. The *School of Policy Studies Transition Manual* was developed by the staff of the SPS Office of Academic Assistance. Publication of the SPS manual coincided with the university manual. In October, all undergraduate freshman, sophomore and junior students were mailed copies of both manuals. Students have repeatedly commented on how helpful the transition manual has been in planning their coursework and which courses they will register for winter, spring and summer quarters, 1998. Graduate students in the SPS have also commented favorably on the detail provided in the SPS manual and the number of questions answered as a result of their review of the manual. The goal was to ease student concerns about the transition and how their degree programs would be affected. From all feedback received, the *SPS Transition Manual* has served that purpose well for our students.
Faculty and Professional Staff Activities
Papers, Books and Chapters: Published or Forthcoming

This year’s output includes more than 200 refereed papers, books and book chapters. The quality of the placements was excellent and ranged across disciplines from the Journal of Political Economy to the Public Administration Review. Another 50 papers are currently under review at professional journals.


3 Co-authored papers are listed only once, under the name of the first author. All School of Policy Studies’ author names are highlighted in bold. Additional co-authors are listed in parenthesis. Graduate Research Assistants are designated with an asterisk. Former graduate students are shown with a double asterisk. Reprints of selected items are available through the Office of Communications at the School (404-651-4328.)


Christopher R. Bollinger, Keith Ihlanfeldt and David Bowes*. “Spatial Variation in Office Rents within the Atlanta Region,” *Urban Studies*, forthcoming.


**Laura Osborne** wrote a draft report, “The Economic Impacts of Controlling NO\textsubscript{x} and VOC Emissions in the Atlanta Region,” for the Environmental Protection Division, Georgia Department of Natural Resources, April 1997.


Jeanie Weathersby. “Challenges of Leadership: Why Would Someone Choose to


Papers under Review, or “Revise and Resubmit” Status


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4 Co-authored papers are listed only once, under the name of the first author. All School of Policy Studies’ author names are highlighted in bold. Additional co-authors are listed in parenthesis. Graduate Research Assistants are designated with an asterisk, and former students with a double asterisk.

E. Michael Foster. “Service Use Under the Continuum of Care: Do Followup Services Forestall Hospital Readmission?,” *Health Services Research*, revise and resubmit.


Francis W. Rushing (co-authored with Stan Smits). “Britain's Experiment with Entrepreneurial Change at the Community Level,” Academy of Management Executives, revise and resubmit.


Journal Refereeing, Appointments, and Other Professional Activities

Five journals are edited or co-edited by faculty in the School of Policy Studies. In 1997, SPS faculty were on the editorial boards of 26 journals and served as reviewers for over 100 journals, foundations and publishers. The faculty and senior associates have been involved in a broad array of teaching, research and advisory work across this country and in other nations. The list of activities below is a good indication of the progress made by SPS in establishing its position as a nationally recognized policy school.

Journals Edited by SPS Faculty


Gary T. Henry is Editor-in-Chief of *New Directions for Evaluation*.

Bill Kahnweiler has been invited to serve as Editor of Peer Reviewed Manuscripts submitted by U.S. authors for *Organization Development Journal*.

Bruce Kaufman is Co-Editor of the *Advances in Industrial and Labor Relations*, JAI Press.

John C. Thomas is Co-Editor of the *American Review of Public Administration*, ranked among the top three public administration journals in the United States.

William L. Waugh, Jr. is Co-editor of *Policy Studies Review*.

Professional Activity

David Audretsch is an Editorial Board Member of the *International Journal of Industrial Organization* and the *International Journal of Biotechnology*.


David Audretsch was appointed as Chair of the Joseph S. Schumpeter Prize Committee ($10,000) for the International Joseph S. Schumpeter Committee.

David Audretsch was appointed as Visiting Research Fellow at the Tinbergen Institute in The Netherlands.

David Audretsch was appointed as Visiting Research Fellow for EIM Consulting for Small- and Medium- Sized Business in Zotermeer, The Netherlands.

David Audretsch was appointed to the Academic Council of the American Institute for Contemporary German Studies at Johns Hopkins University.

David Audretsch was appointed as Member of the Programme Committee for the Annual Meetings of the European Association for Research in Industrial Economics (EARIE), to be held in Copenhagen, September 1998.


Roy Bahl received the Aaron Wildavsky Award for Lifetime Achievements in Public Budgeting from the Association for Budgeting and Financial Management of the American Society for Public Administration.

Roy Bahl was inducted into the University of Kentucky College of Business and Economics Alumni Hall of Fame.

Roy Bahl is a Director of the Southern Growth Policies Board and serves as a member of the Project Advisory Committee on International Commerce (PACIC).

Roy Bahl serves as a member of the Board of Visitors of the Martin School of Public Administration at the University of Kentucky.
Roy Bahl served as a consultant on the National Urban Policy Report of the U.S. Department of Housing and Urban Development, and prepared (with Stephanie Zobay*) the background paper on fiscal condition.

Roy Bahl is Principal Economic Advisor for IBM’s Worldwide Tax Group.

Roy Bahl is Lead Consultant on Intergovernmental Fiscal Relations for the World Bank’s Urban and Regional Policy Department.

Roy Bahl serves on the Board of Directors of the Land Reform Training Institute in Taiwan, and is a member of the Executive Committee.

Roy Bahl, Jorge Martinez-Vazquez and Sally Wallace are faculty associates of the Lincoln Institute of Land Policy in Cambridge, MA.


Paul Brewer served as a referee for the International Journal of Industrial Organization.

Paul Brewer was invited to participate at a National Science Foundation workshop on web based laboratories.

Linda Calloway represented GSU as a peer reviewer for the Community Outreach Partnership Center Program (COPC) 1997-98 funding year grant application review process. The review process was sponsored by HUD, Washington, DC in July, 1997.

Linda Calloway has either presented or facilitated workshops for The Atlanta Project, Georgia School Age Care Association and Community Impact, Columbia University, New York.


Ronald Cummings is a member of the U.S. Environmental Protection Agency Science Advisory Board’s Clean Air Act Committee.
Ronald G. Cummings moderated Atlanta’s Panel of Experts for President Clinton’s “Teleconference on Global Warming.” Atlanta was one of several regional host cities across the nation. The Experts Panel included Eminent Scholars Bruce Beck, UGA and Shaw Liu, Georgia Tech; GSU Professor of Geology, Crawford Elliot; Dennis Creech, Executive Director of Southface Energy Institute and Rita Kilpatrick, Executive Director of the Campaign for a Prosperous Georgia. Guest speakers were Mayor Bill Campbell; Larry Wallace, Chief Operating Officer of the City of Atlanta; and John Hankinson, Regional Director, Environmental Protection Agency. The event was hosted at GSU’s Rialto Theatre on October 6, 1997.

Paul G. Farnham is a Visiting Health Economist at the Division of Prevention Research and Analytic Methods, Epidemiology Program Office, Centers for Disease Control and Prevention.


E. Michael Foster served as referee for Demography, Psychological Methods and the Journal of Poverty.

Atef Ghobrial served as a referee for the Journal of Aviation/Aerospace Education and Research.

Atef Ghobrial was invited to serve on the Editorial Board of the Journal of Air Transport Worldwide, and the Civil Aviation Magazine published by the Ministry of Aviation, Jeddah, Saudi Arabia.

Carol D. Hansen was selected by the Academy of Human Resource Development as providing one of the 10 best research papers of the year.

Carol D. Hansen was a visiting Professor at the Management Institute of the University of Paris I-Sorbonne – Pantheon, France. She taught a doctoral seminar (in French) on organizational culture.

Carol D. Hansen served on a panel of experts at the University of Minnesota’s newly developed seminar on International Human Resource Development.

Amy Helling served as a referee for Growth and Change and Geographical Analysis.

Julie L. Hotchkiss is a member of the Editorial Board of the *Eastern Economic Journal*.


John D. Hutcheson, Jr. served as a referee for *Environmental Management*.

Keith R. Ihlanfeldt is Associate Editor for the *Review of Regional Studies, Regional Science and Urban Economics* and the *Journal of Regional Science*.


Keith R. Ihlanfeldt served as book reviewer for the *Journal of Policy Analysis and Management*.

Keith R. Ihlanfeldt is a member of the Advisory Board for the National Center for the Revitalization of Central Cities.

Keith R. Ihlanfeldt served as a consultant to the National Research Council, American Farmland Trust and the New York Metropolitan Transit Authority.


Bill Kahnweiler is Co-chair of the Research Committee of the Organization Development Institute.


Bruce Kaufman served as a referee for the *Industrial and Labor Relations Review, Industrial Relations* and the *Journal of Labor Research*.
Bruce Kaufman is a member of the Executive Board of the Industrial Relations Research Association.

Bruce Kaufman is Co-Chair of the "Industrial Relations Theory" study group of the International Industrial Relations Association.

Bruce Kaufman is the lead organizer for the 2nd “Innovative Teaching in Human Resources and Industrial Relations” conference, scheduled for June 1999.


Deon Locklin served as Editor of a quarterly column for the Journal of Rehabilitation Administration.

Deon Locklin served as a Board Member of the Journal of Rehabilitation Administration and a member of the National Rehabilitation Facilities Coalition.

Deon Locklin was an invited participant of the Rehabilitation Leadership Symposium sponsored by the University of Northern Colorado, December 1997.

Deon Locklin served as national president of the Association for the Education of Community Rehabilitation Personnel.

Deon Locklin participated in the Advisory Council Meeting of the RehabLeadership distance learning project at the University of Northern Colorado, Vail, CO, September 1997.

Deon Locklin participated at the Rehabilitation Leadership Symposium, sponsored by the RehabLeadership distance learning project at the University of Northern Colorado, December 1997.

Edith Kelley Manns served as a director of Scientific Games, Inc.

Jorge Martinez-Vazquez served as a referee for the Southern Economic Journal, the Journal of Urban Economics, Public Finance Quarterly, National Tax Journal and the National Science Foundation.

Jorge Martinez-Vazquez is a member of the International Monetary Fund Panel of Fiscal Experts.
**Jorge Martinez-Vazquez** is Director of the Russian Federation Fiscal Reform Project.

**Jorge Martinez-Vazquez** is Director of GSU’s Fiscal Administration Project of USAID in Moscow.

**Jorge Martinez-Vazquez** serves as an advisor in fiscal policy to the government of Honduras and to Croatia’s Ministry of Finance.

**Jorge Martinez-Vazquez** serves as a consultant for both the World Bank and USAID.

**Jennifer McCoy** served on the editorial board of *Latin American Research Review*, the journal of the Latin American Studies Association.

**Jennifer McCoy** participated and helped organize The Carter Center’s “Consultation on an Agenda for the America’s in the 21st Century.” The conference, held on April 28-29, was attended by numerous current and former heads of state from the Western Hemisphere.


**Harvey K. Newman** served as a referee for the *Journal of Urban Affairs*.

**Lloyd G. Nigro** is a member of the Editorial Board of the *International Journal of Public Administration* and the *Review of Public Personnel Administration*.

**Lloyd G. Nigro** served as a referee for *The American Review of Public Administration* and the *State and Local Government Review*.


**Lloyd G. Nigro** is a member of the American Society for Public Administration Task Force on Workplace Violence.

Laura Osborne served as a referee for the Journal of Environmental Economics and Management, and the American Journal of Agricultural Economics.

Laura Osborne was invited to serve as Topic Leader for the 1997 Selected Papers Committee of the American Agricultural Economics Association.

Laura Osborne is a member of the Commission on Food, Environment, and Renewable Resources for the National Association of State Universities and Land-Grant Colleges.

Theodore H. Poister is a member of the editorial boards of the American Review of Public Administration and Public Productivity & Management Review.


Theodore H. Poister serves on the Transportation Research Board’s Committee on Strategic Management, which monitors trends, identifies emerging issues, organizes conferences and panels, proposes research, and generally works to advance the state of the art of strategic planning and management in the field of transportation.

Theodore H. Poister presented “Human Resource Development” at a community rehabilitation management development session sponsored by the University of Arkansas in Austin, TX, July 1997.

Theodore H. Poister presented “Organizational Change” at the Region VI Community Rehabilitation Issues Forum sponsored by the University of Missouri in Kansas City, MO, April 1997.

Donald Ratajczak is a contributing editor of CLU Journal.

Ross Rubenstein received the Jean Flanigan Outstanding Dissertation Award from the American Education Finance Association.

Francis W. Rushing was invited to be the Albany State University School of Business Distinguished Scholar for 1997.
Francis W. Rushing serves on the Editorial Board for the *Journal of Private Enterprise*. He refereed for the *Journal of Private Enterprise* and the *Journal of Economic Education*.

Francis W. Rushing served on the Advisory Board of the Ewing Marion Kauffman Foundation Center for Entrepreneurial Leadership, Five Year Strategic Planning Conference, January 1997.

Francis W. Rushing served on the Advisory Board of the Georgia Council on Economics Education.

Francis W. Rushing serves on the Executive Committee of the Association of Private Enterprise Education. He is Secretary/Treasurer of the Society of Economics Education.

Francis W. Rushing is Chair of the Georgia REAL Enterprise Advisory Board. He is a member of the Advisory Board of the National REAL Enterprise and REAL Enterprise of Raleigh, NC.

Francis W. Rushing served as judge in the 1997 Agri-Entrepreneurship Award Program of the National Council for Agricultural Education in Kansas City, August 1997.


Francis W. Rushing is a founding member of the Council on Entrepreneurship Chairs.

Francis W. Rushing presented “Free Trade and Job Loss” at the Southern Growth Policy Board at the University of Kentucky, and at the Appalachian Regional Commission Conference “Race for the Future,” in Lexington, KY. October 1997.

John T. Schmidman is a member of the Editorial Board of the *Labor Studies Journal*.

John T. Schmidman is the Southern Institutional Representative on the Executive Board of the University and College Labor Education Association.

Bruce A. Seaman served as a referee for the *Journal of Forensic Economics* and the *Journal of Cultural Economics*. 
Bruce A. Seaman received the Distinguished Alumnus Award from Albright College, Reading, PA, May 1997.

Bruce A. Seaman testified as an expert witness in two regulatory proceedings (Maine and Missouri) regarding antitrust issues in the health insurance and life insurance markets; testified as an expert witness in an antitrust case in Florida; and served as an expert witness in five other antitrust cases and multiple civil tort cases.

David L. Sjoquist served as a referee for Urban Studies, Public Finance Quarterly, the Review of Regional Studies, and the National Tax Journal.


David L. Sjoquist serves on the Board of Directors of the National Tax Association and was Program Chair for the 1997 National Tax Association’s annual conference.


Paula E. Stephan served as a reviewer for the National Science Foundation.

Paula E. Stephan is a member of the Committee on Methods of Forecasting Demand and Supply of Doctoral Scientists and Engineers, National Research Council. She is also served as a member of the NRC’s Committee on Dimensions, Causes, and Implications of Recent Trends in the Careers of Life Scientists.

Greg Streib served as a reviewer for Public Administration Review and State and Local Government Review.

Greg Streib served on a committee for Public Administration Review to choose the winner of the William E. Mosher and Frederick C. Mosher Award for best article by an academic.


Pete Terrebonne was nominated to represent Georgia on the Technical Oversight Committee of the Southern Appalachian Mountains Initiative. This is a cooperative project between several southeastern states and the federal government to study the issues raised by trends in air quality in the Southern Appalachian Mountains.
John C. Thomas is Associate Editor of the *Journal of Urban Affairs*.

John C. Thomas is a reviewer for *State & Local Government Review, Urban Affairs Review* and *Southeastern Political Quarterly*.

John C. Thomas was honored as “Who’s Who in the South and Southwest,” and as “International Author’s Who’s Who,” 1997.

John C. Thomas is a member of the NASPAA Conference Site Selection Committee, the Urban Affairs Committee’s Publications Committee and the American Political Science Association’s Urban Politics Best Book Award.

John C. Thomas attended the Annual Meeting of the National Association of Schools of Public Affairs and Administration, October 1997.

Mary Beth Walker served as a referee for the *Journal of Econometrics* and the National Science Foundation.

Sally Wallace served as a referee for the *National Tax Journal* and *State and Local Government Review*.

Sally Wallace is Resident Chief of Party in Moscow for GSU’s Fiscal Administration Project.

Sally Wallace serves as a member of the planning committee of the National Tax Association.

Sally Wallace serves on the Consultants Panel of the IRS Statistics of Income Division, Washington, DC.


William L. Waugh, Jr. is a member of the Editorial Board of the *Journal of Public Administration Education*.

William L. Waugh, Jr. reviewed books for Perspective and the Library Journal.

William L. Waugh, Jr. is an elected member of the Executive Committee, Section on Public Administration Education, American Society for Public Administration.

William L. Waugh, Jr. is Chair of the Section on Emergency and Crisis Management, American Society for Public Administration.

William L. Waugh, Jr. is a member of the Advisory Board of Terrorism Annual, published by Duskin Publishing Group, and of the Policy Studies Organization Series, published by Nelson-Hall Publishers.

William L. Waugh, Jr. is a program reviewer for the National Association of Public Affairs & Administration. He conducted an accreditation site visit to Virginia Commonwealth University.

William L. Waugh, Jr. is a grant proposal reviewer for the National Science Foundation.

William L. Waugh, Jr. is working on a collaborative research project with Jeffrey Brudney of the University of Georgia, Mary Maureen Brown of the University of North Carolina at Charlotte and Ronald John Hy of the University of Central Arkansas, on computer applications in public administration programs. Preliminary results were presented at the ASPA national conference and published in the PA Times in 1996.

Verna J. Willis is a peer reviewer for Human Resource Development Quarterly.

Verna J. Willis collaborates with Robert L. Dilworth of Virginia Commonwealth University in syllabi exchange, inter-university projects for students, and telecommunicating guest speakers. They are also sharing text-based data encoded and sorted with NUD-IST software, in conducting a study of the action learning intervention and change process that has occurred at the South Manchester University Hospitals NHS Trust, one of the largest Trusts in England.

Verna J. Willis is collaborating with faculty of State University College of Buffalo (NY) in the planning of a new HRD degree and/or certificate program.

Verna J. Willis is a founder, charter member, and yearly symposium leader of the International Academy of Human Resource Development. In 1997, as a US member of the International Foundation for Action Learning (IFAL) she also served on the program planning committee for the Action Learning Pre-Conference of the Academy. She is joint planner with three other universities for an innovative pre-conference entitled “Globalization: Multicultural Simulations in Human Resource Development” scheduled for March, 1998.

Verna J. Willis is a member of GSU’s Alpha Lambda chapter of Phi Beta Delta Honor Society of International Scholars.


Katherine G. Willoughby served as manuscript reviewer for the American Review of Public Administration, Public Administration Review, Southeastern Political Review, and State and Local Government Review.
Papers Presented and Conference Participation: Domestic

SPS faculty and professional staff made 130 presentations at universities and symposia in the US, and were represented at all major professional meetings in economics, public administration, urban studies and human resource development. Faculty seminars were given at 25 US universities, including Harvard, Michigan, Texas, Indiana, Notre Dame and Florida. Faculty and Research Associates have already accepted more than 25 invitations to deliver papers at professional meetings during 1998.


David B. Audretsch presented “The Geography of Innovation” at Case Western Reserve University, February 1997.

David B. Audretsch presented “R&D Spillovers and Innovative Activity” at Indiana University, February 1997.

David B. Audretsch presented the seminar, “The Geography of Innovation and New-Firm Startups,” at the University of Texas Business School, April 17, 1997.


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5 Co-authored papers are listed only once, under the name of the first presenter. All School of Policy Studies’ author names are highlighted in bold. Additional co-presenters are listed in parenthesis. Graduate Research Assistants are designated with an asterisk, and former students with a double asterisk.
David B. Audretsch presented the seminar, “The Geography of Innovation,” at Virginia Polytechnical Institute, November 1997.


Roy Bahl presented “Fiscal Decentralization: A Worldwide Policy” at the university colloquium in celebration of the 25th anniversary of the School of Public and Environmental Affairs, Indiana University, October 1997.

Roy Bahl presented “State and Local Government and Income Redistribution” at a faculty seminar at the School of Public and Environmental Affairs, Indiana University, October 1997.


Roy Bahl chaired a panel “Federal Tax Policy” at the National Tax Association Annual Meetings, Chicago, IL, November 9-11, 1997.


Paul Brewer presented “Contingent Bidding, Externalities, and the BICAP Auction” at the Annual Meetings, Southern Economic Association, Atlanta, GA, November


E. Michael Foster organized and presented “LOS, Time to Readmission & the Role of Stepdown Services Under a Continuum of Care” at the “10th Annual Research Conference of A System of Care for Children’s Mental Health: Expanding the Research Base,” Tampa, FL, February 1997. There he also presented “Utilization of Child Residential Psychiatric Treatment Under the Tennessee Children’s Plan” and “Assessing ‘Other Benefits’ of Treatment in a Continuum of Care.”


E. Michael Foster presented “Could it Be True After All? AFDC Benefits and Non-Marital Births to Young Women” at the Annual Meetings, Population Association of

Amy Helling organized and presented “Where are the Children Going?” at the Annual Conference, American Collegiate Schools of Planning, Fort Lauderdale, FL, November 1997.


Bruce Kaufman presented “Nonunion Employee Representation in the Pre-Wagner Act Years: Accomplishments and Shortcomings” at the Nonunion


Bruce Kaufman presented “Bounded Rationality and the Inefficiency of Competitive Markets” at the 3rd World Congress of the Society for the Advancement of Socio-Economics, Montreal, Canada, June 1997.


James Ledbetter presented “Georgia’s Response to the Federal Child Health Insurance Legislation” to the Institute for Health Care Management, December 9, 1997, Washington, DC.

Deon Locklin presented “Human Resource Development” at the Community Rehabilitation Management Development Session, University of Arkansas, Austin, TX, July 1997.

Deon Locklin presented “Organizational Change” at the Region VI Community Rehabilitation Issues Forum, University of Missouri, Kansas City, NB, April 1997.


Jorge Martinez-Vazquez (with Salvador Lopez) presented “State Taxation of Corporations” at the 90th Annual Conference of Taxation of the National Tax Association, Chicago, IL, November 9-11, 1997.

Jorge Martinez-Vazquez and L.F. Jameson Boex presented “The Structure of School Districts in Georgia: Developments from 1977-1996 and the Scope for Consolidation” at the Southern Economic Association Annual Meetings, Atlanta,


Lloyd G. Nigro and William Waugh, Jr. presented “Hell No, I Won't Go: Public Employees and the Threat of Workplace Violence in American Cities and Counties” at the Annual Meeting, Urban Affairs Association, Toronto, Canada.

Laura Osborne presented “Environmental Amenities, Product Differentiation, and Market Power” at the Microeconomics Seminar Series hosted by the Department of Economics at the University of Florida.


Laura Osborne presented “The Environmental Implications of Telecommuting” at the Fiscal Research Program Conference on Telework, Atlanta, GA, March 1997.

Laura Osborne presented “Valuing Environmental Damages with Stated Preference Methods: New Approaches” at the National Science Foundation and US Environmental Protection Agency “Partnership for Environmental Research Valuation and Environmental Policy Workshop,” Washington, DC, April 7, 1997.


Laura Osborne presented “Regulatory Takings and Wetlands: An Economic Analysis” at Triangle Camp Resources, Wilmington, NC, August 1997.

Laura Osborne presented “Experimental and Environmental Economics” at the University of Tennessee, Department of Agricultural and Resource Economics Seminar Series, Knoxville, TN, October 1997.

Laura Osborne organized and chaired the “New Applications of the Hedonic Method” at the Southern Economic Association Annual Meeting, Atlanta, GA, November 1997.


Donald Ratajczak presented at the Quarterly Economic Forecasting Conference, Georgia State University, Atlanta, GA, Quarterly 1997.


Bruce A. Seaman presented “Economic Issues in Employment Litigation” to the Atlanta Bar Association, Labor Discrimination Section, April 16, 1997.

Leo Simonetta assisted Dr. Brian Mihalik of the School of Hotel and Restaurant Administration at Oklahoma State University in providing 1996 Summer Olympic data from the Applied Research Center. Dr. Mihalik assisted the ARC in interpretation of related data sets.


Paula E. Stephan was an invited participant in a panel discussion “Science and the Economy” at the National Academy of Sciences Annual Meeting, Washington,
DC, April 26-29, 1997.


James Stephens presented “Creating a Lasting Employment Focus in Rehabilitation” at the Florida Association for Education and Rehabilitation of the Blind Annual Conference, St. Petersburg, FL, November 1997.

Sally Wallace presented “Demographic Changes and Future Returns: A View from the Regions” at the National Tax Association Meetings, Chicago, IL, November 9-11, 1997.

Sally Wallace presented “Grant Systems in Transition Economies” at Emory University’s Conference “Social Support in Transition Economies: The Search for New Models,” sponsored by the Center for Russian and East European Studies, the Emory Center for International Studies, and the Center for the Study of Health, Culture and Society.

Sally Wallace, David Sjoquist and Barbara Edwards* presented “Local Income
Tax Options" at the Allied Social Sciences Association Meetings, Chicago, IL, January 1997.

**Sally Wallace** (with James Alm) presented “Are the Rich Different?” at the University of Michigan, October 25, 1997.

**William L. Waugh, Jr.** presented “Mitigating Terrorism” at the 22nd Annual Natural Hazards Workshop, University of Colorado-Boulder, Denver, CO, July 11-14, 1997.


**Katherine G. Willoughby** presented “Performance Based Budgeting in Georgia: The Effects of SB 335 on Appropriations” at the 25th Anniversary DPA Conference at the University of Georgia, Athens, GA, May 9-10, 1997.

Invitations to Present or Write Papers

David Audretsch was invited to write a chapter on “The State of Entrepreneurship in Germany” for *The State of Entrepreneurship 2000*, Donald Sexton (ed.).

David Audretsch was invited to present a paper on “Telecommunications and the Geography of Innovation” for the March Conference, “Telecommunications and the City,” Department of Geography, University of Georgia.

David Audretsch was invited to write a chapter on “The Role of Small Firms in Innovation, Employment Generation, and International Competitiveness” for The World Bank’s project, “The Global Role of Small- and Medium-Sized Enterprises.”

David Audretsch was invited to write a chapter on “The Role of Small Firms” for *The Economic Analysis of Small Business*, The U.S. Small Business Association.

Roy Bahl has been invited to present “Local Government Fiscal Instruments” at an economics department seminar in Washington, sponsored by the World Bank, May, 1998.

Roy Bahl has been invited to present a paper on urban finance at the 30th Anniversary Celebration Conference of the Land Reform Training Institute, Taipei, Taiwan, November 1998.

Roy Bahl has been invited to lead a two-day seminar on “Municipal Finance in Developing Countries” in Washington, sponsored by the World Bank, April 1998.

Roy Bahl has been invited to organize a session for the annual meetings of the Southern Economics Association meetings in Baltimore, November 1998.

Kris Byron has been invited to present “Optimizing Human Resources: Volunteer Retention and Recruitment” at the Pediatric Literacy Conference, Atlanta, Georgia, February 1998.

Paul G. Farnham was invited by the Division of HIV/AIDS Prevention, National Center for HIV, STD, and TB Prevention, Centers for Disease Control and Prevention, to write a paper, “Economic Evaluation of Alternative HIV Prevention Policy Options in the United States.”

Atef Ghobrial was invited to write an article on forecasting aviation activities at general aviation airports in Georgia for Airways Newsletter by the Atlanta Regional Commission (ARC).

Carol D. Hansen was invited to present in the area of International Human Resources to the Center for International Business and Research as hosted by the University of Connecticut and Columbia University, Storrs, Conn, August 1997.

Bill Kahnweiler has been invited to present “A Graduate Course in Human Resource Development Consulting: Can Tolerance for Ambiguity Be Taught and Learned?” at the 28th Annual International Conference of the Organization Development Institute in Lincoln, NH, May 1998.

Bill Kahnweiler has been invited to present “Job Support Groups: A Key Career Development Tool in the 21st Century” at the Annual Global Meeting of the National Career Development Association in Chicago, IL, July 1998.

Jorge Martinez-Vazquez has been invited to present a paper for the Fifth Annual Meeting of the American Society of Business and Behavioral Science in Las Vegas, February 20-26, 1998.

Jorge Martinez-Vazquez has been invited by the World Bank to write a paper on “Budgetary Policy in the Russian Federation,” for a forthcoming volume.

Julia E. Melkers was invited to present the study results of “Alaska Business Assistance and Loan Programs: An Assessment of Small Business Needs and Experiences” to the Governor’s Small Business Task Force, Anchorage, Alaska, February 4, 1997.

Laura Osborne has been invited by the President of the Northeastern Agricultural Economics Association to present “Experimental Economics and Natural Resource Damage Assessment: What Are the Lessons?” in the Invited Papers Sessions of their annual meetings, Cornell University, Ithaca, NY, June, 1998.

Ross Rubenstein (with Leanna Stiefel and Amy Ellen Schwartz) has been invited to co-author a book chapter on alternative methods to assess efficiency in educational organizations, for the Annual Yearbook of the American Education Finance Association, edited by Margaret Goertz.

John T. Schmidman has been invited to present a paper on “A Local Union’s Proactive Plan for building Member Commitment and Developing New Leadership” at the Annual Meeting of the University and College Labor Education Association in San Jose, CA, April 1998.


Jeanie Weathersby has been invited to present a workshop on “Community Use of School Performance Data” for the Public Education Network in Miami, Pittsburgh, and Denver in March, April, and May 1998.

Verna J. Willis, Jill Floyd* and Mary Hooper* have been invited to present concepts of action learning in “Action Learning: Path to Self- Efficacy” at the 1998 Annual Conference of the American Association of Higher Education in Atlanta, GA, March 22, 1998.

Katherine G. Willoughby and Julia Melkers have been invited to present “A View From the Trenches: Performance Based Budgeting in the States,” at the Spring 1998 ASPA Conference.
Professional Foreign Travel and International Activities

The faculty interest and involvement in international studies and global affairs deepened in 1997. Faculty were involved in research and technical assistance that required field work in 20 countries around the world, and presented seminars at meetings in 15 countries. These activities included involvement with several international agencies including the World Bank, USAID, the Asian Development Bank, The African Development Bank and OECD. The report on sponsored activities is included in the report of the international studies program below.

David Audretsch has been invited to write a chapter on “The Economic and Social Contribution of Entrepreneurship” for the Dutch Economic Report to the President, Dutch Ministry of Economics.

David Audretsch has been invited to write a paper on “Industrial Organization and Industrial Policy” for the Festschrift for the University of Nuernberg.

David Audretsch organized "Innovation, Industry Evolution and Employment," a joint conference between the School of Policy Studies and the Tinbergen Institute, held in Rotterdam, August 1997. The conference involved 40 participants, and its proceedings will be published by Cambridge University Press in 1998.


David Audretsch gave the Keynote Address, “Mittlestandspolotik und der Standortkrise” (Policy towards Small Firms and the Crisis of Competitiveness), at the “International Conference on Policies Towards Small Firms and Employment Generation” at the University of Potsdam, March 1997.


David Audretsch presented “Knowledge Spillovers in Biotechnology” at the “Conference on Economic Evolution, Learning and Complexity” at the University of Augsburg, Germany, May 1997.

David Audretsch presented “The Current Economic Crisis in Germany” at the “Conference on Corporate Restructuring in Britain and Germany,” London School of Economics, May 1997.


David Audretsch organized the “Conference on Innovation, Industry Dynamics and Economic Performance,” and presented “Knowledge Spillovers in Biotechnology” Tinbergen Institute of Erasmus University, August 1997.

David Audretsch presented “Is European Entrepreneurship Different? The Post Entry Performance of Italian Firms” at the European Association for Research in Industrial Economics (EARIE) in Louvain, Belgium, September 1997.


Roy Bahl prepared and presented “Taxation and Economic Development in Africa” for the Corporate Council on Africa. The meeting was held in Washington DC and attended by more than 500 people, including many African officials. The session was sponsored by The Coca-Cola Company.

Roy Bahl is Lead Consultant, Intergovernmental Fiscal Relations Urban and Regional Department, World Bank, 1997.


Roy Bahl advised on Intergovernmental Fiscal Relations in Thailand and The Philippines for the World Bank, April 1997. He traveled again to Thailand for the World Bank to advise on the national decentralization program. He presented a
lecture on the international practice to a joint meeting of central and local officials. June 1997.

Roy Bahl traveled to Russia for USAID to carry out policy advice and research on provincial – local fiscal relations in March and July, 1997.

Roy Bahl and Sibusiso Vil-Nkomo initiated a joint program between the Policy Schools at GSU and the University of Pretoria, which was signed into agreement after an exchange of visits and a teleconference in September 1997.

Roy Bahl traveled to South Africa for the Ministry of Finance to assist in preparation of the White Paper on local government finance. He made a presentation on fiscal decentralization to the White paper subcommittee on local government finance. He returned to South Africa in November to assist the government in preparation of the implementation of the new intergovernmental transfer system (USAID financing). August and November, 1997.

Roy Bahl is a member of the Board of Directors and the Executive Committee of the Board of the Land Reform Training Institute in Taiwan. He traveled to Taiwan for the annual meeting of the Board and Executive Committee in November 1997.

Roy Bahl has been invited to present a paper on “Fiscal Policy and the Asian Financial Crisis” at a conference sponsored by the World Bank and the Asian Development Bank, in Manila in March 1998.

Roy Bahl has been invited to present “Theory and Practice of Fiscal Decentralization” at a World Bank-OECD joint seminar in Vienna, March, 1998.

Roy Bahl, Jorge Martinez, Sally Wallace and Robert McNab* traveled to Moscow as part of the GSU-USAID program on intergovernmental fiscal relations.

Roy Bahl and Mary Beth Walker were requested to write “Discriminatory Taxation of Carbonated Beverages: The Case of Ireland” by the Coca Cola Company. Roy Bahl traveled to Ireland for Coca-Cola to carry out an analysis of the revenue impact of excise taxes on soft drinks under this program. August, 1997.

Atef Ghobrial presented “A Methodology to Evaluate Airport Security” at the “Second Annual Conference on Disaster and Crisis Management,” Ain Shams University, Cairo, Egypt, October 1997.

Atef Ghobrial presented a seminar on information technology at the Faculty of Commerce, Ain Shams University, Cairo, Egypt, October 1997.
Atef Ghobrial was invited to serve on the editorial board of the Civil Aviation Magazine published by the Ministry of Aviation, Jeddah, Saudi Arabia.

Atef Ghobrial was invited to write an article on outsourcing in the airline industry for the Civil Aviation Magazine published by the Ministry of Aviation in Saudi Arabia.

Carol D. Hansen has been invited to serve as visiting professor at the University of Mainz, Institute of Organizational Psychology to teach a graduate course in organizational culture and social psychology, May-July 1999.

Carol D. Hansen was invited to present “Privatization and Productivity in West Africa: The Role of Culture, Trust and Ownership,” for the Management Institute of the University of Paris 1 (France): Sorbonne- Pantheon, 1997.

Carol D. Hansen has been invited to make a series of three presentations on Globalization and HRD in International Organizations to the Management Institute of the University of Paris 1 (France): Sorbonne- Pantheon, 1997.

Carol D. Hansen has been invited to present her research methodology, as published in *Human Relations*, 1993, by the Ecole Polytechnique’s Management Research Center, Paris France. She justifies storytelling as a form of data collection in corporate cultures.

Carol D. Hansen visited the Business and Economics Dean of the University of Dakar (Senegal) to explore research and teaching ties to GSU in the areas of human resource and research. March 1997.


Carol D. Hansen was invited to present her on-going research on Privatization and Culture in the Cote d’Ivoire to the Center of Management and Well-being, French National Center for Research, Paris, November 24, 1997.

Carol D. Hansen traveled to Cote d’Ivoire to conduct seminars, presentations and funding discussions with GSU, the Ivorian Ministry of Higher Education and the African Development Bank.

Carol D. Hansen represented GSU and the Ivorian Ministry of Higher Education in developing a new partnership with the Management Institute of the University of Paris 1: Sorbonne-Pantheon. The french institute is willing to enter into a tri-continent partnership and will assist in seeking funding and providing faculty research and teaching resources in the broader area of management.


Jorge Martinez-Vazquez traveled to Russia in February to advise on fiscal matters.


Jorge Martinez-Vazquez led the research team that wrote a report for the Budgetary Department of the Ministry of Finance of the Russian Federation under the sponsorship of the World Bank. September, 1997.


Jorge Martinez-Vazquez traveled to Lithuania as a member of a World Bank mission, July 1997.

Jorge Martinez-Vazquez traveled to the Ukraine as part of World Bank preparatory missions for the Structural Adjustment Loan, June and November, 1997.

Jorge Martinez-Vazquez has been invited to present “The Assignment of Expenditure Responsibility” at a World Bank-OECD joint seminar in Vienna, March, 1998.


Jorge Martinez-Vazquez, Robert McNab*, Alexi Lobanov, and Galina Prokofeva presented the results of the Policy Research Center project with the State Tax Inspectorate for the City of Moscow to the Chairman of the State Tax Service of the Russian Federation, Mr. Alexander Potchinok, in June 1997.


Jorge Martinez-Vazquez and Sally Wallace (with S. Chen) presented “Foreign Direct Investment and Tax Competition in Southeast Asia” at the International Institute of Public Finance in Kyoto, Japan, August 1997.

Jennifer McCoy traveled to Chile and Argentina with former President Jimmy Carter to consult with Latin leaders on a new hemispheric agenda, January 15-21, 1997.


Jennifer McCoy participated in and helped organize the Carter Center’s “Consultation on an Agenda for the Americas in the 21st Century,” with the participation of leaders from the U.S. and Latin America. April 28-29, 1997.

Jennifer McCoy participated in a briefing for the new U.S. ambassador to Venezuela, sponsored by the U.S. State Department, Washington, DC, March 5, 1997. She was also invited to speak at the Southern Center for International Studies Seminar on Latin American Integration.
Robert McNab traveled to Moscow as part of the Policy Research Center project with the State Tax Inspectorate for the City of Moscow in February, March, May, June, September, October, and December of 1997.

Brad Moore visited the Russian Academy of Public Administration and Oblast and city officials in Sverdlovsk Oblast during a one-week visit to Ekaterinburg, Russia in May. He reviewed options for assistance to oblast and city officials, and met with the rector and faculty of the Academy to discuss future collaboration between GSU and the Academy.

Laura Osborne has been invited to present “The Value of Life: A Meta Analysis” at the World Congress of Environmental and Resource Economists in Venice, Italy, June 1998.

Francis W. Rushing and Stanley Smits from the College of Business traveled to the U.K. as part of their continued research in the area of workforce and economic development. There they presented “Human Resources and Enterprise Development. Do TEC’s Work?” to the Economics and Business Education Association in Bournemouth, England. April 1997.

Francis W. Rushing was an invited guest at the Mount Pelerin Society European Regional Meeting held in Barcelona, Spain in September 1997.

John T. Schmidman developed, conducted and taught the Diploma Internacional Asistente Ejecutiva in Santiago, Chile, May-August 1997, and has been invited to conduct and teach the course again in Chile in 1998. He has also been invited to conduct and teach a one-week program for mining supervisors in Copiago, Chile in 1998.

Samuel L. Skogstad initiated discussions with Vinnytsia State Technical University (Ukraine) on an exchange agreement between the School of Policy Studies and VSTU in the area of Economics.

Samuel L. Skogstad developed and negotiated an exchange agreement with the Universidad Francisco Marroquin in Guatemala City, Guatemala.


John Thomas and Gary Henry attended the Annual Meeting of the European Network of Training Organizations, Vienna, Austria, October 1997.
Mary Beth Walker was invited to contribute a chapter on forecasting Russian tax revenues for City of Moscow.

Sally Wallace has been invited to present “Intergovernmental Transfers: The Worldwide Practice” at a World Bank-OECD joint seminar in Vienna, March 1998.

Sally Wallace traveled to Yemen for the World Bank to advise on intergovernmental fiscal relations in June, and prepared a report on local government finance.

William L. Waugh, Jr. assisted Professor Akira Nakamura of Meiji University in Tokyo for a government sponsored study of communication and coordination problems following the Kobe earthquake.

Verna J. Willis has been invited as a scholar at the Revans Centre for Action Learning and Research, University of Salford, Manchester, England, Spring Quarter 1998.

Verna J. Willis was visiting professor at the Felix Houphouet Institut National Polytechnique, Yamoussoukro, Cote d’Ivoire in West Africa during March and April, 1997. She assisted INP faculty in preparing for their new Human Resource Development Institute.

Verna J. Willis was an invited member of the “Working Party on an International Doctorate in Action Learning,” and also led an open forum for faculty and students of Ballarat University in Ballarat, Victoria, Australia, August 3-8, 1997.

Verna J. Willis visited Ruth Cohen, editor of the Australian Journal of Experiential Learning, and other Human Resource Development faculty at the School of Adult Education, University of Technology in Sydney, Australia, to discuss possibilities for research collaboration and scholarly exchange, August 1997.

Verna J. Willis conducted preliminary planning with Dr. Mariana Garban in Vaslui, Romania regarding the use of action learning initiatives to relieve problems of local hospital finance pressures, inadequate physical and equipment resources, and increasing tuberculosis.
Sponsored Lectures and Seminars

A very active seminar series features noted scholars across the country. The series is sponsored by the Ramsey Chair, the Department of Economics, and the Environmental Policy Center. Attendance has been large, and has included faculty and graduate students from other universities in the area.

January 31
Jason Shogren, Council of Economic Advisers, Washington, DC and Thomas Strook, Distinguished Professor of Natural Resource Conservation and Management, University of Wyoming, presented “Environmental Conflict and the SLAPP (Strategic Lawsuit Against Public Participation).”

February 14
Ken Meier, Professor of Political Science and Public Administration at the University of Wisconsin-Milwaukee, presented “The Tools of Public Policy.”

February 21
Nancy Bockstael, Professor of Agricultural and Resource Economics of the University of Maryland, presented “Modeling Land Use Using Spatial Data.”

April 3
Bob Durant, Professor of Public Administration at the University of Baltimore, visited DPAUS to discuss the Ph.D. in Public Policy. He presented “Natural Resources Policy and Administrative Implementation.”

April 4
Anthony Fisher, Professor of Agricultural and Resource Economics, University of California, Berkeley, presented “Adjusting to Climate Change: Implications of Increasing Variability and Asymmetric Adjustment Costs for Investments in Water Reserves.”

May 2-3
David Botham, Director of the Revans Centre for Action Learning and Research at the University of Salford, Salford UK, presented "Action Learning and the Program at the Revans Centre."

May 5
Al Nucci, Center for Economic Studies of the U.S. Census Bureau, presented “Firm Longitudinal Data Analysis Using the Census Data Bases.”
May 21  Gernot Joerger, University for Public Administration in Kehl, Germany, presented "Civil Service Training in the European Union: The Role of the European Network of Training Organizations."

May 22  Gernot Joerger, University for Public Administration in Kehl, Germany, presented "East-West Cooperation in Civil Service Training."

June 1  Barend Lessing, Chair, Department of Human Resources, and William Coetsee, Coordinator, Human Resource Development, Rand Afrikaans University, Auckland Park, South Africa visited the Human Resource Development faculty to discuss SPS’ HRD MS and Ph.D. programs, as part of a survey of HRD programs in the United States, in preparation for the creation of similar programs in South Africa.

September 26  William Rodgers, Professor of Environmental Law, University of Washington, Visiting Professor, College of Law, University of Florida, presented "Issues in Environmental Law."

October 10  Harrell Chesson, Research Fellow, Centers for Disease Control and Prevention, presented "Sex, Drugs, and Economics."

October 24  Maureen Cropper, The World Bank, and Professor of Economics, University of Maryland, presented "Economic Analyses of the SO_2 Allowance Market."

November 5  Roger G. Noll, Professor of Economics, Stanford University, presented "The Political Economy of the Courts."

November 7-8  R. Lex Dilworth, retired Brigadier General of the U.S. Army and current Director of the Adult Education and Human Resource Development Program at Virginia Commonwealth University in Richmond, Virginia, visited for informal conversations with PAUS faculty and students, and with doctoral students in the HRD program. He presented "Action Learning in a Nutshell."
Graduate Student Activities

Graduate students in the School carried out an active research program as part of their doctoral training. In 1998, graduate students were authors or co-authors on 19 professional papers either published or forthcoming, and presented 17 papers at national meetings. Research internships were served at the Center for Disease Control, the World Bank and the Congressional Research Service. During 1997, graduate students from the economics department taught at Morehouse College, Agnes Scott College and Kennesaw State University.


Cavery Bopaiah was a visiting instructor at Morehouse College during the fall term.


David Bowes (co-authored with Chris Bollinger and Keith Ihlanfeldt) “Spatial Variation in Office Rents within the Atlanta Region,” Urban Studies, forthcoming.
Robbie Collins was an 1996-97 O.R.I.S.E. fellow at the Centers for Disease Control where he was attached to the Urban Study Centers and directed by Paul Farnham and Mary Guinan. Robbie’s research into current theories of urban poverty and their implications for urban health providers will result in a CDC publication entitled “The Negative Relationship between Socioeconomic Status and Health: The Role for the Urban Labor Market.”


Barbara Edwards (co-authored with Sally Wallace and David Sjoquist) was invited to present “Local Income Tax Options” at the ASSA Meetings, Chicago, IL, in January 1998.

Barbara Edwards and Dagney Faulk accepted Research Associate Positions with the Fiscal Research Program, Georgia State University.


Dagney Faulk worked at the World Bank in Washington, DC as a summer intern.

Dagney Faulk presented “Georgia’s Job Tax Credit: An Analysis of the Characteristics of Eligible Firms” at the Southern Economic Association Annual Meetings, Atlanta, GA, November 21-23, 1997.

Dagney Faulk received the George J. Malanos Economics Scholarship in
recognition of her commitment to the exchange of ideas in the field of economics.


Jill Floyd and Mary Hooper (with Verna J. Willis) have been invited to present concepts of action learning in “Action Learning: Path to Self-Efficacy” at the 1998 Annual Conference of the American Association of Higher Education in Atlanta, GA, March 22, 1998.

Kate Gardner worked with the Congressional Research Service in Washington, DC as a summer intern.

Chris Geller was a visiting instructor at Kennesaw State University during the fall term.


Richard Hawkins received the SPS’ first Ph.D., and is now Assistant Professor at the University of West Florida.


Michael Jordan was awarded his Ph.D. on June 21, 1997. He is presently a consultant with Tillinghast-Towers Perrin.


Constantine Kontoghiorghes completed her dissertation in Human Resource
Development entitled “Training Effects on Productivity and Work Quality After the Introduction of New Technologies in the Organization – An Exploratory Study.” She accepted a faculty position at Oakland University in Detroit.


**Fitzroy Lee** of the Department of Economics defended his Ph.D. thesis “Tax Design in a Deregulated Local Telecommunications Industry: An Applied General Equilibrium Analysis.” He accepted a position as a Research Economist with the Economic Research Services division of the US Department of Agriculture. Roy Bahl and Richard McHugh supervised his dissertation. In September, he will be Assistant Professor of Economics at Tulane University.

**Steven Maguire** presented “Determinants of Municipal Spending on Sports Stadiums” at the National Tax Association Annual Meetings, Chicago, IL, November 9-11, 1997.

**Steven Maguire** accepted a non-tenure 6 month assistant professorship in Economics and Finance at Georgia College and State University in Milledgeville, GA.


James H. Murphy served as a discussant for “Environmental Regulation in Local and Global Economies” at the Southern Economic Association Annual Meetings, Atlanta, GA, November 21-23, 1997.

Glenwood Ross and Sal Sehili, graduate students in the Department of Economics, received Excellence in Teaching awards at Honor’s Day.

Glenwood Ross served as a visiting instructor at Morehouse College during the fall term.


Joe A. Timmerman completed his doctoral dissertation “The Response of Distinct Race/Gender Groups to the Level of, and Changes in, Occupation Characteristics: 1968-1993.” Paula Stephan chaired his dissertation committee. He has accepted a tenure track position at the University of Minnesota, Morris Campus.

Outreach and Technical Support
State and Community Service

A major role of the School of Policy Studies is to support the policy decision making process by governments and the private sector in Georgia. Faculty have contributed to this objective in 1996 through applied research, speaking engagements, and training programs. As may be seen by the listing below, faculty and professional staff have been very active in a great number of policy areas.

**David Audretsch** addressed the Strategic Planning Conference for the Georgia State Government on "Workforce Preparedness and the Regional Economy, and moderated the Private Industry Panel. The conference was sponsored by the Georgia General Assembly, Lt. Governor Pierre Howard, and Speaker Thomas Murphy, January 1997.


**Chris Bollinger** was interviewed by Channel 46 WGSB concerning household budgeting and saving.

**Kris Byron** served on a panel, “Higher Education and Certification in Non-Profit Administration” at the Georgia Association of Volunteer Administrators Annual Conference, Atlanta, Georgia, October 1997.


**Kris Byron** and **Alvin Glymph** taught “Survey Research Methods” to Grady High School students in Atlanta, Georgia, May 1997.

**Linda Calloway** serves as an officer on the Board of Directors for the Georgia School Age Care Association. GSACA's mission is to improve out-of-school time for children and youth by advocating, educating and supporting the professionalism of care providers and supporting the development of quality programs.
Linda Calloway represented GSU as a Judge for State and Local Educational Achievement Awards: The Eagle Awards, sponsored by the Georgia Department of Technical & Adult Education held in January 1997 and the Secondary Service Learning Achievement Awards, sponsored by the Atlanta Public Schools held in March 1997. The Awards competition selected contestants throughout the state of Georgia who have achieved exemplary success in literacy.

Linda Calloway serves as an Advisory Board Member for the 3:00 Project. The project provides training, technical assistance and a specially-designed curriculum for after-school sites throughout Georgia.

Linda Calloway served as an Advisory Board Member for the Atlanta Partners for Education. The Partnership benefits Atlanta Public Schools primarily through corporate support.

Linda Calloway served as a member of the Greater Atlanta Financial Aid Festival Committee formed to design and implement the annual festival to assist parents and students in making the link with local colleges and universities focusing on financial support.

Linda Calloway serves as the GSU liaison to The Atlanta Project, a program of the Carter Center.

Ronald Cummings served as a member of the Atlanta City Council’s Committee to Study Privatizing Water Systems.

Ronald Cummings directed the Environmental and Experimental Economics Laboratory. This program functions as a research center to assist in determining valuations for environmental damages, assessing market values for non-renewable resources and projecting future economic resource needs.

Ronald Cummings, Laura Osborne and Mary Beth Walker worked on the Air Quality Program, which addresses the issues, and plays a role in implementing the Environmental Protection Division’s Voluntary Ozone Reduction Partner’s program.

Atef Ghobrial served as a member on the Forecasting Subcommittee for the Master Plan of Hartsfield Atlanta International Airport, 1997.

Atef Ghobrial participated in a workshop to develop a research agenda for Georgia Department of Transportation, May 1997.

Atef Ghobrial participated in a workshop on regional aviation planning for the Atlanta Regional Commission (ARC), June 1997.
Atef Ghobrial participated in a seminar to establish a Georgia Chapter of the Intelligent Transportation Society (ITS), May 1997.

Atef Ghobrial was interviewed by WGST radio station on a possible merger between Delta and Continental Airlines (January 1997), The Wall Street Journal (Southern Region) on the impacts of advanced bookings on airline financial health (May 1997), and by ATL magazine on Delta Airlines’ decision to upgrade its wide-body fleet to Boeing 777 (November 1997).

Carol D. Hansen served as an ethnographic research consultant on a U.S. Department of Education grant to study cultural resistance to the main streaming of physically and mentally handicapped students in the Gwinett County School system.

Carol D. Hansen spoke to the Atlanta, GA chapter of the International Society of Performance and Instruction on Globalization and Corporate Culture, February 1997 chapter meeting.


Amy Helling spoke on “Strategic Planning for Your Volunteer Program” at the Atlanta United Way Volunteer Center conference on “Strengthening the Community Through the Power of Volunteerism,” Atlanta, January, 1997.

Amy Helling presented a workshop on strategic planning to a local conference sponsored by the Council of Volunteer Administrators, the Metro Atlanta Corporate Volunteer Council and the Volunteer Center of the United Way. January 1997.


Laura Henderson serves on three statewide committees: Georgia Kindergarten Assessment Program (GKAP) Practitioner/Technical Panel; Georgia Advisory Committee for the Promising Practices Resource Tool Development; and Georgia Childhood Care & Education Articulation Committee.

Gary T. Henry serves on the Board of Directors for the Georgia Partnership for Excellence in Education and the Georgia P-16 Council, Committee on Research and Assessment.


Gary T. Henry presented “Data on Drop Outs” at the Georgia House of Representatives Education Committee, Atlanta, GA, February 27, 1997.

Gary T. Henry spoke to a corporate leadership group in Atlanta on educational performance in the state and in the Metro Area.

Julie L. Hotchkiss was interviewed by a local television news station on issues related to the UPS strike.


Bruce Kaufman is Editor of HR Atlanta (six issues/year with circulation of 10,000).

Edith Kelley Manns serves as a Steering Committee member for the Environmentally Sustainable Energy Choices Committee with the Department of Energy, Southface Energy Institute, and the Georgia Environmental Organization.

Edith Kelley Manns serves as a Steering Committee member for the City of Atlanta’s Pollution Prevention Assistance Division Neighborhood Environmental Partnership.

Edith Kelley Manns serves as an advisor to the Georgia Environmental Organization and as board member to the Atlanta Audubon Association.


Robert E. Moore is a member of the Executive Committee of the North Georgia Conference Board of Pensions of the United Methodist Church.
Harvey K. Newman was reappointed for a second three-year term to the Urban Design Commission of the City of Atlanta.

Harvey K. Newman gave four presentations of “Introducing Atlanta” to Elderhostel participants of the Atlanta Presbytery, Calvin Conference Center.


Laura Osborne served as a Workshop Leader for “Experimental Methods for Teaching Economics,” held for the Economics Interdepartmental Group, Georgia State University Experimental Laboratory, March 1997.

Laura Osborne presented “The Costs of Attaining the Ozone Standards” at the Public Meeting on Air Quality in Atlanta, held at the Environmental Protection Division, Georgia Department of Natural Resources, June 1997.


Laura Osborne was interviewed by Peach State Public Radio regarding issues surrounding Atlanta’s air quality problems, December 1997.

Laura Osborne was involved in the initial development of the Voluntary Ozone Action Partners, a metro-Atlanta program aimed at reducing air pollution through voluntary efforts of employers in and around the metro-area. Members include the Georgia Department of Natural Resources, Atlanta Chamber of Commerce, Atlanta Regional Commission, Georgia Department of Transportation, and the Atlanta Clean Air Campaign.

Laura Osborne serves as a member of the Metro Atlanta Chamber of Commerce Brownsfields Issue Group.

Laura Osborne has been invited to present “The Costs of Attaining Air Quality Standards in Atlanta” to the Regional Business Coalition, January 1998.

Laura Osborne has been invited to present “The Economic Impacts of Controlling NOx and VOC Emissions in the Atlanta Region” to the Atlanta Regional Business Coalition, January 1998.

Donald Ratajczak is a member of the Georgia Department of Labor’s Advisory Council, the Strategic Airport Committee, Research Atlanta, the United Way Investment Committee, the Georgia State Foundation and the Paideia Foundation.
Donald Ratajczak submitted columns to the Atlanta Journal and Constitution on February 9, 23 March 9, May 4, 25, July 6, August 3, 24, October 5, November 2, 9, 30, and December 7 1997.

Barbara J. Ray is a member of the Five-Points Revitalization Blue Ribbon Commission Implementation Team, City of Atlanta.

Barbara J. Ray is Board Member and Vice President of Progressive Healthcare Providers, a nonprofit organization providing intermediate care facilities for the adult mentally retarded in LA and AL.

Francis W. Rushing serves on the Board of Advisors of the Atlanta Metropolitan College, Business Division. He also co-chaired the “You and the American Economy” program for High School Seniors, co-sponsored by the Rotary Club of Atlanta and the Ramsey Chair of Private Enterprise at GSU.


Bruce Seaman was interviewed on WSB Radio regarding stock market issues on October 21, 1997. He was quoted in the Wall Street Journal on March 12, 1997 in an article dealing with homestead local option sales taxes. He was quoted in the Montreal Gazette on March 14, 1997 in an article dealing with the effects of sports stadiums on local economics development. He was interviewed on National Public Radio, KCVA and KPCW, Utah, July 22, 1997 regarding economic lessons of the Atlanta Olympics. He was quoted several times in the Clayton News Daily on economic issues regarding the airlines and Hartsfield International Airport, October and November 1997.

David Sjoquist was named to the board of Kids Voting Georgia, an organization that promotes civic education among school age children.

David Sjoquist serves on an advisory panel for the Non-profit Resource Center. He also served on a panel for GPTV on “Atlanta – Middle Class.”

David Sjoquist serves on the Regional Development Council of the Atlanta Chamber of Commerce. He worked with the Renaissance Group of the City of Atlanta.

David Sjoquist was appointed by the Atlanta District Council to the Steering Committee of the Urban Land Institute.
David Sjoquist serves on a Central Atlanta Progress steering committee to plan the next Central Area Study.

David Sjoquist spoke to the Housing Forum on Atlanta Middle Class.

David Sjoquist was elected to the Board of Directors of the Atlanta Urban League.

David Sjoquist, Tom Weyandt and Laura Osborne appeared on two episodes of GPTV’s Georgia Week in Review. David Sjoquist discussed urban demographics and migration, while Tom Weyandt and Laura Osborne spoke about urban sprawl.

David Sjoquist served on a strategic planning committee for Leadership Atlanta. He served on a planning committee for Atlanta Neighborhood Development Partnership.

David Sjoquist was appointed by Councilwoman Clair Muller to a Task Force to study the privatization of Atlanta water and sewer systems.

Paula E. Stephan is Chair of the Paideia Endowment Foundation.

Jeanie Thomas serves as a liaison with the Council of Technology Associations. CTA is a forum for technology leaders to discuss public policy issues and promote Georgia’s technology profile.

Jeanie Thomas served as a resource on the “Technology” and “Public-Private Partnerships” cluster groups, which advised the Board of the Georgia Department of Industry Trade and Tourism in their strategic planning.

John C. Thomas was appointed by Georgia Governor Zell Miller to Georgia’s Commission on Child Support.

James D. Tonelli served as a member of the Aviation Resource Group for the Atlanta Regional Commission.

James D. Tonelli served as an advisor on education to the Georgia Airports Association.

James D. Tonelli assisted the Georgia scholarship selection committee of the Southeast Airport Managers Association Chapter of the American Association of Airport Executives.

Sally Wallace is a Research Committee member of the Association of County Commissioners.
**Sally Wallace** is a member of the Research Committee of the Existing Industry Council of the Georgia Chamber of Commerce.

**Sally Wallace, David Sjoquist** and **Roy Bahl** gave a presentation to U.S. Representative (Mac Collins) on tax reform issues.

**William L. Waugh, Jr.** gave a lecture on Domestic Terrorism in the U.S. at Darton College in Albany, GA.

**William L. Waugh, Jr.** was the featured speaker of “Terrorism as an Environmental Hazard” at the Counter Terrorism Expo, sponsored by the American Society for Industrial Security- Atlanta Chapter, International Associatoin of Counter Terrorism and Security Professionals, and Fulton County Sheriff’s Department, Atlanta, October 3, 1997.

**William L. Waugh, Jr.** was interviewed by CNN, WSB-ABC-TV, WGNX-CBS-TV, WAGA-Fox-TV, News Hour with Jim Lehrer, Brenau News Forum, WGST radio station, Peach State Public Radio, Christian Science Monitor Radio, the Philadelphia Inquirer, and Creative Loafing throughout the year regarding clinic, club and other bombings, disaster policies and floods.


**Jeanie Weathersby** presented “Council for School Performance Reports” to the Oconee Regional Educational Services Agency Board of Control, Milledgeville, March 17, 1997.


**Jeanie Weathersby** presented “Analyzing Atlanta’s School Performance Data” for the Atlanta Committee for Public Education, Board Retreat, Atlanta, June 13, 1997.


**Jeanie Weathersby** presented “Interpreting Atlanta’s School Performance Data” for the Atlanta City School System, Atlanta Board of Education Student Performance Committee, July 8, 1997.
Jeanie Weathersby presented “Overview of a Study on Teacher Selection and Staff Development” for the Regional Educational Services Agencies (RESA) Directors, Macon, November 20, 1997.

Jeanie Weathersby served as a reviewer of Supervision: a Guide to Practice by Jon Wiles and Joseph Bondi for Prentice Hall.

Jeanie Weathersby serves on the Atlanta committee for Public Education Task Force for Early Childhood Education.

Jeanie Weathersby serves on the Board of Directors of the Atlanta Quality Resource Center (a division of the Atlanta Chamber of Commerce).

Jeanie Weathersby serves on the Board of Directors for the Georgia Partnership for Excellence in Education.

Jeanie Weathersby serves on the Steering Committee for the Next Generation School Project.


Jeanie Weathersby presented “Designing A Workshop to Interpret Your System’s Performance Report” at the Georgia Staff Development Council Fall Conference, St. Simons Island, GA, October 2, 1997.

Jeanie Weathersby presented “Overview of A Study on Teacher Recruitment, Selection and Staff Development in Georgia” at the Georgia Staff Development Council Fall Conference, St. Simon’s Island, GA, October 3, 1997.

Jeanie Weathersby has been invited to present a workshop on “Visionary Leadership” to educators in Bleckley County, GA, February 1998.

Tom Weyandt served on the Transition Task Force for Paul Howard, the new Fulton County District Attorney.
Tom Weyandt served on the Planning Task Force for Blueprint Midtown for the Midtown Alliance. He has been asked to chair the Public Finance Committee for the implementation phase of the plan.

Tom Weyandt serves on the Citizen’s Oversight Committee for the Special Purpose Local Option Sales Tax (SPLOST) for the Atlanta Public School System.

Tom Weyandt serves on the Metro Atlanta Chamber of Commerce Regional Development Council.

Tom Weyandt serves on the Central Atlanta Progress Steering Committee for Central Area Study 3.

Tom Weyandt was selected for the 1997 class of the Regional Leadership Institute.

Tom Weyandt assisted the Regional Leadership Foundation in the development of its series of regional benchmarks.

Tom Weyandt assisted the Elected Officials Compensation Commission in the development of its recommendations for compensation for the Atlanta City Council and Mayor and for the Atlanta Board of Education.

Tom Weyandt assisted Georgia Public Television (GPTV) in the development of its continuing series of special reports, “Appalled by the Sprawl.”

Tom Weyandt appeared on Channel 5’s Homelessness Report on December 19, on Peach State Public Radio discussing the Ozone report, and on GPTV participating in a panel discussion on local impacts of global warming. He worked with Matt Kemper and Lucy Soto on a series on suburban poor for publication within the next few months.

Tom Weyandt met with the Regional Development Council of the Atlanta Chamber of Commerce to discuss the ozone report. He also met with the Regional Business Coalition to assist in development of their air quality position.

Tom Weyandt met with Julie Hunter of the Atlanta Fulton Library System regarding the scope of services offered.

Tom Weyandt is a member of the Atlanta Regional Commission Stakeholders Group on "Detailing the Vision."
Tom Weyandt is a member of the Citizens Oversight Advisory Committee on the SPLOST Program.

Katherine G. Willoughby is the treasurer of Saint Anne's Children's Ministry Board.

Katherine G. Willoughby and Gregory Streib wrote “Rules and Regulations for a Georgia Immunization Registry, a report prepared for the Georgia Department of Human Resources.”
Research and Teaching Collaboration Within the University

A basic mission of the School of Policy Studies is to promote interdisciplinary research and teaching. The School involves faculty from several different departments and from other colleges in the University. These collaborations have taken the form of joint teaching, joint research projects, sharing of external funds and working with graduate students from other disciplines. At present, the School of Policy Studies, the College of Education and the College of Health Sciences have formal faculty joint appointments.

Formal Joint Appointments

E. Michael Foster is Associate Professor of the Department of Public Administration and Urban Studies and the School of Nursing.

Ross Rubenstein is Assistant Professor of the Department of Public Administration and Urban Studies and Educational Policy Studies.

Other Interdisciplinary Activities

Beverly Armento of the College of Education led the Research Atlanta project, “Middle School Project – Retaining Parental Involvement.” This study examines the challenge of ensuring continued involvement of parents in middle school.

David Audretsch and Fenwick Huss of the School of Accountancy have received a grant from Georgia State’s Internationalizing Education initiative to further the university’s effort with foreign institutions. They will work to establish information technology linkages between GSU and a consortium of universities in the Ukraine.

Linda Calloway formed a collaboration with University Relations and the Office of Community Service Learning to facilitate community service and service learning initiatives.

Ronald G. Cummings and Michael Calegari of the School of Accountancy tested a series of financial research experiments in the Environmental and Experimental Laboratory.

Paul G. Farnham is collaborating with the College of Business Administration in developing the new course, MBA 8403, “Economics for Managers,” the required
core course in the MBA program. He has already developed and taught the same type of course in the Executive MBA program.

E. Michael Foster is helping to develop a course in Health Policy with consultation from Armenia Williams and Dee Baldwin of the School of Nursing.

Carol D. Hansen was invited by Dr. Kamal El Sheshai of the College of Business to teach an MS level course on international organizational behavior in the new international business program, which will begin Spring 1999.

Carol D. Hansen was invited to collaborate with Dr. Koffi Dadzie, Department of Marketing, College of Business, on his newly awarded USIA grant to assist faculty development of a new MBA program at the University of Cocody, Cote d'Ivoire.

Carol D. Hansen serves as a committee member with Dr. Dan Robey, CIS, COB, on one of his doctoral dissertations that employs qualitative research methods. She also participated in informal faculty support meetings with COB faculty who specialize in qualitative research.

Carol D. Hansen presented to the GSU student Anthropology club on the topic of corporate culture at their February 1997 meeting.

Truman Hartshorn of the Geography Department led the Research Atlanta project, “Raising the Roof on Downtown Housing.” This study examines the recent growth in housing in downtown Atlanta and seeks to identify factors contributing to that growth and steps needed to ensure its continued growth.

Julie L. Hotchkiss wrote with Mary E. Graham of the CBA Management Department, and Barry Gerhart “An Employer-Level Analysis of Female-Male Starting Pay Differences,” American Sociology Journal, under preparation for submission.

Charles Jaret of the Department of Sociology wrote “Homeless in Metro Atlanta,” December, 1997. This Research Atlanta report analyzes the size of the homeless population in the Atlanta region, develops a profile of the homeless population, describes the housing needs of the components of the homeless population and discusses appropriate housing types and costs to meet their needs.

Bill Kahnweiler served on a Ph.D. Committee in the Department of Counseling and Psychological Services.

Brad Moore and Fenwick Huss of the College of Business Administration were hosted by the Odessa Polytechnic State University in May 1997. During their stay, they attended a series of briefings presented by private and public sector officials in
the Odessa region, and received commitment from University officials to collaborate on grant funded programs in the future.

**Ross Rubenstein** team taught “Topics in Educational Administration and Supervision” (EPEL 802) with Dr. James Maxey of the Department of Educational Policy Studies in the College of Education, Fall 1997.

**Francis W. Rushing** and Stanley Smits of the Department of Management are Co-Principal Investigators of a $66,000 grant for the Fiscal Research Program from the Office of Planning and Budget, Office of the Governor, State of Georgia.

**Francis W. Rushing** and Stanley Smits from the College of Business traveled to the U.K. as part of their continued research in the area of workforce and economic development. There they presented “Human Resources and Enterprise Development. Do TEC’s Work?” to the Economics and Business Education Association in Bournemouth, England. April 1997.

**Samuel L. Skogstad** planned the Joint Political Science/Economics Graduate course on International Development with Professor Jennifer McCoy of the Political Science Department. The course is scheduled for the Winter quarter of 1998.

**Samuel L. Skogstad** worked with the School of Accountancy on a presentation in support of a funding request from the Turner Foundation.

**Samuel L. Skogstad** developed and negotiated an exchange agreement with the Universidad Francisco Marroquin in Guatemala City, Guatemala.

**Paula Stephan** and **Samuel L. Skogstad** worked with the GSU College of Law on identification and recruitment of candidates for the joint appointments in Law and SPS.

**James Tonelli** researched and inventoried the Professional Air Traffic Controllers Organization material held by the GSU Library Special Collections Department, with archivist Robert Dinwiddie.

**William L. Waugh, Jr.** is working on “Policy Design and the Psychology of Evacuation,” a collaborative research project with professor Fran Norris of the Department of Psychology, and Jasmin Riad, a recent GSU Ph.D. graduate.

Outreach to Other Universities in the State

The School of Policy Studies is committed to working closely with other universities in the state. By sharing expertise and teaming on teaching and research, the state’s universities can achieve even more. The School of Policy Studies and the School of Public Policy at Georgia Tech now offer a joint Ph.D. in policy studies, and the experimental laboratory in the Environmental Research Center at SPS has become a state wide resource. The activities listed below show a considerable involvement between SPS and other universities in the State.

Georgia State University and Georgia Institute of Technology now offer a joint Ph.D. in Public Policy. The doctoral curriculum utilizes the strengths and faculty expertise of the two institutions.

The Experimental Laboratory in the Environmental Policy Program has been opened to students from other parts of the state. The goal of SPS has been to make this state of the art facility a benefit throughout the state and to help introduce a new tool of policy analysis. Faculty and students from the State University of West Georgia’s Department of Economics faculty and students attended a presentation and participated in a set of economic experiments in January. Robert Woodall, Vice President of Environmental Policy at the Southern Company, brought students from the class he teaches at the University of Georgia for a presentation and participation in a set of environmental valuation experiments in February. In October, Emory University’s Department of Economics faculty and students participated in a demonstration and set of economic experiments.

David B. Audretsch presented “Small Firms and Innovation” at the Georgia Institute of Technology, April 24, 1997.

Roy Bahl presented a lecture on international dimensions of taxation at an economics and finance department seminar at Georgia Southern University.

Roy Bahl and Sally Wallace presented papers at Emory University’s Conference “Social Support in Transition Economies: The Search for New Models,” sponsored by the Center for Russian and East European Studies, the Emory Center for International Studies, and the Center for the Study of Health, Culture and Society.

Gregory Bourne, Director of the Center for Civic Participation and Renewal wrote an essay entitled Community Leadership for the Research Atlanta “Election Issues
Ronald G. Cummings invited participation from other local universities in Atlanta’s Panel of Experts for President Clinton’s “Teleconference on Global Warming,” to include Eminent Scholars Bruce Beck from the University of Georgia and Shaw Liu from Georgia Institute of Technology.

Ronald G. Cummings presented “Recent Developments in the State of the Art for Environmental Damage Assessment” at the Department of Economics, University of Georgia, Athens, GA, November 13, 1997.

Ronald G. Cummings provided and Laura Osborne conducted a Workshop on Experimental Methods for the University Center in Georgia, which catered to economics faculty throughout Georgia.

Ronald G. Cummings regularly invited graduate students from the Department of Economics at Emory, and the Department of Agricultural Economics at the University of Georgia, to participate in labs at the School of Policy Studies.

Atef Ghobrial served as advisor in formulating a Transportation Summer Program for high school students visiting Clark Atlanta University, summer 1997.

Atef Ghobrial is the GSU representative to the new Georgia Transportation Institute (GTI) that consists of research universities in Georgia.

Atef Ghobrial participated in a workshop on airport terminal simulation for the Department of Planning at Hartsfield Atlanta International Airport. The workshop was held at Clark Atlanta University, July 1997.

Atef Ghobrial participated in a seminar hosted by Clark Atlanta University to assess transportation research opportunities under ISTEA and NEXTEA. The workshop was sponsored by the Universities & Grants Program, US Department of Transportation.

Atef Ghobrial participated in a workshop on using GIS in research and teaching. The workshop was held at Georgia Institute of Technology, March 1997.

Carol D. Hansen serves as a research consultant to the Center for Transplantation at Emory University Hospital. The study was designed to explore the cultural beliefs surrounding the dying patient, and will be used to develop a new model of patient care at Emory University.

Steve Harkreader is working with Dr. Marsha Reed and Dr. Jane Zahner of Valdosta University in evaluating Georgia’s investment in the professional
development of public school teachers, identifying best practices associated with student academic performance.

**Health Status Study of the Georgia Coalition for Health** ($25,000). The Health Policy Center, with collaborative assistance from the Georgia Division of Public Health and Emory University, Rollins School of Public Health, has been developing information for the identification of strategic options for the Coalition to assist in improving the health status of Georgians.


**Gary Henry** (with David Sawicki of Georgia Institute of Technology’s Department of City Planning) presented a workshop entitled “Taking Advantage of Technology” via GSAMS to more than 100 participants throughout Georgia.

**Robert A. Holmes**, Director of the Southern Center for Studies in Public Policy and Professor of Political Science at Clark Atlanta University wrote an essay entitled *Improving Management and Reducing Racial Disparities* for the Research Atlanta “Election Issues ’97” report.

**Bill Kahnweiler** presented a mini-course on the Human Resource Development field to economics and management students at Clark-Atlanta University, at the request of the Industrial Relations Council of Michigan State and Cornell Universities, Atlanta, GA.

**Bill Kahnweiler** presented “HRD: An Overview” at an annual symposium at Clark-Atlanta University for undergraduates around the country.

**James Ledbetter, James Cooney, Karen Minyard** and **Gordon Meredith** of the Health Policy Center made 25 presentations at various meetings in Georgia during 1997. These are listed individually in the Health Policy Center section of the report.

**Edith K. Manns** (with Bob Holmes, Director of the Southern Center for Studies in Public Policy) is working with Clark Atlanta University with the Neighborhood Environmental Partnership.

**Edith K. Manns** serves as an advisor to Northwestern State University’s SACS follow-up report.

**Robert E. Moore** assisted the J. Whitney Bunting School of Business of Georgia College and State University to achieve accreditation by the AACSB.
Laura Osborne (coauthored with Janusz Mrozek of Georgia Institute of Technology) presented “What Have We Learned About the Value of Life? A Meta Analysis,” at the Southern Economic Association Annual Meetings in Atlanta, GA, November 1997.

Francis W. Rushing presented “Black Entrepreneurship” to the Executive Roundtable for the School of Business and “the Challenges for Black Entrepreneurs” to the student body of Albany State University.

Francis W. Rushing served on the Advisory Board of the School of Business, Atlanta Metropolitan College.

David Sjoquist and Larry Keating of Georgia Institute of Technology have collaborated in the project, Institutionalizing the Atlanta Community Outreach Partnership Center, funded by the U.S. Department of Housing and Urban Development. Total Funded: $100,000.

David Sjoquist and Larry Keating of Georgia Institute of Technology have collaborated in the project, University Community Partnership Program, funded by Fannie Mae. Total Funded: $15,000.

Samuel L. Skogstad initiated discussions with Georgia Institute of Technology on faculty exchanges and joint degree programs.


Jeanie Weathersby, Gary Henry and Steve Harkreader (with Carl Glickman, and Law Allen of the University of Georgia) conducted a study of the performance of schools in the League of Professional Schools.
University, College and Department Service

David Audretsch is Chair of the Vision Committee, Member of the Joint Ph.D. Committee with Georgia Tech, Member of the Scientific Perspectives Committee and Head of the Hiring Committee for Microeconomic Theory.

Roy Bahl serves on the Ad Hoc Committee on Recruitment and Retention of African American Faculty; and chaired the search committee for the director of the Usery Center.

Chris Bollinger is a member of the Graduate Committee, Research Program Committee, Recruiting Committee (January 1997), Placement Coordinator for the Economics PhD program (January 1997, and Fall 1997), SPS and Economics Computer Committee, and the committee to review undergraduate evaluation of courses and instructors.

Kris Byron founded and coordinates the Public Relations Council of Georgia State University.

Linda Calloway serves as a member of the University-Wide Community Service Advisory Board.

Ronald Cummings coordinates the “Environmental and Experimental Economics Forum.”

Ronald Cummings directs the activities of the Environmental and Experimental Economics Laboratory, and is Director of the Environmental Policy Center in the School of Policy Studies.

Ronald Cummings is a member of the SPS Promotion and Tenure Committee.

Paul G. Farnham serves as Chair of the Semester Conversion Committee in the Department of Economics, member of the School of Policy Studies Academic Programs Committee, joint faculty member of the Institute of Public Administration, joint faculty member of the Institute of Health Administration and member of the Executive MBA faculty and member of the EMBA Faculty Advisory Committee. He teaches HA 825, “Health Economics,” for the Institute of Health Administration’s Master of Health Administration Program and EMBA 840, “Managerial Economics,” for the Executive MBA Program. He also serves as core course coordinator for BA 821, the MBA managerial economics course.
Paul G. Farnham has been invited by the College of Business Administration to serve on the search committee for the Director of the Institute of Health Administration.

Paul G. Farnham participated in the meeting of the Advisory Committee for the Institute of Health Administration, December 4, 1997.

Paul G. Farnham participates in regular meetings of the Executive MBA Faculty Advisory Committee to assist in the strategic planning for the Executive MBA program.


Atef Ghobrial serves on the SPS Promotion and Tenure Committee, the PAUS Promotion and Tenure Committee, and the PAUS Post-Tenure Review Committee.

Atef Ghobrial serves as coordinator of the Transportation Studies Program.

Atef Ghobrial is the GSU representative in the Southeastern Transportation Center (STC), one of 10 regional centers established by the U.S. Department of Transportation.

Atef Ghobrial serves on doctoral thesis Committees in the Department of Economics and the College of Education. He also participated in a Ph.D. comprehensive examination at the Department of Political Sciences.

Atef Ghobrial accompanied 5 graduate students to attend the Transportation Research Board Meeting in Washington, DC, January 1997.

Atef Ghobrial accompanied 9 graduate students to participate in the Transportation Southeastern Student Symposium in Washington, DC. The group visited the Turner-Fairbanks Highway Research Center in Virginia, spoke with Georgia Congressman John Lewis, and met other members of the Congressional Committee on Transportation and Infrastructure, April 1997.

Atef Ghobrial accompanied 12 graduate students to attend the International Intermodal Conference in Atlanta, May 1997.

Carol D. Hansen served as a representative of GSU to the Ministry of Higher Education in Cote d’Ivoire. She additionally represented the College of Education
and the School of Policy Studies on the University Coordination Committee for Activities in the Cote d’Ivoire.

Carol D. Hansen served President Carl Patton as interpreter and assistant during his April visit to the Cote d’Ivoire to renew GSU’s academic accord with the Ministry. Additional meetings were held with the Prime Minister, the US Ambassador, and other senior government officials.

Carol D. Hansen was one of three nominated finalists for this year’s GSU faculty achievement award.

Amy Helling is a member of the PAUS non-profit search committee and the GSU committee reviewing QIF (Quality Improvement Funds) proposals.

Amy Helling revised the Urban Policy Studies thesis handbook.

Gary Henry is Director of the Applied Research Center.

Julie L. Hotchkiss. Evaluator, Internal Research Team grant proposals.

Julie L. Hotchkiss is a member of the Undergraduate Program Committee, the Econometrics & Statistics Committee, the Labor Economics Educational Policy Committee and the University Senate. She has served as Undergraduate Advisor for B.B.A. Students, and is Chair of faculty recruiting (1996-1997 academic year).

John D. Hutcheson, Jr. is a member of the Department of Public Administration and Urban Studies Promotion and Tenure Committee and the School of Policy Studies Programs Committee. He also coordinated the semester conversion for the Masters in Urban Studies Program.

Keith R. Ihlanfeldt is Chair of the Research Committee, the Promotion and Tenure Precepts Committee and the Urban and Regional Policy Committee in the Department of Economics. He is also a member of the Faculty Affairs Committee, the Joint Ph.D. in Public Policy Committee and the Undergraduate Committee.

Bill Kahnweiler is Program Coordinator of the Human Resource Development program.

Bill Kahnweiler published an article about getting along with colleagues to be published in the College of Education’s Alumni magazine, Fall 1997.

Bill Kahnweiler is a member of the Graduate Admissions and Appeals and the Faculty Affairs Committee of the College of Education. He is a member of the
University Committee for Career Services and the strategic planning task force for career services at GSU.

Bruce Kaufman served as GTA Coordinator, Chair of the Labor Curriculum Committee, and member of the Master's of Science in Business Economics Assessment Committee. He is a Senior Associate of the Beebe Institute of Personnel and Employment Relations, and attended its monthly Atlanta Human Resource Roundtable.

James Ledbetter directs the Health Policy Center.

Richard Long is a member of the University Senate Statute and By-Laws Committee, the Academic Program Committee, the Macroeconomic Theory Committee and the Applied Macroeconomics Committee, and is Director of Master’s Studies Programs for the Department of Economics.

Edith K. Manns serves on the University’s Institutional Review Board, the Academic Program and Standards Committee and the Faculty Affairs Committee of the University Senate. Within these committees she chairs the Parking Subcommittee, serves on of the Subcommittee on Faculty Benefits, and is a member of the Mini-mester Finals Subcommittee. She also serves on the Transportation Advisory Committee and the Faculty and Staff Parking Appeals Committee for the University. She is the Coordinator of the School of Policy Studies’ State Charitable Contributions Campaign. She served on the Search Committee for the School of Policy Studies Director of Development position.

Jorge Martinez-Vazquez is Director of the International Studies Program.

Jorge Martinez-Vazquez is Director of the Russian Federation Fiscal Reform Project.

Jorge Martinez-Vazquez is Chairman of the Educational Policies Committee for Microeconomic Theory and a member of Public Finance/Urban Economics. He is a member of the Graduate Coordinating Group, the Recruiting Committee and the Dissertation Workshop Committee, and also serves as a Dissertation Workshop Coordinator. He is a member of the Provost University Committee for Integration of University Activities and a member of the Executive Committee for the School of Policy Studies.

Julia E. Melkers is a member of the Senior Faculty/Ph.D. Director Search Committee and the Joint Ph.D. Planning committee, and serves as PAUS library liaison.
Robert E. Moore is a member of the Microeconomic, International Economics and Development Economics educational policy committees. He is the Director of the Masters Degree Programs in Economics and a member of both the Graduate Program Committee and the Academic Program Committee of SPS.

Harvey K. Newman is a member of the University Self-Study Committee on Library and Learning Resources, the SPS Faculty Affairs Committee and the SPS Ph.D. Program Committee. He serves as Faculty Advisor for the Sigma Nu Fraternity. He is Chair for the Search Committee for the Non-Profit Management Position, the Urban Studies Graduate Program Admissions Committee, the Undergraduate Urban Studies Semester Conversion Committee, and the Urban Studies Program Awards Selection Committee. He is also a member of the Faculty Performance Review Committee, the Aviation Management Program Review Committee, and the University Presidential Scholars Program Fund Raising Committee.

Lloyd G. Nigro is Chair of the Department of Public Administration Third Year (Pre-Tenure) Review Committee, the DPAUS Senior Public Administration/Policy Position Search Committee, the SPS Faculty Affairs Committee, and the School of Policy Studies Joint PhD Program Planning Committee (proposal approved by the Board of Regents, Summer 1997).

Lloyd G. Nigro is a Continuing Member of the Provost's Committee on Evaluation of Non-Academic University Administrative Units. He is also a member of both the College of Education Faculty Search Committee and the College of Arts and Sciences/School of Policy Studies Joint Appointments Search Committee. He is a member of the Graduate Faculty of the Department of Political Science in the College of Arts and Sciences, serving on doctoral examination and dissertation committees.

Laura Osborne guest lectured to the students of GEOL 318/718 Environmental Geology in March, and POLS 491B Environmental Politics in October, 1997. She is the Faculty Advisor of the Undergraduate Economics Club.


Laura Osborne serves as a member of the Department of Economics Steering Committee, the Committee on the Transition to the Semester System, the Undergraduate Programs Committee, the drafting committee for the “Strategic Vision Plan” and the University Fund Drive Committee, and as an undergraduate advisor for economics majors.
Theodore H. Poister chaired the Administrative and Educational Support Services Task Force which prepared a portion of the University’s self-study as part of the SACS reaccreditation process. He also serves on the School of Policy Studies’ committees on promotion & tenure and faculty affairs.

Donald Ratajczak directs the College of Business’ Economic Forecasting Center.

Barbara J. Ray is a member of the W. T. Beebe Institute of Personnel and Employee Relations Faculty, the Gerontology Center Faculty, the Gerontology Center Curriculum Committee, the University Career Services Committee, the University Career Services Strategic Planning Committee and Retreat, the Urban Studies Graduate Program Admissions Committee and the Urban Studies Honors Selection Committee (Gable Award). She is the coordinator of the PAUS Internship Program.

Barbara J. Ray is Chair of the SPS Committee on Academic Programs, and is Chair of the Sub-subcommittee of the Undergraduate Programs Committee, SACS Reaccreditation. She is a member and Sub-subcommittee Chair of the Subcommittee on Undergraduate Educational Programs and Faculty, SACS / COC Compliance. She participates in GSU Media Relations’ Experts Guide listing.

Felix Rioja serves as member of the Recruiting Committee and the Policy Committee for Macroeconomics of the Department of Economics.

Ross Rubenstein replaced Larry Gess as Director of the Education Finance Studies Project, a joint effort of the Fiscal Research Program and the College of Education. The EFSP’s research focuses on the equity and adequacy of public funding for education in Georgia and across the United States.

Francis W. Rushing is a member of the University Senate, the APACE Committee and the Research Committee. He serves on the Executive Committee, the Board of Trustees, the Research Committee, and as Chair of the Program Committee for the Georgia Council on Economic Education.

Francis W. Rushing is Director of GSU’s Center for Business and Economic Education and International Center for Entrepreneurship. He is the Vice President of the Research Committee for Awards and Research Equipment, a member of the Search Committee for the Zwerner Chair of CBA’s Family Owned Businesses, and is a member of the Search Committee for Faculty Positions in COE’s Department of Middle and Secondary Education and Instructional Technology.

Francis W. Rushing chaired the Ad Hoc Committee on Criteria for Regents Professorship, the Promotion and Tenure Committee for 1997 Candidates, and the Three Year Review Committee. He also served as a member of the Department of Economics Management Committee.
Bruce Seaman is Chair of the Undergraduate Committee and doctoral student recruiter of the Department of Economics. He team taught an MBA course with Marketing, “Markets and Marketing.”

Bruce Seaman is the Economics Coordinator and primary economic lecturer in a joint MBA program with Erasmus University, Rotterdam, the Netherlands. He is also an economics lecturer in the Department of Risk Management and Insurance Munich Program.

David Sjoquist is Director of the Fiscal Research Program.

David Sjoquist serves as Director of the Domestic Studies Program and Executive Director of the Research Atlanta.

David Sjoquist was appointed by the provost to the Interdisciplinary Barriers and Incentive Team.

David Sjoquist served on the Third-year Review Committee for the Provost, the Search Committee for Arts & Sciences joint appointments with the School of Policy Studies, the Search Committee for the School of Policy Studies joint appointments and the Undergraduate Committee of the Department of Economics. He also chairs the SPS Promotion and Tenure Committee.

David Sjoquist is the Georgia State University Representative to the Inter-University Consortium for Political and Social Research (ICPSR).

Samuel L. Skogstad is the Department Chair of Economics.

Paula E. Stephan served as Co-chair of the State Charitable Campaign for Georgia State University.

Paula E. Stephan serves as a member of the search committee for a director of Institutional Research.

Greg Streib is the PAUS Representative on the School of Policy Studies Computer Committee, the SPS Representative on the Teaching, Learning, Technology Roundtable and the SPS Representative on the Senate IS&T Committee.

Greg Streib is Chair of the PAUS/MPA Admissions Committee and the PAUS Computer Committee.

John C. Thomas is the Department Chair of DPAUS.

John C. Thomas is a member of the Nonprofit Management Search Committee, the Joint Ph. D. Planning Committee, the Senior Public Administration/Policy Search Committee, the MPA Admissions Committee, the University Senate, the Academic Programs and Continuing Education Committee, the Graduate Council, the International Education Subcommittee, the Research Committee and the Provost’s Collegial Strategic Planning Committee.

Sally Wallace is a member of the University Dissertation Award Panel, the Joint Ph.D. Proposal Committee, the Chairman's Advisory Board, the Joint Faculty Recruiting Committee, and the Undergraduate Committee for the Department of Economics. She is a faculty advisor for Omicron Delta Epsilon, and the Undergraduate Advisor for the Department of Economics.

William L. Waugh, Jr. is a member of the University Senate, serving on the Planning and Development Committee (Strategic Planning Subcommittee and the Ad Hoc Committee on SACS Self-Study Review). He is Chair of the One-Time Expenditures and Other Budgets Subcommittee of the Budget Committee, a member of the Nominations Committee, and Chair of the Student Discipline Committee. He serves on the Statutes & Bylaws Committee, the Cultural Diversity Committee and the Council of Chairs.

William L. Waugh, Jr. is a member of the Committee on the Joint GSU/Georgia Institute of Technology Doctoral Program, the Chair of the Promotion and Tenure Committee, a coordinator of the Joint MPA/JD Program, the Faculty Advisor of the Pi Alpha Alpha Honorary, and a member of the Nonprofit Administration Specialization Committee.

Tom Weyandt directs Research Atlanta.

Verna J. Willis served on the Faculty Affairs Committee of the College of Education, and now serves on committees discussing the retention or integration of HRD BS and Ph.D. programs with other SPS curriculum offerings.

Verna J. Willis chaired doctoral committees of three external Ph.D. graduates.

Katherine G. Willoughby is a Library Liaison for DPAUS and the Pullen Library.
Katherine G. Willoughby is Associate Chair of the Department of Public Administration and Urban Studies. She has completed two years of service in which she has helped guide DPAUS faculty through semester conversion, prepared information related to program enhancements and changes to the MPA degree to support semester conversion, facilitated a relationship with the DPAUS Alumni Club, conducted enrollment and exit surveys of MPA/MUS students and provided support to the DPAUS Chair on an as needed basis.
Katherine G. Willoughby is a Graduate Faculty Member of the Department of Political Science in the College of Arts and Sciences. She serves on three dissertation committees, acting as the major professor on one of these committees. Two students are preparing their dissertation prospectus for committee approval; one must complete comprehensive exams before proceeding further.

Katherine G. Willoughby is a member of the University Senate Budget Committee, the University Senate Library Committee and the University Senate Planning and Development Committee.
Research Centers and Programs
Applied Research Center

The Applied Research Center of Georgia State University brings together university faculty and public officials to find practical solutions to public policy problems. Through research and publications, the Center contributes to the discourse and debate on public policy in the metropolitan region, the state of Georgia and the nation by increasing the knowledge and understanding of public policy issues by public elected and appointed officials, and scholars in the field. The Center is most widely known for the Georgia State Poll, a quarterly survey of a scientifically valid sample of Georgians on a variety of public interest issues. The Council for School Performance, a program housed with the Center, provides information on the performance of public schools and school districts in Georgia. Gary Henry is the Director of the Applied Research Center.

PROJECTS

Council for School Performance ($635,000)
In 1993, the Georgia General Assembly, at the request of Governor Zell Miller, established the Council for School Performance to provide impartial and accurate information for school improvement and accountability. As an independent entity, the Council stands in a unique position to provide an objective analysis of education performance data. The Council promotes quality and progress in education by undertaking relevant research. The Council evaluates school systems using two measures: school indicators, which measure student performance, such as test scores and drop-out rates, and community indicators, which measure how well the community is working to improve the quality of education. Other subjects for research have included reporting how lottery funds are allocated to different educational programs throughout the state, evaluating the HOPE Scholarship program, surveying parents whose children participate in the Georgia Pre-Kindergarten program, assessing the state’s student information system and many others.

United Way - The Development of A Community-Building Information System For United Way Of Metropolitan Atlanta ($22,240)
Since 1994 United Way of Metropolitan Atlanta has been working toward measurably improving the human condition in the Atlanta community by focusing time and money in an effort to achieve positive outcomes in four primary areas: building strong families; helping families and individuals achieve economic independence; preparing young people for success; and strengthening communities by encouraging citizen involvement. This study will propose a system...
for collecting and utilizing information that will support United Way’s work as a community-building organization and that will allow the organization to track progress toward the achievement of its four community-wide outcomes.

**Child Support Customer Service ($605,605)**
Funded by the Child Support Enforcement Office of the Georgia Department of Family and Children Services. Adult customers of the Child Support Enforcement Office were surveyed by telephone to assess the performance of the CSE, customers satisfaction, and the importance of various aspects of customer service to the customers.

**Department of Transportation ($24,714)**
Georgia Department of Transportation - The Applied Research Center surveyed 800 drivers in the state of Georgia to assess perception of the condition of roads, highways, and bridges for comparison to results from a national study.

**Professional Standards Commission ($41,368)**
A status of teaching inventory provided information about teaching in Georgia to the Professional Standards Commission (PSC) in the fall of 1997. The PSC is working with the P-16 Council to prepare a state report for use in the National Commission on Teaching and America’s Future (NCTAF), Status of Teaching Reports: Framework for State Policy Inventory. Currently, the National Commission on Teaching is working with twelve partner states, including Georgia, in order to jointly develop reform strategies in the area of teacher development. The first phase of the partner state work conducted a policy inventory on the status of teaching. The inventory covered eight categories: standards for students, standards for teachers, teacher preparation, teacher induction, professional development, schools as learning organizations, supply and demand of qualified teachers, and compensation incentives for knowledge and skill.

**Benchmark Data Project for the Georgia Policy Council for Children and Families ($41,545)**
In collaboration with the Georgia Institute of Technology, the Applied Research Center developed a website for the Georgia Policy Council for Children and Families. The Center developed the database design, produced graphical images, provided technical support for database users, publicized the availability of the database, and conducted an evaluation of the website.

**Nutrition Intervention for Families Through Youth ($59,072)**
This project aims to increase the fruit and vegetable consumption of lower socioeconomic status families with children in public elementary schools in Atlanta. Lower socioeconomic status populations are at greatest risk for cancer, but few programs have addressed their needs. In the first two years of the project, researchers will refine data collection instruments and develop appropriate
intervention strategies. In the next two years, researchers will focus on intervention, process and outcome evaluation, and research analysis.

**Pre-k Longitudinal Study ($640,654)**

This is a five-year evaluation of the pre-Kindergarten program that will follow pre-k children from a sample of classes across the state. The sample includes 220 classes randomly selected by region of the state, whether they were private or public, and by the type of curriculum used in the classroom. This sample will result in approximately 4,000 pre-k students who will be followed through the third grade. Data will be collected and analyzed in each year of the study.

**Evaluation of Child Fatality Review Process ($35,000)**

The Applied Research Center worked as a subcontractor to the Emory University Center for Injury Control to evaluate the Statewide Child Abuse Prevention Panel and determine if it is meeting its objectives. The major questions investigated were whether the panel is serving Georgia’s children by evaluating the prevalence and circumstances of child abuse and fatalities, whether the panel has established and ensured proper procedures for the handling of child abuse cases and child fatality investigations, and whether it is monitoring the implementation and impact of the statewide child abuse prevention plan.

**Survey Research Lab and Omnibus Poll ($388,680)**

Four times a year the Applied Research Center conducts the Georgia State Poll, a poll of approximately 800 Georgians. In addition to questions of academic interest the center also provides the opportunity for interested groups and organizations to sponsor questions. Past participants have included the Omni Resources Group, the Georgia Leadership forum, the Georgia Department of Education, the Georgia Department of Transportation, the Georgia Department of Human Resources, Central Atlanta Progress, the Atlanta Chamber of Commerce, the Board of Regents, Georgia State University, the Atlanta Journal Constitution, Emory University and the Southern Coalition for Advanced Transportation. The Survey Research Lab also provides services to other organizations on and off campus.

**PUBLICATIONS AND PRESENTATIONS**

**David Audretsch** and **Julia Melkers** (with Al McWilliams), “An Evaluation of the Impact of the Hope Scholarship Program on Technical Institutes.”


**Dan Bugler** presented the workshop “Discussion on Joint Enrollment and Post Secondary Options,” to the Metro Area Directors of Counseling, Atlanta, GA, October 31, 1997.


Gary Henry presented at a Leadership Georgia meeting in Albany, GA on September 13, on the state of education in Georgia.

Gary Henry (with David Sawicki of Georgia Institute of Technology’s Department of City Planning) presented a workshop entitled “Taking Advantage of Technology” via GSAMS to more than 100 participants throughout Georgia.

Kris Byron. “The Benchmark Database Project: An Overview and Recommendations.” A comprehensive evaluation of the Benchmark Database Project, including recommendations for the continuation and improvement of the project.

Council for School Performance

Council for School Performance Reports. 1995-1996: Two page reports for more than 1,800 public schools and four-page reports for the 180 school systems.


Jeanie Weathersby presented a full-day workshop on “Using Data and Setting Goals for School Improvement” for Floyd County, Armuchee Middle School administrators and teachers, Rome, GA, June 6, 1997.


Jeanie Weathersby presented “Using Data and Setting Goals for School
Improvement” for the Oconee County School System; Teachers, Administrators, and Board Members, Watkinsville, GA, August 21, 1997.

Department of Economics

The Department of Economics faculty is very active in the Centers and Programs of the School of Policy Studies. In addition to work cited in those sections, and to publications listed in “Papers, Books and Chapters: Published or Forthcoming,” various other projects are listed below.

**Julie L. Hotchkiss.** “Labor Market Impact of the Americans with Disabilities Act.” Funded by the Georgia State University Quality Improvement Fund Program in Research. Total Funded: $5,000.

**Keith R. Ihlanfeldt.** “Government Interventions That Affect Central City Development: The Case of Atlanta, Georgia,” final report prepared for American Farmland Trust.

**Keith R. Ihlanfeldt.** “Land Use Interactions Between Jobs and People Within Urban Area: A Case Study of the Atlanta Region,” grant proposal under review with the Lincoln Institute of Land Policy.

**Keith R. Ihlanfeldt** (with L. Taylor). “A Comprehensive Assessment of Brownfield Impacts on Urban Areas,” grant proposal under review with the National Science Foundation/Environmental Protection Agency.

**Ralph Moor** sponsored a $125,000 project studying the economics of the household.

**Robert E. Moore.** The Center for Teaching and Learning, Georgia State University, Teaching Initiative Grant. Total Funded: $3,000.

**Francis W. Rushing** and Stanley Smits have received a grant for $66,000 from the Office of Planning and Budget for a study on workforce development.

**Francis W. Rushing** and Roger Tutterow, et al., “Business Conditions and Higher Education in Georgia: A Survey for the Board of Regents of the University System of Georgia.”

**Francis W. Rushing** and Roger Tutterow, et al., “Workforce Preparation and Higher Education in Georgia: A Survey for the Board of Regents of the University System of Georgia.”
Environmental Policy Center

The Environmental Policy Center is a major research and training center with the objective of enhancing the quality of environmental policy in the state and throughout the nation. The program carries out scholarly research projects and provides policy advice to the government and private sectors. A joint program with the Oak Ridge National Laboratory is operative, and faculty are exchanged on a regular basis. The activities of the environmental policy program include the experimental economics laboratory, a water resources policy program, and an air quality program. It maintains a field of experimental economics for graduate students in the program. The Environmental Policy Center is directed by Ronald G. Cummings.

Water Resources Policy Program. Ronald Cummings and Peter Terrebonne. Upward trends in population growth that have been experienced in Georgia and most Southeastern States have been persistent over the last few decades and are expected to continue in to the future. Expansions in population and economic activity are placing increasing strains on the state’s water resources. This program provides research and policy analysis on water resource management issues for the Georgia Department of Natural Resources, Environmental Protection Division.

Air Quality Program. Ronald Cummings, Laura Osborne and Mary Beth Walker. Atlanta’s air quality problems cannot be solved solely within the confines of metro Atlanta, and air pollutants from Georgia can have adverse effects hundreds of miles away in other states. Economic and policy analysis of many complex options is needed to develop economically sound and technically feasible solutions. Potentially large adverse economic impacts will attend Georgia’s failure to solve these problems in a cost effective manner. This program addresses these issues, and plays a role in implementing the Environmental Protection Division’s Voluntary Ozone Reduction Partner’s program.

The Environmental and Experimental Economics Laboratory. With support from the Georgia Research Alliance, The Environmental & Experimental Economics Laboratory is a state of the art facility unique to the Southeast. It functions as a research center to assist in determining valuations for environmental damages, assessing market values for non-renewable resources and projecting future economic resource needs. Its primary use is for studies that focus on critical behavioral relationships between policy rules, individual perceptions of the incentives associated with these rules, and outcomes.
PROJECTS

“A Policy Analysis for the Georgia Department of Natural Resources Environmental Protection Division.” 7/1/96-6/30/97. $ 392,000.

“A Continuing Policy Analysis for the Georgia Department of Natural Resources Environmental Protection Division.” 9/30/97-6/30/98. $ 252,000.

“GSU’s Participation in the EPD’s Voluntary Ozone Actions Programs.” 9/30/97-6/30/98. $ 300,767.

“Privatization of Waste Management Activities” for U.S. Department of Energy (in collaboration with Oak Ridge National Laboratory). 8/1/96-6/30/97. $ 80,000.

Expansion of the Environmental and Experimental Economics Laboratory. Quality Improvement Program Award, 12/11/97. $26,500.

The Environmental and Experimental Economics Laboratory received a $2,000 contribution from Graseby Corporation.

VISITORS AND OTHER ACTIVITIES

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<thead>
<tr>
<th>Date</th>
<th>Activity</th>
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<tbody>
<tr>
<td>January 28</td>
<td>State University of West Georgia, Department of Economics faculty and students attended a presentation and participated in a set of economic experiments.</td>
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<tr>
<td>Jan 31-Feb 1</td>
<td>Michael Calegari, School of Accountancy, tested a set of financial research experiments with his students.</td>
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<tr>
<td>February 10</td>
<td>Robert Woodall, Vice President of Environmental Policy, The Southern Company, brought students from the class he teaches at the University of Georgia for a presentation and participation in a set of environmental valuation experiments.</td>
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<td>March 7</td>
<td>The Association of Environmental Resource Economists were guests for a demonstration of the Laboratory and participated in a set of economic experiments.</td>
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<tr>
<td>April 7</td>
<td>John Cooper and visitors from the Graseby Corporation attended a demonstration of the Laboratory and participated in a set of experiments.</td>
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<tr>
<td>June 5</td>
<td>University of Georgia and Georgia State University Experimental Economics Laboratory Meeting.</td>
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<tr>
<td>September 30</td>
<td>Michael McKee, Professor of Economics, University of New Mexico, presented a seminar and tested a series of research experiments.</td>
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<tr>
<td>October 6</td>
<td>Ron Cummings moderated Atlanta’s Panel of Experts for President Clinton’s Teleconference on Global Warming, hosted at the Rialto Theatre.</td>
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<tr>
<td>October 16</td>
<td>Emory University, Department of Economics faculty and students participated in a demonstration and set of economic experiments.</td>
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Fiscal Research Program

The Fiscal Research Program (FRP) was created to provide objective, high quality and timely research and analysis for Georgia’s state and local governments in the major policy areas of public finance. The FRP examines areas of budgeting; capital budgeting and finance; tax policy and revenue patterns; tax expenditure and public debt capacity and policy; and the uses of public debt. In any given year the specific list of activities and projects will depend upon the policy priorities and needs of the state and its local governments. Housed within the FRP is the Urban Studies Institute, a publicly funded research organization dedicated to providing research on state policy issues that affect urban areas in Georgia. The Fiscal Research Program is one of three units under the domestic policy programs of the SPS. The activity reports on the other two, The Office of Community Outreach and Research Atlanta, are described in the following sections. David Sjoquist is director of all domestic programs.

PROJECTS

Annotated Bibliography of Economic and Community Development Research. Jeanie Thomas. On behalf of the Board of Regents, FRP is developing the first annotated bibliography and consolidated repository of research on economic and community development authored within Georgia’s universities and colleges. Total Funded: $20,000.

Book Manuscript- The Atlanta Paradox. David Sjoquist. This grant is provided to produce a book which will summarize the findings of the Atlanta Multi-City Survey Urban Inequality (MCSUI) team. The book will address various aspects of racial inequality in Atlanta. Status: Underway. Total funded: $50,000 from the Russell Sage Foundation.

Business Taxation Project. Martin Grace. Addresses the taxation of banking, insurance.

Community Development Project. Tom Weyandt. Focuses on the development of housing and local commercial development.

DHR Board Training. Jeri Cloud. Through a contract with the Department of Human Resources, Division of Mental Health, Mental Retardation and Substance Abuse (MHMRSA), the FRP has developed an educational curriculum to train
members of thirteen MHMRSA Regional Boards and twenty-nine Community Service Boards. Total Funded: $472,800.

**DHR Hospital Allocation Task Force. Larry Gess.** FRP is evaluating the impact of a new allocation formula for mental health in order to recommend changes that would improve its effectiveness. Funded.

**Economic Development Project. David Audretsch.** This project addresses the many issues relevant to the state’s economic development efforts.

**Education Finance Project. Ross Rubenstein.** This involves the exploration of issues associated with the financing of education in Georgia.

**Employer Satisfaction. Larry Gess.** On behalf of Georgia’s Department of Technical and Adult Education, FRP surveyed more than 4,000 employers to assess their satisfaction with regards to the state's technical school's preparation of former students, their provision of custom-designed services and the services of Quick Start. Funded.

**Georgia Data Project. Julie Hotchkiss.** This involves the development of a database built on the Unemployment Insurance records from the Department of Labor and other agency databases.

**Georgia Economy Project. David Sjoquist.** Studies of the various sectors and aspects of the Georgia economy such as banking, changes in the distribution of income, and changes in the location of retail sales.

**Georgia Executive Development Program. Ted Poister.** This is a joint effort with UGA to develop a leadership program for senior-level state government officials. Funded.

**Income Taxation Project. Sally Wallace.** This project involves the effects and reform of state and local income taxation.

**Intergovernmental Fiscal Relations Project. David Sjoquist.** This project involves the exploration of issues inherent in relationships between state and local governments.

**Partnership for Excellence in Education. Larry Gess and Ross Rubenstein.** This project provides the Partnership for Excellence in Education with a summary of the history and status of QBE. Total Funded: $30,000.

**Property Tax Project. David Sjoquist.** Focuses on the structure, administration, and effects of property taxation.
Sales and Excise Taxation Project. Roy Bahl. This project studies the structure, administration and effects of sales and excise taxation.

State Indicators Project. Tom Weyandt. This involves the development of a set of indicators to track the state’s performance along several demographic and quality of life dimensions.

Tax Modeling Project. David Sjoquist. This project involves the development of a sophisticated computer-based model for use in the analysis of tax policy proposals.

Telecommunication/Public Utilities Project. Bruce Seaman. This focuses on the study of alternatives in the taxation of public utilities.

Urban Policy Agenda Project. Tom Weyandt. This involves the study of urban policy in Georgia.

Workforce Development. Francis W. Rushing. This project is a review of workforce development programming in the nation and Georgia conducted for the Office of Planning and Budget. Total Funded: $66,176.

PUBLICATIONS


Office of Community Outreach and Partnerships

The Office of Community Outreach and Partnerships (OCOP) serves as a vehicle for Georgia State University to link its resources with the community, in an effort to assist non-profit groups to identify, develop, or advocate for sustaining solutions to problems in the communities they serve. In addition to other activities, OCOP coordinates service learning activities through AmeriCorps and the U.S. Department of Housing and Urban Development (HUD). Linda Calloway is the director of the Office of Community Outreach and Partnerships.

The Office of Community Outreach and Partnerships (OCOP), formerly known as The Atlanta Project Liaison Office (TAPLO) was born out of the partnership between Georgia State University and The Atlanta Project (TAP). As a program of the Carter Center, created by former President Jimmy Carter in October 1991, TAP has had a successful track record of serving as a catalyst for partnerships in the community. Since the inception of the GSU/TAP partnership in 1992, the university has consistently responded to requests for resources to support TAP’s mission. At the conclusion of Phase I of TAP in August 1996, it became apparent that the role of the TAPLO would have to be adjusted to expand its outreach and partnership activities, both at the university and community levels. Therefore, in February, 1997, a decision was made to transfer the responsibilities of the TAPLO to the School of Policy Studies, and the Office was renamed.

OCOP serves as a vehicle for Georgia State University to link its resources with the community, in an effort to assist non-profit groups to identify, develop, or advocate for sustaining solutions to problems in the communities they serve. The accessibility and utilization of resources to the community partners support the University’s commitment to public service. OCOP outreach and partnership programs are not exclusive to the School of Policy Studies. Rather the Office collaborates with a broad range of university units to implement activities. Partnerships are developed or strengthened with productive and effective community groups and institutions to bring resources to bear on specific initiatives. OCOP operates a form of outreach at the community level through a more structured approach to combining community service with academic, civic, and career development in students-- or what is now commonly referred to as service learning. A long-range planning effort is underway to explore and develop a process for facilitating other outreach activities, such as: (a) educational opportunities through workshops and seminars, (b) technical assistance, and (c) research projects that are a result of a natural outgrowth of issues for which the groups and the University have mutual interest.
OCOP coordinated service learning (not-for-academic-credit) activities through two external funding sources: AmeriCorps: Learn and Serve Program in partnership with Columbia University, sponsored by the Corporation for National Service and a program of the Community Outreach Partnership Center (COPC), sponsored by the U.S. Department of Housing and Urban Development (HUD). Both programs were funded for the 1996-97 academic year with an extension for 1997-98. The programs provided students with the opportunity to apply their academic knowledge and critical thinking skills to address genuine community needs.

All students were placed in positions that required substantive work towards initiatives that improve the quality of life in the neighborhoods the community groups serve. Strongly encouraged by OCOP to commit to at least six months of service, all students received a nominal stipend. AmeriCorps members received a stipend as well as an educational award at the end of 900 hours of service. AmeriCorps members have one year to complete service from the date of enrollment. AmeriCorps member service was extended through 1998. All students received training through OCOP and the community organizations where they were assigned. “Reflection Workshops”, essential to the definition of service learning were developed and offered by OCOP four times during the academic year, and attendance was required. Students and site supervisors developed a set of objectives and outcomes for each student assignment. Student self-evaluation and site-supervision evaluations were completed for all students two times during individual assignments. The evaluations assisted in the promotion of clear communications and appropriate program support during the students’ assignments.

From October 1996 through August 1997, 26 graduate and undergraduate students from a broad range of academic programs participated in service learning activities. During this time, OCOP developed eight community partnerships, where student participants provided assistance in research, program development, workshop and meeting facilitation, proposal and promotional material writing and course and conference development. Partnerships formed during the 1996-97 academic year with the Family Tree Resource Center, Bedford Pines Community, West Fulton Community, Victims Witness Assistant Program, Georgia School Age Care Association, Atlanta Public Schools: Washington High School, The Atlanta Project and Literacy Action.

The OCOP Director and each community group representative responsible for supervision formed an agreement of understanding identifying the partner’s role. OCOP developed and conducted orientation/training workshops for all site-supervisors. The OCOP Director also maintains communication with all community partners through several formats: as board member, meeting facilitator, attendance at community events and regular meetings with individual organization representatives.
Georgia State University’s first community service learning conference: “An Integration of Living and Learning” was held in August, 1997. The conference was sponsored by Columbia University and OCOP, School of Policy Studies. Over eighty participants, representing five universities, GSU faculty, staff and students and non-profits attended the one-day conference.

PROJECTS

**Addressing Atlanta’s Urban Problems.** David Sjoquist leads this program in a partnership with the Georgia Institute of Technology and the Community Design Center of Atlanta. The project allows the three partnerships to provide a variety of outreach activities to the inner-city communities of Atlanta. Status: Underway. Total funded: $500,000 provided by the Community Outreach Partnership Program of the U.S. Department of Housing and Urban Development.

**Community Impact.** Linda Calloway. Columbia University sponsored 20 part-time AmeriCorps Member positions at GSU. As part of the National Empowerment Zone Education Success Project, the AmeriCorps participants work on various neighborhood improvement projects, including after-school programs, environmental projects and student tutoring. Total Funded: $20,000.

**Institutionalizing the Atlanta Community Outreach Partnership Center.** David Sjoquist and Larry Keating of Georgia Tech. Funded by the U.S. Department of Housing and Urban Development. Total Funded: $100,000.

**University Community Partnership Program.** David Sjoquist and Larry Keating of Georgia Tech. Fannie Mae. Total Funded: $15,000.
Research Atlanta

Research Atlanta is a private non-profit public policy research organization which studies policy issues in the metropolitan Atlanta area. It represents a unique relationship between the private sector, which supports the research, and the School which administers the organization and its research agenda. The Research Atlanta project has developed a series of collaborative efforts with Leadership Atlanta, the Regional Leadership Foundation and the Regional Business Coalition to further the dissemination of research results and encourage public understanding of policy issues. Tom Weyandt is the director of Research Atlanta.

PROJECTS

The Atlanta Public School System: An Analysis of Financial Issues. Bill Waugh. This study examines the level and sources of revenues of the Atlanta Public School System and compares it with other systems in the Atlanta area and in other urban areas. It compares expenditures with other systems, compares teachers’ salaries and other personnel cost with other districts and addresses the issue of the financial health of the system.

Atlanta Report Card. Tom Weyandt and Frank Williams. This is a renewal of a series begun by Research Atlanta in the late 1980s and will track approximately 50 different measures of metro area growth.

Benchmarking the City of Atlanta’s Performance in Selected Areas of Service Delivery. Ted Poister. This study will examine several city governmental functions in Atlanta and the efficiency of delivering them in Atlanta and several other comparable cities.

City of Atlanta Debt. Roy Bahl. This study analyzes the total debt of the City of Atlanta, compares it with comparable jurisdictions and evaluates the debt level against several measures of city revenue.

Low Income Housing (Deconcentration of Poor). Keith Ihlanfeldt. This study examines the problem of the concentration of poor population and the effects of that concentration. It explores techniques to increase the supply of low-income housing in low poverty areas of the region.

This study examines the challenge of ensuring continued involvement of parents in middle school.

**Models of Regional Cooperation.** TBD. This study will examine the current decision-making structure of the Atlanta Regional Commission and options developed in other communities to deal with intergovernmental cooperation and decision-making.

**Non-Residential Taxes and Fees.** TBD. This study will document property taxes and other fees on non-residential property charged in the City of Atlanta with comparable taxes and fees in surrounding jurisdictions.

**Raising the Roof on Downtown Housing.** Truman Hartshorn. This study examines the recent growth in housing in downtown Atlanta and seeks to identify factors contributing to that growth and steps needed to ensure its continued growth.

Research Atlanta assisted **Georgia Public Television** in the production of a series of programs on sprawl in metropolitan Atlanta.

Research Atlanta has formed a partnership with **Leadership Atlanta** to hold a series of public policy forums beginning in January 1998.

Research Atlanta has formed a partnership with the **Regional Business Coalition** to provide ongoing research advice to the organization.

Research Atlanta was nominated for the **Golden Glasses Award** by the Atlanta Regional Commission as part of their Vision 2020 Follow-up.

**Theory of Local Government.** David Sjoquist. This study examines the theoretical and legal structure of local government in Georgia and the problems associated with developing alternative service delivery mechanisms.

The **Joseph B. Whitehead Foundation** has granted Research Atlanta $75,000 to improve its marketing and distribution of reports.

**PUBLICATIONS**

**Christopher Bollinger,** “The Impact of MARTA on Station Area Development, December, 1997. This report compares the growth in population and employment and changes in office rents in MARTA rail transit station areas compared to the balance of the Atlanta metro area. It suggest steps necessary to make MARTA a more effective tool for shaping regional development patterns.

**Charles Jaret,** “Homeless in Metro Atlanta,” December, 1997. This report analyzes the size of the homeless population in the Atlanta region, develops a
profile of the homeless population, describes the housing needs of the components of the homeless population and discusses appropriate housing types and costs to meet the needs.

George William Sherk, “The Costs of Nonattainment: Atlanta’s Air Quality Imbroglio,” November, 1997. This report describes the costs associated with the failure of the Atlanta region to achieve the National Ambient Air Quality Standards for ozone by November 15, 1999. Costs are likely to be measured in morbidity statistics, possibilities of additional sanctions and competitive disadvantages for future population and employment growth the region would face.

Dave Sjoquist, Marshall Sanders and Dagney Faulk*, “City of Atlanta Service Contracting,” February, 1997. This report provides an overview of the basic issues and arguments surrounding the privatization of local government services. It reviews the available empirical evidence on both the extent of privatization and its success in achieving cost savings. Finally, it explores whether residential waste collection service in the City of Atlanta might be more efficiently and economically performed by private contractors and briefly summarizes some of the key issues which need to be considered as part of any privatization initiative.

David Sjoquist and Tom Weyandt, “Community Outcome Indicators,” March, 1997. This report summarizes the results of a series of focus group sessions and additional research on indicators of community health. The work, prepared for United Way, will be used to track performance of the strategic plan.


William J. Smith, “Trends in Atlanta’s Employment Profile,” August, 1997. This report documents the changes in the employment levels, occupational mix and industrial composition in the City of Atlanta and the Atlanta region over the last two decades.

Mary Beth Walker, “A Population Profile of the City of Atlanta: Trends, Causes and Options,” May, 1997. This report documents recent socio-economic trends in the City of Atlanta, determines the causes of these trends and discusses options available to the City. The report focuses on the loss of middle class population and the consequences to long term economic health of the City.

Sally Wallace, “The Level and Growth of Property Taxes in the Atlanta Area,” 1997. This report compares property tax rates among the Atlanta area governments and between Atlanta and other central cities in the United States; analyzes the growth in property taxes in the Atlanta area; and decomposes the growth in property taxes into the various components, i.e. new construction, increase in value, exemptions,
and millage rate.
Tom Weyandt and Benno Pattison, “Governing Body Survey, 1997 Update,” July, 1997. This report is an update of an earlier survey on the size and compensation of governing bodies in the City of Atlanta and 28 cities comparable in size to the city. Information is provide to compare size, composition, compensation and authority of city councils, school boards and offices of the mayor in the surveyed cities.
Georgia Health Policy Center

The Health Policy Center, by serving as a forum for consensus building among diverse interest groups, conducts research for the development of health care policy recommendations and implementation strategies for improving the health care delivery system in Georgia. Faculty from Georgia State University and Emory University, Rollins School of Public Health, with staff of the Health Policy Center and representatives from collaborating organizations, attempt through studies, research and public debate to assist in the formulation of health care policy. The Georgia Coalition for Health, a thirty-two member private nonprofit corporation composed of representatives from Georgia businesses, health care industries, public agencies and Georgia Health Decisions, serves as the primary forum for consensus building. The Coalition’s 1997 work plan for the Health Policy Center focused on children’s health, developing a system to preserve safety net services in rural areas, improving health status of Georgians and improving health care at the end of life. James Ledbetter is the Director of the Health Policy Center.

PROJECTS

Children’s Health Insurance Project of the Georgia Coalition for Health ($97,000). The Georgia Coalition for Health, continuing their efforts on behalf of the uninsured, asked the Center to develop a plan for addressing the needs of uninsured children. Concern for this population resulted from the Coalition’s 1996 Medicaid Reform Project. Coalition resources provided staff support for the planning of the child health initiative that resulted in the Robert Wood Johnson Foundation Grant and the designation of the Health Policy Center as the lead organization for the design of the Children’s Health Insurance Program authorized by federal legislation.

Robert Wood Johnson Foundation ($100,000). The Health Policy Center was awarded a grant on behalf of the state of Georgia to replicate the Florida Healthy Kids program, a voluntary health insurance program using schools as a grouping mechanism for providing subsidized insurance to children. Georgia was one of four states selected to receive the award. This planning grant has been used to assist Georgia in the development of a plan to implement the new Children’s Health Insurance Program authorized by the Balanced Budget Act of 1997. Concurrent with the submission of the Robert Wood Johnson grant, Congress passed federal legislation that provided a significant amount of funding to states to provide health care coverage to children. The Balanced Budget Act of 1997 (P.L. 105-33) created
Title XXI of the Social Security Act providing $24 billion to states over five years to provide insurance for low-income uninsured children. Since the Center had begun the groundwork for providing coverage to uninsured children, the Governor asked the Center to develop options for his consideration structured around both the Robert Wood Johnson Foundation grant and the design of recent federal legislation. The Center received a $3.5 million contract to assist in the payment of premiums for the Robert Wood Johnson Healthy Kids Replication Program. This contract, with the Georgia Department of Medical Assistance, was modified to engage the Health Policy Center’s assistance in the planning, design and implementation of the new child insurance program. During the next year, the Center will continue its focus on children’s health insurance by working on the Robert Wood Johnson planning grant and the state’s Children’s Health Insurance Program, and building an evaluation capacity for children’s health insurance programs in Medicaid and the new Title XXI.

**Health Status Study of the Georgia Coalition for Health** ($25,000). The Health Policy Center, with collaborative assistance from the Georgia Division of Public Health and Emory University, Rollins School of Public Health, has been developing information for the identification of strategic options for the Coalition to assist in improving the health status of Georgians. Such options to be recommended for consideration by the Coalition will be those that have demonstrated success in controlling risk factors associated with premature death and loss of productive years of life. In 1998, the Coalition will review the data gathered in the initial phase of the study and its options for sponsoring an initiative addressing one or more of the risk factors.

**Health Plan Purchasing Cooperatives, Georgia Coalition for Health** ($15,000). The Coalition sponsored legislation during the 1997 session of the General Assembly to create the authority for small business to develop purchasing cooperatives as a means of controlling health care costs. This grant was for the purpose of sponsoring a workshop for those organizations interested in establishing a cooperative to learn about the mechanics and procedures required for a successful purchasing cooperative.

The Health Policy Center has entered into a multi-year contract with the Georgia Department of Medical Assistance for the following work efforts:

**Health Care Safety Net** ($691,000). The Health Policy Center is currently facilitating a statewide safety net consortium examining how Georgia’s communities and health care infrastructures can protect themselves from the potential adverse effects of shrinking financial resources. Safety net providers are those who traditionally have cared for publicly funded or uninsured individuals, those who focus on overall issues of public health, and providers of unique regional services such as burn units. This project involves both monitoring changes in the healthcare market and providing technical assistance to counties with fragile healthcare markets. To facilitate this work, the safety net consortium is examining current local planning...
efforts for their ability to provide a basis for work on the safety net, and researching safety net protection efforts that have proved successful in other states. The local planning and technical assistance systems developed will be piloted in several sites identified through an evaluation of the greatest need for support. The program would aid local communities in restructuring their health care systems for future strength and identifying funding for that purpose. Several pilot sites are planned for 1998 prior to taking the program statewide.

Improving Care at the End of Life ($915,000). Improving care at the end of life, commonly defined as the last six months of life, is a topic that has taken on greater importance both in Georgia and nationwide. There is increasing recognition of a disconnect that exists between the care that people want, and that which they receive, in the last several months of life. The Robert Wood Johnson Foundation funded American Health Decisions to carry out a series of focus groups nationwide on the values, attitudes and opinions of Americans on end of life care. This research culminated in the publication of a report entitled "The Quest to Die with Dignity." The Health Policy Center has supported the extension of this research by collaborating with Georgia Health Decisions (GHD) to continue its focus group research in Georgia while broadening the scope of the effort to include information from the provider community.

The Health Policy Center is also taking part in the Institute for Healthcare Improvement (IHI) collaborative on end of life issues. This is a year long effort that is focusing on pain management, advance directives, family roles/responsibilities, and continuity of care. These issues were identified through research and literature reviews as the areas in greatest need of improvement. Through contacts made at IHI, a site visit was made to LaCrosse, WI to evaluate an extensive community effort around the use of advance directives. During the 1998 calendar year, the GHD research will be used as the basis for a similar community based effort.

Additionally, the Health Policy Center is partnering with the Georgia Medical Care Foundation to develop an experimental design for an intervention to be conducted among a sample of Georgia nursing homes, community hospitals, and hospices. The planned two-year intervention will focus on quality improvement in continuity of care, specifically the practice of excessively transferring patients between various facilities at the end of life, as well as promoting and measuring the presence of and compliance with patients’ advance directives. All of these research efforts should provide building blocks for a comprehensive model educational campaign targeting the public as well as health care providers to be used for statewide replication.

Implementation and Testing of Pre-admission Screening for Long Term Care ($383,250). Emerging from the Coalition’s Medicaid reform recommendations, the Center is initiating a feasibility effort designed to more precisely match client health status with skill level placement for long-term/chronic
The actual implementation of the screening program is targeted for late 1998, subsequent to the testing and evaluation of screening methodological options.

**Graduate Medical Education** ($26,160). Building on the Coalition’s Medicaid reform recommendations, a sixteen-member Graduate Medical Education Commission was legislatively established to study the feasibility of establishing a public-private trust fund dedicated to supporting graduate medical education. The Health Policy Center provides staff support to this Commission and has undertaken studies supporting its deliberations. The Commission’s final report, “*Future Reflections on Graduate Medical Education in Georgia*,” is expected in January 1998.

**Development of an Enhanced System of Primary Care Case Management** ($351,000). The Department of Medical Assistance has implemented a primary care case management system, Georgia Better Health Care, to manage the primary care of Medicaid recipients and to better manage the utilization of emergency rooms and physicians. The savings that are generated from this initiative are projected to erode over time. The Medicaid Reform Project recommendations advised that a second generation of primary care case management be developed as an alternative to a fully capitated system of managed care. A new system will be designed and tested in pilot areas of the state.

**Integration of Georgia’s Business and Industry Health Care Claims Data Bases** ($116,000). The Health Policy Center is facilitating an initiative with the Georgia Business Forum on Health to integrate the individual claims data bases of state-based businesses and industries. One of the objectives of the effort is to establish comparative service, quality, and cost benchmarks between the Medicaid population and the privately insured population. HCIA, a national health data information processing and analysis system, was competitively selected to demonstrate the feasibility of the inter-organizational merger and to provide technical assistance in the production of the comparative benchmarks. A final report is targeted for completion in mid-1998.

**Strategic Planning and Program Evaluation** ($175,000). Implementation of the recommendations of the Medicaid Reform Project requires development of a work plan and priorities within the Department of Medical Assistance. Waiver programs and pilot projects compete with existing programs for limited resources. This project provides resources for technical assistance and program evaluation to assist the Department in developing a work program.

**Presentations and Publications**

James P. Cooney presented “The Future of the Health Care Safety Net” at the Public Health Practice Seminar Series, April 14, 1997, Atlanta, GA.
James P. Cooney presented “Georgia Health Care Safety Net to the Association of County Commissioners of Georgia, April 20, 1997, Atlanta, GA.

James P. Cooney presented “Implications of the Current Status of the Georgia Health Care Safety Net” to the Georgia Public Health Association, May 9 & 10, 1997; Atlanta.

James P. Cooney presented “Medicaid Reform Recommendations for Long-Term Care” at a meeting of the Georgia Association of Home and Community-Based Health Care Services, May 15, 1997, Atlanta, GA.

James P. Cooney presented “Medicaid Reform and Long-Term Care” at a meeting of the Visiting Nurses Association of Georgia, June 10, 1997, Atlanta, GA.

James P. Cooney presented “Medicaid Reform and Long-Term Care” at a meeting of the Atlanta Regional Commission, September 24, 1997, Atlanta, GA.

James P. Cooney, James Ledbetter and Karen Minyard organized a series of training sessions on “An Overview of the Health Care Market, Safety Net and Long Term Care” for the Senate Health and Human Services Committee during the 1997 session of the Georgia General Assembly.

James Ledbetter presented “Overview of the Health Care Issues Facing Georgia” at the Georgia Press Association Foundation Training Conference, February 6, 1997, Atlanta, GA.

James Ledbetter presented “Medicaid Reform Options” to the 1997 Winter Meeting of the Association of County Commissioners, February 13, 1997, Atlanta, GA.

James Ledbetter presented “Overview of Health Care in Georgia: Issues for Georgia Foundations” at the Georgia Foundations Conference on Health Care, March 19, 1997, Atlanta, GA.

James Ledbetter presented an update on “Uninsured Children in Georgia: Options for Reform” at the Georgia Division of Public Health Planners Conference; April 22, 1997, Savannah, GA.

James Ledbetter presented “Overview of the Children’s Health Insurance Program” to the Georgia Hospital Association Board, May 6, 1997, Atlanta, GA.

James Ledbetter presented “Overview of the Children’s Health Insurance Program” to the Georgia Perinatal Task Force, June 5, 1997, Atlanta, GA.


James Ledbetter presented a session on “Child Health Insurance and the Health Care Safety Net” at the Fall Meeting of the Association of County Commissioners of Georgia, October 14, 1997, Atlanta, GA.

James Ledbetter presented “Overview of the Federal Child Health Insurance Legislation and Georgia’s Response” to the Georgia Chapter of the American Academy of Pediatricians; November 13, 1997, Atlanta, GA.

James Ledbetter presented an update on “Georgia’s Response to Uninsured Children: Implications for the Business Community” to the Georgia Business Forum on Health, December 5, 1997, Atlanta, GA.

James Ledbetter presented “Options for Georgia’s Response to the Federal Child Health Insurance Program” to the Medicaid Study Committee of the Georgia House of Representatives; December 16, 1997, Atlanta, GA.

Gordon Meredith, Jr. presented “Managed Care: A Primer” to residents from Emory University and the Morehouse University School of Medicine, June 22, 1997, Atlanta, GA.

Gordon Meredith, Jr. presented “Challenges Facing the Health Care Delivery System” to Emory University, Rollins School of Public Health Fellows, September 21, 1997, Atlanta, GA.

Karen J. Minyard presented “Overview of the Georgia Coalition for Health’s Medicaid Reform Recommendations” at the annual Rural Health Conference sponsored by the Fort Valley State University Cooperative Extension Service, Macon, GA.

Karen J. Minyard presented “Understanding the Challenges of Community Health Care Systems”, “Successful Community Case Study: Jefferson County” and “Overview of the Georgia Health Policy Center’s Safety Net” at the seminar “Significant Connections,” co-sponsored by the Health Policy Center, the Regional Economic Development Partnership, the Association of County Commissioners of Georgia and the Georgia Hospital Association, December 10, 1997, Macon, GA.
Karen J. Minyard (with Susan B. Toal) “The Road to Quality Health Care: A Rural Success Story,” Georgia Health Policy Center Case Study, Georgia State University, December, 1997.
International Studies Program

The International Studies Program experienced tremendous growth this year that was highlighted with a $19.5 million USAID contract to provide technical assistance in the areas of tax administration, tax policy, intergovernmental fiscal relations and tax analysis to the Russian Federation. Other major programs this year included a summer course on intergovernmental fiscal relations, attended by officials from several countries and a world wide course in intergovernmental fiscal relations. Jorge Martinez-Vazquez is the Director of the International Studies Program.

Fiscal Administration Project for the Moscow/Russian Federation. Jorge Martinez-Vazquez. Georgia State University’s School of Policy Studies was awarded a major Technical Assistance contract by the U.S. Agency for International Development to deliver tax policy and administration assistance to the Russian Federation government. Under the terms of the $19.5 million project, GSU will work with its project partners and Government of Russia officials to develop and implement a revised tax code, improve the capacity of the State Tax Service to collect revenue and conduct audits, design and implement intergovernmental finance policies and expand the property tax reform work currently being conducted in Russia.

The two year project will be directed by Jorge Martinez-Vazquez, the Director of International Studies in the SPS. Jorge Martinez-Vazquez and Sally Wallace, Chief of Party Resident in Moscow, will be assisted by a team of world class tax policy and tax administration experts from Georgia State University and other national organizations. A number of individual experts will also be recruited by GSU to serve on the project.

Russian Federation/State Tax Inspectorate for the City of Moscow Fiscal Management Project. Jorge Martinez-Vazquez (Director) and Robert McNab (Manager). The International Studies Program was awarded a grant for $850,000 to provide policy advice, model development, and training to the State Tax Inspectorate for the City of Moscow and the Ministry of Finance of the Russian Federation from September 1996 to December 1997.

Collections, Forecasting and Tax Administration. Jorge Martinez-Vazquez (Director), Mary Beth Walker, Robert McNab*, and Brad Moore. The International Studies Program conducted a course in collections, forecasting and tax administration for personnel from the State Tax Inspectorate of the City of
Moscow. The training was sponsored by Georgia State University as its contribution to the United State’s technical assistance mission to the Russian Federation.

**Russian Federation/National Training Foundation.** Jorge Martinez-Vazquez and Robert McNab. The International Studies Program provided advice to the National Training Foundation on the scope and composition of the National Training Foundation’s Public Finance Management Training Program in January 1997.

**Russian Federation/State Tax Inspectorate for the City of Moscow.** Robert McNab. The International Studies Program developed and submitted a proposal to the International Research and Exchanges Board in November 1997 to continue the development of the methodology to select taxpayers for audit through the use of statistical algorithm. Proposal under review. Total Proposal Amount: $150,000.


**Philippines AGILE.** Jorge Martinez-Vazquez. The International Studies Program was proposed as a subcontractor to Chemonics International to provide technical assistance to the government of the Philippines in January 1998.

**International Program for Policy Training.**

The International Program for Policy Training has designed a variety of seminars, courses, and study tours to address important policy and technical reform issues. Each program is developed with substantial input from government and industry practitioners, academic experts and representatives from sponsoring agencies. Programs are also delivered under co-sponsorship arrangements, such as the ‘Fiscal Decentralization Training Program,’ which is delivered in collaboration with the World Bank Economic Development Institute. The IPPT has developed a series of comprehensive training modules that can be delivered at its facilities in Atlanta, or at locations abroad. The following list highlights the range and appeal of subjects that can be selected from the course offerings: Fiscal Policy, Intergovernmental Fiscal Relations, Fiscal Analysis and Forecasting, Local Government Finance, Tax Administration, Public Policy and Administration, Central Bank Policy, Banking and Finance, Macroeconomic Policy Coordination
and Train-the-Trainer. **Jorge Martinez-Vazquez, Brad Moore and Sally Wallace** direct the International Program for Policy Training.

**Fiscal Decentralization Training Program** ($98,000). The Fiscal Decentralization Training Program was co-sponsored by SPS and the World Bank's Economic Development Institute. This three week program was attended by senior parliamentarians and ministry officials representing four countries on three continents. Financial sponsors included the United States Agency for International Development, the World Bank, the International Development Association and Research Triangle Institute. **Sally Wallace**, the faculty director of the project, was invited by several participants and their sponsors to deliver follow-up seminars in their respective countries. This project was the first of several that will be delivered jointly by the School of Policy Studies and the Economic Development Institute.

**Property Tax Training Program** ($41,600). The International Program for Policy Training (IPPT) was selected by the United States Agency for International Development (USAID)/Moscow to deliver an intensive property tax training program to Russian officials. Participants were selected from the regions where property tax and land reform pilot programs have been implemented, including Pskov, Tver and Novgorod. Representatives from the Russian federal tax service, Ministry of Housing and Construction, and provincial and local finance offices attended the program. In addition, two non-government representatives, one from USAID and a board member of the Russian Society of Real Estate Appraisers were in attendance. **Sally Wallace** served as the faculty director for the program. Participants took part in seminars conducted by **Roy Bahl, Larry Gess, Jorge Martinez-Vazquez** and **Sally Wallace**. Participants visited state and local property tax offices, including field trips to the State of Georgia Department of Revenue, Cobb County Tax Commission, DeKalb County Appraiser’s Office, Atlanta-Fulton Board of Assessors, and Athens-Clark County Property Tax Office.

**World Wide Course on Intergovernmental Fiscal Relations**. The World Bank awarded SPS a grant of $125,000 to prepare curriculum materials for a world wide course on intergovernmental fiscal relations. **Sally Wallace** will head the project, and has been meeting regularly with senior staff at the Economic Development Institute at the Bank. The first product will be a two week course in Vienna slated for the Spring. **Roy Bahl** and **Jorge Martinez-Vazquez** are members of the course preparation team.

**Russian Federation/National Training Foundation. Jorge Martinez-Vazquez** and **Robert McNab**. The International Studies Program developed and submitted a joint proposal with Arthur D. Little Consulting to the National Training Foundation to conduct the National Training Foundation’s Public Finance Management Training Proposal in July 1997. Proposal under review. Total proposal Amount: $2.8 million ($1.1 million for SPS participation.)
REPORTS

Roy Bahl was invited to present a paper on the implications of the Asian financial crisis for subnational government finance, at “East Asia: The Unfinished Agenda” sponsored by the Asian Development Bank and the World Bank, to be held in Manila in March 1998.


Roy Bahl, Jorge Martinez-Vazquez and Sally Wallace will present several days of lectures on intergovernmental fiscal relations at a World Bank sponsored conference on fiscal decentralization in Vienna, March 1998.


Sally Wallace prepared “Intergovernmental Transfers” for the World Bank Course in Vienna.

VISITORS AND OTHER ACTIVITIES

The School of Policy Studies hosted a number of visiting scholars in 1997. Visitors from Armenia, Moldova, Russia and South Africa traveled to the School to conduct research and observe course delivery at the University. The International Program for Policy Training hosted four Muskie fellows this summer. Representing Moldova and Armenia, the fellows studied the intricacies of U.S. taxation systems.

Sergey Paturyan, a senior official with the Armenian Tax Inspectorate, took part in a three month independent research program sponsored by the U.S. Information Agency. During this time, Mr. Paturyan undertook a research project focusing on the experiences of the Armenian tax service during the transition period, attended a series of specialized seminars that were delivered by SPS faculty, and visited federal, state and local government tax departments to discuss organizational, audit and compliance issues with tax administration personnel.

The School of Policy Studies hosted four visitors from the Moldova Academy of Economics. Vice-Rector Anatol Caraganciu, Professor Svetlana Stratan, Professor Valentina Tulpinskaia and Professor Galina Ribac each spent three months in Atlanta conducting research with SPS faculty. Research topics included tax policy reform options in transition economies, economic forecasting, financial institution
reforms in Moldova and industrial policy and restructuring in transforming economies.

Vladimir Moldoev from the Gaidar Institute in Russia visited the SPS from September through November. His research project, supervised by Jorge Martinez-Vazquez, focused on tax system reforms in Russia.

Vasil Hudak of the Institute for East West Studies, visited SPS to discuss research issues in eastern Europe.

Dewald Roode, Director of Informatics at the University of Pretoria, and Mauritz Oberholzer, also from the Informatics Department at the University of Pretoria, visited in August 1997.

Angel Yoingco, Chief Fiscal Consultant, Philippines Senate, visited SPS to discuss tax policy in September 1997.
Program for Rehabilitation Leadership

The Program for Rehabilitation Leadership at Georgia State University provides continuing education and human resource development services to a variety of public and private non-profit rehabilitation organizations in the eight states of the southeast. It is funded primarily by the U.S. Department of Education, Rehabilitation Services Administration, and special projects are often initiated by constituents of the Program. The Program is well known for its on-campus institutes, for rehabilitation leaders and its well publicized strategic planning interventions in constituent organizations. Four professional and two support staff produce learning activities, including onsite phased workshops, seminars, and technical assistance. The Program for Rehabilitation Leadership is Directed by James Stephens and is housed under the Department of Public Administration and Urban Studies.

PROJECTS

The Regional Rehabilitation Continuing Education Program for Administration and Management ($326,000). The Georgia State University Regional Rehabilitation Continuing Education Program (RRCEP) for Administration and Management, was established in 1978 in order to meet the recurring learning needs of supervisory, managerial, and administrative personnel in rehabilitation programs in Region IV. Over the years, the GSU/RRCEP has evolved into an ‘on-demand, rapid-response’ continuing education program which serves leadership personnel in state rehabilitation agencies, independent living programs, community-based programs, and others and also provides technical assistance to those programs and other RRCEPs in the area of human resources development.

The GSU/RRCEP provides a myriad of programming, including regional and instate workshops and seminars on a variety of management and leadership topics, direct assistance to work units on team building and productivity improvement, technical assistance to state agencies and others in developing and conducting consumer and employer focus groups, facilitation and expertise to rehabilitation organizations for strategic planning and long range visioning, and other learning services as needed. Program staff operate on the principle of ready response rather than menu driven approaches.

Work this year included 64 primary workshops, seminars, technical assistance, and other activities, not including attendance at non-sponsored activities. These activities involved 1491 participants in some 704 hours of learning programs.
Activities included: Instate Management Institutes and Workshops; Region Wide Institutes and Conferences; Unit and Leadership Team Development; Streamlining Activities; Technical Assistance Focus Groups for State Agencies; Technical Assistance and Board Development Focus Groups; Planning and Strategic Planning; Employer and Consumer Focus Groups and Consumer Forums; Leadership/Management Learning Needs Assessment and Region IV State Directors Meetings.

**Regional Rehabilitation Continuing Education Program for Community Rehabilitation Providers ($500,000).** The Program for Rehabilitation Leadership at Georgia State University was recently awarded funding for a new Regional Continuing Education Program for Community Rehabilitation Providers (CRP-RCEP). The CRP-RCEP is designed to address the broad range of learning needs shared by community rehabilitation organizations located throughout the southeastern states which constitute federal Region IV: Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, and Tennessee. Begun in September 1997, the CRP-RCEP is funded for $500,000 per year for a five year period by the Rehabilitation Services Administration, U.S. Department of Education.

Over 700 community rehabilitation organizations provide employment-related services to persons with disabilities within Region IV. These organizations employ personnel in a variety of positions, each of whom plays a crucial role in assisting persons with disabilities achieve community employment outcomes. The CRP-RCEP offers a broad range of learning activities that focus on improving the skills of community rehabilitation personnel, and increasing the effectiveness of community rehabilitation programs to provide meaningful employment outcomes.

The CRP-RCEP is a collaborative project sponsored by the School of Policy Studies at Georgia State University and the College of Human Ecology at the University of Tennessee.

**The Region IV Employer Marketing Survey ($60,000).** The twelve state rehabilitation agencies in Region IV have asked the Program for Rehabilitation Leadership to conduct marketing research of a random sample of employers in the southeast in order to define their needs for human resources and allow participating agencies to develop a marketing plan aimed at providing more effective employment services for their disabled constituents. The GSU/RRCEP will be providing follow up for implementation of marketing plans in each agency.
Public Administration and Urban Studies

The Department of Public Administration and Urban Studies faculty is very active in the Centers and Programs of the School of Policy Studies. In addition to work found in those sections, and to publications listed in “Papers, Books and Chapters: Published or Forthcoming,” various other projects are listed below.


Development of Rules and Regulations for an Immunization Registry. Greg Streib and Katherine Willoughby. This State of Georgia Immunization Registry Project is funded by the Division of Public Health, Department of Human Resources. September 1996-August 1997. Total Funding: $150,000.


Enhancing Transportation Education. Atef Ghobrial. Sponsored by the Southeastern Transportation Center. Total Funding: $42,527.

Evaluating Public Transit Safety Needs by Special Populations. Atef Ghobrial. The study, conducted with the University of Florida, is sponsored by the Southeastern Transportation Center. Status: Underway. Total Funding: $9,982.

Impact of Managed Care on Adolescents with Substance Abuse Problems. E. Michael Foster (co-investigator). Funded by the Substance Abuse and Mental Health Services Administration, DHHS. Status: Underway. Total Funding: $1,659,082.


International City/County Management Association (ICMA) Survey of Work Place Violence Policies and Programs. Lloyd Nigro and William L. Waugh, Jr. This national survey of city and county human resources administrators established the only data set of its kind covering the workplace violence policies and programs of these jurisdictions. This survey was supported by the ICMA, the DPAUS, and the Applied Research Center.

Edith Manns developed the curriculum for and trained Regional and Community Service Board members of the Mental Health, Mental Retardation, and Substance Abuse Division of the State of Georgia.


Julia E. Melkers and Katherine Willoughby are currently working on a survey of executive budget analysts in the states regarding the implementation of performance-based budgeting.


Theodore H. Poister authored the report “Performance Measurement in State Departments of Transportation,” which was issued recently by the Transportation Research Board in Washington, DC. This research surveys the use of performance measures and identifies leading edge practices in tracking performance in a wide range of transportation modes and program areas in state DOT’s.
Proposal for Quality Improvement Funds for Major Instructional Equipment for DPAUS. Katherine G. Willoughby. February 1997, Total Funding: $15,000.


Quick Response Grant. William L. Waugh, Jr. This program for disaster field research is funded by the Natural Hazards Research and Applications Center, University of Colorado. Status: preapproved for FY98.

Research and Development of a Regional Center for Human Resource Development (HRD) in the Cote d'Ivoire. Carol Hansen. This United States Information Agency funded grant supports research and development of a Regional Center for Human Resource Development (HRD) in the Cote d'Ivoire including conducting faculty development seminars and participating in funding discussions with the African Development Bank, Abidjan, and the Ivorian Ministry of Higher Education. Carol Hansen worked with the Ministry of Higher Education to develop an implementation plan and funding requirements for the Regional Center of HRD. Verna J. Willis also participated during a one month trip. Total Funding: $120,000.

State Appropriation Flows to Local Government: The Case of Fulton County. Katherine G. Willoughby. This project is contracted with the Fiscal Research Program, report forthcoming. Funding: $5,000 Summer Quarter.

Staff Activities
Bettye Davis, with others from the Colony Creek neighborhood, was recognized by Governor Miller for her work in the creation of Evergreen Village, a community co-op. The co-op, which gives residents ownership of the complex and homeowner status, receives $4.5 million in funds from HUD grants and the issuance of bonds.

Sue Fagan is a member of the Committee of Academic Representatives, the Incept Task Force, the Enrollment Services Action Group and the Career Services Committee.

Larry Gess chaired the Annual Fund for the School of Policy Studies, and Charlotte Moore, Gardner Neely, Kathy Banks and Bill Smith assisted.

Charlotte M. Moore informally assisted the Director, GSU Health Services, during a four month period to enhance their interviewing techniques and assisted on other related personnel/Affirmative Action/Equal Opportunity issues. Charlotte has brought years of personnel management experience to the School of Policy Studies, in particular a structured interviewing approach known as ‘behavioral interviewing’. This technique encourages employers first to identify the skills and abilities needed for the job and then to ask clear, specific questions which relate the applicant’s experience with those abilities.

Gardner Neely, Kathy Banks, Cindy Clark, Bettye Davis, Jeanie Jones, and Caroline Griffin assisted in the State Charitable Contributions program.

Avani Raval was Coordinator for the State Charitable Contributions Program for the Campaign year 1998. The State Charitable Contributions Program is run by the State of Georgia, which collects contributions from state employees on behalf of accredited charitable organizations. This year’s program raised in excess of $135,000 dollars from the GSU community, which set a new record high, and ceased a 4 year decline in contributions. This was the first year that 50% of the GSU community participated in the program.

David Sandt serves on the Spectrum System Committee, which is updating the University financial system.

David Sandt serves on the GSU Pathfinder Project, which is revising the Chart of Accounts for Georgia State University.
Library / Information Center

In support of ongoing research projects, the School of Policy Studies houses approximately 2,000 volumes, including over 150 journal and newsletter subscriptions. In 1997 approximately 2,500 publications were circulated to faculty and graduate research assistants, with about 10 percent of the items retained in house. Gardner Neely manages the School of Policy Studies’ Library.

The library has over 60 CDROM data sets from international, state and local sources, including World Development Indicators, International Financial Statistics, Regional Economic Information System, and Women’s Indicators and Statistics Database from the United Nations. Efforts to make these available on the SPS network are being evaluated.

In addition to data sets, the library has added the Geographic Information System ArcView that can process spatial data files now available from it’s website access to the statewide Georgia GIS Data Clearinghouse. New internet subscriptions include Tax Analyst’s TaxBase index to Tax Notes periodicals, and Stat-USA from the US Commerce Department. Current titles of National Bureau of Economic Research working papers are downloadable to SPS faculty using Acrobat Reader.

Material collections added include MicroFinance for international fiscal training, the Atlanta Area Municipal and County Financial Report, and the working papers of the International Monetary Fund. Some foreign language sources added include a CD on reading Russian speech and text, economics text in Russian, as well as English as a second language cassette tapes for our visiting scholars.

A document delivery service has been introduced by the Pullen Library. Called Carl Uncover, this service is designed to provide accounts to full time faculty members for internet access to journal articles not normally found in the campus libraries, which supplements our university collections. Also planned for faculty is a “push technology” service, called Reveal. With this Reveal service, faculty may create a profile of journal titles, and via their email, the current issue’s contents pages will be delivered to the faculty member from which to make selections.
Shaheed Ahmed left SPS on July 17, 1997 to work for Aeronomics.

David Audretsch joined SPS as Professor of Economics. He brings not only his distinguished publication record, but also the journal, *Small Business Economics*, that he edits.

Paul Benson joined the SPS as Assistant to the Director of International Programs.

Cynthia Blasdell rejoined the SPS as a consultant, working as editor of the Annual Report.

Dianne Goldsmith Brackin has joined SPS as Director of Development. She formerly worked with the Alabama Institute for Deaf and Blind Foundation in development where she was responsible for quadrupling much of the donor base. A long-term resident of metro Atlanta, she also brings a diverse background in non-profit work and environmental business development.

Linda Calloway joins GSU as Director of Community Outreach and Partnerships, formerly known as The Atlanta Project Liaison Office. She comes to us from The Atlanta Project, a program of the Carter Center, where she was Education Resource Coordinator.

Margo Doers joined the Fiscal Research Program.

Barbara Edwards joined the Fiscal Research Program as a Research Associate.

Dagney Faulk joined the Fiscal Research Program as a Research Associate.

E. Michael Foster joins GSU as an Associate Professor of Public Administration with a joint appointment in the College of Health and Human Sciences. Prior to joining our faculty, he was Assistant Professor at Vanderbilt University. He has concentrated his research on the costs and effectiveness of children’s mental health services and on the consequences of childhood poverty.

Caroline Patton Griffin joined the Department of Economics as the Assistant to the Chair.
Laura Henderson has joined the Applied Research Center staff as research associate. She comes to us from the Office of School Readiness, which runs the Georgia pre-kindergarten program. Her Ed.D. is in early childhood and special education.

Gary Henry was promoted to Professor.

Hank Huckaby has left the Fiscal Research Program to become the Director of the Carl Vinson Institute at the University of Georgia. Larry Gess and Peter Gess have followed him to the Institute.

Marilyn King retired as the Department of Economics’ Office Manager on March 31, 1997

Fitzroy Lee completed the Economics Ph.D. program and joined the US Department of Agriculture as a Research Economist in Washington, D.C.

Nancy Martin, Director of the Air Quality Program, left the Environmental Policy Program to join her husband in Seattle, Washington.

Jorge Martinez-Vazquez will serve as overall Project Director for the USAID-sponsored Tax Policy and Administration Reform Project, which will run from 1998 - 2000. As Project Director, Dr. Martinez will be responsible for directing day-to-day oversight of the project and other tax reform efforts in Russia, providing high level policy guidance to the Russian government and coordinating the work of international agencies performing tax reform assistance in Russia.

Richard McHugh died August 20, 1997. A memorial service was held for him on Saturday, November 22 during the Southern Economics Association.

Brad Moore has been appointed as Resident Manager, Training, for the USAID-sponsored Tax Policy and Administration Reform project in Russia. He will reside in Moscow for two years.

Robert E. Moore has been promoted to Associate Professor.

Joseph Parko retired as Assistant Professor on June 30, 1997. He is currently a Part Time Instructor with PAUS.

Avani Raval joined the SPS as Assistant to the Associate Dean.

Janice Ransby joined SPS as Assistant to the Director of Research Atlanta.
Donald Ratajczak was named Regent’s Professor.

Donata Renfro joined the SPS.

M. Brian Riley joined the Environmental Policy Research Program as Associate to the Director of the Air Quality Program.

Felix Rioja, who recently received his Ph.D. from Arizona State University, has joined the Department of Economics as an Assistant Professor. Through econometric models, Felix has concentrated his work on the role of productive public expenditures for economic growth.

Mark Rivera has joined the ARC as research associate. He recently finished his Ph.D. in experimental psychology at DePaul University at Chicago.

Carla Robinson-Barnes left the Department of Public Administration and Urban Studies.

Ross Rubenstein joins SPS from NYU where he was Assistant Research Scientist at the Institute for Education and Social Policy, as well as Lecturer in Public Administration in the Robert F. Wagner Graduate School of Public Service at NYU. His dissertation examined education policy and finance in the Chicago Public Schools and his current research centers on Georgia public schools.

Rubin Saposnik retired from the Department of Economics.

Leo Simonetta left the Applied Research Center to become poll director at the University of New Hampshire.

David Sjoquist is the new director of the Fiscal Research Program.

T. Lynn Smith joined the Environmental Policy Research Program and is Acting Director of the Air Quality Program.

Irene Ann Sprague retired as Administrative Assistant in the Department of Economics on December 31, 1997.

Charlotte Steeh has joined us as Assistant Professor. She comes from the Institute for Survey and Policy Research from the University of Wisconsin-Milwaukee.

Greg Streib was promoted to Professor.

Dorie Taylor joined the Fiscal Research Program as Assistant to the Director.
Jeanie Thomas joined the Fiscal Research Program as a Research Associate to augment research opportunities with the Georgia General Assembly and state agencies. She has served as Senior Research Manager of the Governor’s Development Council and Deputy Director of the Georgia Senate Research Office.

Yvonne Thomas joined and left the Applied Research Center as administrative coordinator.

Mary Beth Walker was promoted to Associate Professor.

Sally Wallace was appointed the Resident Director of the USAID-sponsored Tax Policy and Administration reform project in Russia. She will reside in Moscow for two years.

Sam Williams joined SPS in order to aid students and graduates in their search for jobs and internships. He formerly worked as the Director of Human Resource Development for the Office of Planning and Budget.

Pamela Wright joined the Department of Economics as Administrative Coordinator.
Appendix: Report on External Financing
Summary of External Funding

School of Policy Studies
Active Sponsored Grants\textsuperscript{6}
CY 1997

<table>
<thead>
<tr>
<th>Short Title of Grant</th>
<th>Budgeted Amount</th>
<th>Principal Investigator</th>
<th>Funding Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fiscal Decentralization</td>
<td>98,055</td>
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<td>Multiple</td>
</tr>
<tr>
<td>Property Tax Program</td>
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<td>Bahl/Moore</td>
<td>AED</td>
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<tr>
<td>Vienna Training Program</td>
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<td>Wallace</td>
<td>The World Bank</td>
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<td>South Africa Assignment</td>
<td>20,732</td>
<td>Bahl</td>
<td>RTI</td>
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<tr>
<td>Food Price Determination</td>
<td>211,387</td>
<td>Bahl/Lee</td>
<td>Dept of Agriculture</td>
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<td>Diff Employment Patterns</td>
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<td>Stephan</td>
<td>U. Missouri/Sloan</td>
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<tr>
<td>Manage Environment Info</td>
<td>31,403</td>
<td>Stephan</td>
<td>U.S. Dept of Defense</td>
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Policy Research Center:

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<tr>
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<th>Budgeted Amount</th>
<th>Principal Investigator</th>
<th>Funding Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Atlanta Paradox</td>
<td>50,000</td>
<td>Sjoquist</td>
<td>Russell Sage</td>
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<tr>
<td>Community Outreach</td>
<td>500,000</td>
<td>Sjoquist</td>
<td>HUD</td>
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<tr>
<td>Empowerment Zone</td>
<td>31,978</td>
<td>Sjoquist/Calloway</td>
<td>Columbia Univ</td>
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<td>Citizen Participation</td>
<td>75,000</td>
<td>Sjoquist/Reid</td>
<td>Casey Foundation</td>
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<td>Research Atlanta</td>
<td>180,000</td>
<td>Sjoquist</td>
<td>RA, Inc</td>
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<tr>
<td>Institutionalizing COPC</td>
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<td>HUD</td>
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<td>Univ/Community Partnership</td>
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<td>Fiscal Mgt Project II</td>
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<td>Tax Advisory Assistance\textsuperscript{7}</td>
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<td>Lockheed</td>
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<td>NSF</td>
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<td>Vol Ozone Actions Prog</td>
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<td>Subtotal PRC:</td>
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Fiscal Research Program:

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<tr>
<td>OBP Workforce Project</td>
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<td>GA Office of PB</td>
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<tr>
<td>Equity of GA Public Sc</td>
<td>30,000</td>
<td>Sjoquist/Huckaby</td>
<td>GA Partner for Excel</td>
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<tr>
<td>Eval of Child Abuse</td>
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<td>Sjoquist/Huckaby</td>
<td>GA Dept of HR</td>
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</table>

\textsuperscript{6} Active Sponsored Grants are defined as any grants that had activity at any point during CY 1997. Where possible, long term grants have been adjusted for the amount associated with just CY 1997.

\textsuperscript{7} Amount reflects both the first two year amount and the option year.
<table>
<thead>
<tr>
<th>Project Name</th>
<th>Cost</th>
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<th>Department</th>
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<tbody>
<tr>
<td>Child Fatality Project</td>
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<td>Sjoquist/Huckaby</td>
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<td>Managed Care Program</td>
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<td>Board Training Institute</td>
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<td>Fiscal Research Program</td>
<td>642,179</td>
<td>Sjoquist</td>
<td>State of Georgia</td>
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<td>Urban Studies Institute</td>
<td>157,500</td>
<td>Sjoquist/Huckaby</td>
<td>USI, Inc.</td>
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<td>Utah Telecommunications</td>
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<td>McHugh</td>
<td>State of Utah</td>
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<td>DTAE Survey Project</td>
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<td>CDC</td>
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<td><strong>Subtotal Economics:</strong></td>
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**Health Policy Center:**

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<td>Georgia Health Policy</td>
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<td>Ledbetter</td>
<td>Multiple</td>
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<tr>
<td>Health Care Policy/Anal</td>
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<td>Support from Gov for HPC</td>
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<td>Medicaid Reform</td>
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<td>GA Dept of Med Assist</td>
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<td>Children's Health Insur</td>
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<td>Ledbetter</td>
<td>GA Dept of Med Assist</td>
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<td>Healthy Kids Replication</td>
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<td>Ledbetter</td>
<td>Johnson Foundation</td>
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<td>Fulton City</td>
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<td>Council for School Perf</td>
<td>635,000</td>
<td>Henry</td>
<td>GA Dept of PB</td>
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<tr>
<td>Council for School Perf</td>
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<tr>
<td>Dev of Perf Monitoring Sys</td>
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<td>Poister</td>
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<td>Alaskan Business Assist</td>
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<td>Melkers</td>
<td>State of Alaska</td>
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<td>Trans State Quality Iniat</td>
<td>24,714</td>
<td>Simonetta</td>
<td>GA Depart of Trans</td>
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<td>Long. Study of Pre-Kinder</td>
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<td>GA Office of School Readiness</td>
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<td>GA Institute of Tech</td>
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<td>Prof Standards Commiss</td>
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<td>Weathersby</td>
<td>GA Prof Standards C</td>
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<td>Robinson- Barnes</td>
<td>United Way</td>
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<td>Child Support Customer Svc</td>
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<td>Gimme 5 Nutrition Survey</td>
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<td>Multiple</td>
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<td>Dev Skill Assessment Inst</td>
<td>253,611</td>
<td>Streib</td>
<td>Int'l City</td>
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<td>Southern Company Eval</td>
<td>32,541</td>
<td>Steeh</td>
<td>Southern Co Ser</td>
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<td>Nutrition Intervention</td>
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<td><strong>Subtotal ARC:</strong></td>
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**Public Admin & Urban**
**Studies:**

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<th>Description</th>
<th>Amount</th>
<th>Name</th>
<th>Organization</th>
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<td>Regional Rehabilitation</td>
<td>369,579</td>
<td>Stephens</td>
<td>U.S. Dept of Ed</td>
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<tr>
<td>Regional Rehabilitation</td>
<td>350,191</td>
<td>Stephens</td>
<td>U.S. Dept of Ed</td>
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<tr>
<td>Support for Darton College</td>
<td>642</td>
<td>Waugh</td>
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<td>1995-96 Transportation Ed</td>
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<td>U. of Tenn</td>
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<td>U.S. Dept of Ed</td>
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<td>GA Emerg Mgt</td>
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<td>Glynn Cy Bd of Health</td>
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**Subtotal PAUS** 1,565,912

**Total All SPS Dept/Centers:** 39,327,412
## SUMMARY

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<thead>
<tr>
<th>Department / Research Center</th>
<th>Number of Grants</th>
<th>Budgeted Amounts</th>
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<tbody>
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<td><strong>SPS Total</strong></td>
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