MEMORANDUM

To: Ron Henry, Provost and Vice President, Academic Affairs
From: Roy Bahl, Dean
Subject: Annual Report for 2000

The year 2000 saw a payoff on our investment in building the new curricula and courses of study in the Andrew Young School. Credit hours increased by more than 9 percent, and we taught more than 4000 students. We redesigned our undergraduate policy studies major, our global city course was the enrollment winner in perspective courses this fall, and we began certificate courses in non-profit management, airline management, disaster management, and economic development. Our joint program in environmental management with Albany State University continued to develop.

We pushed very hard on the objective of "internationalizing" our student body, and were successful. About a fifth of our student body is international, and our graduate students now come from 35 countries. A new study abroad program in Africa was launched with Morehouse College. Meanwhile our faculty worked in 27 countries this year, and we opened the Ron Brown Institute in South Africa, a joint project with the Robinson College of Business and the University of Pretoria. We have now identified funding for a master’s degree program in applied economics for 30 Indonesian students, who will arrive in the summer.

The research work of the faculty and research associates continues at a high level. In 2000, they published or had accepted about 250 scholarly papers, and have another 100 under review. Faculty and research associates delivered papers at 115 meetings, at 10 different universities in faculty seminars, and served on editorial boards of 29 different journals. There is a great deal of excitement in the School about the research underway. External sponsors also seem excited about what we are doing. We raised $9.2 million in new money and were working on a stock of over $41.6 million in external research grants from 86 different sponsors.

Policy Schools should thrive on outreach work that counts, and the Andrew Young School is thriving. We moved forward on the development of a major children's policy initiative, we have been instrumental in assisting the state in its work on water resource planning, our faculty have been key advisors to the Governor and the Legislature on school reform, and our tax advisors are helping the state on a day to day basis.

This was a great year for The Andrew Young School, and 2001 will be even better.
Academic Programs and Student Activities
Academic Programs and Student Activities

Enrollments continued to grow and we updated our curriculum by developing new courses and adding new undergraduate and graduate certificate programs. We expanded our off-site program at Delta University. Faculty in AYSPS took the lead for four Freshman Learning Communities, and designed five Perspectives courses, including the most popular one in the undergraduate curriculum. We graduated 57 undergraduates, 57 master’s students, and 12 Ph.D. students, and watched as they began productive careers.

Academics - Enrollment and Classroom Accomplishments

- Nine percent increase in overall credit hours in AYSPS classes from spring 1999 to spring 2000; 8% increase in credit hours from fall 1999 to fall 2000.
- The teaching of Principles of Economics to more than 4,140 students.
- The offering of the most popular Perspectives course in the undergraduate curriculum fall semester, based on student enrollment: Cultural Perspectives-Global Cities.
- The teaching of Perspectives courses to 723 undergraduate students this year: Cultural Perspectives courses included Global Cities (Dr. Harvey Newman) and Wrapped in Red Tape (Dr. Katherine Willoughby); Scientific Perspectives included Disease Prevention and Control (Dr. Paul Farham), Global Disasters (Dr. William Waugh) and The Global Economy (Dr. Neven Valev).
- Participation as the lead unit for four Freshman Learning Communities: Leadership in the New Millennium (Dr. Bill Kahnweiler), Social Policy and Its Impact (Dr. Paul Farnham), Perspectives on Environmental Issues (Dr. Laura Taylor) and Mind Mapping Self, Systems and Worlds (Dr. Verna Willis).
- Taught principles of economics classes to an advanced community for second year students.
- Approval of two new graduate certificate programs, the Certificate in Disaster Management and Certificate in Planning and Economic Development, and completion of proposal for a Certificate in Nonprofit Management.
- Approval of a new undergraduate Airline Management Certificate program.
- The publication of new program brochures highlighting the B.S. in Urban Policy specialization in Aviation and Transportation, the B.S. in Urban Policy specialization in Public Policy, and the M.S. in Human Resource Development.
- The offering of introductory courses in Urban Policy Studies, and specialization courses in Transportation Management, Airline Marketing and Public Relations, Airport Management, Operations and Planning, and Aviation and Transportation Law to students onsite at Delta University, the off-campus residence center approved at Hartsfield Airport Delta Air Lines.
- Hosting of the fourth annual AYSPS Honors Day.
- Participation in the development of the new combined 2000-2001 Graduate Catalog for Georgia State University.
- Continuation of the Summer Policy Internship program, hosting 14 student interns from: Georgia Tech, GSU, Kansas State, Centre College (2), University of Pennsylvania, University of Michigan, University of Tennessee-Knoxville, George Washington University, Duke University, Smith College, Boston University, and Emory University (2).
- Sponsorship of student and faculty participants in LeaderShape, an innovative, integrity-based leadership development workshop where students learned about leadership from a panel of community leaders and shaped their own projects to bring back to GSU.
Undergraduate Programs - Economics

Enrollment in the B.B.A. in Economics program is at its highest level in nearly a decade. The 102 B.B.A. majors in Fall 2000 represent a 20 percent increase in just one year, and more than a 30 percent increase since Fall 1998. In addition, the B.A. and B.S. degree programs have an enrollment of 23 students.

Job placements of Economics majors continue to be strong. Among the placement of recent graduates are analysts for the State of Georgia, Hatfield Philips (a real estate finance firm), Arthur Anderson Consulting, Sun Trust Bank, McKinsey and Co., and DefJam South Recording Label. Some have gone on to graduate programs at Georgia State, the University of Georgia, the University of North Carolina, and the University of Pennsylvania, among other schools.

The Department continues to explore new course offerings and degree programs. One new course is being offered jointly with Morehouse College, on the economy of South Africa; this course will be complimented by a study abroad program in South Africa. The Department is also in the process of designing a new joint major with the modern and classical language department, one that has proven extremely popular at other universities.

The Department provides a range of assistance and activities to its majors. An internship program is being started. The Department also provides tutoring resources to students through the Economics Tutorial Lab, designed to help students taking principles of macro and microeconomics. The lab is open daily, and is available to any student with an economics question. It is staffed by high-performing undergraduate economics majors and graduate students. Each semester, students enrolled in the 30 or more sections of principles courses utilize the lab's resources: in 2000, over 100 students were served each semester.

Now in its third year of use, all principles of microeconomics classes use the Iowa Electronic Market (IEM). This is a real time and real money electronic futures market designed specifically as a teaching and research tool. Students use real money accounts to trade contracts with payoffs based upon real-world events such as political outcomes, companies' earnings per share and stock price returns. The AYSPS staffs this 10-computer lab with graduate teaching assistants.

The Economics Club, now in its fourth year, is open to all students majoring in, or having an interest in, economics. Among other activities this year, members met with local business leaders, and the club hosted its fourth annual faculty/student mixer this fall at the home of Professor Bruce Kaufman, Joel Sculer and Anders Petersen served respectively as president, vice president and treasurer through the end of spring semester. Officers for 2000-2001 are Clay Bryan, president, and Tanya Nopowhan, vice president. Club activities for 2000 have included two career-exploration seminars featuring local financial and consulting firms, a resume writing workshop, as well as a meeting with the Atlanta chapter of the National Association for Business Economics. More career exploration seminars are planned for 2001, as well as extra-curricular activities such as a sky-diving trip and spring cookout. Kelly Edmiston is faculty advisor for the club.

Undergraduate Programs - Urban Policy Studies

The Bachelor of Science degree in Urban Policy Studies (B.S.U.P.S.) is an increasingly popular major at Georgia State University. There were 204 majors in the B.S.U.P.S. program in the 2000 fall semester, a 23 percent increase from a year ago and a 52 percent increase over only two years ago. Approximately two-thirds are female, and slightly more than half are minorities.

The B.S.U.P.S. is a 39-hour degree program comprised of two parts, a core curriculum and a specialization. Effective for the 2000-2001 school year, the B.S.U.P.S curriculum was revised and strengthened by reducing the core curriculum, which is required of all students, from 21 credits to 18 credits and by standardizing the credit requirement for the specialization to 21 credits for every specialization. At the same time, the number of specialization areas was reduced by one to the following five options:

- aviation
- human resources
- local government management
- planning and economic development
- public policy

Approximately half of the B.S.U.P.S. students currently choose to specialize in the human resource track. Students choose this concentration when they want to work in the personnel field upon graduation, either for a profit or nonprofit organization. To recognize the needs of these students, the department added several new courses for the 2000-2001 school year in such areas as human resource development and human resources management. Effective fall 2001, this
popular specialization will be folded into a new degree option, the Bachelor of Science in Human Resources Policy and Development.

Other popular specializations include aviation and planning and economic development. Student enrollments in the aviation program have been increasing steadily, and it is now the second most popular specialization in the B.S.U.P.S.

The department has also launched a new public policy specialization that is expected to attract many additional majors to the B.S.U.P.S. This new program draws on the substantial policy expertise of Andrew Young School faculty to offer an exciting range of courses on contemporary issues of public affairs and public policy.

**Aviation Program Classes at Delta Air Lines**

The aviation program continues to grow. A recent count of letters of acceptance to AYSPS as aviation majors (beginning January 2000) integrated with PACE forms for current aviation majors totaled 111 students.

The range of course offerings at Delta Air Lines has expanded beyond the aviation core and now includes the policy studies core. Beginning with the Spring 2001 semester, "The Public Policy Process" and "Urban Political Economy," are planned for the Delta campus.

The Peachtree Flight Center, based at Peachtree City's Falcon Field airport, has offered to host future "Day at the Airport" events, providing aircraft and flight instruction for prospective students who attend. Atlantic Southeast Airlines will provide catering.

The GSU chapter of the Alpha Eta Rho national aviation fraternity was reactivated in October. Activities are underway to implement needed logistical support, including organized activities and meeting facilities. The chapter should be fully operational in February, 2001.

The aviation program now has a student assistant to help with promotional and day-to-day activities. William McAllister, a senior and member of the Student Government Association, will graduate following the Spring 2001 semester.

Following numerous requests, the College of Business has added courses from AYSPS as approved electives for business majors.

**Undergraduate Programs - Summer Policy Internship for Rising Seniors**

The summer policy internship program, initiated in 1998 under the direction of Edith Manns, is a seven-week learning experience for undergraduate students entering their senior year. Areas of study include environmental health, economics, state and local governance, public financial management, education and education reform, health care, and other topics vital to a functioning society. Policy interns dive into research projects under the guidance of faculty mentors and participate in weekly seminars to hear from the policy center directors, present their own summer work, and explore graduate study opportunities. All students receive a stipend for the summer, and some elect to get academic credit as well.

This year 14 rising seniors from institutions across the United States and foreign countries were selected to be summer policy interns. The students arrived in Atlanta in June and were paired with mentors in AYSPS Policy Centers to explore a policy area and work on specific research projects during the seven week summer session.

Student interns met twice weekly to discuss their research projects in the broader context of research at the Andrew Young School. Three research center directors (Gary Henry of the Applied Research Center, Jim Ledbetter of the Health Policy Center, and Dave Sjoquist of the Fiscal Research Program) each presented some of the work being done in their centers and addressed the topic of what it meant to do public policy research. Two panels of graduate students and junior faculty discussed their ideas on how undergraduates should prepare themselves for graduate school and research-oriented careers. One of the high points of the seminar was a trip to the Experimental Economics Laboratory, where the interns not only learned theoretical importance of experimental research methods, but each earned at least $20 for their participation (experiment demonstration performed by Susan Laury). Seminar leader Greg Lewis presented several hands-on demonstrations of the SPSS and SAS statistics packages, and Avani Raval demonstrated advanced PowerPoint techniques. In the final week, interns made their own PowerPoint presentations on the research they accomplished during their internships.

A highlight of the summer's activities was a roundtable discussion with The Honorable Andrew Young. The interns and their mentors also enjoyed a pool party at the Dean's house, and a day rafting down the Chattahoochee River.
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<tr>
<th>AYSPS Mentors</th>
<th>Interns</th>
<th>Institution and Major</th>
<th>AYSPS Project</th>
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<tr>
<td>Ross Rubenstein</td>
<td>Cara Ball</td>
<td>Georgia Institute of Technology</td>
<td>Education Reform Efforts, School Performance and Public Perceptions of Education Systems</td>
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<td>Gregory Lewis</td>
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<td>Sam Engle</td>
<td>Joanna E. V. Barnhart</td>
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<td>Arts in Atlanta, Atlanta Report Card, School Governance</td>
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<td>Deborah McCarty</td>
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<td>Earl Dax</td>
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<td>Content Analysis of Media, Fear, and Public and Nonprofit Institutions</td>
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<td>Christine Roch</td>
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<td>Ben Scafidi</td>
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<td>Gary Henry</td>
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<td>Honors Economics</td>
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<td>James Alm</td>
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<td>Auction Behavior, Insurance Purchases, and Decision Making Under Uncertainty</td>
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<td>Christine Roch</td>
<td>Samantha Angela Murray</td>
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<td>Public School Choice on Non-choice Schools Within an Inner City District / &quot;Equity as a Policy Criterion: Considering the Effects of School Choice in District 4&quot;</td>
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<td>David Van Slyke</td>
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<td>Ashli Owen-Smith</td>
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<td>Sally Wallace</td>
<td>Mohna Shah</td>
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<td>Katherine Willoughby</td>
<td>Delisle G. St. Clair Warden</td>
<td>Emory University</td>
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<td>Ross Rubenstein</td>
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<td>International Studies</td>
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Masters Programs

M.A. in Economics and M.A. in Economics-Policy Track

This year saw the first graduates (4) from our innovative Master of Arts in Economics-Policy Track. This degree program is intended to prepare professionals for careers in the formation and/or implementation of economic policy, or for professionals who wish to gain skills in the evaluation and interpretation of policy. The focus of this degree, which exposes students to critical policy issues and equips them to understand and utilize economic data in evaluating outcomes, is distinct from traditional master's degree programs in economics that emphasize analytic skills, micro and macroeconomic theory, and mathematical statistics. As of fall 2000, there were 26 students enrolled in the M.A. in Economics program.

The traditional M.A. in Economics attracts students whose sole objective is a master's degree, as well as students who are in the doctoral program and receive the M.A. degree en route to the Ph.D. in Economics. The program offers both thesis and non-thesis options. Among students in the terminal master's program, all who graduated this year have chosen the non-thesis option. In addition to a comprehensive examination, students who select this option complete a paper examining a particular economic problem.

The year 2000 graduates from the Master of Arts Degree in Economics included students from Russia, the Ukraine, China, Bolivia, Mexico, South Africa, Ghana, Great Britain, and, of course, the United States. This illustrates the international reputation and influence achieved in a very short time by the Economics degree programs of the Andrew Young School of Policy Studies.

These graduates have gone on to a variety of new endeavors, including entering Ph.D. programs, both at GSU and elsewhere; taking positions in professional economic policy related consulting; taking governmental policy-related positions, and working in economic and business policy related journalism. Many of these placements are also outside of the United States.

The M.P.A.

The M.P.A. is a 39-hour program comprised of a 24-hour core, a 12-hour specialization, and a three-credit internship. (The internship may be waived by students who have significant prior administrative experience in the public or nonprofit sector.) The M.P.A. has also grown in popularity in recent years with the number of majors increasing by almost 40 percent from fall 1998 to fall 2000. As of fall 2000, there were 92 students enrolled in the M.P.A. program.

M.P.A. students choose from among four specializations: human resources, management and finance, nonprofit management, planning and economic development, and policy analysis. Effective for the 2000-2001 academic year, the number of specializations was streamlined to the current five from a previous eight.

The most popular track in recent years has been nonprofit management, reflecting the growing importance of the nonprofit sector in American society. Students specializing in this area have almost doubled in just the last two years. With these growing student enrollments, the Department of Public Administration and Urban Studies has initiated a variety of outreach efforts, including the creation of a Nonprofit Advisory Committee. This committee, comprised of leaders from the region's nonprofit sector, worked with PAUS faculty in revising the nonprofit curriculum and in new strategies for recruiting students and publicizing the program.

The department also added two new certificate programs, one in Planning and Economic Development, and the other in Disaster Management. These new programs, each of which is 12 credits in length, offer the opportunity for brief intensive study of the topic areas without completion of a full master's degree.

The M.P.A./J.D.

This joint program, implemented in the fall of 1997, is currently providing a select group of students with the opportunity to earn their Master's in Public Administration and their Juris Doctorate simultaneously in less time than it would require to complete both programs separately. Students who elect to complete this rigorous dual-degree program are rewarded with enhanced employment opportunities generated by the growing demands for lawyers with expertise in public management as well as for public administrators with legal expertise. As of fall 2000, there were 35 students enrolled in the M.P.A./J.D. program.
M.S. in Urban Policy Studies

The M.S. in Urban Policy Studies offers students an opportunity to study the operation of urban areas and the role of public policies in that operation. The 36-hour program includes a 15-hour core curriculum, an 18-hour specialization, and the choice of an internship, a practicum (an applied research project in a work setting), or a thesis as a 3-credit "exit" option. Specialization options in the M.S. program include human resources, nonprofit management, planning and economic development, policy analysis, transportation, and local government management. As of fall 2000, there were 23 students enrolled in the M.S. in Urban Policy Studies program.

M.S. in Human Resource Development

The MS HRD program continued its historical pattern of attracting a widely diverse student body in 2000. Students in this program come from virtually all walks of life, and their experience in HRD-related fields ranges from none to over 20 years. With its broad relevance for the public, private, and nonprofit sectors, this degree program has a promising future at Georgia State. As of fall 2000, there were 34 students enrolled in the M.S. in Human Resource Development program.
Doctoral Programs

The Andrew Young School currently has 44 students in the Ph.D. in Economics program, 11 students in the Ph.D. in Human Resource Development program, and 19 students in the joint Ph.D. in Public Policy.

The Ph.D. in Economics and the Ph.D. in Human Resource Development

Doctoral Graduates

Twelve doctoral degrees were awarded by the Andrew Young School in 2000; six in Economics and six in Human Resource Development.

Ph.D. in Economics

Agnieszka Beilinska-Kwapisz completed her dissertation, "Alcohol Taxes, Prices, and Consumption: Drunk Driving Fatalities," and is now in the job market.

Barbara Edwards began work with the Tax Analysis Division of the Congressional Budget Office in Washington, DC., where she continues her research agenda regarding the impacts of tax relief provided to selected groups. Her dissertation topic was, "The Incidence of State and Local Tax Treatment of the Elderly."

Christopher Geller completed his dissertation, "Private Schools and Public Quality: An Analysis of the Effects of Private Schools on Public School Performance," and accepted a position at the School of Economics, Deakin University, in Australia.

James Murphy's dissertation topic was, "The Scope Test Reconsidered: Theory and Experimental Evidence." He is currently an assistant professor at the University of North Carolina in Asheville.


Mary Kathleen Thomas, now a research scholar at the Cecil and Ida Green Center for the Study of Science and Society at the University of Texas in Dallas, completed her dissertation on "The State Share of Revenue for Public Education: Measuring Its Magnitude and Effect on Total Per Pupil Spending in Primary and Secondary School Districts."

Ph.D. in Human Resource Development

Lucinda Gibson and Thomas Myers, a husband and wife team, own the consulting company, Performance Alliance. Both received Ph.D.'s in HRD this year. Lucinda's dissertation topic was, "Phases of Learning During Action Learning Experiences: An Exploratory Study." Tom's topic was, "Burnout and Organization Structure."

Mary Langley, whose dissertation explored "The Role of Pastoral Leadership in the Sociopolitically Active African American Church," now works for the Morehouse School of Medicine.

Patricia Sherrer, now a freelance consultant, completed her dissertation, "Cultural Learning: Internationalization in Greek Manufacturing."

Margaret Thompson completed her dissertation, "The Relationship Between Organizational Learning Cultures and Participation in Decision Making," and celebrated the birth of her second child fall semester. She has worked as a university instructor, independent consultant and in various internal roles as a training and development professional.

Michael Workman’s dissertation topic was, "The Effects of Cognitive Style and Media on Commitment to Telework and Virtual Teams." He has accepted a position as Assistant Professor in the School of Information Studies at Florida State University.

Current Students

Doctoral students co-author a number of articles with AYSPS faculty, and engage in a wide assortment of research and international activities. For a complete listing, see the "Graduate Student Activities" portion of the research section of this report.
The Joint Ph.D. in Public Policy

The joint Georgia State-Georgia Tech Ph.D. program in Public Policy continues to grow, strengthen, and diversify. Most of the 18 current students are from Georgia, but citizens of the People’s Republic of China, Turkey, and Korea now comprise one-third of the students. Three students have successfully finished comprehensive examinations, and the first completed dissertation is expected in 2001. At least four students have already had articles published or accepted for publication in refereed journals, and others have manuscripts under submission.

Graduate Research and Teaching Assistants

Almost all doctoral students and many master's-level students in AYSPS work as graduate assistants while completing their academic programs. A list of the break-down per semester is provided below.

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<th>Name</th>
<th>Spring 99</th>
<th>MayMester 99</th>
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<td>Centers/Other GRAs</td>
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<td>Totals</td>
<td>78</td>
<td>4</td>
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Degrees Conferred

One hundred and twenty six students graduated from the Andrew Young School during 2000 – 57 undergraduates, 57 master's students and 12 doctoral candidates received their degrees. All 2000 AYSPS graduates are listed in the table below. Graduation with honors is designated as follows: one asterisk denotes graduation cum laude; two denote magna cum laude; and three denote summa cum laude. The B.B.A. degree in Economics is conferred through the Robinson College of Business, thus, the 9 students who graduated in 2000 under this program are not listed in the table.

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<tbody>
<tr>
<td>Andrew E. Carland</td>
<td>Keely A. Saulsbury</td>
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<td>Nancy E. Harris**</td>
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<td>Laurel Y. Williams</td>
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Internships and Service Learning

Internships

Internships in the Department of Public Administration and Urban Studies --

Student Perspectives

"My training at GSU has provided me with knowledge of several different policy areas that allow me to function effectively within my internship at the Governor's Office." Patricia Robinson, GSU PAUS student intern

"Initially, my work plan at the Federal Reserve Bank in Atlanta was to do research and compile area profiles for MSAs located within the sixth Federal Reserve District, but since the community affairs function is a reactionary department, I had to switch gears and work on the "hot" issues. I'm not complaining because dealing with a real life issue is much more meaningful and interesting than producing documents that will be placed in a file drawer for future use." Sibyl Steverson, GSU PAUS student intern

"Don't be afraid to take an internship that doesn't fit perfectly with your major because that could be the best one for you." Anonymous student evaluation comment

A unique feature of the Andrew Young School's academic programs is the integral part that internships play. Students gain real work experience in their chosen field with professionals who not only provide a valuable intern experience, but also serve as mentors and role models. Academic internships allow students to test concepts they have learned in the classroom and to evaluate their career readiness. Being an intern or long-term volunteer also provides AYSPS students an inside look at their chosen field, from a practitioner's point of view. In the words of one Public Administration and Urban Studies intern, Donald Gammill, from Fall 2000, "I'm learning much more than I ever thought possible!"

This year, 55 graduate and undergraduate students completed internships for academic credit. The graduate internship is one of several exit options for students in the M.P.A., M.P.A./J.D., and the M.S. in Urban Policy Studies degrees, and is required for students in the M.S. in Human Resource Development program who do not have significant prior work experience. The internship is also an optional capstone course for urban policy studies undergraduates in their senior year, or a junior elective.

The internship program for students in public administration, urban policy studies, and human resource development is coordinated by Dr. Gregory Streib and Dr. Katherine Willoughby.

Student Internship Placements

This year, graduate and undergraduate students in the Department of Public Administration and Urban Policy Studies held internships in a variety of public, for-profit and nonprofit organizations, including the following:

Public Organizations and Agencies

- Federal Aviation Administration - Southern Region, Human Resources Management Division
- Federal Railroad Administration
- Federal Reserve Bank, Community Affairs Department
- Georgia Secretary of State's Office, Securities Division
- Georgia Governor's Office, Policy Division
- Georgia World Congress Center Authority, Human Resources Department
- MARTA
- U.S. Department of Health and Human Services, Office of Inspector General
- U.S. General Accounting Office

Nonprofit Organizations

- American Red Cross, Disaster Services and International Services
- Atlanta Children's Shelter
Private Sector Organizations

- ADP Inc., Human Resources Department
- ADT Security Services
- Children's Health of Atlanta
- Computer Associates, Human Resources Department
- Coxe Curry & Associates (Fundraising consulting firm for nonprofit organizations)
- Datamatx, Inc., Human Resources Department
- Delta Airlines
- John Wieland Homes and Neighborhoods
- Lucent Technologies, Human Resources Department
- Winfield Consulting Group (Conducts marketing and strategic planning for nonprofit organizations; Its largest client is the YMCA.)

Service Learning

The Office of Community Outreach and Partnerships (OCOP) offers students an opportunity to participate in service learning initiatives. Through this experiential learning project, students apply classroom studies in community settings, addressing genuine community needs. Students are offered an option to participate as AmeriCorps members and commit to 300, 450 or 900 hours of service in a local community organization or agency. Upon completion of service, these students receive an educational award from the Corporation for National Service in recognition of their accomplishments and service to the community.

OCOP's service learning initiative is open to all registered students of Georgia State University. Students' skills and interests are carefully matched with community needs. For 2000, OCOP developed twelve new partnerships as placement sites for student service participation. The list of OCOP sites includes:

- Alzheimer's Association
- ARCH Productions Inc.
- Atlanta Community Food Bank
- Atlanta Community Toolbank
- Big Brothers, Big Sisters
- Boy's and Girl's Clubs of Metro Atlanta
- Buckhead Christian Ministry
- Central Atlanta Progress
- Clayton County DFACS
- Community Design Center
- Communities in Schools
- Conflict Resolution in Schools/Georgia State
- Consensus Organizing Institute
- East DeKalb Boys-N-Girls Club
- Families First
- Fulton Atlanta Community Action Authority
- Fulton County Juvenile Court
- G.L.S.E.N.
- Georgia Equality Project
- Georgia Mutual Assistance Association
- Grady Health System
- Healthy Grandparents Program/Georgia State
- Humphries Elementary School/Atlanta Public Schools
- Junior Achievement of Georgia, Inc.
- MicroEnterprise for Greater Atlanta (MEGA)
- Operation PEACE/Bedford Pines
- Ready Set Read Program, Hughes Spalding
- Senior Citizen Services
- Sheltering Arms
- Teens At Work
- The Atlanta Project
- The Community Foundation
- The Rock
- The Sullivan Center
- Traveler's Aid of Metropolitan Atlanta
- Victim Witness Assistance Program
- World Youth Alliance
Student Awards, Honors and Scholarships

Honors Day

The fourth annual Honors Dinner was held at the Commerce Club March 22 to recognize the academic achievements and service of students in the Andrew Young School of Policy Studies.

Keynote speakers were Russell Lipari, a recent Master of Public Administration graduate, and Generosa Kagaruki, a candidate for the Ph.D. in Economics.

Undergraduate students who earned university academic excellence awards during the year, including the Dean's List and Faculty Scholar designations, are recognized at each Honors Day. In spring semester 2000, 11 percent of our undergraduates qualified for the Dean's List and 6 percent were designated Faculty Scholars; in summer, 12 percent qualified for the Dean's List and 6 percent were Faculty Scholars; and in fall semester, 12 percent qualified for the Dean's List and 6 percent were Faculty Scholars.

The following students were recognized this year:

Karen Akins, an M.P.A. graduate specializing in human resources, received the GSU Torch of Peace Award. This award, given in recognition of her outstanding leadership and contributions to the university, was presented by Dean Bahl during the annual Dr. Martin L. King, Jr. Convocation.

Bessie Lee (a student in B.S.-Urban Policy, human resources) won the Nelson Mandela/Patricia Roberts Harris Award for 2000 and was honored by the GSU Office of African American Student Services and Programs. Other finalists from AYSPS included: Kenyetta Holmes (B.S.-Urban Policy, planning and economic development), Sybil O'Neal (B.S.-Urban Policy, urban governance), and Wesley Riddick (B.S.-Urban Policy, aviation). Students were selected on the basis of campus and community involvement, and scholarship.

Olusina Akingbade, M.S. in Urban Policy Studies graduate, was selected by the American Public Transit Association to receive a national award for his work with the Metro Atlanta Rapid Transit Authority.

New scholarships awarded:

Kathleen Mahoney, a master's student in Economics, received the Jack Blicksilver Scholarship in Economics, established in memory of Dr. Blicksilver, late Professor of Economics Emeritus, last year by his family. Mrs. Edith Blicksilver was on hand to present the scholarship.

Scott Wellham, a senior in the urban policy, planning and economic development specialization, received the Governor Joe Frank Harris Scholarship, which will be given annually in honor of the Governor, who serves as a Distinguished Executive Fellow in the AYSPS.

Sonia Amartiefio, an undergraduate, and Generosa Kagaruki, a doctoral student, received the first Carolyn McClain Young Leadership Fund awards. The fund was established by the Honorable Andrew Young in honor of his wife to help identify and train future international leaders.

Other scholarships and fellowships:

The E.D. (Jack) Dunn Fellowship, honoring the late Banking Commissioner E.D. Dunn, was presented to Darman Zhumadil, an M.A. student in Economics.

The George J. Malanos Economics Doctoral Scholarship, given annually in honor of the first chair of the Economics Department to a doctoral student who exemplifies scholarship, was presented to Kathleen Thomas.

The Dan Sweat Award, established last year to honor the late Atlanta civic leader, was presented to Kristy Buchanan, an M.P.A. student specializing in policy analysis, by Mrs. Tally Sweat.

The SAMA/SECAAE Scholarship, presented annually by the Southeastern Airport Manager's Association, was awarded to urban studies aviation student Brian Boerstler.
Departmental awards in Economics:

Joel Shuler, a senior majoring in economics, received the Economics Award for the undergraduate student who achieved the highest grade point average in economics courses.

Nancy Harris received the Wall Street Journal Student Achievement Award, presented each year to an outstanding senior.

The Master of Arts in Economics Award went to Kathleen Mahoney, who achieved the highest grade point average in the M.A. in Economics program.

Teaching awards were presented to doctoral students Robert McNab (recipient of the Theodore C. Boyden Excellence in Teaching Economics Award) and Grant Black (recipient of the Andrew Young School of Policy Studies Teaching Award) for excellence in undergraduate teaching.

Departmental awards in Public Administration and Urban Studies:

The United Airlines-Eddie Carlson Award in Aviation Administration was presented to Matthew Kirby, the undergraduate with the highest grade point average for the year.

Marialice Haufe, an undergraduate specializing in planning, and Elna Sheetz, a master's student specializing in nonprofit management, were honored with the William R. Gable Award, recognizing their academic excellence and professional promise.

Cynthia Drier received the faculty's Best Term Paper Award for her paper, "Leadership Strategies: Environmental Nonprofit Organizations."

The Public Administration Academic Achievement Award for the highest grade point average in the M.P.A. program was presented to Adolph Goldenburg and Blair Woodell. The Master of Public Administration/Juris Doctor Academic Achievement Award for the highest grade point average in the M.P.A./J.D. program was presented to Jaime McMahon.

The Award for Distinguished Performance in the M.S. in Human Resource Development program went to two students who have consistently demonstrated superior academic performance in that program, Ellen Flemister and Marian Sachs.

Master's students Neelam Sharma and Jeffrey Johnson, Award for Distinguished Contribution to the Thoughtful Practice of Human Resource Development recipients, were recognized for their contributions to the field of HRD.

Doctoral students Suzanne Butterfield, James Kirley, and Robert Lahm received the faculty's Award for Distinguished Contribution to Human Resource Development research.

Other special recognitions:

Tamieka Baker, Cheryl Ballard, Nailah Banks, Michele Clendening, Cynthia Dreier, Sue Gosnell, Charles Hammonds, Jaime McMahon, Megan Mathews, Kenya Taylor and Kathleen Vogt were inducted into the Public Administration Honor Society, Pi Alpha Alpha.

William Cristman, a senior in economics, and Marialice Haufe and Norrie Mills, students in urban policy, received the GSU Faculty Scholarship Plaque.

The Dean's Scholarship Key was awarded to: Jennifer Annison, Rheta Foster, Marialice Haufe, Kelley Martin, David Oliver, Norrie Mills, William Primm and Joel Shuler.

Urban policy seniors Jarrod Hill and Chad Searcy were recognized for their achievements in the GSU basketball program.

AYSPS Service Awards were presented to Joel Shuler, president of the Economics Club, Marie Hutchison, president of the AYSPS Graduate Association, and Carol Whitcomb, president of the GSU Staff Advisory Council.
Student Profiles

The student population in the Andrew Young School of Policy Studies reflects the diversity evident on the Georgia State University campus and in the city of Atlanta. In addition to attracting domestic students, the School has a large population of international students, coming from such countries as Albania, Azerbaijan, Bolivia, Bosnia-Herzegovina, Canada, China, Congo, Cote-d’Ivoire, Czech Republic, Dominican Republic, England, Egypt, Ghana, India, Japan, Kazakhstan, Korea, Mauritius, Mexico, Mongolia, Nigeria, Peru, Romania, Russia, Senegal, Slovak Republic, South Africa, Taiwan, Tanzania, Thailand, Togo, Turkey, Uganda, Venezuela, and Zimbabwe.

International students

In addition to attracting domestic students, AYSPS programs are becoming known around the world, and the international student population of the School continues to increase. Currently, eighteen percent of our graduate population is international, representing 35 countries. These countries include: Albania, Azerbaijan, Boliva, Bosnia-Herzegovina, Canada, China, Congo, Cote-d’Ivoire, Czech Republic, Dominican Republic, England, Egypt, Ghana, India, Japan, Kazakhstan, Korea, Mauritius, Mexico, Mongolia, Nigeria, Peru, Romania, Russia, Senegal, Slovak Republic, South Africa, Taiwan, Tanzania, Thailand, Togo, Turkey, Uganda, Venezuela, and Zimbabwe.

This year, the Andrew Young School was pleased to host international scholars supported by the Edmund S. Muskie and Freedom Support Act Fellowship Program of American Councils for International Education, the Mandela Scholarship program of the United States Agency for International Development (USAID), the scholarship program of the Organization of American States, the Ron Brown Fellowship program and the Russian-U.S. Young Leadership Fellows for Public Service programs of the International Research and Exchanges Board (IREX). Other international students are privately sponsored. The Andrew Young School also hosted visiting scholars from the University of Mauritius and the State Administration of Taxation, Beijing, China.

Undergraduate Students

The majority of AYSPS undergraduates are transfer students in their early to mid-twenties who balance part-time or full-time jobs with educational goals. Many choose to pursue a degree in the school because they are already working in the public sector and want to gain additional expertise through academic study. Sixty percent of our undergraduates are female; approximately fifty-eight percent are minority students.

New Master's Students

New students in the Andrew Young School's master's degree programs come from a wide variety of career paths, as shown in the following partial list of their work experiences:

- Research associate, Georgia Office of Consumer Affairs
- Sales representative, General Building Products
- Tax examiner, Internal Revenue Service
- Agency coordinator, The Weather Channel
- Middle school Spanish teacher
- Sports director and tennis professional
- Firefighter, DeKalb County
- Data entry operator, The Associated Press
- Director of Community Education, Apple Corp.
- Special assistant, Internal Affairs, for Gov. Roy Barnes
- Customer service specialist, Security Network Bank
- Administrative assistant, Board of Regents
- Assistant general manager, Pizza Hut USA
- Trainer, Hyundai Electronics
- Executive director, Southeastern Primary Care Consortium
- Administrative assistant, Global Health Action
- Account manager, United Way of Metro Atlanta
- Teacher, Fulton County
- Police officer, Gwinnett County
- Statistical analyst, Scoring Solutions
- Finance service representative, Southtrust Bank
- Senior research project coordinator, Emory University

Several new students in the joint M.P.A./J.D. program, who are enrolled concurrently in the College of Law, worked as legal assistants or interns at various law firms before deciding to pursue a career in law. Many new students in the Human Resource Development program were already working in the HR field, as recruiting officers, program and personnel coordinators for various organizations.

A number of our new public administration and urban studies students became interested in public policy while working as volunteers: one built houses with Habitat for Humanity; one was an opinion poll interviewer; another coordinated projects for United Way. An internship in the Georgia Senate led one student to pursue the M.P.A. degree.

One new M.A. in Economics student completed an internship at the Carter Center Conflict Resolution program, which led to her interest in international economics. Another student decided to pursue the M.A. after interning in the auditing department of The Southern Company.
Four GSU employees took advantage of the free tuition program for system employees to begin the M.P.A. degree. In addition, two new master's students are employed at Emory University and one is working at Georgia Institute of Technology.

Doctoral Students

The Andrew Young School of Policy Studies welcomed twelve new doctoral students in Economics and six new doctoral students in Public Policy this fall. The entering class came from around the world, representing nine countries, as well as the U.S. Many of the economics students visited in the spring to meet with faculty and current students, and to tour the campus. The Economics department also held a day-long orientation and luncheon at the beginning of fall semester. New students in the joint Ph.D. in Public Policy were welcomed by Georgia Institute of Technology and Georgia State at receptions held on both campuses.

New Ph.D. Students in Economics

Javier Arze, who has been attending GSU in the M.A. program since last year, previously worked at the National Statistics Institute and for the Credit Bank of Cochabamba, Bolivia. He earned his bachelor's degree in economics from Mayor San Simon University and completed thesis research on the financial system of Bolivia for the Association of Private Banks in Bolivia. His graduate studies have been supported, in part, by the Organization of American States.

Peter Bluestone has a bachelor's degree in engineering from Georgia Tech and a J.D. from Georgia State University. He has practiced law, specializing in public interest environmental litigation, and pursued small business activities. Currently, he is a principal in charge of accounting and new projects for Intown Pond and Patio Enterprises.

Aime Calderon was one of the first interns in the AYSPS Summer Policy Internship program in the summer of 1999. She is from the Dominican Republic, where she completed her undergraduate degree in Economics at the Instituto Technologico de Santo Domingo.

Ki-Whan Choi previously worked as a researcher for the Korea Institute of Industrial Research, the Korea Institute for Human Settlements, and the Korea Cultural Policy Institute. He has a bachelor's degree in environmental engineering and a master's degree in economics from Pusan National University. His research interests include environmental and resource economics.

Marie Hutchison is a B.A. in Economics graduate of Georgia State University and has been in the M.A. program for the past year. During her career at GSU, she has been a member of the Omicron Delta Epsilon Economics honor society, and received awards for distinguished service to GSU as a student leader and to the AYSPS as president of the Graduate Student Association. She plans to become an environmental consultant and her studies have focused on environmental economics.

Paul Kagundu received his B.S. degree in Economics from Makerere University in Kampala, Uganda, and his M.S. in Economics degree from the University of North Texas, where he worked as a research assistant and economics instructor. He was a banking officer and sales representative in Kampala before beginning his graduate education. He hopes to return to Uganda to teach and contribute to the government's ongoing development efforts. His research interests include econometric modeling, international monetary systems, theory and trade.

Pinaki Mitra, who is originally from India, has an M.A. degree in Economics from the Andrew Young School and an M.S. in Decision Sciences from the Robinson College of Business at Georgia State. Before attending GSU, he completed a bachelor's and master's degree in economics at the University of Calcutta. He has worked as a research assistant, consultant and marketing analyst at companies in Atlanta and in Calcutta.

Jose Rendon-Garza, who is from Mexico, completed his bachelor's degree in the School of Economics, University Autonoma of Nuevo Leon. While a student there, he participated in the National Economics Congress and worked as a teacher's assistant. He has also worked as an analyst in a Mexican stock market group. His research interests include macroeconomics, public finance and international economics.

Ana Rios, who is also from Mexico, completed her bachelor's degree in Economics at the University Autonoma of Nuevo Leon and attended the University of Arizona before being accepted in our doctoral program. While a student, she participated in the National Congress for Economics and the National International Commerce Congress. She previously worked as a human resources specialist and projects research assistant and her research interests are in the area of public finance, specifically tax policy and fiscal federalism, and labor economics.

Ant Veysel, who is originally from Turkey, completed his B.B.A. degree at Eastern Mediterranean College in Cyprus. He received a Fulbright scholarship to attend GSU in the Master of Science in Finance program, graduated in 1998, and
completed classes in the Master of Arts, Economics program before beginning the doctoral program. He plans to teach and to conduct research on developing economies, like Turkey. His special interest is in the effects of globalization on emerging economies.

**Li Zang**, from the People's Republic of China, has a B.A. and an M.A. in Economics from Renmin University in Beijing, where she worked as a research and teaching assistant. She also studied at the State University of New York-Buffalo, before coming to Georgia State. She has published a number of articles on economic development in China and Internet-based media. Her research interests include economic development and public policy.

**Velma Zahirovic-Herbert** worked as a translator and field assistant for Doctors of the World and the International Rescue Committee, serving in her home country, Bosnia-Herzegovina, before moving with her husband to the U.S. She completed her B.A. degree in Economics and Mathematics as an interdisciplinary major at Agnes Scott College. In Atlanta, she has continued to work with the International Rescue Committee and as an interpreter for Diplomatic Language Services. Her research interests include the impact of immigration on the U.S. economy and various aspects of refugees as a special group of immigrants.

**Ph.D. in Public Policy**

**Esra Alkan** received a B.S. in City and Regional Planning and a master's degree in Urban Policy Planning from Middle East Technical University in her home country, Turkey. She worked as a research assistant while attending METU. She has also worked on city planning projects, as an account executive, and as public relations coordinator for Radyo ODTU in Ankara. She attended GSU in the M.P.A. program before being accepted to the joint doctoral program.

**Nevbahar Ertas**, who is also from Turkey, earned a B.S. degree in Public Administration and Political Science and an M.S. degree in Urban Policy Planning and Local Governments from Middle East Technical University. There she was a research assistant and worked on projects related to urban poverty and the effects of technological change on the urban poor. She plans to specialize in the field of science and technology policy.

**Bo Han** earned a bachelor's and master's degree in finance at the College of Economics, Nankai University, Tianjin, P.R. China. He received undergraduate and graduate scholarships to attend Nankai, where he also worked as a teaching assistant. Previously, he was an account assistant for Motorola. His research interests include public finance, policy implementation and program evaluation.

**Christopher Horne** has a B.A. degree in Sociology from Berry College, where he was class valedictorian, and a master's degree in social work from the University of Tennessee. He completed internships at the Tennessee Department of Human Services, worked as a graduate research assistant, and presented papers at the U.S. Department of Health and Human Services Conference and the Alpha Chi National Honor Society regional convention. He plans to pursue a research career focusing on the overlapping topics of urban poverty, social welfare, and economic development.

**Zhenhua Hu** completed his bachelor's degree in industrial trade and master's degree in foreign trade at the College of Management, Xian Jiaotong University, Xian, P.R. China, where he earned scholarships for academic excellence. He has worked as a corporation manager, a teacher and researcher, and has published articles on industrial organization and high-tech enterprises in China. His research interests include environmental economics, growth theory, industrial organization and network economy.

**Hyun Jung Park**, who is from Korea, completed a B.S. in Chemistry at Kyung Hee University, a National Technical Qualification Certificate as an air pollution engineer, and a master's degree in city planning and environmental management at Seoul National University. She worked as a researcher for the Korea Institute for Environmental and Social Policies and the Environmental System Research Institute. Her research interests focus on environmental policy decision making.
Recruiting Activities

The Andrew Young School of Policy Studies engages in a number of activities designed to recruit students to degree and certificate programs. During 2000:

- Over 2,800 application packets were mailed out for graduate programs in AYSPS; all graduate applications were made available online at the AYSPS website.
- AYSPS sponsored a pizza lunch with Andrew Young: Ambassador Young talked about policy and answered students' questions about the B. S. in Urban Policy Studies program. Invitations went to 2,100 selected freshman/sophomores; the first 50 students received t-shirts specially designed for the event.
- Economics faculty contacted 903 economics departments on three continents via e-mail with information about the M.A. and Ph.D. in Economics programs: 60 schools in Africa, 358 in Europe, 271 in Central and South America, 195 in Asia, and 19 in Oceania.
- By invitation of the Office of International Services and Programs, the AYSPS Doctoral Coordinator and one of our Mandela Scholars met with OSEAS advisors from Africa who work primarily for U.S. embassies assisting students who want to study in the U.S. The trip was sponsored by the National Association of Foreign Student Affairs and the U.S. State Department.
- In October, the aviation program coordinator and students participated in two staff Benefits Fairs held by Delta Air Lines at their Atlanta headquarters in order to promote B.S. in Urban Policy Studies aviation classes offered onsite at Delta University and the new Aviation Certificate program. Posters advertising the program were designed and distributed. The fair took place at the Technical Operations Center, the second at the Reservations building. The handout materials, which included several hundred copies of new informational flyers and a new multi-color brochure, were completely exhausted at both events. Delta employees asked many questions about the program.
- In November, a program was initiated in which over 200 Georgia high schools will be visited. Informational materials will be supplied to guidance counseling offices and seminars will be held at several key schools. Information on aviation careers and the aviation studies program at Georgia State University will be presented at the seminars. Representatives from Delta Air Lines and Atlantic Southeast Airlines will participate.
- Bill McAllister, B.S.-UPS-Aviation, wrote an article for the GSU Signal about the history of GSU's aviation program and career opportunities in the field, "Putting Students First."
- James Alm, Chair of the Department of Economics, has spoken with the chairs of the economics departments at Morehouse College, Spellman College, and Oglethorpe University, and will be visiting these campuses, as part of an effort to recruit students to graduate school at the Andrew Young School of Policy Studies.
- Kelly Edmiston and Ben Scafidi discussed economics and careers in economics with gifted mathematics students at Newman High School.
- One thousand posters for Ph.D. in Economics were distributed to institutions in the U.S. and abroad.
- OAA staff met with new advisors in the Office of Admissions, the Student Advising Center and with student volunteer leaders of Incept to familiarize them with AYSPS undergraduate programs. They developed informational brochures about degrees in economics and public policy for distribution to new students.
- PAUS faculty participated in GE Capital Career Week to inform employees about the MS-HRD and other graduate programs.
- Associate Dean Paula Stephan, OAA staff and three Mandela scholars now attending AYSPS met with new Mandela scholars from South Africa during a breakfast at the airport to discuss the graduate programs and advantages of studying at GSU.
- OAA staff represented GSU at career days at Georgia Perimeter College and North Georgia College and State University, and participated in advisement days at Georgia Perimeter's counseling center to meet and recruit potential students.
- OAA staff participated in the marketplace at a New Student reception for students (and their parents) admitted to summer and fall undergraduate programs.
- Staff participated in the Georgia Resident Assistant Saturday Seminar, hosted by the GSU Housing Office, for more than 500 undergraduate students from colleges and universities in Georgia.
- Faculty in Public Administration and Urban Studies and OAA staff held four information sessions for the B.S. and M.S.-HRD degree programs at the Atlanta Federal Building and participated in a 3-day Career Development Workshop for federal employees.
- Faculty and staff participated in Legislative Appreciation Night at the Georgia Railroad Depot; Information was widely distributed, including to legislative staff members interested in the joint public policy program.
- AYSPS alumni, faculty and staff participated in Panther Preview to introduce prospective students and their parents to GSU.
- The Economics Department hosted a campus visit for prospective doctoral students to introduce them to current students and faculty, and to give them an overview of the research interests of the faculty and resources available on campus.
- The Doctoral Coordinator visited local colleges and spoke with students in economics about the advantages of GSU and a graduate degree in economics.
• A brochure announcing the 2000 Summer Policy Internship program was sent to selected faculty at approximately 5,000 institutions in the U.S. to recruit rising seniors with an interest in policy studies to intern in AYSPS research centers.

• All students accepted into the J.D. program in the College of Law for Fall 2000 received a brochure describing the M.P.A./J.D. program and a letter inviting them to talk with an advisor about the joint degree.

• Prospective and current students interested in aviation and transportation received a quarterly Aviation Newsletter published by the Public Administration and Urban Studies department.

• All undergraduate students who were admitted to GSU as "undecided majors" were sent a letter inviting them to consider a major in economics or public policy.

• All students who indicated an interest in majoring in economics were sent a letter from the faculty advisors for the B.A., B.S., and B.B.A. in Economics degrees giving an overview of the programs and career opportunities, and inviting them to join the Economics Club.
Faculty and Professional Staff Activities
Papers, Books and Chapters: Published or Forthcoming

Scholarship was impressive in 2000. About 240 scholarly papers and books were published or forthcoming. Placements were in many of the best journals in the respective fields. Another 102 papers are presently under review. The faculty and research associates continue to make a significant impact on thinking about policy analysis and management. It is also heartening to note that 12 percent of the published or accepted papers in 2000 were joint products of two or more or our faculty or research associates, suggesting the success of the teamwork effort we take to research.

James Alm


Jay Bae


"Mental Health and Substance Abuse Services in Ten State Medicaid Programs," Administration and Policy in Mental Health, forthcoming.


Roy Bahl


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1 Co-authored papers are listed once, either alphabetically or under the name of the first author. All Andrew Young School of Policy Studies’ author names are highlighted in bold. External co-authors are listed in parenthesis. Graduate students are designated with an asterisk, former graduate students with a double asterisk, and visiting faculty with a triple asterisk.


Jameson Boex**


See also Jorge Martinez-Vazquez.

Arthur C. Brooks


(with Scott Pace, David Frelinger, Beth Lachman, and Mark Gabriele). The Earth Below: Purchasing Science Data and the Role of Public-Private Partnerships, Santa Monica, Calif.: The RAND Corporation, 2000.


James P. Cooney, Jr.

and Glenn Landers. "Rough Passages for Long-Term Care: The Churning Effect," Long-Term Care Interface, forthcoming.
Gary Cornia***


see also Kelly Edmiston.

Ronald G. Cummings


see also Laura Taylor.

Kelly Edmiston


Paul G. Farnham

Atef Ghobrial

Shiferaw Gurmu


Carol D. Hansen


Amy Helling
"Advocate for a Modern Devil: Can Sprawl be Defended?" Georgia State University Law Review, forthcoming.


Gary T. Henry


Julie L. Hotchkiss


Bill Kahnweiler


Bruce Kaufman


"Models of Union Wage Determination: What Have We Learned in the Half Century since Dunlop and Ross?" *Industrial Relations*, forthcoming.


Glenn Landers

See James P. Cooney, Jr.

Susan Laury


see also Laura Taylor.

Gregory B. Lewis


See also Arthur C. Brooks.
Deon Locklin


Jorge Martinez-Vazquez


See also Jameson Boex.

Julia Melkers


See also John Thomas.

See also Katherine Willoughby.

Harvey K. Newman


Lloyd G. Nigro


Judith M. Ottoson


M. Melinda Pitts


Theodore H. Poister


See also Amy Helling.

Mark Rider


Felix Rioja


See also Jorge Martinez-Vazquez.

Mark D. Rivera


See also Gregory Streib.

Christine H. Roch


Ross Rubenstein


See also Ben Scafidi.

**Francis W. Rushing**


**Bruce A. Seaman**


**David L. Sjoquist**


See also Kelly Edmiston.
Charlotte Steeh

Paula Stephan


(with Mary Frank Fox). "Careers of Young Scientists: Preferences, Proposals and Realities by Gender Field," *Social Studies of Science*, forthcoming.


Gregory Streib


See also Katherine G. Willoughby.

Laura Taylor


See also Ronald G. Cummings.

Jeanie Thomas


John Clayton Thomas


See Amy Helling.

Neven Valev


See Jorge Martinez-Vazquez.

David M. Van Slyke


Mary Beth Walker

see Ronald G. Cummings.

Sally Wallace


See also James Alm.

See also Jorge Martinez-Vazquez.
William L. Waugh, Jr.


See also Lloyd G. Nigro.

Verna J. Willis


Katherine G. Willoughby


See also Julia Melkers.

See also Mark D. Rivera.

See also Ross Rubenstein.

See also Gregory Streib.

Yongsheng Xu


Papers under Review, or "Revise and Resubmit" Status

James Alm


and Mikhail I. Melnick.* "Does a Seller's eCommerce Reputation Matter?" *Journal of Industrial Economics*, under review.


(with Michael McKee***). "Tax Compliance as a Coordination Game," *The American Economic Review*, under review.


Jay Bae


Roy Bahl


See also James Alm.

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2 Co-authored papers are listed once, either alphabetically or under the name of the first author. All Andrew Young School of Policy Studies' author names are highlighted in bold. External co-authors are listed in parenthesis. Graduate students are designated with an asterisk, former graduate students with a double asterisk, and visiting faculty with a triple asterisk.
Arthur C. Brooks


"Does Civil Society Stop the Downward Spiral of Bad Government, or Speed it Up?" *Nonprofit and Voluntary Sector Quarterly*, under review.


and Gregory Lewis. "Do Nonprofit Organizations Benefit from Waning Confidence in Government?" *Public Administration Review*, revise and resubmit.

Ronald G. Cummings


Kelly Edmiston

"Fostering Subnational Autonomy and Accountability in Decentralized Developing Countries," *World Development*, under review.


See Neven Valev.

Paul G. Farnham


Catherine Freeman

See Benjamin P. Scafidi.

Shelby Frost

(with Anna Alberini). "Forcing Firms to Think About the Future: Economic Incentives and the Fate of Hazardous Waste," *Land Economics*, revise and resubmit.
Atef Ghobrial


Shiferaw Gurmu

(with Peter Bearse, Carol Rapaport and Steven Stern) "Estimating Disabled People's Demand for Specialized Transportation", *Journal of Econometrics*, under review.


Carol D. Hansen


Amy Helling

"Having the Cake or Eating It: Improving Regional Accessibility Versus the Central City," *Journal of Urban Affairs*, under review.

"Land Use and Transportation Impacts of Sprawl on Poor Children and Families." Commissioned chapter for *Urban Sprawl: Causes, Consequences, and Policy Responses*, a book edited by Gregory Squires, supported by a grant from the Annie E. Casey Foundation, and proposed for publication by the Urban Institute.

(with David Sawicki). "Where is the Resurgens? Central City and Suburban Employment Specialization in the Atlanta Region." Completed as part of a project for the Brookings Institution's Center for Urban and Metropolitan Policy, and submitted for review and possible inclusion in a book to be edited by Edward W. Hill and published by Brookings.

Laura Henderson

See Gary T. Henry.

Gary T. Henry


**Julie L. Hotchkiss**


**Bill Kahnweiler**


**Bruce Kaufman**

Co-edited (with James Bennett). *The Future of Private Sector Unionism in the United States*, (18 chapters), under review.


**Susan Laury**


(with Charles A. Holt**). "Varying the Scale of Financial Incentives Under Real and Hypothetical Conditions," *Behavioral and Brain Sciences*, under review.

**Gregory B. Lewis**


**Jorge Martinez-Vazquez**

See also Roy Bahl.

See also Ronald G. Cummings.

See also Mark Rider.

**Robert E. Moore**

(with Larry Wolfenbarger). "A Controlled Experiment of Distance Education by Video Teleconferencing in International Economics," *Southern Economic Journal*, under review.


See Julie Hotchkiss.

**M. Melinda Pitts**

(with Brian S. Armour and Jeff Etchason). "The Quality of Medicare Beneficiary Medical Care: Which States Fair Best?" *Health Affairs*, under review.


**Mark Rider***


**Felix Rioja**


"Infrastructure and Sectoral Output," *Economic Modelling*, under review.

**Christine Roch**


**Ross Rubenstein**


See Gary T. Henry.

**Benjamin P. Scafidi**


and Catherine Freeman (with Stan DeJarnett). "School Accountability and Flexibility," and "Rewards for High Student Achievement and Interventions for Persistently Low Student Achievement," Accountability, Janet Hansen, (ed.), under review.


See Ross Rubenstein.

Bruce A. Seaman

"Economic Impact Methodology: Recent Examples," Economia della Cultura, under review.

David L. Sjoquist


Gregory Streib

See John Clayton Thomas.

Laura Taylor


John Clayton Thomas


Neven Valev


David M. Van Slyke


Mary Beth Walker


See also David L. Sjoquist.

Sally Wallace


See also Roy Bahl.

Yongsheng Xu


Journal Refereeing, Appointments, and Other Professional Activities

The College was active in the profession in 2000. We edited or co-edited four journals, and refereed for about 100 different journals. We served the profession with membership on numerous advisory and executive boards, and with peer reviewing of programs and faculty. We also served the public with numerous assignments on boards of directors and advisory councils to public and private agencies.

Journals Edited by AYSPS Faculty

Gary T. Henry is Co-Editor of New Directions for Evaluation.

Bill Kahnweiler is Co-Editor of The Organization Development Journal.

John Clayton Thomas is Co-editor of The American Review of Public Administration.

William L. Waugh, Jr., is Co-editor of Policy Studies Review.

Other Professional Activity

James Alm

served as a member of the Executive Committee of the National Tax Association.


served on dissertation committees for three students (two completed) at the University of Colorado at Boulder.

Jay Bae

consulted for the Harvard Medical School, Division of Aging, on evaluation design and data issues for the program, "Aging, Mental Health, and Substance Abuse in Primary Care," jointly sponsored by the Substance Abuse and Mental Health Administration, Veterans Administration, and Health Resource and Services Administration.

served as referee for the Journal of Behavioral Health Services and Research and Medical Care.

Roy Bahl


serves as a Director of the Southern Growth Policies Board. He served as a member of the Project Advisory Committee on International Commerce (PACIC), and on the business award selection committee.

serves as a member of the Board of Visitors of the Martin School of Public Administration at the University of Kentucky.

serves as faculty associate of the Lincoln Institute of Land Policy in Cambridge, Mass.

served on the finance committee of the National Association of Schools of Public Affairs and Administration (NASPAA).

Jameson Boex


Arthur C. Brooks

was appointed to the Editorial Board of Nonprofit and Voluntary Sector Quarterly.

served on the Executive Committee of the 26th Annual Conference on Social Theory, Politics, and the Arts, Washington D.C., October 2000.

served as a referee for Public Administration Review, the Journal of Public Economic Theory, and Nonprofit and Voluntary Sector Quarterly.


served on the National Policy Board of Americans for the Arts.

appeared on the bank of Experts in cultural policy by the Center for Arts and Culture in Washington, D.C.

served as member of the Grants Advisory Committee, The Aspen Institute Nonprofit Sector Research Fund.

Ronald G. Cummings

served as a member of the Editorial Council of the Natural Resources Journal, and as a member of the Advisory Board of Environmental and Development Economics.


served on the Environmental Protection Agency's Project Proposal Review Committee.


Jennifer Edwards


Paul G. Farnham


served as referee for Inquiry and Urban Affairs Review.

Atif Ghobrial


joined the Professor-In-Industry Outreach Program by Delta Air Lines. The program provides research opportunities for professors from prestigious universities.
serves on the Editorial Board of the Journal of Air Transport Worldwide, and served as a referee for Transportation Research and the Journal of Air Transport Worldwide.

served as an external reviewer for promotion to the professorship rank of a faculty member at the New Jersey Institute of Technology.

wrote an article on the role of transit technology for mobility of special population. The article appeared in the newsletter of the Greater Cities Universities, summer 2000.

**Shiferaw Gurmu**


**Carol D. Hansen**


organized a panel on international Human Resources for the Eastern Academy of Management.

was invited to publish a summary of her research in international human resource development in the UNESCO Encyclopedia for Global Sustainable Development.

**Amy Helling**

is a member of the editorial board of Economic Development Quarterly. She served as a reviewer of proposals for funding submitted to the University of California Transportation Research Center; reviewer of paper proposals for the Transportation Research Board annual conference; and as referee for Environment and Planning B, Public Works Management and Policy, and the Journal of the American Planning Association.

was appointed to the Associated Collegiate Schools of Planning Committee on Reassessing Scholarship.

**Gary T. Henry**


has been asked by North Carolina Gov. Jim Hunt to serve as technical advisor for "First In America by 2010," North Carolina's performance report aimed at moving that state to the top tier in education.

**Julie L. Hotchkiss**


**Bill Kahnweiler**


served as a book manuscript reviewer for Berrett-Koehler Publishers and MCB University Press.

was asked and agreed to serve on an international committee of the American Society for Training and Development. This group works to bridge the interests of human resource development researchers and practitioners.
was asked and agreed to serve as an expert reviewer for the American Society for Training and Development’s Year 2000 Excellence in Practice Awards. He evaluated candidates in two categories -- career development and change management.

is Project Director of a training and development grant funded by Georgia Quick Start, a unit of the State of Georgia Department of Technical and Adult Education. Additional funding received for 3rd year of operation in 2000.

Bruce Kaufman


Susan Laury

served as referee for Experimental Economics, Games and Economic Behavior, and the National Science Foundation.

Gregory B. Lewis


served as a member of the committee choosing the best paper published in American Review of Public Administration in 1999 and is serving on the same committee for the coming year.

served as program chair of the Public Administration section of the American Political Science Association for its 2000 annual meeting and is now the section chair-elect.

Jorge Martinez-Vazquez

served as Guest Editor for a two issue Symposium on Fiscal Management in Transition Economies for the Journal of Budgeting, Accounting, and Financial Management that will be printed in 2001.


Served as a World Bank Peer Reviewer.

Served as referee for the National Tax Journal, Journal of Urban Economics, the Journal for Budgeting and Finance, and The National Science Foundation.

Julia Melkers


was selected to serve on the editorial board of Evaluation and Program Planning, and served as a referee for the American Review of Public Administration, Public Administration Review, Journal of Environmental Planning and Management, and the National Science Foundation.

Karen Minyard

served as President (starting October) and President-Elect (until October) of the Georgia Rural Health Association.

Harvey K. Newman

serves as a member of the editorial board of Atlanta History: A Journal of Georgia and the South and served as a referee for the Journal of Urban Affairs, Urban Affairs Review, Policy Studies Journal, and Atlanta History: A Journal of Georgia and the South.
served as an outside reviewer for Promotion and Tenure materials, College of Urban and Public Affairs, Portland State University.


served as institutional representative for the Urban Affairs Association and as Chair, Program Review and Evaluation Committee, Urban Affairs Association.

His book, *Southern Hospitality: Tourism and the Growth of Atlanta*, was nominated for the 1999 Book of the Year Award, Historical Division by the Georgia Writers Association.

**Lloyd G. Nigro**


served as member of the Executive Committee, Section on Personnel Administration and Labor Relations, ASPA.

served as Chair of the Selection Committee, PAR Marshall Dimock Award Best Lead Article for 1999.

served as a Consultant to the State of Georgia Merit System.

**Judith M. Ottoson**

served as referee for *Adult Education Quarterly* and *Health Education and Behavior*.

elected as president of Atlanta-area Evaluation Association on December 6, 2000. Initiated and convened the planning committee to start this affiliate of the American Evaluation Association.

served on the local planning committee for the American Public Health Association, Health Education and Health Promotion Section, annual conference, 2000-01.

served on the local planning committee for the Society for Public Health Education 2001 Annual Meeting.

served as Associate Professor promotion reviewer for the University of Wisconsin at Madison.

**M. Melinda Pitts**


**Theodore H. Poister**


was named a Fellow of the Center for Accountability and Performance of the American Society for Public Administration.

**Felix Rioja**

served as referee for *Public Finance Management*.
Mark D. Rivera

served as a Finance Committee Member for the Atlanta Area Evaluation Association (AaEA), a regional affiliate of the American Evaluation Association. Worked closely with a subcommittee to develop AaEA by-laws.

Christine H. Roch

served as a referee for the Southeastern Political Review.

Ross Rubenstein

received the Joseph S. Wholey Distinguished Scholarship Award for the year's best scholarly paper on performance-based governance, from the American Society for Public Administration, for his paper, "Using Adjusted Performance Measures for Evaluating Resource Use" (written with Leanna Stiefel and Amy Ellen Schwartz), March 2000.

served as a referee for the National Tax Journal.

served on the Governmental Accounting Standards Board advisory committee for GASB's school district financial statements user guide.

served as a reviewer for the "Scholars of Policy Analysis" awards from the American Education Research Association.

Francis W. Rushing

serves on the editorial board for the Journal of Private Enterprise.

served as Secretary/Treasurer for the Society of Economics Educators.

serves as Chairman of the Board of Advisors for Georgia REAL Enterprises.

serves as member of the Executive Committee, Chair of the Program Committee, and Member of the Board of Advisors for the Georgia Council on Economic Education.

Benjamin P. Scafidi

served as referee for the Southern Economics Journal.

Bruce A. Seaman

served as referee for the Journal of Cultural Economics.


served as external faculty reviewer for a proposal to shift from a Doctor of Arts to a Ph.D. in Economics program at the Middle Tennessee University, on behalf of the Tennessee Board of Education, Nashville.


David L. Sjoquist

serves on the Board of Editors for the National Tax Journal. He served as referee for the Journal of Public Economic Theory, National Tax Journal, Papers in Regional Science, Public Finance Review, Regional Science and Urban Economics, and serves on the Board of Advisors for the National Tax Review.
Charlotte Steeh

served as referee for Public Opinion Quarterly, American Journal of Sociology, and American Sociological Review.

Paula Stephan

served as member of the Joint Committee on Economic Assessment, University of California, 2000-2002.

served as member of the Study Panel for Science and Engineering Workforce Data 2000, National Science Foundation, 2000-2001.


served as member of the Committee on Equal Opportunities in Science and Engineering (CEOSE), National Science Foundation, 1999-2002; and served as CEOSE Liaison, SBE Advisory Committee, National Science Foundation 2000-2001.

served as member of the Academic Advisory Board of the Center for Science, Policy, and Outcomes (CSPO).

Greg Streib

served as referee for Public Administration Review, the American Review of Public Administration, and State and Local Government Review.

Laura Taylor

served as chair for the Committee for the Summer Workshop of the Association of Environmental and Resource Economists (committee selects the topic, location and format of the workshop as well as the papers presented at the workshop, scheduled for June 2001).


John Clayton Thomas

serves as Associate Editor of The Journal of Urban Affairs.


David M. Van Slyke


Mary Beth Walker

served as referee for the National Tax Journal.
Sally Wallace

served on the editorial board of Public Budgeting and Finance, and served as referee for the National Tax Journal and Regional Science and Urban Economics.

William L. Waugh, Jr.

was elected to a three-year term on the Certification Commission for the Certified Emergency Manager program which is administered by the International Association of Emergency Managers.


conducted two accreditation reviews for the Distance Education and Training Council's Accreditation Commission.

served as an active member of Amnesty International - USA, regularly contacting foreign governments when human rights violations were exposed or suspected.

was elected to the board of directors of the Family Assistance Foundation, a nonprofit foundation to help commercial airlines comply with the provisions of the Aviation Disaster Family Assistance Act of 1996.

Verna J. Willis


was quoted at length in a new Prentice-Hall publication from the UK. The quotation is presented as a highlighted section (pp. 64-65) with the subtitle "The Intellectual Roots of Human Resource Development" in John Walton's 613-page text, Strategic Human Resource Development.

was quoted in a special report on the pioneering work of Reginald Revans, published in the November issue of the UK Training Journal, a Fennman publication.

is acknowledged as originator of the concept, title, and executive role of Chief Learning Officer a position now held by a growing number of human resource development executives, and is cited for her "early attempt [1991] to make organizational learning a top priority for corporate America" in the November issue of Online Learning. The magazine proposes and encourages innovative strategies for business.

serves as liason and coach for human resource development (HRD) graduate students who provide action learning opportunities for area business organizations. Three managers at Worldspan were voluntary action learning clients during spring semester, and these clients received formal consultant reports from the students during a culminating event at GSU in May.

attended the May dissertation defense of Robin Lackey at the University of New Mexico in Albuquerque, N.M. She was requested to serve on Dr. Lackey's committee as outside expert on Chief Learning Officers and their practices.

assisted organizers with marketing, conference registration, and the enlistment of student volunteers for the International Alliance for Learning, which convened in Atlanta in January 2000.
Katherine G. Willoughby

served as a referee for *State and Local Government Review, American Review of Public Administration* and *Public Budgeting and Finance*.


Yongsheng Xu

Papers Presented and Conference Participation: Domestic

Faculty and research associates made over 120 presentations at professional meetings, in special symposia and as invited lectures. This year's campus lectures included Harvard Law School, Georgetown University, Lafayette College, University of Southern California, Tulane University, Indiana University, University of Pennsylvania, University of Tennessee and University of Alabama. Additional conference activities are located in the international section, and in the center and department reports.

The Andrew Young School of Policy Studies


James Alm

presented "Tax Compliance as a Coordination Game" (with Michael McKee) at The University of Tennessee at Knoxville, Knoxville, Tenn., September 2000, and at the Economic Science Association Annual Conference, Tucson, Ariz., September 2000.


presented "The Forgotten 'Singles Tax'? The Treatment of Single Individuals in the Individual Income Tax" (with Leslie A. Whittington and Jason Fletcher); and presented "Do Tax Amnesties Work? The Case of Russia" (with Jorge Martinez-Vazquez and Sally Wallace) at the National Tax Association Ninety-third Annual Conference on Taxation, Santa Fe, N.M., November 2000.

presented "Corruption, Optimal Taxation, and Growth" (with Raul A. Barreto) at the Southern Economic Association Annual Conference, Washington, D.C., November 2000.

Jay Bae


Roy Bahl


presented "Local Revenue Generation," at the University of Southern California, Los Angeles, Calif., June 5, 2000.


Arthur C. Brooks

3 Co-authored papers are listed once, under the name of the first presenter. All Andrew Young School of Policy Studies' author names are highlighted in bold. External co-presenters are listed in parenthesis. Graduate students are designated with an asterisk, former graduate students with a double asterisk, and adjunct and visiting faculty with a triple asterisk.

presented "Who Opposes Government Arts Funding?" at the 11th International Conference on Cultural Economics, Minneapolis, Minn., May 2000.


presented "Do Nonprofit Organizations Benefit from Waning Confidence in Government?" (co-authored with Gregory B. Lewis) and presented "Cultural Markets in 20 Cities" (co-authored with Roland J. Kushner) at the Association for Research on Nonprofit Organizations and Voluntary Action Annual Conference, New Orleans, La., November 2000.

Linda Calloway


Rick Charles

attended the fall Southeastern Conference on Public Administration (SECOPA) Conference, Greensboro, N.C., October 4-7, 2000.

James P. Cooney, Jr.


and Glenn Landers (with Jeff Etchason) presented "Repetitive Patterns of Inter-Institutional Transfers Among Residents of Long-Term Care Facilities in Georgia," (poster) at the annual meeting of the Association for Health Services Research, Los Angeles, Calif., June 2000.

Ronald G. Cummings

See Susan Laury.

Kelly Edmiston


Jennifer Edwards

presented (with S. Nicole Fehrenbach* and Katherine Gardner**) "Medicaid Spending for Children with Special Health Care Needs and the Added Burden of Mental Illness," (poster), and presented (with Mary Ann Phillips) "Why Georgia's CHIP program is Beating Enrollment Projections," (poster) at the Association for Health Services Research annual meeting, Los Angeles, Calif., June 27, 2000.


presented "How PeachCare Children are Faring Compared to Georgia's Medicaid Children," to the Healthy Kids meeting, Tallahassee, Fla., December 5, 2000.

Shelby Frost

(with Anna Alberini) presented "Forcing Firms to Think About the Future: Economic Incentives and the Fate of Hazardous Waste" at the Eastern Economics Association Meetings, Washington, D.C., March 2000.

Atef Ghobrial


Douglas Greenwell

(with Dorothy Herring of Georgia Power Company and Donna Dodd of Sprint) presented "Learning from Corporate Partnerships," and (with Michael Giles of Emory University and Brenan Stearns of Georgia Tech) presented "Three Approaches to Evaluating Community Capacity Building" to the National Conference on Community Research sponsored by The Loka Institute in Atlanta, Ga., June 17, 2000.


issued the keynote address to the National Summit on Grassroots Resource Development sponsored by Norris Associates in Atlanta, Ga., November 29, 2000.

Shiferaw Gurmu

presented "Estimation of Multivariate Count Regression Models with Applications to Health Care Utilization" at the University of Colorado, Boulder, April 21, 2000.


Carol D. Hansen

served as Human Resource Program Chair for the 2001 Eastern Academy of Management Global Conference.

Amy Helling


presented, "Having the Cake or Eating It: Improving Regional Accessibility Versus the Central City," at the Association of Collegiate Schools of Planning annual conference, Atlanta, Ga., November 2000.
Gary T. Henry

presented "The Impact of the HOPE Scholarship," at the 53rd Annual Meeting of the National Educational Writers Association, Atlanta, Ga., April 15, 2000.


See also Ross Rubenstein.

Julie Hotchkiss

presented the results-to-date of her analysis of the labor market impact of the Americans with Disabilities Act at the W.E. Upjohn Institute for Employment Research in Kalamazoo, Mich., July 2000.

Bruce Kaufman


Glenn Landers

See James P. Cooney, Jr.

Susan Laury


chaired a session on "Trust and Reciprocity" at the Annual Meeting of the Public Choice Society, Charleston, S.C., March 10, 2000.


Gregory B. Lewis

presented "Black-White Differences in Attitudes Toward Homosexuality and Gay Rights" at the annual meeting of the Western Political Science Association, San Jose, Calif., March 24, 2000.

served as program chair for the Public Administration section of the American Political Science Association for its 2000 annual meeting, Washington, D.C., August 31-September 3, 2000.

Jorge Martinez-Vazquez


See James Alm.

Karen Minyard


presented "Community Led Efforts to Care for the Uninsured" at the Galveston Health Care Leadership Campaign, Health Resources and Services Administration, Bureau of Primary Health Care, Galveston, Tex., November 29, 2000.
Harvey K. Newman


Lloyd G. Nigro

served as discussant on the Panel on Managing Today’s Workforce, National Conference of the American Society for Public Administration, San Diego, Calif., April 2000.

served as discussant of "Human Resources Management: Issues and Trends for the New Century" at the NASPAA Annual Conference, Richmond, Va., October 2000.


Judith M. Ottoson


M. Melinda Pitts


Theodore H. Poister

organized and moderated a panel on "Innovative Approaches to Performance Measurement in Transportation Agencies" at the American Society for Public Administration, San Diego, Calif., April 2000.

facilitated a session on "Research Needs Regarding Strategic Management" at the CEO Workshop on Managing Change in State Departments of Transportation, Minneapolis, Minn., June 2000.

Felix Rioja


Mark D. Rivera

Christine H. Roch


( with Robert Howard) presented "Policy Change and the State Courts: The Case of Education Finance Reform" and served as discussant for the panel, "Change in Local Government Structures and Their Consequences," at the Annual Meeting of the Southern Political Science Association, Atlanta, Ga., November 9-11, 2000.

Ross Rubenstein


Benjamin P. Scafidi


See also Ross Rubenstein.

Bruce A. Seaman


served as discussant of four papers in the session, How Do We Target Economic Development?, at the 42nd Annual Association of Collegiate Schools of Planning Conference, Atlanta, Ga., November 2-5, 2000.

David Sjoquist


participated in the 93rd Annual Conference on Taxation, El Dorado Hotel, Santa Fe, N.M., November 9-11, 2000.

Tina Anderson Smith

presented "Making the Most of the Critical Access Hospital Designation: The Importance of Community Development" at the Southern Regional meeting of the National Organization of State Offices of Rural Health, sponsored by the Office of Rural Health Policy, HRSA, Destin, Fla., March 22, 2000.

presented "Community Development: Building the Foundation for Relevant, Viable Rural Health Systems" at the Kentucky Rural Health Association Annual Conference, Bowling Green, Ky., October 27, 2000.

Charlotte Steeh

presented (with Brian Cannon) "Threat or Opportunity?: Cellular Telephone Use by Households" at the Annual Meeting of the American Association for Public Opinion Research, Portland, Ore., May 18-21, 2000.


Paula Stephan


served as participant at the Workshop on Assessing the Impact of NSF Funding of Economics (within a GPRA Framework), National Science Foundation, Arlington, Va., March 17, 2000.


presented "Educational Implications of University-Industry Technology Transfer" at the Organizational Issues in University Technology Transfer Conference, Purdue University, West Lafayette, Ind., June 9-11, 2000.


served as participant at the Social, Behavioral and Economic (SBE) Advisory Committee Meeting, National Science Foundation, Arlington, Va., November 8-9, 2000.

Gregory Streib

Gregory Streib*, Bert Slotkin*, and Mark Rivera presented "Public Administration Research from a Practitioner Perspective" at the American Society of Public Administration (ASPA) Georgia Chapter Annual Academic Conference at Kennesaw State University, Atlanta, Ga., March 3, 2000.
Laura Taylor


See Susan Laury.

John Clayton Thomas

served as principal representative for the Master of Public Administration Program in the Department of Public Administration and Urban Studies at the Annual Meeting of the National Association of Schools of Public Affairs and Administration, Richmond, Va., October 19-21, 2000.

Neven Valev


David M. Van Slyke


presented "Are Individual Donations to Faith-Based Charities Designed to Reduce the Governmental Role? Evidence from the Atlanta Area," and served as discussant of "Nonprofit and Government Collaboration and Coordination" at the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) conference, New Orleans, La., November 2000.


Mary Beth Walker

presented "The Demand for Prenatal Care Revisited" for the Economics Department at Tulane University, New Orleans, La., April 7, 2000.


Sally Wallace

See James Alm.

See Roy Bahl.

William L. Waugh, Jr.


See also Lloyd G. Nigro.

**Verna J. Willis**


**Katherine G. Willoughby**

presented “Budget Reform and Performance Budgeting,” as online guest lecturer for a graduate class in the MPA program at the University of Nebraska-Omaha. She talked about performance budgeting initiatives in the states and fielded student questions specific to her article co-authored with Julia Melkers, "Implementing PBB: Conflicting Views of Success," online chat session, September 28, 2000.


**Yongsheng Xu**


Invitations to Present or Write Papers in CY2001

Jay Bae

was invited to present a paper on "Retracting Adverse Health Care Technologies: Once Genie is Out of the Bottle" for the American Economic Association Meeting, New Orleans, La., January 2001.

was invited to present a paper on "Pharmacy Benefit Management Contracting in the Public Sector" for the Office of Strategic Planning, Health Care Financing Administration, Baltimore, Md., Spring 2001.

Roy Bahl

was invited to present the Alumni Lecture at the Wagner School of New York University, February 2001.

and Sally Wallace have been invited to present a paper on "Public Finance in Developing Countries" at a conference in honor of Richard Bird, in April 2001.

James P. Cooney, Jr.

and Glenn M. Landers were invited to write "Rough Passages for Long-Term Care: The Churning Effect," for Long-Term Care Interface, July 2000.

Paul G. Farnham


was invited to participate in the "Consultation on the Role of Cost-Effectiveness Analysis in the Allocation of HIV Prevention Resources," Centers for Disease Control and Prevention, Atlanta, Ga., February 5 - 6, 2001.

was invited to write a review of the book, The Art & Craft of Case Writing, for the Journal of Policy Analysis and Management.

received a contract from Prentice-Hall, Inc. to write a textbook, Economics for Managers, to be published in late 2002. This text will be aimed primarily at the MBA market.

Amy Helling

was invited to present, "Advocate for a Modern Devil: Can Sprawl be Defended?" at the Georgia State University Law Symposium, February 2001.

and David Sawicki were invited to present, "Where is the Resurgens? Central City and Suburban Employment Specialization in the Atlanta Region," at the American Association of Geographers Annual Conference, New York, N.Y., March 2001.

was invited to present, "Strategic Planning for the Workforce of the Future," at the American Society for Public Administration Annual Conference, Newark, N.J., March 2001.

was invited to present, "Changing Mobility Among Workers: The Consequences for Cities," at the Urban Affairs Association Annual Meeting, Detroit, Mich., April 2001.

Julie Hotchkiss

was invited to present "The Upside Potential of Hiring Risky Workers: Evidence From the Baseball Industry," at the Meeting of the Society of Labor Economists, April 2001.
Bill Kahnweiler

was invited to present a paper on "Writing for Publication in the Organization Development Journal and Other Blind Peer Reviewed Journals" for the Organization Development Institute at its 31st Annual Global Conference, Chicago, Ill., June 13-16, 2001.

was invited to write a chapter on "The Key Personality Traits Needed by Human Resource Development Professionals in the 21st Century" for The Future of HRD: Challenges and Opportunities, L. Dilworth, G. May, and D. Short (eds.), ASTD Press.

Bruce Kaufman

has been invited to serve as editor for a book, and author of one of the chapters, celebrating the founding and contributions of Industrial Relations Counselors, Inc., a non-profit consulting organization founded by John D. Rockefeller, Jr.

has been invited to write a chapter for a book on the future of unionism in honor of Professor Noah Meltz, and to present this paper at a conference in May 2001 at the University of Toronto.

Glenn M. Landers

See James P. Cooney, Jr.

Susan Laury

was invited to present "Individual Motives for Giving in Public Goods Experiments" at the University of Mississippi, Oxford, Miss., February 2001.

Julia Melkers

See Katherine Willoughby.

Robert E. Moore

was invited to present "A Controlled Experiment of Distance Education by Video Teleconferencing in International Economics" (written with Larry Wolfenbarger) in the NCEE/NAEE sessions at the Allied Social Science Association meetings, New Orleans, La., January 5-7, 2001.

Harvey Newman

was invited to present "Atlanta's Suburban Tourist Space" for the Urban Affairs Association, Annual Meeting in Detroit, Mich., April 6, 2001.

Judith Ottoson

was invited to write a book chapter on "Utilization of Surveillance Data" for the Centers for Disease Control, National Center for Chronic Disease Prevention and Health Promotion.

Felix Rioja

was invited to present "Financial Development and Growth: A Positive, Monotonic Relationship?" (with Neven Valev) at the American Economic Association Meetings in New Orleans, January 2001.

Charlotte Steeh

was invited to present "Technological Challenges to Telephone Surveys" at the 18th Annual Conference of the Behavioral Risk Factor Surveillance System, Centers for Disease Control and Prevention, Atlanta, Ga., March 14, 2001.
was invited to be a member of the Conference Committee for the 56th Annual Conference of the American Association for Public Opinion Research to be held in Montreal, Canada, May 17 - 20, 2001.

Gregory Streib

See Katherine Willoughby.

Laura Taylor

was invited to present a paper in the Department of Agricultural and Applied Economics Seminar Series at the University of Wisconsin in 2001.

was invited to be a discussant at the American Economic Association Annual Meetings, January 2001.

was invited to present a seminar at Resources for the Future, Washington, D.C., April 2001.

was invited to present a seminar at the School of International and Public Affairs, Columbia University, April 2001.

Jeanie Thomas

has been invited to serve a second term as chair of the Public Policy Research Committee of the Georgia Association of Economic Developers.

David Van Slyke


Sally Wallace

see Roy Bahl.

William L. Waugh, Jr.

was invited to write an article on disaster management on the Pacific Rim for the *International Journal of Urban Sciences*.

has been invited to write a review essay for *Public Administration Review*.

has been invited to make a presentation on hazard mitigation policies at the North Carolina Transformation Symposium on "Markets for Mitigation," sponsored by the Blue Sky Foundation, August 2001.

Katherine G. Willoughby

(with Doug Snow) has been invited to present a paper on legislative budget examiner decision behavior and role in the budget process at the Midwestern Political Science Association annual meeting in Chicago, Ill., April 21-22, 2001.

and Greg Streib have been invited to write a paper on "Local Governments as E-Governments: Meeting the Implementation Challenge" for a special symposium for *Public Administration Quarterly*.

and Julia Melkers have been invited to present a paper on "Performance Based Budgeting in the States - The Influence of Performance Measurement on Budget Decisions and Cycles" at the Advanced Learning Institute Conference on Government Performance, Atlanta, Ga., March 28, 2001.

See Julia Melkers.
Scholarly International Activities and Professional Foreign Travel

The faculty and research associates continued their international work in 2000 at an even more vigorous pace than in previous years. Working as advisors to countries, as representatives of international agencies and lecturers abroad, the Andrew Young School of Policy Studies was on the ground in 26 countries during the year.

Special Events

Long Term Visitors

The Andrew Young School of Policy Studies hosted Visiting Scholar, **Anne Gronski**, from the University of Hohenheim, Stuttgart, Germany. Her research interests focused on analyzing the role of the Johannesburg Stock Exchange in fostering economic growth in South Africa.

The Andrew Young School of Policy Studies hosted Visiting Scholar, **Avinash Samboo**, from the University of Mauritius. His research interests focused on the social security system.

The Andrew Young School of Policy Studies hosted Visiting Scholar, **Min Zhao**, from the Ministry of Public Security, part of the State Council of the People’s Republic of China. Her research interests focused on Science and Technology Policy.

Short Visits

Dean Roy Bahl, Center Directors and Department Chairs met with **Dean Sibusisio Vil-Nkomo**, **Professor Chabani Manganyi** (Advisor to the President - University of Pretoria), and **Dr. Johan Hendrikz** (Marketing Director from the University of Pretoria) to discuss collaborative research and teaching programs. Included was a demonstration of the Experimental Economics Lab. The South African visitors then traveled with Dean Bahl, Ambassador John Hicks and Ambassador Andrew Young to New York City to meet with the Carnegie Corporation, The Ford Foundation, and The Rockefeller Foundation, October 30, 2000.

Roy Bahl, John Hicks, Paula Stephan, Jim Alm, Bob Moore, Mary Beth Walker, Susan Laury, David Sjoquist, Sally Wallace, Jamie Boex and Glen Ross met with **Professor Andrew Downs**, University Director, and **Ms. Gale Hall**, Assistant Registrar, of Sir Arthur Lewis Institute of Social and Economic Change, University of West Indies Mona Campus - Jamaica Campus. Included was a demonstration of the Experimental Economics Lab. The purpose of the meetings was to explore possibilities for research collaboration and student/faculty exchanges. November 20, 2000.

Roy Bahl, Jorge Martinez-Vazquez and James Alm met with **Mr. Alfonzo Dhlakama**, leader of the political opposition group, Renamo Party in Mozambique, who was visiting the Georgia State University Political Science Department. Professor Carrie Manning of the Political Science Department coordinated the visit. August 11, 2000.

Roy Bahl and Jorge Martinez-Vazquez met with **Mr. Yunus Carrim**, a South African Member of Parliament and Chairperson of the Portfolio Committee of Local and Provincial Government in the National Assembly. Professor Carrie Manning of the Political Science Department coordinated the visit, August 11, 2000.

Roy Bahl, John Hicks, Fenwick Huss, John Thomas, Charlotte Steeh, JamesLedbetter and Kathleen Banks met with **Mr. Lucky Mathebula**, Director-designate of the new South African Association for Public Administration and Management (SAAPAM). Included was a demonstration of the Experimental Economics Lab. February 15 and 16, 2000.


**Ms. Robin Sanders**, Director of Africa at the National Security Council, spoke to graduate students and faculty on the topic of the "Future of Africa," February 23, 2000.

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⁴ Names of visitors are highlighted in the two visitors sections. In the 'Other Activities' section, All Andrew Young School of Policy Studies names are highlighted in bold. Graduate students are designated with an asterisk, former graduate students with a double asterisk, and Visiting Faculty with a triple asterisk.
Atef Ghobrial hosted two professors from the University of Rio de Janeiro, Brazil, to explore possibilities for joint research and educational activities with Georgia State University, September 2000. Professor Respecio Santos, Jr. was invited to give a presentation on the airport system in Brazil to students in the airport planning and management course.

Other Activities

James Alm

signed a Memorandum of Understanding between the Andrew Young School of Policy Studies and the Governor of Anambra State, Nigeria, Dr. C. C. Mbadinuju, in which the Andrew Young School agreed to help in the design of curriculum of a new university in Anambra State, and to institute faculty and student exchanges, May 2000.

See International Studies Program.

See Jameson Boex.

Jay Bae

was invited to present a paper on "Reforming Drug Distribution System in Korea: Correcting the Economic Incentives" for the Korean American Economics Association at the Allied Social Science Association Meeting, New Orleans, La., January 2001.

was invited to discuss a paper on "Impact of Economic Crisis on Health Care Systems" for the International Health Economics Association, York, England, Summer 2001.

Roy Bahl

served on the Advisory Council for the Ph.D. program in fiscal studies at the Lyceum of the Philippines.

is Honorary Professor, School of Public Management and Administration, University of Pretoria, South Africa.

served as Principal Economic Advisor for IBM's Worldwide Tax Group.

serves on the Board of Directors of the International Center for Land Policy Studies and Training in Taiwan and served as a member of the Executive Committee.


traveled to Hyderabad, India to advise the government on fiscal decentralization issues, January, 2000.

traveled to Johannesburg, South Africa, to advise the Department of Provincial and Local Government Finance on matters related to Intergovernmental fiscal transfers and taxation, January, 2000.

traveled to Indonesia to advise the government on fiscal decentralization and revenue sharing. February-March, 2000.


presented a lecture on "An International Economic Perspective on Two-Rate Tax and Property Tax" as part of the conference, The Mexican Experience With Split Rate Taxation And Its Implications, sponsored by Lincoln Institute of Land Policy, Tijuana, Mexico, June 18-21, 2000

presented two days of lectures on "Fiscal Federalism in Developing and Transition Countries" at the Asian Development Bank, Tokyo, Japan, July, 2000.

presented two days of lectures on "Decentralization Framework in Developing Countries" at a course sponsored by the Decentralization Thematic Group and World Bank Institute, Washington D.C., July, 2000. 
traveled to Indonesia to advise USAID and the government on fiscal decentralization and special autonomy provisions. Also traveled within Indonesia and presented two lectures: "Fiscal Decentralization and Interregional Trade" at Udayana University in Bali, Indonesia, July, 2000 and "Fiscal Autonomy" at the Syiah Kuala University, Aceh, Indonesia, July 31, 2000.

traveled to Indonesia to advise on natural resource revenue sharing, and presented three lectures: "Decentralization and Revenue Sharing" at the University of Riau, Indonesia, October 3, 2000; "The Indonesian Economic Recovery in Changing Environment" at the celebration of the 50th Anniversary of the FEUI Conference, University of Indonesia, Jakarta, Indonesia, October 4, 2000; and "Revenue Sharing" at the University of Cendrawasih, West Papua Indonesia, October 9, 2000.


traveled to South Africa to advise the government on local authority finances. He also presented "Local Government Finance: A Comparative Perspective" at Witswatersrand University, Johannesburg, South Africa, August 2000.

served as a peer reviewer for The World Bank on projects in Pakistan, Indonesia and Tanzania.

Jameson Boex

traveled to Awka and Abuja in Nigeria, for two weeks with James Alm to advise the Anambra State Government on fiscal policy and fiscal management issues. The objective of the study is to assess the fiscal capacity of Anambra State to carry out major capital infrastructure projects in light of the Awka Capital Territory Master Plan, October 2000.

and James Alm met with senior officials of the Ministry of Local Government and Rural Development in Accra, Ghana. During one day of meetings, they discussed options for supporting the decentralization program in Ghana, and established a cooperative relationship with the Institute of Local Government Studies, October 2000.

traveled to Malawi for two weeks as a Team Leader for a UNCDF-funded study of intergovernmental transfers in the context of Malawi's fiscal decentralization program, December 2000.

See the International Studies Program.

Arthur C. Brooks

See Rick Charles.

Rick Charles


Atfed Ghobrial

serves on the editorial board of the Civil Aviation Magazine published by the Ministry of Aviation, Jeddah, Saudi Arabia.

served as a referee for the U.S. Civilian Research and Development Foundation for the Independent States of the Former Soviet Union.

refereed a multi-million dollar proposal for the Canada Foundation for Innovation and the Quebec Government.

presented "Combating Aviation Terrorism," in the fifth annual conference on disaster and emergency management sponsored by Ain Shams University, Cairo, Egypt, October 2000.

Carol D. Hansen

served as a visiting professor at The Essec Graduate School of Management, Cergy Pontoise, France from January to June, 2000. She taught and conducted research in the master of business administration program shared with Cornell University.
served as a referee for the Association Francophone de Gestion des Ressources Humaines (the French Association of Human Resource Management).

coodirected a USIA grant (with Dean Karen Schultz, COE) to develop research and curriculum linkages in the Cote d'Ivoire. (final year).

Gary Henry


John Hogan

received the Medal of Merit for Educational Contribution from the Poznan University of Economics and the Polish Ministry of Education during the University's academic-year inauguration ceremony, October 6, 2000.

Bruce Kaufman

presented "Industrial Relations Theory," at the International Industrial Relations Association Conference, Tokyo, Japan, June 2, 2000.


Susan Laury

presented "Further Reflections on Prospect Theory" (co-author: Charles Holt) and chaired and served as a discussant in a session on Public Goods at the European Regional Meeting of the Economic Science Association, Amsterdam, The Netherlands, October 20, 2000.

presented "Risk Aversion and Incentive Effects" (co-author: Charles Holt) and "The Georgia Auction of Irrigation Permits" (co-authors Ron Cummings and Charles Holt) at the Centre National de la Recherche Scientifique (CNRS) Summer School in Experimental Economics, University of Lyon, Lyon, France, July 6, 2000.

See also Experimental Economics Lab.

Jorge Martinez-Vazquez

traveled to Beijing and Gausu, China as a member of a public expenditure review at the provincial level in China and wrote a series of reports for the World Bank on intergovernmental finance issues, December 2000.

traveled to Prague, Czech Republic, as a member of a public expenditure review mission for the World Bank, and co-authored a report on Intergovernmental Fiscal Reform in the Czech Republic, November 2000.

traveled to Jakarta, Indonesia to advise government officials on intergovernmental fiscal relations issues. Wrote a series of notes on several issues, including the design of an equalization transfer system, USAID/IRIS, University of Maryland, October 2000.

wrote a report evaluating the current reform efforts in intergovernmental fiscal relations in Ecuador, and commented on several draft laws, InterAmerican Development Bank, July-September 2000.

traveled to Mexico and wrote two reports on tax reform in Mexico. The first was an evaluation of the efficiency equity and revenue performance of the current tax system. The second report was an evaluation of Mexico's tax policies in the context of NAFTA, World Bank, March-June 2000.

traveled to Kiev, Ukraine, provided comments on the new draft Budget Code, and made several presentations on the budget process and intergovernmental reform to government officials, World Bank, June 2000.


served as commentator for a session on Russia, at a conference on the Role of Intergovernmental Fiscal Relations in Shaping Effective States within Fragmented Societies, sponsored by the World Bank Institute and the Swiss Institute of Federalism held in Murten, Switzerland, February 10-12, 2000.

served as the main speaker at a World Bank Conference on Ukraine's draft Budget Code, Kiev, Ukraine, May 2000.

Judith Ottoson


served as research committee member for Patricia Thom, master's degree in adult education, University of British Columbia, Vancouver, British Columbia.

was invited observer to the "Critical Issues in Global Health Symposium," sponsored by the National Center for Health Education and the Kellogg Foundation, Salzburg, Austria, July 8-12, 2000.

Felix Rioja


Ross Rubenstein

See the International Studies Program.

Francis W. Rushing

traveled to Sydney, Australia to present papers and attend meetings of the International Western Economic Association, January 2000.

Bruce A. Seaman

served as Session Chair and Discussant at the Conference, Incentive Compatibility and the Arts, jointly sponsored by FOKUS (Austrian Arts Association) and the Association for Cultural Economics, International, Vienna, Austria, January 26-28, 2000.

served as external reviewer for a master's thesis at Rhodes University, Grahamstown, South Africa ("Towards More Accurate Measurement of the Value of Arts to Society: Economic Impact and Willingness to Pay Studies at the Standard Bank National Arts Festival").

Paula Stephan


has been invited to present "Bioinformatics: Human Resources Bottlenecks and Opportunities" at the International Symposium on Advances in Bioinformatics and Genomics, Bangalore, India, January 15-17, 2001.
John Clayton Thomas

visited the Institute of Management and Economics in St. Petersburg, Russia, July 12-16, 2000, to discuss possible collaborative programming.

Neven Valev

was invited to participate as an expert in an initiative of the government of Bulgaria in its membership negotiations with the European Union, Sofia, Bulgaria, May 2000.

co-chaired a symposium on the transition process in Bulgaria, at the School of Public Policy, Georgia Tech Research Institute, at which the key speaker was the Bulgarian representative to the UN, April 2000.

David Van Slyke


Mary Beth Walker

received a grant from the U.S. Information Agency in Mexico to travel to the University of Guanajuato, to present a workshop on voluntary smog reduction programs, discuss the establishment of a doctoral program in economics, and work on research projects with Professor Fred Wallace of the University, Guanajuato, Mexico, July 14 - 30, 2000.

met with Frida A. Mwenegoba, Rebecca Zeigler Mano, and Babacar Ndiaye, who serve as cultural affairs assistants or educational advisors for the U.S. Embassy in a number of African countries, and discussed graduate programs in the AYSPS and how students from Africa might benefit from the various graduate programs at GSU.

Sally Wallace

See Roy Bahl.

Bill Waugh

visited the Three Gorges Dam project in central China in May and toured the portion of the Yangtze River that will be flooded as part of a flood mitigation and hydroelectric power project. Some of his observations will be presented at a conference designed to coordinate with the opening of a disaster research center at the University of Seoul in Fall 2000.

hosted a visit on February 21, 2000, by Mr. Devinder Nath, Under-Secretary, and Mr. V.P. Pasrigia, Assistant Director, of the Natural Disaster Management Division of the Ministry of Agriculture of India, to discuss strengthening India's disaster management capacity.

Verna J. Willis

served as outside evaluator for an Australian thesis in a Masters of Business Management degree program at the University of Ballarat. The subject of research was action learning in a community organization that mounts an annual Ballarat city festival.

served on the dissertation committee of Albert Barker, a former UK Proctor & Gamble executive earning his doctorate at the Revans Centre for Action Learning and Research, University of Salford, UK. The completed work explores the philosophical roots of Action Learning and details its practical development during the 20th Century by retired University of Manchester Professor, Reginald Revans.

Katherine Willoughby

See the International Studies Program.
Yongsheng Xu


presented "On Consequentialism and Non-consequentialism," a joint project with Professor Kotaro Suzumura, at the Institute of Economic Research, Hitotsubashi University, November 19 to November 26, 2000; presented "Preference over the Bargaining Problem: On the Optimality of the Nash Bargaining Solution," to the Department of Economics and Finance, City University of Hong Kong, November 27, 2000; and presented "On Measuring Multi-dimensional Deprivation on the Basis of Aggregate Data," to the Department of Economics, Hong Kong University of Science and Technology, November 27, 2000.
Graduate Student Activities

Our graduate students were professionally active in 2000, earning an early start on their policy analysis careers. Jointly with faculty and on their own, they have published or have had accepted thirty scholarly papers and have another two under review. They presented thirteen papers at professional conferences and worked abroad in four countries. For Ph.D.s awarded, see the academic doctoral activities section of this report.

Scholarly Activities

Femi Alao (Economics)


presented "Determinants of Hospital Provision of Uncompensated Care: An Empirical Analysis of Georgia Hospitals" and served as discussant at the Southern Economic Association meetings, Washington, D.C., November 2000.

presented "Determinants of Hospital Provision of Uncompensated Care: An Empirical Analysis of Georgia Hospitals" at the American Public Health Association meetings, Boston, Mass., November 2000.


applied for the Agency for Healthcare Research and Quality 2000 Dissertation Grant. The grant was approved but not funded.

Jim Barnhart (Economics)

works as Economist with USAID in Jordan.


Grant Black (Economics)


Angela E. Blair (Joint Ph.D.)


Stephen Everhart (Economics)

was promoted to the staff of the Chief Economist of the International Finance Corporation of the World Bank, and was named Senior Economist, September 2000. Previously Resident Country Economist for the World Bank's Mexico office in Mexico City.


served as referee for *Small Business Economics*.


has been invited to co-teach the IMF/World Bank Institute's short course, "Quantitative Methods in Macro Management," at the Fundação Instituto de Pesquisas Econômicas (FIPE - Institute of Economic Research), Universidad de Sao Paulo, Sao Paulo, Brazil, January 22, 2001 - February 2, 2001.

Chris Geller (Economics)


Craig Gordon (Joint Ph.D.)


Adam Korobow (Economics)


Robert McNab (Economics)

accepted a position as Assistant Professor at the Naval Postgraduate School in Monterey, Calif.


Wasseem Mina (Economics)


worked as a Research Fellow at the Guide to Community Preventive Services, Division of Preventive Research and Analytic Methods, Epidemiology Program Office, Centers for Disease Control and Prevention in Atlanta. There he performed systematic economic reviews and examined health and economic consequences of public health and community interventions. He worked on Volume One of the Community Guide, expected to be completed by the end of 2000. It includes systematic reviews and evidence-based recommendations for, among others, tobacco use, alcohol abuse and misuse, sexual behavior, cancer, diabetes, and vaccine preventable diseases. Users of the Community Guide are those who are involved in the planning, funding, and implementation of population-based services and policies to improve community health, including policy makers, public health professionals, providers and purchasers of health care services, and community based organizations.

David B. Rein (Joint Ph.D.)


presented "Public STD Projects and Managed Care: Opportunities for Partnerships" at the National Conference of Sexually Transmitted Disease Prevention, Milwaukee, Wisc., December 5, 2000.


was officially nominated by the National Center for HIV, STD, and TB Prevention for CDCs for the Charles G. Shepherd Science Award for the year 1999 for his paper (with H. W. Chesson, S. D. Pinkerton, K. L. Irwin, and W. J. Kassler) "New HIV Cases Attributable to Syphilis in the USA: Estimates From a Simplified Transmission Model" (AIDS, Vol. 13, No. 11, pp. 1387-1396, July 30, 1999).

was forwarded for nomination by the Health Services Research Branch of the Division of STD Prevention for consideration for nomination for CDCs Charles G. Shepherd Science Award for the year 2000 for his paper (with G. T. Tao and W. J. Kassler) "Medical Expenditures for Genital Herpes in the United States" (Sex Transm Dis, Vol. 27, pp. 32-39, 2000).

Catherine Shelley (Economics)

served an internship at One NorthEast North America in Chicago, Ill., at the British Regional Development Agency. While there, wrote the White Paper (UK Government Document), "A Coordinated Approach to Inward Investment," which included both a Risk Model and a Vulnerability Index that she developed.

received the International Economic Development Competition first place award for her condensed version of "A Coordinated Approach to Inward Investment," from the Business Facilities Magazine.

Bert J. Slotkin (MPA/JD)


W. Joseph Smith (Economics)


(with Lakshmi Pandey) worked on the project, Analysis of Effect of Training on Earnings, funded by the State of Georgia Office of Planning and Budget. ($5,700)


and Kathleen Thomas (with David L. Sjoquist, Jeannie Thomas, and Lakshmi Pandey) provided analysis of Georgia's Economic Development Tax Credit Incentives for the State of Georgia Governor, Roy Barnes.

served on the college Web Oversight Committee.

Marcela Szymanski (Economics)

presented "Reading Between the Lines of the EU-Mexico Free-trade Agreement" at a seminar organized by the International Studies Center of the Instituto Tecnologico Autonomo de Mexico (ITAM), Mexico City, March 2000.
completed an internship with The Carter Center, during which she traveled to Mexico in order to report on elections in that country.

spoke about the Mexican elections during an event at the World Trade Center in July, 2000.

**Kathleen Thomas** (Economics)


See also *W. Joseph Smith*. 
Emeriti Faculty Activities

Edith K. Manns directed the Summer Policy Internship Program which provided opportunities for 15 rising seniors to participate in policy research in the School's centers. In December she and her husband sold their Atlanta home and moved to Maine where they are becoming accustomed to life in a small coastal town.

Joe Parko won the Atlanta Journal/Constitution haiku contest, November 17, 2000; was listed in the year 2000 edition of Who's Who in America; and continued to serve as a board officer with Progressive Healthcare Providers, a large nonprofit organization that provides housing, medical care, and trainers for approximately 350 developmentally disabled adults. He is also working on a special program with the American Friends Service Committee.

Barbara Ray continued work as Vice President and Board Member of Progressive Healthcare Providers (PHP), a 10-year old nonprofit organization, which provides care in small group-homes for developmentally disabled individuals in Louisiana and Alabama. Her academic knowledge and experience are also applied through the consuming hobby of genealogy. Computer software and internet communication are making her family historical research both efficient and effective, leading to a very large data base and family products. Her other hobby, photography, also enhances the genealogical work.

Samuel Skogstad served on a three-member team sent to the Ukraine to evaluate the effectiveness of U.S. Government-financed technical assistance to the Ukraine, in the areas of Macroeconomic and Fiscal Policy and Administration, from 1995 to 2000; and to recommend a program of assistance for the next three years, April 2-29, 2001. He was retained by Development Alternatives International Corporation, in Washington, D.C., to write a technical proposal to the U.S. Government, to provide technical assistance in all areas of economic policy to the Government of Ukraine for the period 2001-2004. November 2000 - January 2001. His non-professional activities have included acquiring a condominium in Sarasota, Florida where he pursues the art of being retired. This requires proficiency in fishing, napping and swapping stories with members of the North Jetty Fish Camp Sunrise Coffee Klatch each morning.
Outreach and Technical Support
Outreach - State and Community Service

Outreach is an essential part of the mission of the Andrew Young School. Faculty, research associates and graduate students were heavily involved in Georgia and in the Atlanta region, in all manner of ways. We developed and implemented training programs, carried out applied research projects, spoke at public and private meetings, worked directly with government officials in evaluation of policy options, and served on boards of non-profit agencies. We tried to help make better policy in our state, and believe we added value in many areas. The following listing shows the very great breadth of our state and community service.

Jay Bae

carried out research on the Pharmacy Benefit Management contracting experience for the Georgia State Government's Department of Community Health (DCH) with Paul Justice, J.D. General Council for the DCH.

Roy Bahl


presented "Looking South" at The Regional Leadership Foundation meeting, focusing on Diversity of Metro Atlanta's Southside: A Past, Present, and Future Perspective, September 11, 2000.

, Associate Dean Fenwick Huss of the Robinson College of Business, and Ambassador John Hicks spoke on Georgia State University initiatives in South Africa to the South African Business Association Luncheon, November 21, 2000.

Arthur C. Brooks

has been involved in several ongoing arts policy projects in Atlanta, including work with the Fulton County Arts Council and the Arts Think Tank.

Linda Calloway

served on the Board of Directors for the Georgia School Aged-Care Association. GSACA is a state, member-based, non-profit organization serving at risk populations and underserved communities.

served on the Board of Directors for the Clayton Collaboration Authority. Funded by Family Connection, the Collaborative is working to improve the quality of life for children, youth and families in Clayton County.

James P. Cooney, Jr.

served as a Health Policy Center team member in developing options for the Department of Community Health as they formulated policy regarding Georgia's uninsured citizens, August 2000.

presented "Outcomes: Nursing Facility Quality Improvement Experiment," at the second annual meeting of the Georgia Collaborative to Improve End-of-Life Care, Atlanta, Ga., February 2000.

and presented "Concept and Development: Client-Related Uniform Information System for Long-Term Care Services" to the Department of Community Health Nursing Home Case-Mix Reimbursement Study Committee, Atlanta, Ga., July 2000.

presented "Improving Continuity of Care Among Georgia Nursing Facilities and Community Hospitals," at the meeting of the Association of Medical Directors for Georgia Nursing Homes, Callaway Gardens, Pine Mountain, Ga., July 2000.

presented "Methodology for CEOs to Identify Opportunities for Improving Patient End of Life Care," at the 2000 Annual Meeting of the Georgia Hospital Association, Amelia Island, Fla., July 2000.

and Glenn Landers presented "Improving Continuity of Care," and "End of Life Care Planning" at the annual meeting of the Georgia Nursing Home Association, Ashville, N.C., June 2000.
and Glenn Landers presented "Conversations in End-of-Life Care" at the annual meeting of the Georgia Oncology Social Workers, Duluth, Ga., September, 2000.

See Glenn Landers.

Ronald G. Cummings

served as coordinator for the "The Environmental & Experimental Economics Forum."

served as member of the Georgia Environmental Technology Consortium.

serves as member of the Advisory Committee of the Georgia Greenhouse Gas Program.

served as member of the Advisory Team of Georgia negotiators for compacts on the ACT and ACF River Basins.

presented on water policy to the Georgia Agribusiness Council (Jan. 18, annual meeting; August 9, Board Mtg); various legislators during the last session; and at the Annual Meeting of the Peanut Producers Association, Albany, Ga., Feb. 17, 2000.

presented "Future Policy Issues Facing the Environmental Protection Division," at the annual meeting of the DNR Advisory Board, Peachtree City, Ga., September 22, 2000.

wrote the report, "The Efficiency of Alternative Auction Mechanisms: Issues and Demonstration," provided to the Georgia Environmental Protection Division, May 18, 2000.

demonstrated a water auction to Southwest Georgia stakeholders, Albany, Ga., September 15, 2000.

Jennifer Edwards

and S. Nicole Fehrenbach* wrote the white paper, "The Health Care System for Medicaid Children with Special Health Care Needs," for the Division of Medical Assistance, Department of Community Health, January 2000.

and A. Joy Seaton wrote (with Jana Key of the Georgia Department of Community Health) the evaluation of PeachCare for Kids, for the U.S. Department of Health and Human Services, Health Care Financing Administration, Baltimore, Md., March 2000.

presented "Findings from the Georgia CAHPS Survey," to the Physician Advisory Board of the Georgia Better Health Care Program, Division of Medical Assistance, Department of Community Health, November 2000.

presented "Results from the PeachCare for Kids Evaluation," to the Health Care for Central Georgia workgroup on program design, Macon, Ga., August 2000.

Alan Essig

served as member of the Technical Advisory Committee of the Georgia Rural Development Council.

consulted on a regular basis with the Office of the Governor and the Governors Office of Planning and Budget, the Georgia State Senate Appropriations Committee, the Georgia State Senate Research Office, and the Office of Lieutenant Governor in regards to budgetary and policy issues.

Lakshmi Pandey and Jeanie Thomas (with Alfie Meek and Susan Paul of UGA and William Riall of Georgia Tech). Assessing The Impact of Manufacturing on Georgia. Prepared by the Research Committee, for the Rural Development Committee, of the Georgia Economic Developers Association. The Research Committee of the Georgia Economic Developers Association consists of the Business Outreach Services/Small Business Development Center of the University of Georgia; the Andrew Young School of Policy Studies at Georgia State University; and the Center for Economic Development Services at the Georgia Institute of Technology.

Paul G. Farnham

served as Co-President and member of the Board of Directors of the Atlanta Young Singers of Callanwolde, a children's choir based at the DeKalb County Callanwolde Fine Arts Center.

Atif Ghobrial

served on the Aviation Resources Group for the Atlanta Regional Commission (ARC).

served as GSU representative in the Southeastern Transportation Center (STC), one of 10 regional centers established by the U.S. Department of Transportation (DOT).

attended the Transportation Hearing on High Speed Ground Transportation in Atlanta, December 2000. The Hearing was sponsored by Senator Max Cleland, and Secretary Rodney Slater of the U.S. DOT led the panel discussion.

Juanita Goss

served on the Center for Black Women's Wellness.

served on the Red Cross Health Coalition.

served on the Cabbagetown Neighborhood Involvement.

served on the Project Dunbar Coalition.

served on the Mechanicsville Civic Association.

Douglas Greenwell

served on United Way of Metro Atlanta.

served on the Atlanta Public Schools Childcare Task Force and the Atlanta Public School Parent Involvement Task Force.

served on the Red Cross Health Coalition.

served on Operation PEACE Board.

served on the Community Housing Resource Center Board.

served on the Metropolitan Crime Commission Board.

served on the Kids Voting Atlanta Board.

served on the Leadership Atlanta Race Relations Forum.

Amy Helling

served as a member of the Fulton County Watershed Initiative Network.

Laura W. Henderson

served as member of the Advancing Careers Through Education and Training (ACET) Articulation Committee for Georgia.

Gary T. Henry

serves as member of the Board of Directors of the Georgia Partnership for Excellence in Education.
served as member of the P-16 Council.

served on the State of Georgia Research and Assessment Committee.

served as Director of the Council for School Performance.

See Ross Rubenstein.

Larry Johnson

served on United Way of Metro Atlanta.

served on the William T. White Family Resource Center.

served on the Red Cross Health Coalition.

Bill Kahnweiler

presented the workshops, "Balancing Work and Family: Myth or Reality?" (April), "Dealing with Difficult Co-Workers: Some Strategies to Consider" (July), and "Managing Your Career in Unmanageable Times" (October), to managers and employees of the Renaissance Concourse Hotel, Atlanta, Ga., 2000.


Bruce Kaufman

is president of the Atlanta chapter, Industrial Relations Research Association.

is editor of the bi-monthly newspaper, HR Atlanta (circulation of 10,000).

Glenn Landers

and James P. Cooney, Jr, co-produced, with GPTV and the GEORGIA Collaborative to Improve End-of-Life Care, a two-hour program addressing the improvement of end-of-life care in Georgia, September 2000.

served as a Health Policy Center team member in developing options for the Department of Community Health as they formulated policy regarding Georgia’s uninsured citizens, August 2000.

facilitated break-out discussions at the Access Georgia Conference, Macon, Ga., April 2000.

presented “Findings from the CRITICAL Conditions Pilot Site Evaluations” at the second annual meeting of the Georgia Collaborative to Improve End-of-Life Care, Morrow, Ga., February 2000.

evaluated the management of the Community Care Services Program for the Department of Community Health, December 1999.

served as a member of the Association County Commissioners’ Health Policy Advisory Committee.

see James P. Cooney, Jr.

Susan Laury

See Laura Taylor.
Philippi Lawal

served on the Martin Luther King, Jr. Apartment Association, Red Cross Health Coalition, Allstate Strategic Initiatives Corporate Relations, Emma Hutchinson Elementary School Partnership, Atlanta Public School Parent Involvement Task Force, and the Atlanta Police Zone 4 Community Services.

Deborah McCarty

met with Clergy at City Hall to discuss race relations; attended the Georgia Conservancy Seminar on Water Issues, the Mayor fireside chat sponsored by the League of Women Voters; the Regional Chamber update on “Smart Growth”; Community Foundation of Metro Atlanta Annual meeting; the Georgia Legal Environmental Conference; the Metro Chamber breakfast update on the Georgia Regional Transportation Authority; the MARTA Annual Meeting luncheon; a Fannie Mae Conference on Housing Issues; and the Georgia Charter School Conference, sponsored by the Georgia Public Policy Foundation, November 2000.

Julia Melkers

provided consultation on performance based budgeting to the Fulton County School System in October 2000.

provided consultation on performance measurement to the Internal Revenue Service in November 2000.

Karen J. Minyard

presented “Rural Health Briefing” at the Georgia Hospital Association Board Meeting and Retreat, May 11, 2000.

Robert E. Moore

served on the Executive Committee of the United Methodist Church, North Georgia Conference Board of Pensions, 1997-2000.

Harvey K. Newman

worked with the Governor’s Office and state agencies on the issue of Tax Increment Financing in Georgia.

served as member of the City of Atlanta Urban Design Commission, and Chair of its Nominating Committee.

was elected to the Board of Directors for Easements Atlanta, Inc.

was elected Vice-Chair of the Urban Design Commission.

presented “The Changing Southern City” at the Urban Academy, Southeast Jurisdiction Urban Workers Network, United Methodist Church, Atlanta, Ga., February 8, 2000.

Lloyd G. Nigro

reported the findings of a survey of state employees on GeorgiaGain and Act 816 to the Georgia Merit System and GeorgiaGain Advisory Committee of the State of Georgia (with Professor J. Edward Kellough, Dept. of Political Science, the University of Georgia).

Judith Ottoson

Melinda Pitts

presented "Male-Female Wage Differentials, 1997-1999" at a May 4 public hearing on equal pay sponsored by the Women's Bureau, U.S. Dept. of Labor, and the Office of the Georgia Secretary of State, Atlanta, Ga.

presented testimony pertaining to pay equity at the June 7th meeting of the Finance/Executive Committee of the Atlanta City Council.

Mark D. Rivera

presented (with Barbara O'Brien and Cindy Feathers) "Improving Students' Literacy in the Elementary Grades" at the conference, Highlighting Achievement in Georgia Schools: Teaching Tools for Successful Schools, Georgia International Convention Center, October 5, 2000.

presented "Tracking Progress Toward the Goals of Your Strategic Plan" for the Institute for the Metro Atlanta Partnership for Visual Arts and Learning, High Museum of Art, Atlanta, Ga., November 2, 2000.

Ross Rubenstein

served on the staff of Gov. Roy Barnes's Education Reform Study Commission.

and Gary T. Henry wrote and delivered briefings about the HOPE Scholarship program's effects on student performance for the Georgia Office of Planning and Budget and the Georgia Student Finance Commission.

Benjamin P. Scafidi

served on the staff of the roles and responsibilities committee of the Governor's Education Reform Study Commission 2000. Wrote an issue paper entitled "Flexibility and Accountability" for GERSC 2000 and made a presentation to the committee and Governor Roy Barnes.

wrote a report on "Alternatives to Alleviate the Teacher Shortage in Georgia" for the Georgia Professional Standards Commission.

wrote a report on "Does Economic Growth in Small Urban Centers Benefit the Economies of Surrounding Areas?" for the Georgia State Office of Planning and Budget.

Bruce A. Seaman

presented "Florida Franchise Fee Reform: Implications for Georgia," at the Annual Conference of the Association of County Commissioners of Georgia in Atlanta, Ga., October 10, 2000.

attended meetings of the Georgia Municipal Association and the Association of County Commissioners of Georgia regarding possible franchise fee reform efforts for Georgia, September 11 and October 31, 2000.

serves as consultant to the Atlanta Sports Council and the Georgia World Congress Center; evaluated a methodology for economic impact studies of the Super Bowl and the Major League Baseball All Star Game; and conducted an economic impact study of the Georgia World Congress Center.

David L. Sjoquist

served on the board of "Kids Voting Georgia," an organization that promotes civic education among school age children.

served on the Regional Development Council of the Atlanta Chamber of Commerce.

served on the Steering Committee of the Urban Land Institute.

served on a Central Atlanta Progress steering committee to plan the next Central Area Study.
spoke at the annual meeting of the Georgia Municipal Association on property tax limitations in Savannah, Ga., June 2000.

served on the Board of Directors of the Atlanta Urban League.

has been invited to serve as a member of the Regional Advisory Council, representing Region 3 for the Georgia Department of Community Affairs.

spoke at a session of the GMA-ACCG Fall Policy Conference on property tax limitations.

participated on a panel on the future of Atlanta's core area sponsored by the Jewish Federation of Greater Atlanta.

See also Jeanie Thomas.

Laura Taylor

and Susan Laury presented "The Economy and the Environment," to area high school students spending the day at Georgia State University, sponsored by the Atlanta Rotary Club, April 10, 2000.

Jeanie Thomas

monitored tax incentive legislation during the 2000 session of the Georgia General Assembly.

serves on the board of the Georgia Economic Developers Association as chair of the Public Policy Research committee. GEDA is the 1000+ member association of economic development leaders across the state.

participates in the Georgia Quality Growth Partnership, which was formed out of the desire for numerous organizations to coordinate their efforts at promoting "quality growth" approaches in the state. Among the purposes of the GQGP is to collectively develop a quality growth tool kit to facilitate local government implementation of innovative growth management approaches, to share ideas and best practices, and to avoid duplicating efforts. The Partnership was initiated by the Georgia Department of Community Affairs (DCA) and the Atlanta Regional Commission (ARC) in March 2000, and has since grown to more than thirty organizations.

Dave Sjoquist and Sally Wallace initiated development of a Georgia advisory commission on intergovernmental relations to include representatives from municipal and county governments as well as state agencies. This group will focus on intergovernmental fiscal and policy issues.

coordinated a meeting of AYSPS faculty with the executive director and director of sales and marketing of Georgia's Yamacraw project. Yamacraw is the state's high tech initiative for the development of high bandwidth computer operations and chip design.

participates as a member of the Technical Advisory Committee (TAC) for the Georgia Rural Development Council which is chaired by Lt. Governor Mark Taylor. The TAC consists of representatives from numerous state agencies, universities, and economic development organizations. The TAC prepared the "State of Rural Georgia" document, which was a benchmark report for the initial work of the Council. That report included an economic vitality index for all counties in Georgia. Current work includes a human capital index for all counties which will be used in policy development for the Council's 2002 agenda.

David M. Van Slyke

served on the Advisory Committee for The Georgia Court Appointed Special Advocates, Inc. (CASA).

participated in Civil Society Debates, sponsored in part by the Georgia Center for Nonprofits. Consulted with The Community Foundation for Greater Atlanta, the Southeastern Council of Foundations, and Hands On Atlanta, March 2000. Continued participation and consultation to these groups on raising the nonprofit sectors profile in the Metro Atlanta region.

met with Elaine DeCostanzo in the Department of Corrections regarding mental health issues in the Georgia corrections system for a grant proposal to the National Institute of Mental Health (NIMH), May 18, 2000.
served as moderator and discussant on the panel, "Faith Communities as Social Service Providers Under Charitable Choice," and served as a panelist for "Partnering for the Common Good," Georgia Nonprofit Summit, June 22, 2000.

Gary Henry, Theodore Poister, Michael Foster, and, from the Department of Criminal Justice, Sarah Eschholz) met with Frank Berry and Art Sands from the Department of Juvenile Justice on May 18, 2000 to discuss working with DJJ, the Casey Foundation, and Woodruff Foundation regarding Alternative Detention Reform Initiatives.

served as the institutional representative for the nonprofit management program in the Department of Public Administration and Urban Studies at the Georgia Society for Association Executives Luncheon, January 19, 2000.


Sally Wallace

presented "State and Local Revenue Structures" to the Georgia Municipal Association during their Mayors' Day Conference, Atlanta, Ga., January 2000.

See also Jeanie Thomas.

William L. Waugh, Jr.

Outreach - Research and Teaching Collaboration Within the University

Joint Appointments

Arthur Brooks is Assistant Professor in the Department of Public Administration and Urban Studies and the Department of Economics.

Gary T. Henry is Professor in the Department of Public Administration and Urban Affairs, the Department of Political Science and the Department of Educational Policy Studies.

Melinda Pitts is Assistant Professor in the Department of Economics and the Department of Social Work in the College of Health and Human Sciences.

Ross Rubenstein is Assistant Professor in the Department of Public Administration and Urban Studies, and Educational Policy Studies in the College of Education.

Benjamin Scafidi is Assistant Professor in the Department of Economics and the Department of Public Administration and Urban Studies.

Other Activities

The Andrew Young School of Policy Studies

served as a sponsor of HR Atlanta, a publication of the W.T. Beebe Institute of Personnel and Employment Relations of the Robinson College of Business.

The Fiscal Research Program

In May, the Fiscal Research Program, the Applied Research Program, and the GSU College of Education sponsored a presentation by Dr. Henry Levin, the William Heard Kilpatrick Professor of Economics and Education and Director of the National Center for the Study of Privatization in Education at Teacher's College, Columbia University. Dr. Levin spoke on the "New Wave in Education Policy."

The Office of Community Outreach and Partnerships

continued in collaborative projects with the School of Social Work, College of Health and Human Sciences, the Consortium on Negotiation and Conflict Resolution, College of Law and the Office of Community Service in locating placement sites for student service.

James Alm

was a member of the joint Department of Economics and Robinson College of Business search committee for the Director of the Economic Forecasting Center

traveled with Associate Provost Timothy Crimmins and several University faculty to Utah for the American Academy of Higher Education (AAHE) Summer Conference in July 2000.

Arthur C. Brooks

served on the faculty of the Center for Educational Partnerships in Music at Georgia State University's College of Music.

presented the paper "The Arts and the Income Gap" to the students and faculty of GSU's School of Music on January 15, 2000.

Linda Calloway

collaborated with the School of Social Work to develop a joint service learning policy manual and materials and developed the paper, "A Model for Internal University Collaborations."
Linda Calloway received The Community Leadership Award presented by the School of Social Work, College of Health and Human Sciences, 2000.

James P. Cooney, Jr.

taught Health Policy and Ethics for the Institute for Health Administration, Robinson College of Business Administration.

Paul G. Farnham

and Jon Mansfield received an Instructional Improvement Grant for their development of MBA 8403, "Economics for Managers," in Summer, 2000.

offered PERS 2002E, "Disease Prevention and Control," an Area B core undergraduate course. This course gives the Andrew Young School of Policy Studies a presence in the Area B undergraduate curriculum.

received a Faculty Development Grant for his Freshmen Learning Community (FLC), "Social Policy and Its Impact," in Summer, 2000. He offered the FLC in Fall, 2000 where he taught GSU 1010, "New Student Orientation," in collaboration with faculty and staff from across the university. The PERS 2002E course, "Disease Prevention and Control," was also part of this FLC. The following AYSPS faculty and staff participated in the FLC as guest lecturers: Paula Stephan, Sue Fagan, Sally Wallace, Ross Rubinstein, Laura Taylor, and Telesa Wilson. Farnham worked with the instructors of ENGL 1101, "English Composition I," SOCI 1160, "Social Problems," and BIOL 2300, "Microbiology and Public Health," to coordinate topics among the FLC courses.


served as a joint faculty member of the Institute of Health Administration and a member of the Executive MBA faculty in the Robinson College of Business.

served as AYSPS representative on the Advisory Committee for the University Center for Teaching and Learning.

Atif Ghobrial

was appointed as Associate in the Center for Business and Industrial Marketing, Robinson College of Business, Georgia State University. There he represented AYSPS in developing a joint Certificate in Transportation and Logistics.

serves on doctoral thesis Committees in the College of Education.

Carol D. Hansen

co-authored an article with Shaker Zahra in the Department of Management, and held a joint appointment in the Department of Management.

served on the doctoral exam committee for Wes McCoy, in the College of Education's Department of Middle-Secondary Education and Instructional Technology.

co-directed a USIA grant with Dean Karen Schultz of the College of Education to develop research and curriculum linkages in the Cote d'Ivoire (final year).

Gary T. Henry

see David Van Slyke.

Bill Kahnweiler

served on the dissertation committee of Francis Reese, Department of Educational Policy Studies, College of Education.
Bruce Kaufman

served as Beebe Institute representative, HR Excellence Award Committee (co-sponsored by the Society for Human Resource Management, Ford & Harrison law firm, and Watson-Wyatt Worldwide).

served as member of the GSU Human Resource Executive Roundtable.

served as dissertation committee member for James Hayton in the Beebe Institute.

hosted an at home evening social event for Joint US-Egypt MBA students.

Julia Melkers

served as member of the Dissertation Committee of Laura Tucker, Ph.D. candidate in the Department of Political Science.

Harvey K. Newman

offered a section of Perspectives 2001, Global Cities in Cross Cultural Perspective, for the University’s Honor’s Program and two sections of the course for the Fall 2000 Freshmen Learning Communities.

advised all new undecided or undeclared Urban Governance and Gerontology students.

Lloyd G. Nigro

served on the dissertation committees of three doctoral students who graduated from the Department of Political Science: Christine Cagle ("A Case Study of the Political Struggle Between the Centers for Disease Control and Prevention and the National Rifle Association Over Policy Research Related to Firearm Violence."), Rick Charles, ("Safety-Related Decision-Making in the FAA: An Analysis Based on Herbert Simon's Administrative Behavior."), and Frankie McIntosh, ("A Comparative Study of Selected State Lotteries: An Examination of Effectiveness, Efficiency, and Supplantation of Revenues.")

M. Melinda Pitts

served as fellow of the Gerontology Center.


Theodore Poister

see David Van Slyke.

Ross Rubenstein

taught the course "Economics of Education," served as a grader for doctoral comprehensive exams, supervised independent studies for three College of Education students; and served as guest lecturer in EPRS 8260 Educational Evaluation, for the Department of Educational Policy Studies in the College of Education.

Ben Scafidi

presented "Choice, Resources, and Outcomes in Georgia's Pre-K Program," (with Gary T. Henry) Georgia State University, September 2000.

Bruce Seaman
served as chair of the dissertation committee for Boaz Yam in the Department of Risk Management and Insurance, and as member of the dissertation committee for Nick Mauritakis in the School of Accountancy.

Gregory Streib

See Katherine G. Willoughby.

Laura Taylor

guest lectured on Environmental Policy Making to two different Freshman Learning Community Classes during the fall semester, 2000.

David Van Slyke


Gary Henry, Theodore Poister, Michael Foster, and, from the Department of Criminal Justice, Sarah Eschholz, met with Frank Berry and Art Sands from the Department of Juvenile Justice on May 18, 2000 to discuss working with DJJ, the Casey Foundation, and Woodruff Foundation regarding Alternative Detention Reform Initiatives.

William L. Waugh, Jr.

worked on a collaborative project with Fran Norris, GSU Psychology Department, and Jasmin Riad, Disaster Research Center, University of Delaware, on the psychology of evacuation and its implications for public policy.

worked with Damon Camp, GSU Criminal Justice Department, on a Department of Justice research proposal.

served on the dissertation committees for Percy Mack (defended spring 2000), and Pamela Sams in Educational Policy Studies, and for George Meals, Richard Charles, Frankie McIntosh, and Dana Rickman, in Political Science.

Verna Willis

served as qualitative methodologist for the dissertation of Andrew Smith of the Department of Middle Secondary Education and Instructional Technology, whose dissertation assesses university teaching strategies used to accommodate the different learning styles and expectations of international students at GSU.

developed and taught GSU 1010 "Systems, Self, and Mind-Mapping" Freshman Learning Community during the fall semester. This required planning and collaboration with other GSU instructors to offer a cluster of courses which 25 freshmen completed as a cohort group. A summer planning grant was provided specifically to cross-link the orientation course with the Global Cities course taught by Dr. Harvey Newman. Freshman Learning Communities are a strategy for retention of students, supported by the Provost's Office.

Katherine Willoughby


served as Chair of the Dissertation Committee of Laura Tucker in the Department of Political Science.
Outreach to Other Universities in the State

Georgia State University

and the Georgia Institute of Technology offer a joint Ph.D. in Public Policy. The doctoral curriculum utilizes the strengths and faculty expertise of the two institutions. Gregory B. Lewis was director of the Georgia Institute of Technology-Georgia State University joint Ph.D. program in public policy for the first half of the year and serves as a member of the Admissions and Coordinating Committee and as liaison to the current director.

The Applied Research Center

worked on the study, State of Georgia Employees 2000: Mail Survey, sponsored by the Georgia Merit System, in cooperation with faculty in the Carl Vinson Institute of Public Policy at the University of Georgia. The purpose of the study was to measure the impact of civil service reform on hiring and promotion practices, job satisfaction, and job performance among state workers.

The Department of Economics

developed a collaborative program with the Department of Economics at Morehouse College to offer a study abroad program in Summer, 2001, to South Africa. The project will be sponsored by the Andrew Young School and Morehouse College, with assistance from the GSU Office of International Programs and Study Abroad. Through a series of lectures, in country discussions with industry and public officials, and site visits, the program participants will examine the process of economic and social development, as well as South Africa’s role in the global marketplace. In addition, the program will address South Africa’s current socio-economic challenges, such as unemployment, poverty, crime and the AIDS epidemic.

The Environmental Policy Program

has developed a collaborative program with the agricultural community in the Flint River Basin, Albany State University Graduate School and Georgia State University, entitled Meeting Georgia’s Needs for Expertise in Water Policy. Funded by the Georgia Department of Community Affairs ($750,000), this will involve the development of a center of excellence with relevant expertise that can serve as the nucleus for expanding programs of teaching and research in water policy for Georgia.

The Experimental Laboratory

in the Environmental Policy Program has been open to students from other parts of the state. The goal of AYSPS has been to make this state of the art facility a benefit throughout the state and to help introduce a new tool of policy analysis. Ronald G. Cummings led experiments for Emory University graduate students, February 2000.

The Health Policy Center

, in collaboration with faculty from Emory University and the University of Alabama at Birmingham were awarded a multi-year grant to study children’s health insurance. The three-year study will examine the effect of the federal Children’s Health Insurance Program (CHIP) and changes and expansions in Medicaid in Alabama and Georgia on access to care. The study will focus on provider availability and low-income children’s subsequent access to, utilization of, and satisfaction with health services. Two sub-studies, one on African-American children and one on children with special health care needs, will be undertaken. ($126,000)

The Office of Community Outreach and Partnerships

continued its role as liaison to the Atlanta Outreach Consortium (AOC) for Georgia State University. The AOC was established to coordinate and re-enforce the community outreach activities of Clark Atlanta University, Emory, Georgia Tech, and Georgia State University.

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5 Names of the Georgia universities with which AYSPS collaborated are shown in italics.
Rick Charles

conducted talks with representatives of Gainesville College to develop an aviation degree track for Gainesville students to transition to GSU.

Ronald G. Cummings

served as member of the Center for Urban Renewal and Ecology, a joint GSU - University of Georgia - Georgia Institute of Technology center.

developed a collaborative graduate program in water management, conducted by GSU and Albany State University.

taught a Water Law course at Albany State University, fall semester, 2000.

Alan Essig

See Jeanie Thomas.

Douglas Greenwell

presented (with Michael Giles of Emory University and Brenan Stearns of Georgia Tech) "Three Approaches to Evaluating Community Capacity Building" to the National Conference on Community Research sponsored by The Loka Institute in Atlanta, Ga., June 17, 2000.

Shiferaw Gurmu

collaborated with the department of Economics at Emory University in coordinating seminars. This includes dissemination of schedules and cost sharing of some external speakers.

Gregory Lewis

See Georgia State University.

Julia Melkers

served as a member of the GSU-GA Tech Joint-Ph.D. Program Coordinating Committee, 1996-present.

Robert E. Moore

co-authored a paper with Larry Wolfenbarger, Chair, Business Division, Macon State College.

Lloyd G. Nigro

worked with Professor Edward Kellough of the Department of Political Science at the University of Georgia in preparation and execution of a Survey of State of Georgia Employees in Relation to Human Resources Policies and Civil Service Reform; Prepared and Delivered a Report to the State Merit System on the Survey Findings under a consulting contract with the Merit System. Other participants in the study were the Applied Research Center and the UGA's Carl Vinson Institute. Also with Professor J. Edward Kellough, he co-authored an article for publication in the Review of Public Personnel Administration on the survey and selected findings (under review).

Judith Ottoson

taught a class on her co-authored textbook, Community and Population Health, at the University of Georgia, Department of Health Promotion and Behavior, October 2, 2000.

worked with faculty interested in health across all AYSPS departments and Georgia Tech faculty to develop a health policy track for the joint Ph.D. program between the two schools. Also, she sought out faculty in other schools within the university who are teaching health related courses. The "track" was approved at the Fall meeting of the AYSPS faculty.
Melinda Pitts

presented "Gender and the Labor Force" to students participating in "The Atlanta Semester" at Agnes Scott College, February 3, 2000.

wrote "Racial and Ethnic Disparities in Health Care," forthcoming in the Journal of the American Medical Association, with Jeff Etchason and Brian Armour of the Kerr L. White Institute for Health Services Research (Decatur, Ga.), and Elizabeth Ofili, George Rust, Robert Mayberry, and Lawrence Sanders of the Morehouse School of Medicine.

Ross Rubenstein


David L. Sjoquist

and Larry Keating of the Georgia Institute of Technology received a grant from the Fannie Mae Foundation to do work related to the Atlanta-Fulton County Land Bank Authority. ($50,000)

Paula Stephan

presented "The Impact of Foreign-born Scientists on U.S. Science" at Friday Colloquia, Physics Department, Emory University, Atlanta, Ga., September 22, 2000.

Laura Taylor


Jeanie Thomas

directed the study entitled "The Role of Manufacturing in Georgia" requested by the Georgia Economic Developers Association. In addition to Thomas, Lakshmi Pandey and Alan Essig from FRP, the participants included researchers from the Georgia Institute of Technology and the University of Georgia.

and Alan Essig provided research assistance to the Rural Research Consortium, an inter-university research group which includes Georgia State University, Georgia Institute of Technology, and the University of Georgia.

Neven Valev

presented "The Currency Board in Bulgaria" at the Symposium on Bulgaria, Georgia Tech Research Institute School of Public Policy, April 2000.

Mary Beth Walker

presented "The Demand for Prenatal Care Revisited" a senior seminar class in Economics, Agnes Scott University, November 2, 2000.

Sally Wallace


William L. Waugh, Jr.

collaborated with Jeffrey Brudney, University of Georgia; Maureen Brown, University of North Carolina, Charlotte; and Ronald Hy, University of Central Arkansas on a national survey on the teaching of computer applications in MPA and PA doctoral programs. This is the sixth national survey of MPA programs over a 22-year period.
is developing a research project proposal with Michael Orok and Virgil Norton, *Albany State University*, to analyze changes in land-use planning and water management in south Georgia since the 1994 floods and in North Carolina since Hurricane Floyd in 1999.
Outreach - University, College and Department Service

James Alm

chaired the Department of Economics health economist search committee; chaired the Department of Economics nonprofit economist search committee; served as member of the Department of Economics urban/regional economist search committee; served as member of the Department of Economics self-study committee; served as member of the joint Department of Economics and PAUS search committee for the Chair of the Department of PAUS; chaired the AYSPS committee to prepare the "Public Finance and Budget" section of The Briefing for Summer 2000; and sat on the University committee to allocate QIF monies. He served on dissertation/thesis committees for Stephanie Zobay, Mikhail Melnick, Douglas Campbell, Veronica Mafoko, and Jason Calder.

Jay Bae

served as an academic program committee member for developing a doctoral program of Health Policy at GSU and served on the Economics faculty search committee for a welfare and poverty position. He organized the Economics Department's Graduate Students Welcome Event in September, and served as guest lecturer on Pharmaceutical Industry and Policy for the PAUS graduate course, "Applying Research to Policy Making: Examples from Health Care Policy," November, 2000.

Roy Bahl

served on the GSU Research Foundation Board of Directors. He co-chaired the dissertation committees for Stephanie Zobay, and served as a member of the dissertation committees for Barbara Edwards, Robert McNab and Baoyun Qiao.

Jameson Boex

served as examiner for the dissertation proposal defense of Agnes Bielinska-Kwapisz, and served on the college Web Oversight Committee.

Arthur Brooks

is coordinating the Nonprofit Executive Research Group for AYSPS, with Mike Mescon; served on the Steering Committee for the Department of Public Administration and Urban Studies; and served on the Nonprofit Advisory Committee for GSU.

Rick Charles

completed development of an Undergraduate Certificate in Airline Management, which is now offered by the University, and an aviation career track in the MPA program, which will be included in the next edition of the graduate catalog. He represented GSU in the annual Delta Air Lines Benefits Fair, September 2000.

Kelly Edmiston

Kelly Edmiston served on the Admissions and Coordination Committee for the joint Ph.D. Public Policy Program, the Graduate Committee for the Department of Economics, the Economics Internal Evaluation Committee, the Regional (1999-2000) and Urban (2000-2001) recruiting committees, the Principles of Economics textbook search committee, the Public Economics and Urban/Regional educational policy committees, and as the Department of Economics captain for the 2000 State Charitable Contribution Program.

Jennifer Edwards

served on the committee to develop the Health Policy Track of the joint Ph.D. program in public policy, 2000; (with Karen Minyard) developed and piloted a new course, "Applying Research to Policymaking: Examples from Health Care Policy," Fall 2000; and served on the Economics search committee, Winter 2000.

Paul G. Farnham

served on the University Advisory Committee for the Freshmen Learning Communities and on several subcommittees. He reviewed proposals for the learning communities and helped develop policies for the program. He chaired the AYSPS Academic Program Committee, which reviews all issues pertaining to AYSPS academic programs; coordinated the
AYSPS response for the University Freshmen Learning Communities Program; and served on the committee for
developing the health policy concentration in the Joint Ph.D. in Public Policy. He served as departmental core course
coordinator for MBA 6403, "Economics for Managers," in the MBA program of the Robinson College of Business; served
as a Teaching Associate from the Economics Department for the Georgia State University Center for Teaching and
Learning; served on the departmental health economics recruiting committee for the 1999 - 2000 academic year; and
served as a member of the Ph.D. dissertation committee for Susan Snyder and chair of the committee for Mary O. (Femi)
Alao.

Atif Ghobrial
served on the AYSPS Promotion and Tenure Committee; served on the PAUS Promotion and Tenure and Post-Tenure
Review Committees; and served as coordinator of the Transportation Studies Program. He served on doctoral thesis
Committees in the Department of Economics; accompanied four graduate students to the attend the Transportation
Research Board Meeting in Washington D.C., January 2000; accompanied fourteen students on a field trip to Jacksonville
in May 2000 in which students visited the Jacksonville Skyway Transit and the Port of Jacksonville and presentations
were made by the Director of Marketing at CSX Railroads and a planner at ICF Kaiser Engineers, Inc.; and accompanied
six students to attend the International Intermodal Expo. in Atlanta, Ga., May 2000.

Shiferaw Gurmu
organized and coordinated the Department of Economics' Applied Econometrics Workshop and coordinated departmental
computer and technology activities. He served as member of the following committees: AYSPS Technology Committee,
Departmental Summer Research Grant Review Committee, Committee Revising Summer Research Grant Document,
and the AYSPS Academic Program Committee. He served as member of the dissertation committees for Jim Barnhart, Jill
Gunderson, Generosa Kagaruki, Robert McNab, Wasseem Mina, and William Joey Smith.

Carol D. Hansen
represented AYSPS and PAUS on the university committee for West Africa and the Cote d'Ivoire; revised the HRD
masters booklet for new and prospective students; developed two undergraduate HR course proposals; and chaired six
Ph.D. committees. She chaired the successful prospectus defense for Howard Bailey, and chaired the successful
comprehensive doctoral exams for Kim Magee.

Amy Helling
served as a member of the AYSPS Academic Programs Committee, the AYSPS Committee on Teaching Technology, the
PAUS Computer Committee, and the ad hoc PAUS committee considering revisions to the MSUPS curriculum; and
served as Departmental Web Coordinator.

Gary T. Henry
served as chair of the Department of Public Administration & Urban Studies Promotion and Tenure Committee.

Julie L. Hotchkiss
served as member of the University Senate, serving on the following subcommittees: Faculty Affairs (Benefits, Faculty
Workload, Academic Services), Planning and Development, and Library; member of the University Strategic Plan Sub-
committee; evaluator of Internal Research Initiation Grant proposals; member of the college Web Oversight Committee;
Departmental Web Coordinator; Ph.D. Job Placement Director for the Department of Economics; Library Acquisitions
Liaison for the Department of Economics; member of the undergraduate program committee of the Department of
Economics; undergraduate advisor for B.B.A. students majoring in economics; and member of the Department of
Economics' econometrics & statistics and labor economics educational policy committees. She supervised the Ph.D.
dissertation committee of Jill Marie Gunderson, and supervised the Masters Paper of Ludmila Rovba.

Bill Kahrwweiler
served as Coordinator of Human Resources Programming in the PAUS Department. In this capacity he provided
leadership and oversight of the Ph.D. program in Human Resource Development, the M.S. program in Human Resource
Development, the Human Resource Specialization in the B.S. Urban Policy Studies program, and the forthcoming B.S. in
Human Resource Policy and Development program; designed 2 new courses (PAUS 3211, The Career Development
Process, and GSU 1010, Orientation to GSU); assisted in the development of the new major in Human Resource Policy
and Development; and served on GSU's University Career Services Committee. He chaired the dissertation committees
for Bryan Delong, Mary Langley, Thomas Myers, Margaret Thompson, William West, and Michael Workman. He served as a member of the dissertation committees for Jonathon Dawe and Francis Reese.

**Bruce Kaufman**

served as chair of the Labor Policy Committee for the Department of Economics; hosted an at home evening social event for GSU Economics Club; and served as a member of the dissertation committee of Jonathan Dawes.

**Glenn Landers**

served as Georgia Health Policy Center representative on the college Web Oversight Committee.

**Susan Laury**

served as manager of the Experimental Economics Lab and member of the Summer Course Release Procedures Revision Committee; managed and supervised the Iowa Electronic Market Lab; served as captain for the State Charitable Contributions Program; and served as member of the college Web Oversight Committee. She co-organized (with Laura Taylor) the Environmental and Experimental Economics Seminar Series; conducted in-class experiment for Laura Taylor in April, and assisted her in preparations in August; organized an AYSPS lunch to discuss NSF funding opportunities in August; and helped Peter Grigelis with an in-class experiment in August. She contributed a summary of the internship project for the AYSPS proposal for the National Science Foundation's Research Experience for Undergraduates program, September, 2000.

**Gregory B. Lewis**

directed the Georgia Institute of Technology-Georgia State University joint Ph.D. program in public policy and serves on its Admissions and Coordinating Committee. In the Department of Public Administration and Urban Studies, he served on the faculty steering committee, the merit-increase committee, and the promotion and tenure committee. He served as a member of the University Senate, the Graduate Council, APACE, the Faculty Affairs Committee, the Faculty Benefits Subcommittee, the Faculty-Graduate Student Mentoring Subcommittee, and the E-Course Subcommittee.

**Jorge Martinez-Vazquez**

chaired the dissertation committee of James Murphy and Wasseem Mina.

**Julia Melkers**

is a member of the GSU-GA Tech Joint Ph.D. Program Coordinating Committee. She served as member of the dissertation committee for Laura Tucker.

**Robert E. Moore**

served as Chairperson of the State Charitable Contributions Campaign Program for the Andrew Young School of Policy Studies; served as Director of Masters Programs in Economics and as advisor to all Masters Degree seeking students in the Economics Department and in the Robinson College of Business with Economics concentrations; served as Chair of the Economics Department Faculty Recruitment Committee for 1998-2001; served as a member of the Andrew Young School of Policy Studies Academic Program Committee; and served as a member of the following departmental committees: Graduate Program Committee, International Economics educational policy committee, and Development Economics educational policy committee. He served on the dissertation committee of Robbie Collins.

**Harvey K. Newman**

served the University as Faculty Advisor, Eta Gamma Chapter, Sigma Nu Fraternity; served as member of the Freshman Learning Community Committee; advised all new undecided or undeclared students (both undergraduate and graduate) in the Urban Policy Studies program; served the College as member of the Faculty Affairs Committee and the Atlanta Outreach Consortium Task Force; served Department of Public Administration and Urban Studies as Chair of the Urban Policy Studies Graduate Program Admissions Committee, Chair of the Urban Policy Studies Program Awards Selection Committee, Chair of the Triennial Evaluation Committee to review the Department Chair; and a member of the curriculum revision committee.

**Lloyd G. Nigro**
served as member of the Provost's Committee on Evaluation of Non-Academic University Units; served as Chair of the Aviation Program Faculty Position Search Committee; assisted the PAUS Chair in collecting and organizing information required for the MPA Re-accreditation Self-Study for NASPAA; and served as Public Administration Faculty Participant of the Albany State University/GSU Collaboration on Water Management Policy Research and MPA Degree Specialization Planning Process.

Judith Ottoson

served as Chair of the AYSPS Health Policy Track committee.

M. Melinda Pitts

served as Director of the Graduate Teaching Assistant Program; Director of the Iowa Electronic Market program; member of the search committee for Poverty and Welfare positions in Economics; member of the Graduate committee; member of the Principles Textbook Committee; and member of the Committee for a Health Policy Concentration for the Joint Ph.D. program in Public Policy. She organized the Brown Bag lunch series "Tools for Teaching." She served as a member of the dissertation committee of Jill Gunderson and Mary 'Femi' Alao.

Theodore H. Poister

served on the GSU APACE Committee, the GSU Strategic Planning Committee, and for the GSU Senate, he served on the Faculty Affairs Committee, the Planning and Development Committee, and the Academic Programs Committee. He served as a member of dissertation committee for Richard Charles.

Felix Rioja

served as Vice-Chair for AYSPS in the Faculty/Staff Fundraising Campaign, and served on the Graduate Committee and the Macro Policy Committee of the Department of Economics. He served in the search committee for Director of the Economic Forecasting Center. He also served as Chair of Vanessa Goncalves's master's paper, and as a reader on the dissertation proposals of Wassem Mina, Robert McNab, and Baoyun Qiao.

Ross Rubenstein

served on the Dan Sweat Chair search committee and served on the dissertation committee for Kathleen Thomas in the Department of Economics.

Francis W. Rushing

served as member of the dissertation committees for Adam Korobow and Wen Tsui.

Benjamin P. Scafidi

organized the Fiscal Research Program's Lecture Series, and served as a member of the urban recruiting committee, the undergraduate economics committee, the faculty affairs committee, and the university's parking appeals board. He served as a reader for the dissertation proposal defense of Stephanie Zobay and the final dissertation defense for Mary Kathleen Thomas.

Bruce A. Seaman

served as Chair of the AYSPS Faculty Affairs Committee, Chair of the Microeconomic Theory Committee, and member of the Economics Graduate and Undergraduate Committees. Created and graded the Micro Theory sections as part of the Masters Comprehensive Exams in Economics. He served as member of the University-wide committee to evaluate Non-Tenure Track Faculty Appointment Policies, as Chair of the Industrial Organization policy committee, as Chair of the Microtheory faculty position search committee, and as a member of the Non-Profit Organization position search committee. He served as the chair of the dissertation committee for Harold Ball and Jim Barnhart; as member of the dissertation committees for Femi Alao, Steve McGuire, Chris Geller, and Susan Snyder; as tentative member of dissertation committees for Michael Melnick and Piriya Pholphirul; and as outside reader for Jill Gunderson and Kathleen Thomas.
David L. Sjoquist

served on the Provost's Interdisciplinary Barriers and Incentive Team; served on the Undergraduate Committee of the Department of Economics and on the departmental search committee; and chaired the AYSPS Promotion and Tenure Committee. He served as the Georgia State University Representative to the Inter-University Consortium for Political and Social Research (ICPSR). He chaired the dissertation committees for Christopher Geller and Kathleen Thomas, and served as member of the dissertation committees for Agnieszka Bielinska-Kwapisz, Barbara Edwards and Pat Ketsche.

Paula Stephan

served as member of the Search Committee for Associate Vice President for Facilities, member of the Search Committee for Vice President for Research and Sponsored Programs, and member of the Search Committee for Director of Admissions. She chaired the dissertation committee of Grant Black.

served as Guest Lecturer for the Economics Class, Economics of Innovation Entrepreneurship, presenting "Sources of Scientific Knowledge," September 18, 2000.

Greg Streib

served as chair of the AYSPS Technology Committee, chair of the PAUS Computer Committee, member of the GSU Senate Teaching, Learning and Technology Subcommittee, chair of an ad-hoc committee created by the Dean to examine technology options for AYSPS classes, chair of the PAUS admissions committee, and member of the AYSPS Web Oversight Committee. He and Katherine Willoughby manage the PAUS internship program.

Laura Taylor

served as Chair of the Undergraduate Programs Committee, was a member of the Department of Economics Program Evaluation Committee, a member of the Faculty Affairs Committee, a member of the environmental economics educational policy committee, and a member of the Search Committee for Chair of the Department of Economics. She was the faculty advisor for all students earning a B.A. or a B.S., the faculty advisor to the Undergraduate Economics Club, and faculty advisor to Omicron Delta Epsilon, the national economics honor society. She served the university as a member of the University Senate, Academic Programs and Continuing Education subcommittee, Admissions and Standards subcommittee, and Information Systems and Technology subcommittee. She was a member of the Committee for Establishing a B.A. in Policy, 2000. She served as chair of the dissertation committee for Carol Robinson (Ph.D. degree completed August, 2000), chair of the Ph.D. dissertation committee for Peter Grigelis, and chair of the M.A. thesis committee for Marie Hutchinson.

John Clayton Thomas

served as a member of the Search Committee for the Vice-President of Finance and Administration; was invited to serve as the AYSPS representative on the Triennial Evaluation Committee for GSU President Carl Patton; and served as a member of the Undergraduate Council subcommittee of the University Senate.

Neven Valev

served on the Undergraduate Program Committee of the Department of Economics; chaired a committee to choose a new textbook for the Principles of Economics classes; served as chair of the Mater's Thesis committees of Olga Pavlova and Kathleen Mahoney; served as a member of the Ph.D. Thesis committee of Waseem Mina, and developed the new undergraduate class, The Global Economy.

David M. Van Slyke

served on the Nonprofit Advisory Committee of the Andrew Young School of Policy Studies; served as the institutional representative at the APPAM National Conference Meetings on November 2, 2000 in Seattle, Wash.; led the NASPAA self-study review on section 5.0 "Faculty"; conducted Independent Study courses for three graduate students; and served as guest lecture on Coding and Qualitative Data Analysis for HHS 3500 Research Methods, April 17, 2000.

Mary Beth Walker

served as Graduate Coordinator for the Department of Economics, served as Chairman of the Committee to Evaluate the Dean of the AYSPS (3rd year review), served on the AYSPS Tenure and Promotion Committee, and served on the
Search Committee for an economist in social policy. She served on the dissertation committees of M. Femi Alao, Kathleen Thomas, Barbara Edwards, Agnes Bielinska, Susan Snyder, William J. Smith, Chris Geller, and James Murphy.

**Sally Wallace**

served on the economics department search urban/regional and welfare/poverty search committee, headed the public finance committee of the department, and served on the University Senate, research and budget committees. She served as dissertation chair for Barbara Edwards and Agnes Beilwicz, and on the dissertation committees of Douglas Campbell, Robert McNab, Stephanie Zobay, and Baoyun Quio.

**William L. Waugh, Jr.**

William L. Waugh, Jr. served on the University Senate's Budget, Planning and Development Committee, the Information Systems and Technology Committee, the Student Discipline Committees, and the Task Force on Faculty Diversity. He served on the Andrew Young School of Policy Studies' Faculty Affairs Committee (1999-01) and on two post-tenure review committees for the Department of Public Administration and Urban Studies.

**Verna J. Willis**

served as chair of the State Charitable Contributions Drive for the Department of Public Administration and Urban Studies, creating a model solicitation letter that was distributed to other unit chairs in the Andrew Young School of Policy Studies. Verna J. Willis serves as advisor to undergraduate, masters, and doctoral students in HRD. She served as dissertation committee chair for Jonathan Dawe, Shara Fountain, Lucinda Gibson-Meyers, Mary Hooper, Cheryl Johnson, David Kialain, and Georgia Putnam; and served on the doctoral committees for Howard Bailey, M. Bryan DeLong, Lori Fancher, Mary Langley, Kenneth Little, Paul Neiminen, Kathryn O'Neill, Patricia Sherrer, Margaret Thompson, and Michael Workman.

**Katherine Willoughby**

With Greg Streib, she managed the PAUS internship program.

served as member of the Senate Statutes and Bylaws Committee, Senate Library Committee, Senate Student Life and Development Committee, Fiscal Advisory Committee to the President (FACP) Subcommittee on Budget Redirection, and the University Search Committee for Vice President for Student Services, SPS Academic Programs Committee, PAUS Search Committee for Department Chair, PAUS Steering Committee, PAUS Internship Programs (with Greg Streib), PAUS MPA Admissions Committee, PAUS Computer Committee.

**Yongsheng Xu**

served on the economics department welfare/poverty search committee, coordinated graduate teaching assistants, served on the graduate microeconomics committee and the principles textbooks committee, and served on the dissertation committee of Baoyun Qiao.
Research Centers
and Programs
The Applied Research Center is one of the foremost centers for evaluation, survey research, and policy analysis in academic settings in the U.S. In 1998, the Center won the American Evaluation Association Award for the Best Evaluation of the year and was commended by the Georgia General Assembly for providing them with independent and accurate assessments of public programs. The Center has two main divisions, one for evaluation and policy analysis, and the second for survey research.

The evaluation and policy analysis projects have included many studies of educational programs. The Center's work in analyzing the effects of Georgia's innovative HOPE Scholarship and in evaluating the nation's first universal pre-kindergarten program has brought national attention. In addition, the Center has extensive experience in measuring performance of programs in areas as diverse as education, transportation, and information systems. Evaluations conducted by the Center staff range from large-scale statewide programs to school-based innovations.

The survey research division conducts many surveys each year including the quarterly Georgia State Poll. The center maintains state-of-the-art telephone and web-based survey technology and is staffed by some of the best-trained and most versatile interviewers and programmers in the Southeast.

The Center's evaluators, survey researchers, and policy analysts often work together on projects that require surveys as part of a larger analysis. In recent years, survey techniques used for tracking pre-election trends, were adapted for use in assessing the effects of air pollution reduction efforts for metro-Atlanta. In addition, surveys were conducted to assess Governor Jim Hunt's First in America report card, for which the Center's Director, Gary Henry, served as a principal advisor for the development of this unique educational accountability system.

Projects

Studies of Pre-K Programs in Georgia. Gary Henry. The longitudinal study, which began in 1996, is a five-year evaluation of Georgia's Pre-Kindergarten Program. Now in its fifth year, the study has followed a probability sample of over 3,000 four-year olds from 203 Pre-K classes selected from across the state. Student outcomes including teacher assessments of academic and behavioral skills and promotion have been collected and analyzed annually. In 2000, an additional study of Pre-K began to better understand the process of selecting preschool or childcare experiences for four-year olds and to assess the impacts of those experiences on children through the first grade. Office of School Readiness (OSR). ($1,079,875)

Temporary Assistance for Needy Families. Mike Foster. This project conducts follow-up phone and in-person interviews with women who left Temporary Assistance to Needy Families. The study is collecting detailed information on the women's labor force involvement and economic circumstances more generally as well as on key factors affecting the lives of their children (e.g., day care arrangements). The project includes interviews with women and children in homeless and domestic violence shelters. DHR. ($717,524)

Office of School Readiness: Registry Project. Gary Henry. The data entry project conducted for the OSR consists of three major data components: class rosters, lead teacher credentials, and resource coordinator reports. The project offers accurate data on children's Pre-K experiences and provides a base for future research and evaluation. ($713,183)

Council for School Performance. Gary Henry. In 1993, the Georgia General Assembly, at the request of Governor Zell Miller, established the Council for School Performance to provide impartial and accurate information for school improvement and accountability. From its inception in 1993 until 2000, the Council provided an independent and objective analysis of education performance in the State of Georgia. The Council's responsibilities included research on the allocation and use of lottery funds, including the HOPE Scholarship, Georgia's Universal Pre-K program, and support for instructional technology throughout the state. The Council took the lead in conducting independent evaluation of programs such as the League of Schools and Post-Secondary Options as well as research on educational programs such as staff development and its relationship to student achievement in Georgia. The Office of Educational Accountability replaced the Council in July 2000. OPB. ($485,000)

Impact of Welfare Reform on Women Leaving Temporary Assistance. Mike Foster. This project conducts follow-up phone and in-person interviews with women who left Temporary Assistance to Needy Families. The study is collecting detailed information on the women's labor force involvement and economic circumstances more generally as well as on

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6 For a complete listing of AYSPS Active Research Sponsored Grants from CY2000, see the Appendix: Report on External Funding.
key factors affecting the lives of their children (e.g., day care arrangements). The project includes interviews with women and children in homeless and domestic violence shelters. DHR. ($235,935)

**The Impacts of High Stakes Accountability on Teachers’ Professional Development and Student Achievement.** _Gary Henry_. The Spencer Foundation has funded a two-year study of the impacts of high stakes accountability in the South. This study is being conducted in collaboration with researchers at the University of North Carolina. Through case studies and surveys, researchers will attempt to assess how differences in state accountability systems affect teachers’ professional development, attitudes toward student learning, and, if possible, student achievement. $209,777 (2001-2002)

**Probing Motorists’ Perceptions of Highway Quality.** _Theodore Poister_. This research is designed to learn more about Pennsylvania motorists’ satisfaction or dissatisfaction with the highways they drive on and the basis upon which they rate these highways. Using a detailed telephone survey of motorists in eight counties, this research will provide the Department of Transportation with a better understanding of its customers’ concerns regarding highway maintenance issues. Based on this information, the project will also pilot a revised mail-out survey instrument for soliciting customer feedback annually on a statewide basis. Pennsylvania State. ($125,429)

**Evaluation of the National School Health Leadership Institute.** _Judith Ottoson, John Thomas, Greg Streib, and Mark Rivera_. This project evaluates the efforts to coordinate school health through the training of school health coordinators. The three-year national Institute involves a series of training and booster sessions, along with technical assistance to support on-site implementation of Institute learning. The evaluation will inform Society decisions about school health policy. American Cancer Society. ($100,000)

**North Carolina Teacher and Principal Survey.** _Charlotte Steeh_. North Carolina citizens, teachers, and principals were surveyed on a variety of topics including teachers’ professional development, principals’ leadership, interactions with parents, and performance of schools within the state. Results were used in Governor Hunt's report on the progress of North Carolina to become among the top ten states in education performance in the nation. North Carolina's Education Research Center. ($99,090)

**Benefit-Cost Analysis of the Fast Track Intervention.** _Michael Foster_. Funded by the Center for Mental Health Services, SAMSHA, this project provides a benefit-cost analysis of the Fast Track (FT) intervention, an ongoing multi-site randomized clinical trial designed to prevent the onset of serious conduct disorder and chronic violent crime in adolescence. NIH. ($99,090)

**Assessing the Skills of Local Government Managers.** _Mark Rivera and Greg Streib_. The Applied Research Center, in partnership with the Department of Public Administration and Urban Studies, developed a knowledge-based assessment instrument and a “multi-rater” assessment instrument in conjunction with the International City/County Management Association (ICMA). The instruments assist local government managers in their professional development by providing feedback on 17 practices determined by local government managers to be important for effective local government management. Now that the instruments have been developed and validated, the Applied Research Center will oversee instrument scoring, report generation, database maintenance, and analysis of the results for the next five years. ICMA. ($93,881)

**Preparing Tomorrow’s Teachers to Use Technology (PT3).** _Gary Henry and Mark Rivera_. This project addresses the need for preparing new teachers for the best use of technology in the classroom and increasing their use of technology within the existing curriculum. In addition to increasing opportunities for mentorship and collaboration, the program strives to set student standards for technology proficiency and collaboration at all levels of education. As the PT3 Evaluator, ARC will assess implementation and impact on participating pre-service teachers and in-service teachers to determine the extent of preparation provided to PT3 teachers to use technology in the classroom, their use of technology in classroom lesson plans and activities, and their teaching efficacy beliefs regarding the use of technology in the classroom. College of Education/U.S. Department of Education. ($81,646)

**High Museum of Art M.A.P. Evaluation.** _Gary Henry and Mark Rivera_. A central goal of the Metro Atlanta Partnership for Visual Arts and Learning (MAP) is to equip educators in two metro Atlanta school systems to use the High Museum of Art’s innovative reinstallation of its permanent collection as a tool for improving student literacy. Key objectives include a) providing substantive content; b) implementing a field-tested model to develop teacher mastery of new content and approaches; and c) using a classroom-based pedagogical focus to ensure the effective translation of new material. As the external evaluator, ARC conducts surveys, focus groups, interviews, and observations to identify strategies for program improvement, assess the impact of MAP on teacher and student success, and determine if there is a “scale-up” impact on nonparticipating teachers and students at these same schools. This led to a request by the High Museum of Art to develop an evaluation plan for the newly endowed Goizueta Foundation Teacher Institute for Visual Arts and Learning which will draw on MAP evaluation research findings and include an ongoing evaluation research component. Metro Atlanta Partnership for Visual Arts and Learning. MAP. ($68,503)

**Rural Health 2000: RDD Telephone Surveys**

This is an ongoing county-by-county telephone survey of residents in Georgia's rural counties conducted in cooperation...
with the Georgia Health Policy Center for the Networks for Rural Health. The survey assesses respondents’ opinions toward and respondents’ utilization of a wide range of health care services including physician and hospital services, mental health services, nursing homes and substance abuse programs. Additionally some demographic and health status data were collected including the information concerning respondents health insurance. To date surveys have been completed in eleven rural counties. Seven of these were completed in 2000 ($63,635).

Customer Satisfaction Survey 2000-2001: Telephone Surveys
These monthly surveys have been designed to measure the satisfaction of employers and individual clients with Georgia’s workforce development programs as implemented by the Georgia Department of Labor. The federal Workforce Investment Act of 1998 (WIA) requires each state to carry out this evaluation. A total of 2500 telephone interviews will be completed for the 2000-2001 fiscal year with a sample of employers and clients. ($59,953)

Evaluation of Educational Service Delivery. Gary Henry and Margaret Brackett. For the Governor’s Education Reform Study Commission, the Center’s staff conducted an assessment of the services (for example, financial and administrative and instructional improvement) that were received by schools across the state of Georgia. Both high performing and low performing schools were selected to assess differences in how services were procured and the perceived effectiveness of the services. Governor’s Office of Planning and Budget ($59,270)

Charitable Giving 2000: Telephone Survey
The Community Foundation working with Research Atlanta sponsored this study of individual charitable giving in the twenty-two county metropolitan Atlanta area. The findings from 2500 interviews will indicate the health of the nonprofit sector in the metropolitan region and provide insight into policy issues. The results will also serve as a baseline for ongoing trend analysis. ($47,693)

Monitoring and Evaluation of the Leadership in Fighting an Epidemic (LIFE) Initiative. Judith Ottoson. Through an IPA arrangement, the ARC will be involved in developing and implementing an evaluation plan to assess the effectiveness of HIV/AIDS/STD/TB programming in fifteen LIFE countries, 14 in Africa and India. The LIFE initiative is a joint venture between the CDC and USAID, in collaboration with in-country governmental agencies, NGOs, and multi-national organizations, such as UNAIDS. Countries decide which programs are best suited to meet needs. The M&E evaluation plan needs to be flexible, collaborative, and implementable to answer questions of effectiveness about diverse programs in diverse settings. Global AIDS Program, Centers for Disease Control and Prevention ($39,475)

Evaluation of Georgia’s Title II Program. Gary Henry and Margaret Brackett. In the first year of this project, the evaluation team worked with various stakeholders to develop measures for each of the program objectives, then they gathered data on these measures and presented a plan for obtaining data on the measures that were not currently being collected. Georgia Board of Regents ($35,934)

Treatment Needs Assessment 2000-2001: Telephone Survey
This study, conducted for the Georgia Department of Human Resources, will provide an inventory of current substance abuse treatment programs in the state of Georgia. After existing programs have been identified, an administrator in each program is asked to complete a telephone interview regarding the services the program provides. The information will be the basis for identifying gaps between treatment need and service availability in Georgia. ($30,912)

Performance Outcome Measures Project: Georgia Division of Aging 2000-2001
The Georgia Division of Aging Services is participating in a national evaluation coordinated by Westat to learn how in-home services have helped those who receive them and how satisfied clients are with their care. Approximately 500 telephone interviews are being conducted with a sample of clients who have received Personal Support Services during the first six months of 2000 and with an independent sample of 200 caregivers. ($25,711)

State of Georgia Employees 2000: Mail Survey
This survey, sponsored by the Georgia Merit System, consisted of a mail survey administered to 3,000 state employees. The purpose of the study was to measure the impact of civil service reform on hiring and promotion practices, job satisfaction, and job performance among state workers. The study was carried out in cooperation with faculty in the Department of Public Administration and Urban Studies at Georgia State University and in the Carl Vinson Institute of Public Policy at the University of Georgia. ($25,083)

Evaluation Framework for the National Foundation for the Centers of Disease Control. Judith Ottoson. This project involves the development of a framework to guide evaluation policy at the foundation. The framework is used both to guide evaluation efforts of grantees and the decision-making process by foundation management. NFCDC ($24,965)

Labor Force 2000
The Fiscal Research Program at Georgia State University sponsored this study of Georgia’s workforce. The information collected in the survey will provide a better understanding of Georgia residents who work or who want to work, and their migration patterns over the last five years. Interviews were conducted. ($15,088)
Evaluation of the WISE Program. Gary Henry and Margaret Brackett. Interviews and focus groups were conducted on three campuses that receive work-study funds for students from Georgia's WISE Program. Georgia's Student Finance Commission ($14,220)

North Fulton Chamber of Commerce 2000: Mail Survey
A one time mail survey of businesses in the greater North Fulton County area. The intent of the survey was to assess the kinds of businesses that are located in the area, what kinds of new businesses would benefit those already in existence, and what the existing businesses think about North Fulton in a variety of relevant areas, such as traffic flow, utilities, quality of available work force, and satisfaction with the area. All members of the Greater North Fulton Chamber of Commerce (n=928) were included in the sample, plus a randomly selected portion of non-members (n=772), for a total sample size of 1,700. ($9,815)

Tobacco Retailers 2000: Telephone Survey
The survey research lab called 1380 tobacco retailers in Georgia and administered a 3-minute survey to determine whether or not the business still exists at the same location as last year. The information will be used to help the staff in the Georgia Department of Human Resources monitor tobacco prevention steps that retailers are required to implement. ($4,739)

GSU Housing: Web and Telephone Surveys
A web-based survey of 350 GSU students was carried out for the Brookwood Group. The survey was designed to assess the housing needs of Georgia State's graduate, married and international students. Respondents were asked to evaluate various floor plan options and the associated price. A follow-up telephone survey of 100 respondents was also conducted. ($4,564)

Advanced Academy for Future Teachers: Self-administered Survey
Sophomore, junior, and senior high school students in twenty-four metropolitan Atlanta schools representing five districts were asked to complete a self-administered questionnaire during a selected homeroom period. Respondents were asked various questions designed to assess their attitude toward a teaching career. A similar assessment tool will be distributed after the program has been completed. The survey research lab designed the questionnaire and scanned the data. The Metropolitan Atlanta P-16 Community Council is sponsoring the study. ($1,313)

Georgia State Poll 2000: 4 RDD Telephone Surveys
Four times a year the SRL conducts this survey of 800 Georgia residents. Various groups and organizations that purchase question time fund the Poll. Recent participating organizations include the Atlanta Journal-Constitution, Georgia Department of Transportation, BellSouth, Atlanta Regional Consortium for Higher Education, and the Georgia Economic Development Association.

Teachers' Supply and Demand in Georgia. Gary Henry and Dan Bugler. For the first time in Georgia, actual data on teachers from each district were used to estimate the balance between the supply and demand of teachers for each region of the state and each level and subject taught in public schools. Large shortfalls are expected to occur in the next ten years. Although the state trains nearly enough teachers, not enough become teachers in the state and too many leave in their first five years. Georgia's Board of Regents.

Reports
Perceptions of Teacher Quality in Georgia. Margaret H. H. Brackett, Gary T. Henry, and Daniel T. Bugler.
Department of Economics

The Department of Economics faculty is very active in the Centers and Programs of the Andrew Young School of Policy Studies. In addition to work found in those sections, and to publications listed in "Papers, Books and Chapters: Published or Forthcoming," various other projects are listed below. Academic programs are described in the Academic Assistance section.

Programs

Iowa Electronic Market (IEM). In this real time and real money electronic futures market designed specifically as a teaching and research tool, students use real money accounts to trade contracts with payoffs based upon real-world events such as political outcomes, companies' earnings per share and stock price returns, allowing students to participate directly in a market instead of simply reading and talking about them. Now in its third year of use, 100% of professors and GTAs report using the IEM in their principles of microeconomics courses. The AYSPS staffs this 10-computer lab with graduate teaching assistants.

The Department of Economics is host to the following fellows: United States Agency for International Development (USAID) Mandela Scholars Gabriel Disenyana, Lesley Fisher, Veronica Mafoko, Percy Moleke, Vuyelwa Vumendlini, and Malele Mogoane; and Edmund Muskie Fellows Oleksandr Rohozynsky and Ludmila Rovba.

Graduate Teaching Assistant Training Program. This newly created trial program is designed to help GTAs in Economics perform well in the classrooms. During 2000, two sessions were conducted by Dr. Harry Dangel of the center for teaching and learning, focusing on basic issues involving teaching and learning. Future work will include the video-taping of portions of GTA lectures, and analyzing taped lectures to identify areas for improvement. Yongsheng Xu manages the GTA training program.

Faculty Recruitment. The Department of Economics conducted four searches in 2000: urban regional economics, resource and environmental economics, poverty and welfare economics, and nonprofit economics. Over 500 applications were received for these positions, and search committees interviewed approximately 50 candidates for these positions in the ASSA meetings in New Orleans.

Projects

Development of Lecture Material on European Union Enlargement. Neven Valev. European Union Research Center of the University System of Georgia. The material will be advertised by the EU center, one of only 12 research centers established by the EU in the United States, and will be available for use by any interested lecturer in the US. ($600)

Development of WebCT course for ECON3950: Introductory Econometrics and Applications. Shiferaw Gurmu. Andrew Young School of Policy Studies WebCT Incentive Program. ($2,500)

Development of WebCT course for ECON8450: Issues in Public Programs and Tax Policy. Sally Wallace. Andrew Young School of Policy Studies WebCT Incentive Program. ($2,500)

Development of WebCT course for ECON4930/6030: Mathematical Economics/Introduction to Mathematics for Economics, and ECON8030: Mathematics for Economists. Yongsheng Xu. Andrew Young School of Policy Studies WebCT Incentive Program. ($2,500)

Faculty Mentoring Grant. Neven Valev and Jorge Martinez-Vazquez. Study Foreign Direct Investment in transition economies. ($10,000)

Forecasting Aggregate Traffic Volumes in the Metro Atlanta Area. Mary Beth Walker. This grant from the State of Georgia Environmental Protection Division is part of the ongoing effort to evaluate the voluntary smog-reduction program that has been in effect for three years in the Atlanta area. ($47,000)


Mentoring Grant. Julie L. Hotchkiss and M. Melinda Pitts. Georgia State University.

7 For a complete listing of AYSPS Active Research Sponsored Grants from CY2000, see the Appendix: Report on External Funding.
Mentorship for development of WebCT course for ECON4930/6030, ECON8030, and ECON8450. Julie Hotchkiss. Andrew Young School of Policy Studies WebCT Incentive Program. ($2,000)

Perinatal Grant. Melinda Pitts and Mary Beth Walker. Funded by the Georgia Department of Medical Assistance, 2000. ($50,000)

Professional Opportunities for Women in Research and Education - Supplement. Susan Laury. This National Science Foundation grant will be used to fund travel expenses for 10 junior psychology professors from around the country to attend the fall Economic Science Association meetings in Tucson, Ariz. ($10,000).

Research Initiation Grant. Neven Valev. Organize and conduct a survey of expected inflation under a currency board regime. ($5,000)


Technology Fee. Susan Laury. This GSU grant will fund computers and graduate lab assistants for the IEM lab, September 2000.


Under Review

Examination of the State of Colorado Tax Structure. James Alm. Colorado Commission on Taxation. ($1,567,234, under review)

Game Theory and Social Interactions: A Virtual Collaboratory for Teaching and Research. Susan Laury (with Charles Holt, Alvin Roth, Thomas Palfrey, Jacob Goeree, Lisa Anderson, David Lucking-Reiley, Catherine Eckel, Jean Ensminger, and Rick Wilson), National Science Foundation. (under review)

Undergraduate Research Experiences in Economics. James Alm and Paula Stephan. National Science Foundation ($180,600, under review)


Visitors and Presentations

Applied Econometrics Workshop:

Workshop Coordinator: Shif Gurmu

February 25  
Julie Hotchkiss (Georgia State University)  
"The Upside Potential of Hiring Risky Workers: Evidence from the Baseball Industry"

March 17  
Keith Maskus (University of Colorado at Boulder)  
"Vertical Price Control and Parallel Imports"

April 7  
Scott Atkinson (University of Georgia -Athens)  
"Measuring the Impact of Emissions Reduction on Electric Utility Productivity - A Bayesian Approach"

April 18  
Bruce Weinberg (Ohio State University)  
"Do Neighborhoods Affect Work Behavior? Evidence from the NLSY79"

September 22  
Colin A. Cameron (University of California, Davis)  
"Simulation Methods for Nested Logit Models"

October 13  
Joseph Terza (Penn State University)  
"Cost Containment and Favorable Selection by Medicare HMOs: A Two-part Model of Health Services Utilization with Endogenous Enrollment"

October 27  
Nazrul Islam (Emory University)
"Productivity Dynamics in a Large Sample of Countries: A Panel Study"

November 3  Jeffrey Zax (University of Colorado, Boulder)
"Demand, Supply and Race in the Denver Market for Small Business Credit"

December 1  Darren Grant (Georgia Southern University)
"Explaining the Socioeconomic Differential in U.S. Cesarean Rates"

Economics Seminar Series:

March 1  Shannon Mudd (Georgia State University)
"Incentive Targeting, Influence Peddling, and Foreign Direct Investment"

May 1  Walter Bossert (Rice University and Nottingham University)
"Welfarist Population Ethics"

October 31  Nick Baigent (University of Graz, Austria)
"On Merit Wants"

November 17  Herve Moulin (Rice University)
"Emptying or Filling an Urn Fairly and Rationally"

Tools for Teaching Brown Bag Lunch Series:

January 21  Mike Selami (University of North Carolina at Chapel Hill)
"Active Learning in the Economics Classroom with an Emphasis on Discussion"

August 16  Jim Alm, Doug Campbell,* and Darmen K. Zhumadil* (Georgia State University) "Getting Started in Teaching"

September 8  Yongsheng Xu and GTAs (Georgia State University)
"How to Survive in the Classroom"
Fiscal Research Program

The Fiscal Research Program (FRP) provides nonpartisan research, technical assistance and education in the evaluation and design of state and local fiscal and economic policy, including both tax and expenditure issues. The FRP mission is to promote the development of sound public policy and public understanding of issues concerning state and local governments. Established in 1995, the program helps provide information to state and local governments so they can make informed decisions about complex fiscal issues. The program has a full-time staff and affiliated faculty from throughout Georgia State and elsewhere who lead its research projects.

One of the objectives of the FRP is to help inform and stimulate debate on fiscal policy. The program publishes Policy Briefs, which are widely distributed summaries of longer reports, as well as essays on issues confronting the state. The program also organizes periodic Seminars, Workshops, Luncheons and Conferences during which fiscal policy makers, administrators, and faculty discuss fiscal policy issues.

The Fiscal Research Program is one of three units under the domestic policy programs of the AYSPS. The activity reports of the other two, the Office of Community Outreach and Partnerships and Research Atlanta, are described in the following sections. David L. Sjoquist is director of Domestic Programs and director of the Fiscal Research Program.

Research Agenda

The research agenda of the Fiscal Research Program is composed of three broad categories: Intergovernmental Issues, Tax Policy, and the Georgia Economy. Each category is comprised of a set of projects that are FRP focus areas for state policy. Lead researchers for each project are identified below.

Intergovernmental Issues:


Intergovernmental Fiscal Relations Project. Sally Wallace. Explores issues inherent in relationships between state and local governments.

Urban Policy Agenda Project. David Sjoquist. Involves the study of urban policy in Georgia.

Tax Policy:

Business Taxation Project. Martin Grace. Addresses the taxation of banking, insurance, and corporations in general.

Income Taxation Project. Sally Wallace. Studies effects and reform of state and local income taxation.


Sales and Excise Taxation Project. Roy Bahl. Studies the structure, administration, and effects of sales and excise taxation.


Telecommunication/Public Utilities Project. Bruce Seaman. Focuses on alternatives in the taxation of public utilities.

The Georgia Economy:

Economic Development Project. Jeanie Thomas. Addresses the many issues relevant to the State's economic development efforts.

Georgia Data Project. Julie Hotchkiss. Involves development of a database built on the Unemployment Insurance records from the Department of Labor, welfare records for the Department of Human Resources, and other agency databases.

8 For a complete listing of AYSPS Active Research Sponsored Grants from CY2000, see the Appendix: Report on External Funding.
Georgia Economy Project. David Sjoquist. Studies various sectors and aspects of the Georgia economy such as banking, changes in the distribution of income, and changes in the location of retail sales.

Workforce Development Project. Francis Rushing. Involves a review of workforce development programming in the nation and Georgia.

Reports

Recent Reports


State and Local Government Choices in Fiscal Redistribution. Roy Bahl, Jorge Martinez-Vazquez, and Sally Wallace. This report explores the factors that are associated with the level and nature of states' income redistribution programs.

A Decade of Budget Growth: Where Has the Money Gone? Alan Essig. This report presents an analysis of state budget growth between fiscal years 1991 and 2000. Specifically, policy decisions that drive the budget increases are highlighted.

An Analysis of Georgia's Economic Development Tax Credit Incentives. Dagney Faulk,** Keith R. Ihlanfeldt, David L. Sjoquist, William J. Smith,* Jeanie Thomas, and Kathleen Thomas.* This report presents an analysis of Georgia's economic development tax credit incentives, i.e., Georgia's BEST program.


International Business and Foreign Investment in Georgia: The Impact of State Programs and Policies. Robert E. Moore. This report provides a review of the recent trends on international trade in Georgia and reviews Georgia's policy and programs related to international trade.


Provision of An Equitable Public School Finance Structure in Georgia. Ross H. Rubenstein. This report presents options for reducing inequities in the funding of Georgia's public school districts.

School Flexibility and Accountability. Ben Scafidi, Catherine Freman, and Stanley DeJamett. This report presents a discussion and a menu of alternatives for school flexibility and accountability.

A Profile of Georgia's Economic Performance and Competitiveness. David L. Sjoquist, William J. Smith,* and Kathleen Thomas.* This report compares Georgia's recent economic performance and it's economic competitiveness relative to the U.S. and surrounding states.

State Tax Incentives in the Southeast. Jeanie Thomas. This report identifies basic features of state tax incentive programs in the southeastern states. Each state synopsis is followed by a brief summary of the 1999 statutory changes.


Defining and Measuring High Technology in Georgia. Susan Walcott. This report defines and measures the high technology sector in Georgia.

Trends in Corporate Income Tax Receipts. Sally Wallace. This report analyzes trends in state corporate tax receipts and explanations for the decline in corporate tax revenue growth.

The Effect of the Growth in Elderly Population on State Tax Revenues. Laura Wheeler. This report explores the implications of an aging state population on income tax and sales tax revenues.

Forthcoming and In-Process Reports


The Georgia Sales Tax Revenue Impact from Electronic Commerce. Richard R. Hawkins.**


Migration and Georgia's Labor Force. Amy Helling.

The Net Economic Impact of Large Firm Openings and Closures in the State of Georgia. Kelly Edmiston.


Visitors and Other Activities

The Fiscal Research Program was pleased to host visiting scholars during 2000. Visitors from Brigham Young University, University of West Florida and University of Prague traveled to Georgia State University to conduct research.

Gary Cornia (Professor, Romney Institute, Marriott School of Management, Brigham Young University) visited the Fiscal Research Program to participate in projects related to the taxation of electronic-commerce. Dr. Cornia provided valuable assistance in selected speakers related to the October panel discussion of Sales Taxation and E-Commerce.

Richard Hawkins** (Assistant Professor, Department of Marketing and Economics at the University of West Florida) visited during the year. He worked with the Fiscal Research Program on projects of fiscal importance and the Sixth Edition of "Georgia Taxes, A Handbook on Taxation."

Saloua Seheli** (Former Assistant Professor of Economics at the Center for Economic Research and Graduate Education and the Economics Institute of Charles University and the Czech Academy of Sciences, Prague, Czech Republic, currently working with The Centers for Disease Control, Atlanta) continued her work in residence with the Fiscal Research Program. During this time, she completed research on growth patterns in Georgia relative to patterns in neighboring states. She is also applying computable general equilibrium analysis to determine the incidence of tax exporting and importing in Georgia and its effects on public good demand, to study tax evasion in Georgia, and the equilibrium effects at the state level of instituting a flat tax at the federal level.

The FRP participated in several presentations made to international visitors to the Andrew Young School of Policy Studies. In April, the FRP participated in presentations sponsored by Research Atlanta and provided presentations to visitors from 18 countries about Privatization in the U.S. Economy. During the year additional international visitors learned about various economic development research conducted in the Andrew Young School of Policy Studies.

The FRP hosted seminars and visiting lecturers on the following subjects:

Sally Wallace (Georgia State University) spoke on What the Andrew Young School of Policy Studies did in Russia, February 2000.

Howard Chernick (CUNY) spoke on the Determinants of Sub-National Tax Progressivity in the U.S., March 2000.

Tim Bartik (Upjohn Institute) spoke on the Aggregate Effects in Local Labor Markets of Supply and Demand Shocks, April 2000.

Ben Scafidi (Georgia State University) spoke on Choice and Outcomes in Pre-K: The Case of Georgia, September 2000.

Jeff Grogger (University of California, Los Angeles) spoke on Time Limits and Welfare Use, November 2000.

In May, the Fiscal Research Program, the Applied Research Program, and the GSU College of Education sponsored a presentation by Dr. Henry Levin, the William Heard Kilpatrick Professor of Economics and Education and Director of the National Center for the Study of Privatization in Education at Teacher's College, Columbia University. Dr. Levin spoke on the "New Wave in Education Policy."

In October, the Fiscal Research Program presented a day-long program on the taxation of e-commerce. Academic visitors included: Gary Cornia (Brigham Young University), Bill Fox (University of Tennessee), Richard Hawkins (University of West Florida), and John Mikesell (University of Indiana). Participants in the program included appointed and elected state government officials, business leaders, lawyers, and faculty from the Andrew Young School of Policy Studies. Sally Wallace served as moderator.

Projects

Affordable Housing Needs Assessment and Strategies. David Sjoquist. This project, funded by the Georgia Institute of Technology, derived and analyzed empirical data on program performance, assessed organizational models, and presented findings to the Affordable Housing Advisory Committee. ($7,500)

Analysis of Effect of Training on Earnings. William Smith* and Lakshmi Pandey. This project, funded by the State of Georgia Office of Planning and Budget, provided analysis and developed estimates of the effects of different types of training on wages. ($5,700)

Analysis of Textile Workers. Julia Melkers, Lakshmi Pandey, Francis Rushing, David Sjoquist, and Jeanie Thomas. This project, funded by the State of Georgia Office of Planning and Budget, studied the cut and sew industry, focusing on policies to assist workers impacted by plant closings. ($26,202)

Economic Development Incentives for High Wage Jobs. David Sjoquist. This project, funded by the State of Georgia Office of Planning and Budget, evolved into an analysis for Georgia State Governor Roy Barnes of Georgia's economic development tax credit program. ($20,463)

Economic Development Issues. Kelly Edmiston, Amy Helling, Julia Melkers, Ben Scafidi, and Mary Beth Walker. This project, funded by the State of Georgia Office of Planning and Budget, will look at: Local Economic Development Incentives; Indigenous and In-Migrate Labor Force; Do Smaller Urban Centers Impact Their Regional Economies?; and Net Effect of New Jobs. ($131,802)

Georgia Administrative Data Project. Julie Hotchkiss. This grant, from the Atlanta Private Industry Council, supports research on the evaluation of the role of geography (space) in successful transition from welfare to work. ($54,006)

Georgia Administrative Data Project. Julie Hotchkiss. This grant, from the U.S. Department of Labor through the University of Baltimore, provides research on the evaluation of trends in transitions from welfare to work as part of a multi-state research project. ($46,035)

Georgia Administrative Data Project. Julie Hotchkiss and Lakshmi Pandey. This grant, also from the U.S. Department of Labor through the University of Baltimore, matches adult AFDC/TANF recipients with quarterly wage earning for 95.1 through 96.4. ($2,500)

Labor Market and the Supply of Teachers. Catherine Freeman, Ben Scafidi, and David Sjoquist. This project, funded by the Georgia Teaching Force Center, focuses on the relationship between broader labor market trends and the supply of teachers ($22,000).

Land Value Taxation Seminar. David Sjoquist. With funding from the Lincoln Institute on Land Policy, the Fiscal Research Program will present a conference on land value taxation. ($25,000)

Measuring the Size and Dimensions of the "High-Tech" Industry in Georgia. Jeanie Thomas and Susan Walcott. This project, funded by the State of Georgia Office of Planning and Budget, develops an appropriate definition of "high-tech," measures the size of the high-tech industry in Georgia and the different components of that industry, and creates a website which will communicate the information generated in the project. ($13,090)

Neighborhood Collaborative. David Sjoquist. This project provided a grant that will allow GSU to continue the community building efforts of The Atlanta Project. ($850,000)
Regional Development Plan Update. Thomas Weyandt. This project provided technical assistance to the Atlanta Regional Commission in the update of regional development policies and the integration of those policies into the Regional Transportation Plan (RTP). Principal outcomes included the land use elements of a proposed RTP in conformity with air quality requirements, the establishment of a new regional Land Use Coordinating Committee to advocate land use development alternatives and a major commitment of funds to a new Activity Center/Town Center Investment Policy Studies planning and implementation process. ($116,642)

Regional Leadership Foundation. Thomas Weyandt. This project continues to provide an update and documentation of regional benchmarks for per capita income, birth to teenaged mothers, child care, children in poverty, juvenile crime, school drop outs and commuting time. ($6,774)

Research and Analysis Assistance to the Georgia Department of Industry, Trade, and Tourism. David Sjoquist. This project provides ongoing research for the Department of Industry, Trade, and Tourism. ($35,000)

Roles and Authority of School Boards. Catherine Freeman. This project, funded by Georgia Power, investigated the roles and authority of local school boards across the country. ($5,000)

Welfare and Employment. Lakshmi Pandey. This project provided data on welfare and employment for Portland State University. ($1,645)

Workforce Development Strategy. Jeanie Thomas. This UGA/DOL Cooperative Services project is funded by the Georgia Department of Labor and the University of Georgia to provide research and consultation services to prepare for the design and implementation of a comprehensive and integrated workforce development strategy. ($25,300)

Workforce Development Strategy. David Sjoquist and Jeanie Thomas. This project, funded by the State of Georgia Office of Planning and Budget, provided a regional action plan for the 10 County (Region 3) area as defined by House Bill 1650. ($55,348)

Technical Assistance

Alan Essig provided research assistance to the Rural Research Consortium, an inter-university research group which includes Georgia State University, Georgia Institute of Technology, and the University of Georgia. He also participated in the work of the Technical Advisory Council (TAC) to the Georgia Rural Development Council. Alan continues to provide assistance to the State of Georgia Senate Research Office and Office of Planning and Budget which includes his membership and work with the Georgia Occupational Review Council.

Catherine Freeman and Ben Scafidi provided ongoing assistance to the Georgia Governor's Education Review Commission.

Martin Grace provided ongoing research assistance to the State of Georgia Senate and House Insurance Legislative Committees and to the House Insurance Premium Study Committee.

Julie Hotchkiss provided ongoing technical assistance to the Georgia Department of Human Resources.

Julie Hotchkiss and Lakshmi Pandey provided ongoing assistance to the Armstrong State University working with ES202 data from 1979 to 1997. They also work with the State of Georgia Budgetary Responsibility Oversight Committee on the TANF recipients project.

Bruce Seaman continued research support for the Joint Study Committee on Franchise Fees and Conditions, Rights of Way, and Tax Implications of Competitive Markets, and published the report, "An Analysis of Franchise Fees in Georgia" for the committee.


Jeanie Thomas provided ongoing assistance to the State of Georgia Budgetary Responsibility Oversight Committee, Department of Community Affairs, Department of Industry, Trade and Tourism, the Office of Planning and Budget, and the Georgia Economic Developers Association. She also provided research assistance to the Rural Research Consortium, an inter-university research group which includes Georgia State University, Georgia Institute of Technology, and the University of Georgia, and participated in the work of the Technical Advisory Council (TAC) to the Georgia Rural Development Council. Jeanie was invited to serve a second term as chairperson of the Public Policy Research Committee of the Georgia Association of Economic Developers.
Sally Wallace and David Sjoquist provided ongoing assistance to the State of Georgia Department of Revenue and the Governor's Office and the State Legislature on Tax Proposals.
Office of Community Outreach and Partnerships

The Office of Community Outreach and Partnerships (OCOP) of Georgia State University serves as a vehicle for linking the University's resources, students and faculty to the community through coordinated outreach activities. OCOP works to establish and strengthen community-based relationships, develop a structured university-wide service learning program, promote community outreach within the University, and organize a foundation for a University-wide, community outreach initiative. Linda Calloway is director of the Office of Community Outreach and Partnerships.

Promoting effective outreach to form supportive, collaborative links between the university and community is crucial in supporting Georgia State University's commitment to public service. OCOP's activities include: partnerships and collaborations with local non-profit organizations, public schools, colleges and universities and for-profit entities invested in community building; short and long-term projects with community-based partners; outreach opportunities for students, including service learning, paid internships, training and volunteer activities through sponsored programs; service learning reflection sessions; collaboration within the University; and opportunities for faculty to connect with the community for outreach research and technical assistance. Programs are not exclusive to the Andrew Young School of Policy Studies. OCOP collaborates with a broad range of university units to implement activities, and encourages university-wide participation. Developing alliances with offices and departments that have similar activities stimulates dialogue and promotes community outreach within the University.

An effective university-based approach to community outreach is service learning. OCOP was able to continue its Service Learning Program for 2000 with the support of the Andrew Young School of Policy Studies and external funding support for programming by the Corporation of National Service: AmeriCorps. Students were able to take advantage of the learn and serve opportunities through the provision of educational awards (vouchers). AmeriCorps members committed to 300, 450 or 900 hours of service to be completed within a year. Requests for extensions were common and encouraged for long-term term projects.

Beginning November, 1999 through November, 2000, 125 graduate and undergraduate students from a broad range of academic programs participated in service learning activities. 94 students enrolled as AmeriCorps participants and were placed with community organizations within the Metropolitan Atlanta community. More than 300 Georgia State University students have participated in community outreach activities, with 235 serving as AmeriCorps members and student volunteers. This represents a structured on-going volunteer effort of more than 100,000 service hours in local communities.

OCOP developed twelve new partnerships as placement sites for student service participation. The new partners include: Communities In Schools, Boys-N-Girls Club, The Sullivan Center, The Resource Center (ROC), Georgia Mutual Assistance Association, Senior Citizen Services, Teens @ Work, MEGA, GLSEN, Georgia Equality Project, Buckhead Christian Ministry and ARCH Productions. Internal collaborative projects with the School of Social Work, College of Health and Human Sciences, The Consortium on Negotiation and Conflict Resolution, College of Law and the Office of Community Service continued for a third productive year. Project Healthy Grandparents, College of Health and Human Sciences and the Neighborhood Collaboration have become placement sites for AmeriCorps participants.

OCOP continued its support project for the University's Urban Universities Portfolio Project. This is a national initiative designed to create the institutional portfolio for communicating the work and effectiveness of urban public higher education. Each university's portfolio is on the Internet. Georgia State community-linked project information was collected and featured in the Engagement: Urban Services section of the Portfolio: http://www.gsu.edu/~wwwupp/.

OCOP continued its role as liaison to the Atlanta Outreach Consortium (AOC) for Georgia State University. The AOC was established to coordinate and re-enforce each institution's (Clark Atlanta University, Emory, Georgia Tech., Georgia State University) community outreach activities, share information, find ways of taking advantage of each other's strengths, and lend leadership and prestige to community outreach activities.

The OCOP Facilitator Program, in collaboration with Georgia Dollars for Scholars Promise Shop Program was developed to mobilize Georgia State University volunteers to encourage high school students for the preparation of further education, and to provide students practical assistance with post-secondary admissions tasks. The "A Day in the Life" program was developed to support this effort.

Projects

The AmeriCorps: Educational Awards Grant. The Corporation for National Service, 2000 grant awarded for GSU students. ($70,062)
OCOP Facilitator Program. This program, in collaboration with Georgia Dollars for Scholars, Promise Shop Program, is an academic support program that mobilizes volunteers from Georgia State University to encourage high school students to plan for further education, and to provide students practical assistance with post-secondary admissions tasks. A Day in the Life Program, which serves as an addendum to the Facilitator Program, coordinates activities to encourage high school students to shadow GSU student facilitators for a day on campus.

Events

Community Outreach and Partnerships Monthly Reflection Workshop. Students working with the Service Learning Initiative met monthly to share and process their experiences from their community service placements.

Approaches To Community Problem Solving - Addressing Issues With Youth and Adults. This workshop included guests Katie Russell of the Consensus Organizing Institute, Chris Carlsten of Conflict Resolution in Schools, The Consortium on Negotiation and Conflict Resolution, and the GSU College of Law, February 16, 2000

Martin Luther King Jr. Day - “A Day On, Not a Day Off” - Activities. As a Summit Partner for Atlanta’s 2000 King Day events, OCOP presented a workshop on children’s health care to inform participants about the benefits of Georgia’s PeachCare insurance program for kids. More than two dozen participants discussed sources of support and learned what social service agencies are doing to ensure quality health care for children and infants. The Atlanta Project (a program of the GSU Neighborhood Collaborative) and Bright From the Start provided expert assistance and follow-up. Thirty volunteers from OCOP and the Neighborhood Collaborative also brought information about health care benefits to the Edgewood Court Apartments community, January 15, 2000.
Research Atlanta is a private not-for-profit public policy research organization that studies public policy issues affecting the metropolitan Atlanta region. It represents a unique collaboration between the private sector, which supports the research and sets the research agenda, and the Andrew Young School, which administers the organization and oversees the research process. For twenty-nine years, Research Atlanta, Inc. has investigated the causes of, and analyzed the alternative solutions to, problems that affect the quality of life in metro Atlanta. Its aim is to advance sound public policy, not political agenda. Deborah McCarty is the director of Research Atlanta.

Research Atlanta enjoyed another successful year in 2000. The four major studies released during the year generated significant discussion among citizens and key leaders about issues as diverse as arts, water, etc. The reports not only presented data to describe situations, but explored the factors responsible for the problems, and then detailed ranges of solutions and issues to consider when crafting policy responses. The 2000 distribution for each new release went to 91 government agencies and elected officials, 47 academic and community libraries nationwide, and 102 media contacts. In total, Research Atlanta distributed 1,100 full reports and 1,740 executive summaries to business and civic leaders during 2000.

Sound public policy requires more than simply informed policy makers. It also demands an informed citizenry engaged in the debate about the issues. To engage citizens in such debate, Research Atlanta maintained an extensive website, provided technical assistance and education to community groups and collaborated with other organizations to present special programs. During 2000, Research Atlanta made 2,060 notices of availability to citizens, community groups, researchers, and others.

Research Atlanta maintained a wealth of information available to the public on its website at www.researchatlanta.org. Reports covered metro Atlanta issues as diverse as air quality, public service delivery, governance, public finance, education, housing, and poverty. Research Atlanta continued to partner with Access Atlanta to enhance its Internet presence by offering online bulletin board chats and polls on policy issues. Research Atlanta also posted more information from its reports and added a search engine to its website to make it easier for individuals to educate themselves about community problems. 58 reports were sold through the Research Atlanta website during 2000.

Research Atlanta engaged the public in the kind of discussions needed to resolve issues. In partnership with Georgia Public Television, Leadership Atlanta, the League of Women Voters of Atlanta-Fulton County, Regional Leadership Foundation, and the Atlanta History Center, Research Atlanta presented "Take Issue Atlanta," a series of town hall style programs on metro Atlanta issues. Past forums have addressed regional decision-making, private management of public schools, the impending water crisis; air quality and attracting the middle class back to the central city. "Take Issue Atlanta" aired on Georgia Public Television, which ensured nationwide community involvement. (Videotapes of several programs are available by phone at 404-651-1815 or via email at prcmjr@langate.gsu.edu.)

Research Atlanta’s work consistently garners media attention. Research Atlanta received significant press coverage resulting from both the arts and water studies. The Research Atlanta publication, The Arts Economy in 20 Cities: Where Does Atlanta Stand? made headlines on the Sunday front page of the Atlanta Journal/Constitution on November 12, 2000. On April 6, 2000 it was featured on the CBS Evening News with Robolo and Hughes on Channel 46. Correspondent Kathy Murphy reported a story live from Fairlie Poplar on Research Atlanta’s report, A Cultural District for Downtown Atlanta. Both Arthur Brooks and former Associate Director of Research Atlanta, Inc., Sam Marie Engle, were interviewed.

Projects

Individual Philanthropic Patterns and Charitable Giving in Metropolitan Atlanta. David Van Slyke, Arthur Brooks, and Charlotte Steeh. This project, funded by the Community Foundation for Greater Atlanta, is currently under review, and is scheduled to be released in February 2001. Current work includes building alliances with other organizations to disseminate results, including several meetings held with the Community Foundation and community representatives in November and December. ($80,431)

Social Capital. John Thomas. This report, funded by the Community Foundation, analyzes and interprets data collected by a national firm as part of a Harvard national project. It examines the level of citizen involvement in community issues and the capacity to act for the community good, and allows local analysis and comparison with national average and other cities and rural areas. Surveying is underway, with plans to receive data in January for a spring 2001 release date.

Publications

The Northern Arc: The Outer Perimeter Reincarnated? Truman Hartshorn. This report revisits the issues raised by Research Atlanta in its 1997 report on the outer perimeter and poses new questions concerning the Northern Arc. Of

10 For a complete listing of AYSPS Active Research Sponsored Grants from CY2000, see the Appendix: Report on External Funding.
particular concern are the roles of political players, including GRTA, and the long-term effects of the project on metro Atlanta's growth problems. January 25, 2000.

*A Cultural District for Downtown Atlanta*. Arthur Brooks and Roland Kushner. A special project with external funding by the Fulton County Arts Council. The report examines the experiences of comparable U.S. cities with cultural districts to consider the feasibility of developing a cultural arts district in downtown Atlanta. The publication explores issues of leadership, management, funding, and programming; defines the optimal location for a cultural district in downtown; and presents a five-year timeline for developing a district. It analyzes policy-making strategies, including those related to zoning, financial incentives, and promotion. April 5, 2000.

*Regional Water/Wastewater*. James E. Kundell, Terry A. DeMeo and Margaret Myszewski. This report identifies options for Georgia to use in comprehensively planning for the management of Georgia's water resources. This is the first review of the water management planning activities of all 50 states and will provide an excellent resource for future efforts in Georgia. November 2000.

*The Arts in Atlanta*. Roland Kushner and Arthur Brooks. Funded by the Fulton County Arts Council - Arts Think Tank and Actors Express. This report provides a better understanding of the factors impacting arts organizations in the region. The study compares Atlanta to nineteen of its peer cities and examines what can be learned from other communities. The following characteristics were evaluated: Economic and demographic characteristics, Number and financial status of nonprofit arts organizations, Level of federal support and overall private support, The affiliation of the arts with national trends and higher education, and Physical arts infrastructure. This project has inspired intense interest from the media, both local and national. The Arts Think Tank sponsored a community forum in December 2000, with Arthur Brooks presenting the study. November 2000.

**In Process**

*Atlanta Report Card*. David Sjoquist, Carmen Chelariu,* Michele McIntosh* and Vivek Rawat.* This report provides a one volume statistical profile of metro Atlanta by updating and extending a series from the late 1980s, forthcoming.

*Assessing the Role of Hartsfield Atlanta International Airport in Meeting Aviation Needs of Metro Atlanta*. Atef Ghobrial. Maps the region’s demand for business, leisure, and cargo air service, i.e., origin and destination within metro area to determine different levels of demand (and economic impact) by geographic areas, over time. Under review. ($12,500)

*School Governance*. Sam Engle and Kathleen O'Neill. Examines the expected and actual roles of boards of education in governing public school systems in urban communities, in progress.

*Public Housing Conversions*. Harvey Newman. Evaluates the effect on residents and communities of converting traditional public housing projects to mixed income developments by analyzing four cases in Atlanta, in progress.
Neighborhood Collaborative - The Atlanta Project

Georgia State University transferred The Atlanta Project [TAP] into the university family as a means of enhancing research, teaching and service through more effective partnerships with its urban environment and neighborhoods. TAP is part of the activities of Domestic Programs in the Andrew Young School of Policy Studies. Former President Jimmy Carter established TAP in 1992 as part of The Carter Center where it operated until August 1, 1999, at which time it was transferred to GSU. TAP becomes the first step in developing a university wide unit called The Neighborhood Collaborative that will assist in implementing the GSU commitment to working in partnership with the community to improve the downtown Atlanta.

TAP is a model of inclusivity, collaboration, integration, and cooperation designed to bring about sustainable change in urban Atlanta’s most economically disadvantaged neighborhoods. Community capacity building, volunteerism and creating unique partnerships among citizens, businesses, universities, service providers, faith organizations, government agencies and elected officials are TAP cornerstones. The TAP mission is to increase the capacity of communities and neighborhoods to improve the quality of life through collaboration, partnerships, volunteerism and cooperation. Douglas Greenwell is director of the Neighborhood Collaborative/The Atlanta Project.

During the 2000 year TAP has been successful in the development of more effective partnerships between the university and the community. Collaboration with Dr. Jeff Grabill in the English Department has resulted in students in his class learning about various community groups and participating with the different neighborhood organizations by developing brochures, pamphlets, and web pages/sites. The Mechanicsville Neighborhood Association worked closely with students of Dr. Grabill’s class to develop a neighborhood plan, and students developed a brochure for The Southwest Economic Development Corporation (SWEDCO).

Service Projects

Family Friends Program: TAP has been awarded a grant in the amount of $74,200 from the Department of Health and Human Services Administration on Aging. The grant program, entitled Family Friends, is funded for one year and has the potential of renewal for two more years. The goal of the program is to match senior volunteers with families that have children with disabilities or chronic illnesses. Volunteers help the children as well as the entire family find solutions to the many problems they face.

PeachCare for Kids Coalition: With the objective of increasing access to healthcare for the residents of Metro-Atlanta, the coalition was made up of community residents, non-profits, government officials and TAP. Four community residents (Health Insurance Advisors) were hired and trained to provide education and assistance in applying for public health insurance. They conducted outreach to the various communities in Clayton, DeKalb and Fulton. The Health Insurance Advisors completed a total of over 75 presentations to neighborhood groups, PTAs, small businesses, Health Fairs, etc.

Martin Luther King Jr. Commemoration 2000: In collaboration with the Office of Community Outreach and Partnership, TAP facilitated a session on PeachCare on MLK Day at GSU. The following day, the School of Social Work students, TAP and OCOP went to one of the intown neighborhoods, Edgewood Court Apartments (275 units) and distributed health education materials and talked with residents about PeachCare For Kids.

Stand For Children Day: TAP received a grant from the Department of Medical Assistance that is administered through Health Policy Research at GSU to conduct events to increase awareness of children’s health issues. TAP established three events in collaboration with two public schools and one community organization.

Community Empowerment Advisory Board (CEAB). TAP has an agreement to provide staff support services for the CEAB, the board of community elected representatives of the Empowerment Zone Neighborhood who provide advice and direction for the Atlanta Empowerment Zone.

TAP has developed several proposals for community projects:

Job Training and Small Business Creation: The Atlanta Project of the Georgia State University Neighborhood Collaborative (GSUNC/TAP) proposes training in Medical Billing Micro-Enterprise Program (MBMEP) for low-income individuals. This market opportunity is demonstrated by the high rate of placement and above average starting salaries in this field. Medical Billing as a business trend will continue to increase given the anticipated legislative requirement for Medicaid and Medicare healthcare providers to bill electronically.

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11 For a complete listing of AYSPS Active Research Sponsored Grants from CY2000, see the Appendix: Report on External Funding.
Youth Tobacco Use Prevention. A community and school based intervention to promote tobacco free norms. TAP is proposing to deliver a community based intervention that will promote education, and environments that support behavior changes consistent with tobacco free norms among youth and adults.

Girls Study Group. In collaboration with the School of Nursing, TAP has submitted a proposal to the Office of Juvenile Justice and Delinquency Prevention to establish a Girls Study Group composed of multi-disciplinary academicians and practitioners to develop a sound theoretical and empirical foundation to guide future development, testing and dissemination of strategies, to effectively prevent and reduce delinquency and violence among girls. Faculty from the schools of Law, Education, Policy Studies, Health and Human Science, and Arts and Sciences will be joined by colleagues from Emory University and Morehouse School of Medicine as well as the Fulton Juvenile Court, Georgia Department of Juvenile Justice, Atlanta Public Schools and Families First.

Digital Village Development in partnership with Hewlett Packard. TAP facilitated a collaboration that included the Atlanta Public Schools, the Atlanta Empowerment Zone, The ACE Corporation (nonprofit), The Community Empowerment Advisory Board, the Mayor's Office of Community Technology and other units of GSU to request a partnership with Hewlett Packard to develop a Digital Village in support of the vision for improving the quality of life in the 50,000 population urban neighborhoods.

Community Health Education. TAP has developed a model to use peer educators to provide educational outreach to schools, communities and neighborhoods to increase access to quality healthcare for women and infants, while training residents to be a resource to each other through our community health advisor model. The program will also address priority health needs of adults in the areas of diabetes, hypertension and heart disease.

The three Neighborhood Offices continue to enhance Community Capacity Building:

- Collaborated with Junior Achievement and facilitated two Super Saturday Events at GSU. Super Saturday is a fun filled day for middle school students to learn why it is important to plan for their future and to find out what is needed to be successful. The curriculum includes financial planning. Over 120 middle school students from the metro area attended.
- Facilitated the development of a partnership between the Atlanta Urban League and St. Paul A. M. E. Church to apply for the Corporation for National Service (CNS) Digital Divide Grant.
- Developed a community improvement plan in collaboration with Georgia Tech and The Community Design Center for Mechanicsville and requested funding from HUD for implementation.
- Facilitated 2nd Annual Health Fair at Hutchinson Elementary School (one of our school based health clinics). Over 250 people attended the fair. Fifty-Five (55) children received immunizations, 77 children received hearing, dental and vision screenings. Burger King, Chick-Fil-A and Kroger donated food. Coca-Cola Bottling Company provided all of the drinks and Wachovia Bank and Nalley Chevrolet gave financial contributions. The majority of the residents in this community have migrated to Atlanta from other countries within the past two years.
- Supervised a joint collaboration between Emma Hutchinson Elementary School and The Community Foundation for a grant in the amount of $15,000. Technical assistance was also provided by our AmeriCorp VISTA (Volunteers In Service To America) staff member. The grant was awarded to the PTA.
- Supervised a joint collaboration between DeKalb Prevention Alliance and GSU called "To Catch A Falling Star". This program was designed to help boys develop life skills that make them better citizens. The program is part of an interfaith effort that the Alliance has developed.
Environmental Policy Program

The Environmental Policy Program is a major research and training program that has the objective of enhancing the quality of environmental policy in the state, the nation and throughout the world. The program carries out scholarly research projects and provides policy advice to the government and private sectors. A joint program with the Oak Ridge National Laboratory is operative, and faculty are exchanged on a regular basis.

A new collaboration was established in the early summer of this year between Albany State University and GSU with the inauguration of the Flint River Regional Water Planning and Policy Center. The venture included the creation of a new Graduate program in Water Resources Management and Policy at ASU.

Other activities of the environmental policy program include the experimental economics laboratory, a water resources policy center, an air quality program and a pollution prevention program. It maintains a field of experimental economics for graduate students in the program. The Environmental Policy Center is directed by Ronald Cummings.

Programs

Water Resources Policy Program. Ronald Cummings and Peter Terrebonne. The Water Resources Policy Program provides research and policy analysis on water resource management issues for the Georgia Department of Natural Resources Environmental Protection Division.

Air Quality Program. Ronald Cummings, Laura Taylor and Mary Beth Walker. The Air Quality Program provides research and policy analysis for the Georgia Department of Natural Resources Environmental Protection Division. In order to comply with federal regulations, the Partnership for a Smog-Free Georgia (formerly the Voluntary Ozone Action Program at GSU) was designed to implement a reduction in ground level ozone accumulations caused by the steady increase in commuter traffic.

Pollution Prevention Program. Ronald Cummings, Laura Taylor, and T. Lynn Smith

The Scrap Tire Management Program for Georgia continues to examine and implement policies for long term prospects for an economically and environmentally viable scrap tire recycling industry. Products from scrap tires are used for road building, septic drainage fields, playgrounds, and landscaping, with room for growth in civil engineering uses of tire products. A relatively young industry, the demand for recycled tire products will continue to grow in the future, benefiting processors, producers, and the State of Georgia.

The Brownfields Project assists policymakers with new ideas in the economic management of revitalizing toxic industrial sites. The project uses a unique database of commercial and industrial properties in Atlanta to quantify the reduced economic potential of brownfields and their possible spillover effects onto surrounding properties in the most comprehensive manner possible, and to disseminate this information in a manner that is accessible to policy makers, community leaders, and all stakeholders.

Joint Research with the Army Environmental Policy Institute. Continuation of analysis of legislative issues, environmental issues, and legal issues centering around chemical demilitarization.

Joint Research with the Centers For Disease Control, Atlanta. Support for information exchange and partnering initiatives with the Chemical Demilitarization Branch of the National Center for Environmental Health.

Joint Research with Oak Ridge National Laboratory. Continuing experimental economics research in investment strategies and compliance behaviors with Adjunct Professor David J. Bjornstad.

Joint Research with Albany State University. Development of training programs in Experimental Economics and Natural Resource Management.


12 For a complete listing of AYSPS Active Research Sponsored Grants from CY2001, see the Appendix: Report on External Funding.
Projects

Research Support for the Flint River Policy Center. Georgia Research Alliance. Ronald G. Cummings. Conduct the research necessary to develop expertise in the design and administration of water policies relevant for the conditions of water scarcity that exist in Georgia. ($275,000).

Meeting Georgia’s Needs for Expertise in Water Policy. Georgia Department of Community Affairs. Ronald G. Cummings. Support for the development of a center of excellence with relevant expertise that can serve as the nucleus for expanding programs of teaching and research in water policy for Georgia. A collaborative program with the agricultural community in the Flint River Basin, Albany State University Graduate School and Georgia State University. ($750,000).


Intergovernmental Personnel Agreement with Centers for Disease Control and Prevention. Ronald G. Cummings. Fosters cooperation and the free exchange of ideas between the Chemical Demilitarization Branch of the National Center for Environmental Health and Georgia State University on issues relating to federal and state environmental programs, partnering initiatives, and public outreach issues. ($72,108).

Continuing Policy Analysis: Georgia Department of Natural Resources Environmental Protection Division. Ronald G. Cummings. Upward trends in population growth in Georgia and the Southeast are expected to continue. The economic opportunities are a boon to the State of Georgia; however, expansions in population place increasing strains on the State’s natural resources. Environmental issues related to water become increasingly complex with increased recreation, agriculture and urbanization. Economic analysis related to air quality and emissions control help the State develop cost effective controls for State Implementation Plans. ($252,000)

Partnership for a Smog-Free Georgia: GA Dept. of Natural Resources. Ronald G. Cummings. Continuation of the two year Traffic Monitoring Program. Developed a wide-ranging set of alternative measures that relate to the effects on traffic patterns in the 12-county non-attainment area from the State’s voluntary emissions reduction program. ($940,338).

Scrap Tire Management: GA Dept. of Natural Resources. Ronald G. Cummings. Focus on the clean-up of scrap tire piles has evolved to growing recognition of the careful management of the scrap tire industry to avoid future accumulations of scrap tires, implementing policies for an economically viable industry. ($165,200; $32,797)

Software and Data Library for Experiments, Simulations, and Archiving. Ronald G. Cummings. National Science Foundation Subcontract with the University of South Carolina to build, maintain and evaluate a new kind of digital library, a "Web-Lab Library," to link experimental economists and experimental sociologists into a single knowledge network. ($72,900).


Estimation of Economic Impacts of Brownfields in Urban Areas. Laura Taylor. U.S. Environmental Protection Agency. ($93,000).

Development for new and continued funding:

Flint River Water Planning and Policy Center. Joint program with Albany State University. ($1.1 million/year.)

University of Pretoria, South Africa. Development of an experimental economics laboratory to serve the needs of Southern Africa. (proposed: $5 million over 5 years).

The Environmental and Experimental Economics Laboratory

With support from the Georgia Research Alliance, the Environmental & Experimental Economics Laboratory is a state of the art facility unique to the Southeast. It functions as a research center to assist in determining valuations for
environmental damages, assessing market values for non-renewable resources and projecting future economic resource needs. Its primary use is for studies that focus on critical behavioral relationships between policy rules, individual perceptions of the incentives associated with these rules, and outcomes. Ronald Cummings is the Director of the Environmental & Experimental Economics Laboratory.

The lab provides a facility for research and teaching in the areas of environmental regulation compliance, non-market valuation, the transition to the use of markets, and collective decisions in the management of environmental resources. Critical policy questions concern the response of individuals to proposed policy initiatives. Through the laboratory, users gain insights into the impact of the use of markets for the trading of emissions and the extent of compliance with environmental regulations. The laboratory also allows evaluation of methods of obtaining individual valuation of environmental resources. For example, in the area of Fiscal Policy, it provides a means of testing the behavioral aspects of various programs designed to enhance tax compliance and of investigating the conditions under which voluntary contributions will be successful in providing collective goods.

Sponsored Events

Feb. 3 National Drought Policy Commission Meeting, with the Environmental Protection Division, Georgia Department of Natural Resources, GSU Student Center, 9 a.m. to 4:00 p.m.
Jun. 28 Inauguration of Flint River Water Planning and Policy Center at Albany State University, with Georgia Department of Community Affairs and Albany State University.
Oct. 10 Water Conservation Conference, with Pollution Prevention Assistance Division and the Environmental Protection Division, Georgia Department of Natural Resources.

Activities and Visitors

Economic Experiments

Feb. 10 Individual Motives for Giving
Feb. 15 Individual Motives for Giving
March 6 Individual Motives for Giving Risk Aversion Measurement
March 20 Risk Aversion Measurements under Varying Incentives
March 21 Risk Aversion Measurements under Varying Incentives
April 5 Individual Motives for Giving
April 6 Individual Motives for Giving
April 11 Individual Motives for Giving
April 13 Individual Motives for Giving (Hypothetical)
April 20 Auctions Experiment for the Georgia Irrigation Reduction Auction
May 1 Auctions Experiment for the Georgia Irrigation Reduction Auction
May 2 Auctions Experiment for the Georgia Irrigation Reduction Auction
May 3 Auctions Experiment for the Georgia Irrigation Reduction Auction (2 sessions conducted)
May 9 Auctions Experiment for the Georgia Irrigation Reduction Auction (2 sessions conducted on this date)
May 10 Auctions Experiment for the Georgia Irrigation Reduction Auction 20 subjects
May 31 Auctions Experiment for the Georgia Irrigation Reduction Auction (2 sessions conducted on this date) Risk Aversion
June 21 Search Risk Aversion
Aug. 9-12 Indonesian Economic Experiments Reflection Effect
Aug. 22 Reflection Effect
Sept. 21 Individual Motives for Giving Reflection Effect (2 sessions conducted with both treatments on this date)
October 13 Risk Aversion Using Very Large Incentives
October 25 Individual Motives for Giving Reflection Effect
October 26 Individual Motives for Giving Reflection Effect
October 27 Individual Motives for Giving Reflection Effect
Nov. 1 Individual Motives for Giving Under Hypothetical Incentives Reflection Effect Under Hypothetical Incentives
Nov. 16 Search Under Hypothetical Incentives Reflection Effect Under Hypothetical Incentives
Nov. 17 Search Under Hypothetical Incentives Reflection Effect Under Hypothetical Incentives
Dec. 6 Search Under Hypothetical Incentives Reflection Effect Under Hypothetical Incentives
Presentations to Visitors

Feb 16  Lucky Mathebula, Univ. of Pretoria, S. Africa
April 19  GSU Doctoral Students from the Department of Management
May 18  Auctions Experiment for the Georgia Irrigation Reduction Auction, 42 subjects; Attended by the director of the Georgia Environmental Protection Division, and staff.
June 20  Experiments with visiting Policy Studies Interns from U.S. colleges and universities
June 21  Summer Policy Interns
Sept. 8  GSU Policy Studies Ph.D. Candidates
Oct. 31  Sibusisso Nkomo, Professor, University Pretoria
Nov. 17  Visitors from the University of the West Indies

The Portable Environmental and Experimental Economics Laboratory

The Portable Laboratory consists of 15 Pentium notebook subject stations, a notebook server and portable hubs. With travel cases designed specifically to transport the facility, staff can easily conduct laboratory experiments at sites throughout the world. Work is currently underway to translate experiments into a variety of languages.

The Lab traveled this year to the University of Knoxville in Tennessee; the Air Force Academy in Colorado Springs, Colo.; the University of Pretoria in South Africa; the University of Botswana in Gaborone, Botswana; the U.S. Environmental Protection Agency in Washington, D.C.; and Albany State University, Albany, Ga.

Portable Lab Activities:

February 18  Tax Compliance Experiment  
School of Law, Georgetown University, Washington, D.C.
March 3-14  Tax Compliance and Cross-Cultural Experiments  
University of New Mexico, Albuquerque
March 27, 28  Tax Compliance and Risk Aversion Experiments  
University of Central Florida, Orlando
March 29-30  Tax Compliance and Risk Aversion Experiments  
University of Miami, Florida
May 15  Resources for the Future, Inc.  
(Cummings, Laury and Taylor)  
Washington, D.C.
May 16  U.S. Environmental Protection Agency  
(Cummings, Laury and Taylor)  
Washington, D.C. (2 sessions)

Speakers and other Visitors to the Lab

March 24  Ujjanyant Chakravorty, from Emory University, presented “Transitions from Fossil Fuels to Renewable Energy: Theory and Implications for Climate Change Policy”
April 25 - 27  David Lucking-Reiley (Vanderbilt University)
March 3 - 4  Thomas Palfrey (Cal-Tech)
October 6  Bill Harbaugh, University of Oregon, “Economic Man’ as a Child”
October 12  Doug Davis, University of Mississippi/Virginia Commonwealth University “Experimental Methods and Anti-Trust Policy”
Spring / Summer  Charles A. Holt (University of Virginia), visiting scholar
Flint River Water and Planning Policy Center

The mission of the Flint River Regional Water Planning and Policy Center is to provide leadership in the design and implementation of policies affecting water use in the Flint River Basin. The Center will help meet the demand for qualified water resource professionals in the face of growing worldwide water scarcity. **Jerry Usry** is Executive Director of the Flint River Water Planning and Policy Center.

Events

- Inauguration of the Center, June 28, 2000.
- House Natural Resource Committee Hearing and GACDS Water Conservation Tour, August 23-25, 2000
- Southwest Georgia Water Leadership Summit, Albany State University, October 31, 2000

Visitors to the Flint River Water Planning and Policy Center

- Ambassador Andrew Young, keynote speaker, Inauguration, June 28, 2000.
- Representative Richard Royal
- Representative Bob Hanner
- Representative Winfred Dukes
- Representative Tom McCall
- Napoleon Caldwell, Georgia Environmental Protection Division
- Michael Cassidy, President, Georgia Research Alliance
- Senator Michael Meyer von Bremen
- Lt. Governor Mark Taylor
- Senator Zell Miller
- Representative Terry Coleman
- Representative Jeanette Jamieson
- F. Graham Liles, Jr., Executive Director, Georgia Soil and Water Conservation Commission
- Mr. Harold Reheis, Director, Georgia Environmental Protection Division
- Dr. James Kundell, Policy Director, University of Georgia River Basin Science & Policy Center
- Dr. Stephen Draper, Georgia Water Policy Analyst, Clean Water Initiative Task Force
- Dr. Virgil Norton, Manager, Upper Republican River Natural Resources District, Nebraska
- Liz Blood, Southwest Georgia Task Force member
- Bob Kerr, Director, Georgia Environmental Protection Division, Pollution Prevention Division
Georgia Health Policy Center

The Health Policy Center conducts research for the development of health care policy recommendations and implementation strategies for improving the health care delivery system in Georgia. Through studies, research and public debate, staff of the Health Policy Center and representatives from collaborating organizations assist in the formulation of health care policy. The 2000 projects of the Health Policy Center included the following subject areas: rural health, care at the end of life, children’s health, health care for uninsured Georgians, and policy development, evaluation, and program implementation efforts with the Department of Community Health, Division of Medical Assistance. Several other initiatives are listed below under a general project category. James Ledbetter is the Director of the Health Policy Center.

Projects

Networks for Rural Health. Karen Minyard. Networks for Rural Health is a state level program designed to: (1) assure rural residents of Georgia access to primary health care services in the communities in which they live; and (2) help rural health systems fully participate in networks and thrive as health care delivery becomes increasingly competitive. The Health Policy Center has assembled a team of rural health experts who provide tailored technical assistance, facilitation, mediation, and consultation to participating communities. Collectively, the team has expertise in community development, clinical medicine, hospital financing, strategic planning, economics, managed care, and organizational development. The program deliverables include working with 30 Georgia communities and five networks; developing financial, clinical, and governance leaders; charting health care dollar flows; profiling rural community health systems; providing education from program learnings; and participating in state level rural health system policy making. ($1,400,000)

Improving Care at the End of Life. James P. Cooney, Jr. and Glenn M. Landers. Improving care at the end of life (CEOL) is a topic that is taking on greater importance nationally and in Georgia, stimulated both by the aging of the American population and the increasing technological capacity of clinical care. There is an increasing recognition of the disconnect that exists between the care that people want and the care they receive.

The Health Policy Center continues to manage a statewide Collaborative on Improving Care at the End of Life and to develop experimental and evaluative efforts for care improvement. Support for these initiatives comes from the Georgia Coalition for Health, Inc., and the Joseph B. Whitehead Foundation.

Under the direction of James P. Cooney, Jr. and Glenn M Landers, the Center continued the evaluation of advance directive education components developed by Georgia Health Decisions and completed oral histories of the multiple community sites experimenting with end of life care education. The Center also completed its study with the Georgia Medical Care Foundation to develop quality intervention strategies for long-term care services. Partial and preliminary findings from that study are to be published in Long-Term Care Interface early next year.

The Center contracted with the Georgia Academy of Family Physicians in a three-year project to increase the competence of Georgia's family physicians in caring for patients at the end of life.

Continuing on the theme of improving physician education in end of life care, the Center is facilitating a conference including faculty and students from all four of the state's medical schools to strategically plan education improvements in the classroom and clinical education sites.

The Center also co-produced with the Georgia Collaborative to Improve End of Life Care and GPTV a two-hour special, Final Choices, which coincided with the PBS series, On Our Own Terms: Moyers on Dying. The program, viewed by almost 450,000 Georgians, presented the stories of local families as they dealt with the death of a loved one and provided viewers with practical advice on improving the end of life experiences for their family members.

In conjunction with Final Choices, the Center, on behalf of the Collaborative, launched a web site, www.gaeolcare.org, to assist in disseminating information about end of life care choices in Georgia and to provide people an opportunity to discuss their end of life issues and questions in a public forum. ($280,000)

Access to Health Care for Uninsured Georgians

Georgia's Health Care Safety Net. James P. Cooney, Jr. and Glenn M. Landers. At the invitation of the Department of Community Health, the Health Policy Center expanded its original studies of the state’s health care safety net into a prototype information system for monitoring changes in service demand and financial viability. Included in this effort was a survey to determine the extent of support that county governments and local coalitions provide to health care in support of the uninsured and underinsured. ($47,500)

13 For a complete listing of AYSPS Active Research Sponsored Grants from CY2000, see the Appendix: Report on External Funding.
Options for the State's Uninsured and Underinsured. Georgia Health Policy Center Work Teams. Under contract to the Department of Community Health, all work teams from the Health Policy Center were presented with an opportunity to develop with the Department and outside consultants a variety of options for the state to manage its approximately 1.3 million citizens without health insurance. Final recommendations were approved by the Department's board and presented to the Governor in September for consideration in next year's budget cycle. ($66,750)

The Health Policy Center worked with other state agencies and organizations to sponsor a statewide meeting to help communities implement local initiatives to care for the uninsured entitled "Access Georgia: Implementing Local Initiatives to Assure Access to Healthcare for the Uninsured," Macon, Ga., April 10-11, 2000.

Health Care Central Georgia. Tina Anderson Smith and Karen Minyard. The MedCen Foundation, a community health foundation in Macon, Georgia contracted with the Policy Center to manage and facilitate the development of a regional initiative to improve access to care for the uninsured in seven (7) counties in central Georgia. Policy Center staff assisted Health Care Central Georgia (HCCG), a Robert Wood Johnson Foundation "Communities in Charge" Phase I grantee, in designing an enrollment-based program that addresses the needs of the most vulnerable of the uninsured: those with low incomes and high risk medical conditions. Based on the program's design, HCCG was awarded a Phase II RWJF grant of $750,000 over the next three years. HCCG will continue to contract with the Policy Center to provide ongoing technical assistance and outcome evaluation. ($46,900)

Projects Under a Multi-year Contract with the Georgia Department of Community Health's Division of Medical Assistance Related to Policy Development, Evaluation and Program Implementation

Improving Outreach and Community Participation in PeachCare for Kids and Medicaid. Mary Ann Phillips. Health Policy Center staff coordinated several programs related to increasing the enrollment of uninsured children in PeachCare for Kids and Medicaid. These programs included the development of a PeachCare for Kids informational video to be distributed to hospitals, health departments, and physician offices around the state, the monitoring and evaluation of a competitive process for issuing mini grants to community groups around the state to conduct outreach and enrollment activities, the preparation and revision of handbooks that explain Medicaid and PeachCare for Kids programs, and the coordination of outreach activities with other local, state and federal agencies. ($170,000)

Evaluating Georgia's Children's Health Insurance Program (CHIP). Jennifer Edwards and Jay Bae. The Health Policy Center is evaluating Georgia's new health insurance program to serve low-income children, PeachCare for Kids. The evaluation assesses the program's effectiveness in achieving several goals: improved access to insurance, improved access to primary care, access to high quality health services, and better health outcomes. The evaluation includes original data collection through surveys of new enrollees and applicants; evaluation of health insurance claims data; and a process evaluation of the implementation of the program. Results will support policy and program development at DMA, and will also be reported to the Health Care Financing Administration to be combined with results of other state CHIP programs. ($197,000)

General Projects

Grant from the Agency for Health Care Quality and Research (AHQR) and the Packard Foundation. Jennifer Edwards. The Health Policy Center, in collaboration with faculty from Emory University and the University of Alabama at Birmingham were awarded a multi-year grant to study children's health insurance. The three-year study will examine the effect of the federal Children's Health Insurance Program (CHIP) and changes and expansions in Medicaid in Alabama and Georgia on access to care. The study will focus on provider availability and low-income children's subsequent access to, utilization of, and satisfaction with health services. Two sub-studies, one on African-American children and one on children with special health care needs, will be undertaken. ($126,000)

Grant from the United Parcel Service Foundation. Jennifer Edwards and Lauren Waits. The Andrew Young School of Policy Studies received a two year grant from the United Parcel Service Foundation to explore the concept of establishing a children's policy research center that conducts academically sound research related to the issues facing Georgia's children. The program would contribute to the scientific knowledge about children and would have the potential of contributing to the policies that guide children's programs in Georgia. Working with legislators, state policymakers, and advocacy organizations, Health Policy Center staff identified four topics as important child-related issues: kinship care, early childhood education, dental access, and children with special health care needs. Before the start of the 2001 legislative session, the Health Policy Center distributed issue briefs to policymakers in the legislative and executive branches on these four topics. Staff are in the process of surveying superintendents of schools about school health programs, and will present findings in February. In the next year, research and policy agendas will be developed in additional areas, including children's mental health, juvenile justice, welfare, and others to be determined with the input of state leaders. ($125,000)

Philanthropic Collaborative for a Healthy Georgia. Jim Ledbetter, Mary Ann Phillips, and Vatsala Kapur Pathy. Representatives of the Georgia philanthropic and corporate foundation communities have joined forces to enhance the ability of foundations to identify, fund, and evaluate health grant-making opportunities throughout the state. The effort,
currently projected for a two-year trial period, has become known as the Philanthropic Collaborative for a Healthy Georgia. The Health Policy Center has been asked to provide the administrative and technical home for the Collaborative. One of the exciting developments resulting from this foundation initiative is a Matching Grants Program. This program is in response to a challenge to the philanthropic community from Governor Barnes and the Department of Community Health to join the state in addressing several priority health care issues. As a means of building a partnership, the Department of Community Health has proposed a matching grants program that would provide state money to be used as a match for foundations and communities in responding to these needs. The first two priority areas for the Matching Grants Program relate to school health programs for low income children and rural health care access. The Health Policy Center, in its role as coordinator of the activities of the Philanthropic Collaborative will also serve as the liaison between the foundations and the Department of Community Health. ($700,000)

Publications

Newsletters prepared by the Georgia Health Policy Center:

Collaborative Communiqué, April and December 2000

Georgia Health Policy Center Report, December 2000


International Studies Program

The International Studies Program provides academic and technical training, research and technical assistance in support of sound public policy and sustainable economic growth in transition and developing economies. The program is recognized worldwide for its contributions to economic and policy reform programs and training. Experts from the International Studies Program have served throughout the world as senior advisers or project directors for the World Bank, Asian Development Bank, International Monetary Fund, and USAID. Jorge Martinez-Vazquez directs the International Studies Program.

Main highlights for the International Studies Program this year were a joint Fiscal Decentralization & Budgeting Training Program with the World Bank Institute, A three-year contract to continue providing technical advise on fiscal decentralization issues to the government of the Russian Federation, a partnership with An-Najah National University in Palestine, studies on Intergovernmental Transfers in Indonesia and Malawi, and a Memorandum of Understanding with the Institute of Local Government Studies in Ghana.

Projects

Russia/USAID - Intergovernmental Fiscal Relations

A consortium of Deloitte & Touche and GSU won a three-year contract (total value $3,000,000) to continue providing technical advice on fiscal decentralization issues to the government of the Russian Federation. With these funds the Russian Center for Fiscal Policy, which took shape under GSU's Russian Federation Fiscal Reform Project with the assistance of GSU, will continue to provide technical assistance to the government of the Russian Federation.

Palestine Grant Partnership

GSU was awarded a seed grant of $100,000 from ALO/USAID to develop a partnership with An-Najah National University in Palestine.

Fiscal Decentralization in Indonesia

James Alm, Roy Bahl and Jorge Martinez-Vazquez have been working with USAID/Indonesia on various decentralization issues. During 2000, both Professors Bahl and Martinez-Vazquez made numerous research trips to Indonesia.

Indonesia Masters Program

In September, the International Studies Program proposed a non-solicited, 15 month program of masters degree training in economics for Indonesian students who will return to positions of leadership in policy analysis. This program was developed in expectation that the students who complete this program will be eventually drawn to positions in all levels of government, universities, parliament, think tanks, and NGOs. The International Studies Program was awarded money to fund this program in February 2001.

The program will train 29 students with a focused set of courses in economic policy that will draw heavily on the Indonesian economic situation. The program will be tailored to these students, and will feature the use of graduate student tutors, faculty mentoring, a continuing computer lab, and workshops in applied policy analysis.

Other features of the program are a visiting faculty slot for an Indonesian professor and a Ph.D. fellowship for one Indonesian student. Professors James Alm, Roy Bahl and Jorge Martinez-Vazquez will direct the program and the courses will be taught by senior faculty. Leadership in the various phases of the program will be provided by other faculty, where appropriate. Program cost is $1.9 million for the donor and another $.5 million in Georgia State University cost sharing.

Malawi Intergovernmental Transfers Study

The United Nations Capital Development Fund (UNCDF) of the United Nations Development Program (UNDP) awarded the International Studies Program $50,000 in November 2000 for an intergovernmental transfer study in Malawi. Jamie Boex traveled to Malawi in December 2000 and March 2001 to execute the two stages of the study.

14 For a complete listing of AYSPS Active Research Sponsored Grants from CY2001, see the Appendix: Report on External Funding.
Ghana Institute of Local Government Studies

Jim Alm and Jamie Boex traveled to Ghana in September 2000 to visit the Institute of Local Government Studies in Ghana. After this visit, a Memorandum of Understanding was drawn up with this institute to cooperate on future work.

Uganda Board of Regents Grant

The International Studies Program in collaboration with Kennesaw State University and the Ugandan Institute of Management was awarded a grant of $25,000 to develop a distance-learning program. This program will be a follow-up to the course we taught in Entebbe, Uganda last year on Intergovernmental Fiscal Transfers and Reform which was sponsored by the World Bank for $500,000. Mark Rider visited Uganda in November 2000 to initiate the program, and a draft of the program is now in preparation. It will be a combination of on-site and distance learning. We have already developed a sample CD to be used as a test case. Jamie Boex made a follow-up visit in March 2001 to further develop the program and discuss the possibility of some Uganda faculty visiting Atlanta.

Nigeria

James Alm received funding from AIM Partners, PLC and Anambra State, Nigeria, in the amount of $98,802 to conduct an examination of Anambra State’s fiscal position, May 2000. As part of this, James Alm and Jamie Boex traveled to Nigeria to work with the Governor of Anambra State, Dr. C. C. Mbadinuju on a fiscal analysis of the State, October 2000.

Other

Missions, bureaus and officers from the U.S. Agency for International Development can access the technical assistance and training services provided by the International Studies Program (ISP) at the Andrew Young School of Policy Studies either directly or through a number of USAID Indefinite Quantity (IQC) Contracts. The ISP has extensive experience managing and implementing projects for USAID and maintains regular contacts with USAID field officers.

Strategic Policy and Institutional Reform (SPIR) IQC. The DAI Team. This IQC provides services to support strategic policy and institutional reform that strengthens accountability, transparency, and effectiveness. The contract is designed to assist host country institutions and organizations and USAID in addressing policy and institutional reform issues through democratic processes. The contract addresses the frequently fatal gap between broad policy pronouncements and the tough challenges of effective institutional reform. Through the SPIR IQC, the DAI/AYSPS team can assist with programs that cut across a variety of sectors and across governance subsectors, for example, fiscal decentralization reform, local government reform, legislative strengthening, and anti-corruption in the public sector.

Sustainable Urban Management (SUM) IQC. PADCO Consortium. The SUM IQC provides advisory services, technical assistance, and training in support of USAID’s goal of well-managed urbanization, and the Environment Center’s strategic support objective of improved management of urbanization in targeted areas. Managed by the Office of Environment and Urban Programs, the SUM IQC delivers services in these four functional areas: expanded and equitable delivery of urban services and shelter; more effective, responsive and accountable local governments; reduced urban pollution; and credit program monitoring.

Fiscal Reform and Development in the ENI Region IQC. Deloitte Touche Tohmatsu Consortium. At a time when governments in emerging economies and donor agencies must achieve greater results with fewer resources, proven consulting ability is essential to cost-effective, successful development efforts. Working in partnership with donors, governments, enterprises and local communities, the International Studies Program and Deloitte’s Emerging Markets Group have achieved positive results on technical assistance projects around the world.

Support for Economic Growth and Institutional Reform (SEGIR) Financial Services IQC. Chemonics Consortium. Under the Financial Services IQC (USAID/Global Bureau), the International Studies Program is able to help developing and transition countries develop the policies, markets, financial instruments, and institutional linkages necessary for a well-functioning financial sector.

Proposals Under Review

Wrote a proposal for the Russian Federation Regional Fiscal Technical Assistance Project, World Bank, Loan 4528-RU for development of federal and regional legislation on interbudgetary relations and sub-federal finances in December 2000. The International Studies Program teamed with the Gaidar Institute and Center for Fiscal Policy in Russia. The total budget requested for this proposal is $5 million.

Wrote a proposal for the Central Asia Republics (CAR) Regional Business & Economics Education Project for Kazakhstan, Kyrgyzstan, and Uzbekistan funded by USAID/Kazakhstan. The budget requested for this proposal was $3 million. (November 2000).

Wrote a proposal for Technical Assistance for Policy for Decentralized, Participatory, and Effective Local Government and Capacity-Building in Local Government Participatory Medium-Term Planning in September 2000 and submitted to USAID. The International Studies Program teamed with PADCO Inc. and requested a budget of $2 million.

Wrote a Proposal for Intergovernmental Fiscal Relations work in the Republic of Georgia. This proposal was submitted on the Eastern Europe IFC with Deloitte and Touche IFC contract and a budget of $2 million was requested. (March 2000).

**International Program for Policy Training (IPPT)**

The International Program for Policy Training has designed a variety of seminars, courses, and study tours to address important policy and technical reform issues. Each program is developed with substantial input from government and industry practitioners, academic experts and representatives from sponsoring agencies. Programs are also delivered under co-sponsorship arrangements, such as the ‘Fiscal Decentralization Training Program,’ which is delivered in collaboration with the World Bank Economic Development Institute. The IPPT has developed a series of comprehensive training modules that can be delivered at its facilities in Atlanta, or at locations abroad. The following list highlights the range and appeal of subjects that can be selected from the course offerings: Fiscal Policy, Intergovernmental Fiscal Relations, Fiscal Analysis and Forecasting, Local Government Finance, Tax Administration, Public Policy and Administration, Central Bank Policy, Banking and Finance, Revenue Forecasting, Budgeting, Macroeconomic Policy Coordination and Train-the-Trainer. **Jorge Martinez-Vazquez** and **Jamie Boex** direct the International Program for Policy Training.

**Projects**

**Andrew Young School - World Bank Institute**

**Fiscal Decentralization and Subnational Government Budgeting Training Program, July - August 2000**

The Fiscal Decentralization and Subnational Government Budgeting Training Program was a comprehensive training program designed for central and local government officials and policy makers from developing and transition countries as well as their counterparts with international donor agencies. The training program, held on GSU's campus, was a joint effort between the Andrew Young School of Policy Studies (GSU) and the World Bank Institute. The program was directed by Professor Jorge Martinez-Vazquez, AYSPS Director of International Studies. This year's program consisted of two two-week courses: Subnational Budgeting for Poverty Reduction (held from July 24 - August 4, 2000) and Fiscal Decentralization in Developing and Transition Economies (held from August 7-18, 2000). Based on the success of this year's program, the School expects to formalize its partnership with the World Bank Institute by making the training program an annual event.

The Subnational Budgeting for Poverty Reduction Training Program (coordinated by Professors **Katherine Willoughby** and **Ross Rubenstein**) focused on enhancing government officials' knowledge of public budgeting systems and formats, as well as financial management practices such as cash and debt management, performance-based budgeting and capital budgeting. Participants received hands-on training in applying financial analysis tools, resolving financial management problems and assessing local government fiscal capacity.

As part of the budgeting training course, several World Bank experts presented lectures from Washington, D.C., through the World Bank's Global Distance Learning Network. The participants also had a panel discussion with the Tax Commissioners of three Atlanta counties (Arthur Ferdinand from Fulton County, Tom Scott from DeKalb County, and Kathleen Sherrington from Gwinnett County). During the second week of training, participants visited the Offices of King and Spalding to gain practical knowledge on bonding and debt management, and the East Lake Meadows housing development where Dana Williams and Douglas Faust from the Atlanta Housing Authority introduced participants to the workings of one of Atlanta's largest public housing projects.

The Fiscal Decentralization Training Program (coordinated by Dr. **Jamie Boex***) provided a detailed overview of the theoretical and applied dimensions of intergovernmental fiscal relations, including expenditure assignments, revenue assignments, transfers, and subnational borrowing. The course also included an intensive computer modeling component with particular emphasis on techniques for simulating the assignment of expenditure responsibilities, revenue sources and intergovernmental transfer schemes.
In addition, the fiscal decentralization course reviewed a number of fiscal decentralization policies in developing and transition economies. Additional lectures focused on specific fiscal policy issues, such as sharing responsibilities for education between different levels of government, revenue opportunities for subnational governments, and stimulating regional economic growth through tax incentives and subsidies. The participants further had the opportunity to visit the DeKalb Country Tax Assessor's Office (hosted by Mr. Bob Wilson) and the Georgia Department of Revenue (hosted by Mr. Jim Dempsey), and participated in several video-conference presentations by World Bank experts. In addition, Mayor Gabor Demszky (Mayor of Budapest, Hungary) presented participants with a first-hand account of successful local government reforms in the context of fiscal decentralization through the World Bank's Global Distance Learning Network.

The training program included participants from every continent and several donor agencies, including officials from Bulgaria, Eritrea, the Former Soviet Republic of Georgia, Ghana, Guatemala, Kenya, South Africa, and Uganda. Six public sector specialists from Indonesia attended the training program through a special arrangement with USAID/Jakarta. The group further included donor agency officials from the U.S. Agency for International Development (USAID), the United Nations Capital Development Fund (UNCDF), and the World Bank.

Reports

International Studies Program Working Papers

# 01-2  **Strengths and Weaknesses of Mexico's Tax Structure**
Jorge Martinez-Vazquez, forthcoming.

# 01-1  **NAFTA and Mexico's Tax Policy Reform**
Jorge Martinez and Duanje Chen, January 2001

# 00-10  **Short Term Macro Monitoring: Leading Indicator Construction-Mexico**

# 00-9  **Making Decentralization Work: The Case of Russia, Ukraine, and Kazakhstan**
Jorge Martinez-Vazquez, John Norregaard, and Era Diablo-Norris, October 2000

# 00-8  **Municipal Affairs in India: A Critical Appraisal of Selected Issues**
S. Rama Rao, September 2000

# 00-7  **Incentive Targeting, Influence Peddling, and Foreign Direct Investment**
Kelly Edmiston, Shannon Mudd and Neven Valev, September 2000

# 00-6  **Budgeting and Fiscal Management in Transitional Economies**
Jorge Martinez-Vazquez and Jameson Boex,** September 2000

# 00-5  **Fostering Subnational Autonomy and Accountability in Decentralized Developing Countries: Lessons from the Papua New Guinea Experience**
Kelly Edmiston, August 2000

# 00-4  **User Charge Financing of Urban Public Services in Africa**
William Fox and Kelly Edmiston, July 2000

# 00-3  **IMF Conditionality and Objections: The Russian Case**
Jorge Martinez-Vazquez, Felix Rioja, Samuel Skogstad and Neven Valev, June 2000

# 00-2  **Intergovernmental Fiscal Relations: Universal Principles, Local Applications**
Richard M. Bird, April 2000

# 00-1  **The Tax Reform Experiment in Transitional Countries**
Jorge Martinez-Vazquez and Robert McNab,* January 2000

International Studies Program Lecture Series

Distinguished Visiting Professor Richard Bird, Professor Emeritus at the University of Toronto and Adjunct Professor and Director of the International Tax Program at Rotman School of Management, presented his International Monetary Fund working paper, "Rethinking Subnational Taxes: A Look at Tax Assignment" on April 6, 2000; presented "Dual and State VATs: Can They Work?" on April 12, 2000; and "Improving Local Business Taxes" on April 17, 2000.

Dr. Galina Kourianitskaia, Chief of Party for the Andrew Young School's Russian Federation Fiscal Reform Project in Moscow, and former senior Russian expert on the GSU Fiscal Decentralization Issues in Russia project, presented on current issues in regional-local intergovernmental fiscal relations in the Russian Federation on April 13, 2000.
Program for Rehabilitation Leadership\textsuperscript{15}

The Program for Rehabilitation Leadership provides human resource development services, including continuing education, training, organizational development, and technical assistance to a variety of public and private non-profit rehabilitation organizations in the eight states of the southeast. It is funded primarily by the U.S. Department of Education, Rehabilitation Services Administration, and special projects are often initiated and funded by constituents of the Program. The Program is well known for its on-campus institutes for rehabilitation leaders and its well publicized strategic planning interventions in constituent organizations. Five professional and two support staff produce learning activities, including onsite phased workshops, seminars, learning needs assessment, and long-term organizational interventions. James Stephens directs the Program for Rehabilitation Leadership.

Projects

The Regional Rehabilitation Continuing Education Program for Administration and Management. The Georgia State University Regional Rehabilitation Continuing Education Program (RRCEP) for Administration and Management was established in 1978 in order to meet the recurring learning needs of supervisory, managerial, and administrative personnel in state rehabilitation programs in the eight states of Region IV. The GSU/RRCEP has evolved into an on-demand, rapid response continuing education program which serves leadership staff in state rehabilitation agencies, independent living programs, and community rehabilitation programs, in addition to providing technical assistance to other RRCEPs around the nation in the areas of organizational development and human resources development.

Work this year included conducting over 50 primary learning activities, including workshops, organizational interventions, team building efforts, and technical assistance, involving more than 1100 participants from eight states. The RRCEP conducted two major on-campus Institutes for New Supervisors in Region IV and a major strategic planning effort for the Georgia Division of Rehabilitation Services involving over 300 staff members and community partners. ($313,000)

The Regional Rehabilitation Continuing Education Program for Community Rehabilitation Providers (CRP/RCEP). The CRP-RCEP is designed to address the broad range of learning needs shared by community rehabilitation organizations throughout the eight-state southeastern region. Begun in 1997, the CRP-RCEP was funded for 5 years by the U.S. Department of Education, Rehabilitation Services Administration, to provide learning services to over 700 community rehabilitation providers in the region. These community organizations provide employment-related services, including assessment and employment training, to persons with disabilities.

These organizations employ personnel in a variety of positions, each of whom plays a crucial role in assisting persons with disabilities achieve community employment outcomes. The CRP-RCEP offers a broad range of learning activities that focus on improving the skills of community providers and increasing the effectiveness of community rehabilitation programs in enhancing employment for persons with disabilities. ($500,000)

Marketing Plan Implementation. The Program for Rehabilitation Leadership provided technical assistance to the Georgia Division of Rehabilitation Services, Department of Human Resources, in implementing a wide ranging marketing effort with Georgia employers which will enhance the employment of persons with disabilities, both increasing the number of persons with disabilities employed and enhancing the quality of jobs obtained by those persons. Marketing tools focused on the benefits of employing persons with disabilities were developed. ($105,000)

Consortium for Distance Education in Rehabilitation (CDER). Georgia State University (PRL), the University of North Texas, and San Diego State University received a FY99 grant from the U.S. Department of Education, Rehabilitation Services Administration, to provide M.S. degrees in Rehabilitation Counseling to currently employed professionals in the field which will allow them to meet current standards in federal legislation for rehabilitation providers. The degree program will be conducted using distance learning technologies and include cohorts of 50 counselors from each of three federal regions. PRL staff will provide tracking, mentoring, and technical assistance to the cohort representing rehabilitation agencies in Region IV. PRL has collaborated with eight of the twelve state agencies in the region to extend this grant opportunity with course work beginning Fall 1999. ($474,000; GSU/PRL-$92,000/yr.)

Strategic Planning Initiative. The Program for Rehabilitation Leadership assisted the Georgia Division of Rehabilitation Services, Department of Human Resources, in developing their FY2000 strategic plan. Representative groups of staff convened around the state to provide input and guidance, with PRL staff providing facilitation, process design, assessment, and final plan assistance. ($40,000)

Region IV Employer Outreach Project. The Program for Rehabilitation Leadership, in concert with the Region IV Employer Marketing Team, made up of representatives from each of the 12 state rehabilitation agencies in the southeast,

\textsuperscript{15} For a complete listing of AYSPS Active Research Sponsored Grants from CY2000, see the Appendix: Report on External Funding, which can be found at the end of this annual report.
has embarked upon a 24 month project to develop a marketing plan for Region IV which will result in training materials, marketing approaches, and an employment website for persons with disabilities, rehabilitation personnel, and employers. The project is funded by the Technical Assistance Center, Rehabilitation Services Administration, and jointly administered by the Georgia Division of Rehabilitation Services. ($125,000).
Public Administration and Urban Studies

The Department of Public Administration and Urban Studies offers a variety of degree programs at the baccalaureate, master’s, and doctoral levels. These include the Bachelor and Master of Science in Urban Policy Studies (BSUPS and MSUPS), the Master of Public Administration (MPA), the Master of Science and Ph. D. in Human Resource Development, and the Ph. D. in Public Policy (offered jointly with the Georgia Institute of Technology). Academic programs are listed in the Academic Assistance section. PAUS faculty are very active in the Centers and Programs of the Andrew Young School of Policy Studies. In addition to work found in those sections, and to publications listed in "Papers, Books and Chapters: Published or Forthcoming," various other projects are listed below. John Thomas is the Chair of Public Administration and Urban Studies.

Academic Developments in 2000 included:

- Joint Ph. D. in Public Policy.
- Delta Airlines Center: This new center recognizes the new BSUPS programming, with a specialization in Aviation and Transportation, for Delta employees.
- Nonprofit Advisory Committee: This committee met a number of times during 1999 and 2000 with the twin goals of obtaining community input on the department’s nonprofit curriculum (a specialization in both the MPA and the MSUPS) and building community support to create a center of excellence in nonprofit education and research at GSU.

Projects

Reporting and Using Performance Measures in State and Local Governments. Julia Melkers and Katherine Willoughby. This study, funded by the Alfred P. Sloan Foundation, supports research conducted in conjunction with the Governmental Accounting Standards Board (GASB), regarding performance measurement reporting and use by state and local governments through an extensive selection of case studies and a mail survey, thereby extending case inclusion, data gathering and analyses, and report writing. The final goal of the GASB project is to create standards of performance measurement and reporting to which state and local governments can ascribe that better inform users of this information about government performance. By 2002, GASB intends to determine whether it can require performance measurement reporting in the external general purpose financial reports of state and local governments. Research results from this survey will appear in a forthcoming book chapter published in 2001 by The Brookings Institute. ($30,000)

Application of Local Economic Development Incentives in Georgia. Julia Melkers, Bill Rushing and Jeanie Thomas. Using a series of site interviews and a mail survey, this study funded by the Georgia Office of Planning and Budget (OPB) addresses issues surrounding the use and application of economic development incentives by local governments in Georgia.

Develop Evaluation Template/ MAPH evaluation RFP. Judith Ottoson. CDC Foundation. ($24,965)

Development of WebCT course for Pers2001Y: Wrapped in Red Tape? The Relationship between Citizens and Government in Developed and Emerging Governments. Katherine Willoughby. Andrew Young School of Policy Studies WebCT Incentive Program. ($2,500)

Development of WebCT course for PAUS8251: Evaluation Research. Judith Ottoson. Andrew Young School of Policy Studies WebCT Incentive Program. ($2,500)

Development of WebCT course for PAUS8091: Communication in the Public Service. Julia Melkers. Andrew Young School of Policy Studies WebCT Incentive Program. ($2,500)

Development of WebCT course for PAUS8111: Public Administration and Organizations. David Van Slyke. Andrew Young School of Policy Studies WebCT Incentive Program. ($2,500)

Enhancing Transportation Education. Atef Ghobrial. Sponsored by the Southeastern Transportation Center. ($26,500)


For a complete listing of AYSPS Active Research Sponsored Grants from CY2000, see the Appendix: Report on External Funding, which can be found at the end of this annual report.

Mentorship for development of WebCT course for PAUS8091, PAUS8111, PAUS8251 and Pers2001Y. Gregory Streib and Ross Rubenstein. Andrew Young School of Policy Studies WebCT Incentive Program. ($4,000)


Policy Change and the State Courts: the Case of Education Finance Reform. Christine H. Roch (with Bob Howard). Georgia State University Research Initiation Grant. ($4500)

Public Perceptions of Private Corrections: Exploring the Link Between Public Opinion and Public Policy. David Van Slyke. GSU Research Initiation Grant. ($5,150)

Under Review

Staff Activities
Staff Activities

Cynthia Blasdell coordinated design issues for the future AYSPS building at #2 Peachtree Street Annex, serving as a link between GSU technology personnel, the GSU project manager, the architect, and electrical subcontractors; and participated in biweekly planning meetings with the Georgia Building Authority (GBA) and the architectural firm. She edited the 2000 Annual Report, and chaired the college Web Oversight Committee.

Wanda Cooley served on the Graduate Admissions Banner Implementation Team and the Council of Academic Advisors and served on the college Web Oversight Committee.

Sue Fagan served on the Class Scheduling and Degree Audit Banner Implementation Teams, the Class Scheduling Committee, the Enrollment Management Group, the Staff Advisory Committee, and the Classroom Facilities Council. She served as guest lecturer in GSU 1010, "New Student Orientation."

Angeline H. Jackson was certified as a trainer in AIDS/HIV Fundamentals and in AIDS/HIV African American Fundamentals through the American Red Cross; created a web site for the Atlanta-Area Evaluation Association (www.arc.gsu.edu/aea); created a web site for the Dan E. Sweat Distinguished Scholar Chair in Educational Policy (www.arc.gsu.edu/sweatchair); served on the college Web Oversight Committee; and completed ministerial training program in January and was licensed as a minister in pastoral care.

Gardner Neely audited the courses, "Economics of State & Local Public Finances," "Public Policy Processes," and "Public Sector Economics," attended the National Tax Association meetings on "Taxation of Electronic Commerce" and the Russian tax reform; and attended a presentation by Andrew Young and Newt Gingrich on foreign affairs and U.S. policy. He hosted, with his wife, visiting scholar Valary Dolmatov from the physics institute in Tashkent Uzbekistan working on particle physics at the GSU Physics & Astronomy Department. He participated in the Great American Smokeout sponsored by American Cancer Society and GSU staff services in an effort to promote wellness among GSU students and staff. He was elected Co-President 2001 of Winnona Park Neighborhood Association, Decatur, Georgia; attended meetings of the Special Libraries Association on database management and technology management; served as member, and past officer of the Special Libraries Association, Georgia Chapter; and served as member and past-president of the Metro Atlanta Libraries Association.

Jeff Pruett served on the college Web Oversight Committee.

Avani Raval served as departmental representative for the Faculty/Staff Annual Giving Campaign, and for the State Charitable Contributions Program. He led the staff-faculty team, the Volleybahlers, at the GSU volleyball tournament for the second year in a row.

David Sandt continued to serve as the AYSPS College Administrative Officer (CAO) representing the School at all University meetings dealing with college-wide issues; continued to serve as the AYSPS Spectrum coordinator and campus-rollout team member for the University’s new financial system; and served on the Research Budgetary Committee exploring ways to standardize and simplify the external sponsored grant pre and post award process.

Dorie Taylor represented AYSPS on the GSU staff advisory council.

Telesa Wilson has been involved in several community volunteer and service learning activities, including MLK Day preparation in collaboration with Hands On Atlanta and the "Pot-Luck Charity Event" in collaboration with local agencies to feed the homeless. She is a member of the Georgia Campus community Service Association, America Association of University Women, the Council of Volunteer Administrators of Metro Atlanta and Streams of Service: AmeriCorps. She worked with the Office of Community Service Learning on the Into the Streets Event for the 2000 fall semester.
Information Center

In support of ongoing research projects, the Young School information center provides to the college faculty and researcher some 1,500 volumes, with 45 current subscriptions to newsletters, working papers, journals, yearbooks and directories in economics and fiscal policy. Many items are gifts from faculty. In the past year about 1,500 publications were circulated to faculty and graduate research assistants, with about 10 percent of the items kept in-house. The information center's role is to collect and distribute relevant literature and electronic sources, and to work with university libraries to help interpret the ever changing information products to faculty and their research assistants. Gardner Neely manages the Andrew Young School of Policy Studies Library/Information Center.

The information center's catalog of resources, InMagic DBTextworks, now provides about 2,500 records of subscriptions, government documents, books, CDs and data sets to AYSPS researchers. This catalog is accessible from any faculty office in the Andrew Young School of Policy Studies, with journal holdings and CDs listed on the website.

This year, new data and literature CDs and datasets added include the following:

- Michie's Georgia Law on Disc, Georgia County Guide
- Corporate Tax 2000 a Worldwide Summary / PriceWaterhouseCoopers
- State Tax OneDisc/ Tax Analysts
- County Business Patterns CD 1997 University of Georgia
- Statistical Abstract of the United States 1999
- Maptitude: Geographic Information System
- SAS OnlineDoc, Version 8
- National Longitudinal Survey of Youth 1979; 1979-1998; Work History
- Sourcebook of Criminal Justice Statistics
- Journal of Economic Perspectives, Journal of Economic Literature, American Economic Review
- Guatemala Fiscal Administration Reform Project Technical Memoranda Series 1989 -1994 for Ministerio de Finanzas Publicas Guatemala, C.A

For the Russia project, the information center provided such resources as the IRS Manual, BNA Tax Management, Foreign Tax Law and EconLit from the American Economic Association.

Domestic data sources acquired include a new campus-wide access to STAT-USA through the Pullen Library, new CDs from the U.S. Census: County and City Databook, Counties USA, and a statistics CD from the ICMA.

Plans are in place to use WebCT to present orientation to economics and social science literature sources available at the information center and the university libraries.

The full text revolution has unleashed an avalanche of online sources with electronic journals from the Pullen Library. Abstracts and full text from such titles as Journal of Applied Econometrics, and Journal of Policy Analysis and Management, are now downloadable for those that register from an on-campus computer. The University library provides Emerald Online Journals, from the UK, providing such titles as Journal of Economic Studies and other journals in management and business.

The Information Center has coordinated with the Pullen Library liaison in policy studies, LaLoria Konata, to gain access to relevant literature via selected web subscriptions. PolicyFile, a web-based abstracting service, covers a wide range of public policy research that draws its content from policy think tanks, university research programs, and research organizations. Electronic journals are available from faculty offices and student computer labs. Among these is Jstore for back issues from differing publishers. For example, the publishers, Oxford University Press, Wiley InterScience, and the National Bureau of Economic Research Working Papers, are now available campus-wide. Web of Science, from ISI's Social Science Citation Index, allows users to track the citing process of academic papers. From Oxford University Press, users can print out articles from such periodicals as Journal of African Economies, Economic Inquiry, Oxford Economic Papers, and the Journal of International Economic Law.

Now on Galileo from the University System of Georgia, users have access to highly specialized academic literature through ABI Inform, from Bell & Howell's interface, ProQuest, which allows users to email articles found through search engines. This year Lexis-Nexsus has made simple the hard-to-get country reports on Uganda or Sri Lanka, as well as current news summaries through Galileo.
Rather than attempting to store all the ever-growing professional literature, the Information Center is moving toward posting website links or other locations where source materials can be found. The newly updated website features international tax literature links, pertinent publishers, suppliers and data centers. Pullen library upgraded from OLLI, the old telnet catalog, to a web product called GIL to post their catalog. GIL allows users to renew books online, to search by format, to indicate the status of a checked-out book or stored journal; and to send emails with citations.
**AYSPS Personnel Changes**

James Alm was named Chair of the Department of Economics in April 2000.


Richard Charles was named Visiting Assistant Professor of Public Administration and Urban Studies.

Vennie Davidson left The Atlanta Project as Office Manager in July, however, she continued to work on the project through part-time contract work.

Jennifer Edwards was named Adjunct Assistant Professor in Public Administration and Urban Studies.

Sam Engle resigned as Associate Director of Research Atlanta.

Alan Essig joined the Fiscal Research Program as Research Associate II in January.

Michael Foster resigned from his joint appointment as Associate Professor of the Department of Public Administration and Urban Studies and the School of Nursing, and is now Associate Professor in the Department of Health Policy and Administration at Penn State.

Catherine Freeman joined the Fiscal Research Program as Research Associate II in June.

Rachel Gonter left the Health Policy Center as Research Associate II.

Amy Helling was tenured and promoted to Associate Professor of Public Administration and Urban Studies.

Keith Ihlanfeldt resigned as Professor of Economics in September 2000, and is now Professor of Economics at Florida State University.

Osman Kabia joined The Atlanta Project in September as an AmeriCorps VISTA.

Deborah McCarty joined Research Atlanta as Executive Director on August 21, 2000. She is the former President of the Columbia Association of Columbia, Md., the nation's largest private property owners association, which has been recognized in city planning circles internationally. She was formerly an Atlanta City Council member for 16 years, and Commissioner of the Atlanta Department of Parks, Recreation and Cultural Affairs from 1993 to 1998.

Julia Melkers was promoted to Associate Professor of Public Administration and Urban Studies.

Jodi Merriday joined The Atlanta Project in February as Assistant Director.

Michael H. Mescon joined the Andrew Young School of Policy Studies in June as visiting holder of the Bernard B. and Eugenia A. Ramsey Chair of Private Enterprise.

Shannon Mudd resigned as of Summer 2000. He is now Assistant Professor of Economics at Thunderbird, The American Graduate School of International Management.

Sharon Owens joined The Atlanta Project as an AmeriCorps VISTA in February of 2000, and later, as AmeriCorps VISTA Leader.

Jeff Pruett joined the Andrew Young School of Policy Studies as Manager of Systems Support, moving from the central university’s computer help center.

Donald Ratajczak retired as Professor of Economics in Summer 2000, and was named Regents Professor Emeritus.

Betsy Robertson resigned as Director of Public Relations, to work in the central university public relations office.
Glenwood Ross, Assistant Professor of Economics at Morehouse College, was named as Adjunct Assistant Professor of Economics at Georgia State University in the Andrew Young School of Policy Studies.

Al Rosser resigned as Manager of Systems Support, and now works as PC Systems Specialist Lead for GSU.

Francis W. Rushing retired as Professor of Economics, was named Professor Emeritus, and continues to work for the Department of Economics.

Samuel Skogstad retired as Professor and Chair of Economics in Summer 2000, and was named Professor Emeritus.

Lauren Waits joined the Health Policy Center as Research Associate II.

Sally Wallace was appointed the Associate Director of the Fiscal Research Program.

Beth Weiss resigned as Program Development Officer for Service Learning of the Office of Community Outreach and Partnerships.

Tom Weyandt resigned as executive director of Research Atlanta Inc. on March 3, 2000, to become director of comprehensive planning for the Atlanta Regional Commission.
Advancement
Advancement - Development Highlights

The Faculty/Staff Annual Giving Campaign

Based upon the level of giving of its faculty and staff, Georgia State University is the envy of colleges and universities throughout the nation. Once again, as it has for the past three years, our college led the university in faculty and staff giving to our Annual Fund. This level of financial support is indicative of the commitment that our faculty and staff have not only for the Andrew Young School of Policy Studies, but for Georgia State University as a whole.

Percentage of Faculty and Staff Giving

<table>
<thead>
<tr>
<th></th>
<th>FY97</th>
<th>FY98</th>
<th>FY99</th>
<th>FY2000</th>
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<tbody>
<tr>
<td>AYSPS</td>
<td>92%</td>
<td>80.58%</td>
<td>84.54%</td>
<td>86.99%</td>
</tr>
<tr>
<td>GSU overall</td>
<td>60%</td>
<td>71.96%</td>
<td>77.25%</td>
<td>75%</td>
</tr>
</tbody>
</table>

Friendraising in 2000

We continue to explore ways to bring alumni and other supporters to the campus and engage them in the activities of the school. The activities surrounding the renaming of the School of Policy Studies to the Andrew Young School of Policy Studies presented a wonderful opportunity to do this. This year, for the first time, the School participated in Homecoming. Invitations were mailed to our alumni and friends, inviting their attendance, providing complimentary tickets and reserved seating, and inviting them to stop by our Hospitality Suite in the Urban Life Building. Though attendance was small, those that attended had a great experience. We plan to continue and build on this event in coming years.

Our faculty and staff continue to develop programs, projects and policies that have enormous impact on the day-to-day lives of not only people in this region, but throughout the southeast, the United States, and the world. These activities have increased the visibility of the school substantially. As a result, there is greater interest on the part of potential students, our alumni, and the corporate and foundation communities.

As our reputation grows, so, too, will our circle of friends and supporters. These friends and supporters will provide advice and guidance, champion our activities, and will help market the Andrew Young School of Policy Studies throughout the world.

Fundraising in 2000

Although we are still a young school, established in 1996, we have been successful in attracting a broad donor base. In addition to corporate and foundation support for our programs, scholarships and endowment, we have also received donations from our faculty and staff, our alumni and friends, and supporters throughout the world.

Corporate Giving

In 1998, USAID awarded the college a $10.4 million contract to assist the Russian government with fiscal reform policies. This year, the college was awarded a $3 million contract by Deloitte & Touche to continue Russian fiscal reform work, including an examination of the current tax system.

The Steering Committee for the Andrew Young Birthday Celebration has begun to attract the attention of corporations seeking to be involved in this important fundraising event, scheduled for March 9, 2001. The goal is to add $1 million to the endowment fund.

Delta Air Lines has made a gift of 90 airline tickets, 30 per year for three years. These tickets will support student travel for our international programs.

Foundation Giving

The UPS Foundation awarded the college a grant of $250,000 in support of the Children's Policy Center. The first $125,000 of the grant was received this spring.
The Ugandan government awarded the college a $500,000 grant through the World Bank for training programs on fiscal
decentralization.

A $93,000 grant from the Environmental Protection Agency was given for a study on the economic impact of brownfields.
Results of the study may be used to develop governmental policies that can enhance economic development.

The Coca-Cola Foundation made a $1 million, ten year commitment to the college in 1999. The first installment on this
pledge was received this year.

The Andreas Foundation made a four-year, $100,000 commitment toward the naming of the Andrew Young School. The
first installment toward this commitment was received in August of this year.

Memorial and Honorary Scholarships

<table>
<thead>
<tr>
<th>Scholarship</th>
<th>FY97</th>
<th>FY98</th>
<th>FY99</th>
<th>FY2000</th>
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<tbody>
<tr>
<td>Theodore Boyden</td>
<td>2,803</td>
<td>3,205</td>
<td>4,123</td>
<td>6,084</td>
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<tr>
<td>Economics, Established: January 1984</td>
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<td></td>
<td></td>
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<tr>
<td>Jack Blicksilver</td>
<td>11,929</td>
<td>13,759</td>
<td>13,517</td>
<td>14,410</td>
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<td>Economics, Established: May 1999</td>
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<tr>
<td>Eddie Carlson</td>
<td>190,860</td>
<td>194,855</td>
<td>246,437</td>
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<td>Aviation Management, Established: July 1990</td>
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<td></td>
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<tr>
<td>E.D. Jack Dunn</td>
<td>190,860</td>
<td>194,855</td>
<td>246,437</td>
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<tr>
<td>Economics, Established: August 1997</td>
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<tr>
<td>Joe Frank Harris</td>
<td>1,851</td>
<td>22,717</td>
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<td></td>
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<tr>
<td>Public Administration, Established: August 1998</td>
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<td></td>
<td></td>
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<tr>
<td>Carole Keels</td>
<td>700</td>
<td>12,474</td>
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<td>Economics, Established: March 1999</td>
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<tr>
<td>George Malanos</td>
<td>21,130</td>
<td>24,462</td>
<td>24,704</td>
<td>26,866</td>
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<td>Economics, Established: December 1990</td>
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<tr>
<td>Mark Schaefer</td>
<td>2,162</td>
<td>2,769</td>
<td>3,501</td>
<td>3,946</td>
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<td>Economics, Established: November 1985</td>
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<tr>
<td>Dan Sweat</td>
<td>155,856</td>
<td>183,417</td>
<td>186,307</td>
<td>206,394</td>
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<tr>
<td>Public Administration, Established: August 1990</td>
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</tr>
<tr>
<td>Carolyn McClain Young</td>
<td>3,333</td>
<td>47,300</td>
<td>73,235</td>
<td></td>
</tr>
<tr>
<td>Dean's Office, Established: March 1998</td>
<td></td>
<td></td>
<td></td>
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</tbody>
</table>

Endowment

Our endowment will continue to grow and so will our impact on the lives and futures of policy leaders and scholars in
Georgia and around the world.

<table>
<thead>
<tr>
<th>Endowment</th>
<th>FY97</th>
<th>FY98</th>
<th>FY99</th>
<th>FY2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>AYSPS Endowment</td>
<td>$1,722,169</td>
<td>$3,896,575</td>
<td>$4,059,574</td>
<td>$4,229,967</td>
</tr>
</tbody>
</table>
Public Relations Highlights

The primary goal of the Andrew Young School of Policy Studies’ public relations office is to create and maintain a favorable environment for student and faculty recruitment, private giving and public funding by raising awareness of the college and its accomplishments among essential elements and constituencies. The office advocates the use of planned and purposeful marketing communication ideas, strategies and tactics. Betsy Robertson was director of media relations.

2000 Overall Institutional Relations Program

The most important strategic Public Relations project of 2000 was the publication of a 24-page, magazine-style issue of "The Briefing," focusing on the school's current and past research. The issued was published and distributed during the summer of 2000. It was sent to all AYSPS alumni, plus key academicians at colleges and universities across the nation. The main goal of this publication was to aid in the efforts to have the AYSPS favorably ranked in comparison to other institutions that offer policy/public administration programs by the *U.S. News and World Report* during their October 2000 survey period.

During 2000, the PR office continued to promote a consistent and seamless visual identity for the Andrew Young School via numerous publications and periodicals.

Publications

Publication projects may be loosely organized in the following categories: periodicals, recruitment collateral, display advertising and marketing/promotional materials. Good photography is essential in producing strong publications, and in this area the PR director developed extensive photo files of faculty members, stock campus scenes, and specials events and ceremonies. Following is a listing of publications projects produced by the PR office in 2000:

Periodicals:

*The Briefing*. Published three issues (spring, summer and fall) for alumni, friends, faculty and staff of AYSPS. Spring and fall issues were 12 pages; summer issue (24 pages) was special magazine-style issue (see above). The PR director planned and wrote the majority of copy for all issues, and oversaw photography, design, printing and mailing to 12,395 alumni, academic peers, legislators and financial supporters.


*Dean's E-News*. Compiled and produced several issues of the Dean's E-News, an electronic newsletter for faculty and staff members.

Recruitment Collateral

- B.S. in Urban Policy Studies - Aviation & Transportation
- B.S. in Urban Policy Studies - Public Policy
- M.S. in Human Resource Development
- Handbook for M.S. in Human Resource Development
- Ph.D. in Economics Poster

Display Advertising

- Association for Public Policy Analysis & Management Conference Program, November 2000
- *Public Administration Times*, October 2000
- *Georgia Trend*, August 2000

Marketing/Promotional Materials

- Photo Wall display unit
- Photography (various projects)
• Web Site Updates

Special Events

AYSPS organized or participated in numerous special events designed to increase its visibility among key constituencies. The public relations office orchestrated AYSPS’ participation in Georgia State’s annual Leadership Appreciation Night in January 2000 and arranged photography services for numerous events.

Media Relations

During the year 2000, researchers and data from the Andrew Young School were featured in more than 120 stories - an average of 10 articles or broadcast reports a month -- in such prestigious, strategic news media as The Boston Globe, The Baltimore Sun, The Des Moines Register, the Indianapolis Star, Business Week, The Chronicle of Higher Education, National Public Radio, the Atlanta Journal/Constitution and Georgia public television, among others.

Of particular note, the public relations office:

• Originated or assisted in the production of a myriad of news releases, public service announcements and/or tip sheets for print and broadcast media, and responded to numerous queries directly from reporters or through ProfNet.
• Produced the 45-page AYSPS 2000 Experts Guide, distributed to reporters locally, regionally and nationally.
Media “Hits”

Journalists from dozens of local, regional, national and international publications and broadcast outlets call on the Andrew Young School's faculty experts each week for information and commentary on breaking news stories and features. In 2000, researchers and data from the Andrew Young School were featured in more than 120 stories in such prestigious news media as The Boston Globe, The Baltimore Sun, The Des Moines Register, the Indianapolis Star, Business Week, The Chronicle of Higher Education, National Public Radio, the Atlanta Journal/Constitution and Georgia public television, among others. The college encourages its faculty -- as employees of a taxpayer-funded research university -- to make themselves and their work available to the public through these news outlets. The list below represents a sampling of the year's major media hits.

The Andrew Young School of Policy Studies was mentioned in an article covering an announcement by Coca-Cola Chief Executive Doug Daft of a $1.5 million grant to form the Diversity Leadership Academy of Atlanta. In conjunction with the Andrew Young School of Policy Studies, the academy will be developed and run by the Roosevelt Thomas' American Institute for Managing Diversity, Atlanta Journal/Constitution, November 30, 2000 / The Associated Press State & Local Wire, November 29, 2000 / Cox News Service, November 29, 2000 / PR Newswire, November 29, 2000. A one million dollar gift from the Bank of America to help fund an MBA scholars program, the Helen M. Aderhold Learning Center, and the Andrew Young School of Policy Studies was reported, Atlanta Journal/Constitution, December 21, 2000.


James Alm was quoted and cited by Peter Freiberg in the article "Rainbow Revenue" in The Washington Blade, September 1, 2000, for his article (with Lee Badgett and Leslie A. Whittington) "Wedding Bell Blues: The Income Tax Consequences of Legalizing Same Sex Marriage" that had appeared in the National Tax Journal; published an op-ed article (with Lee Badgett and Leslie A. Whittington) in The Boston Sunday Globe on September 3, 2000, "One Couple’s 'Penalty' Remains Another's Privilege”; was quoted and cited by Dolores Kong in the article "For Richer, For Poorer - 'Marriage Penalty' Raises Consciousness, if Not Ire, of Some Betrothed Couples” in The Boston Globe, September 5, 2000; was referenced in Business Week on October 23, 2000 in an “Economics Trends - Gays and the 'Marriage Tax'” , article by Gene Koretz, citing Alm’s article (with Lee Badgett and Leslie A. Whittington) "Wedding Bell Blues: The Income Tax Consequences of Legalizing Same Sex Marriage” that had appeared in the National Tax Journal; was quoted and cited by Peter Freiberg in the article "Paying the Marriage Tax” in The New York Blade News, August 25, 2000, for his article (with Lee Badgett and Leslie A. Whittington) "Wedding Bell Blues: The Income Tax Consequences of Legalizing Same Sex Marriage" that had appeared in the National Tax Journal; and was quoted in an article about the income tax code and tax reductions, The Boston Globe, December 24, 2000.


Arthur Brooks’ work on a report commissioned by the Fulton County Arts Council examined in “Cultural district proposed: Downtown corridor would link arts venues, history and heritage," Atlanta Journal, March 10, 2000; wrote the Op-ed, "Government subsidies taking toll on nonprofits' private donations," Atlanta Journal/Constitution, July 2, 2000; and was quoted and Research Atlanta’s study on giving in the arts in Atlanta was discussed, Atlanta Journal/Constitution, December 31, 2000.

Rick Charles was interviewed by television Station WGNX/NBC in Atlanta about the crash of the Air France Concorde in Paris on July 25, 2000.


The Council for School Performance was mentioned in numerous media outlets regarding its most recent school report cards, including on the front and editorial pages of the Atlanta Journal/Constitution, and in the Albany Herald, the Augusta
Ron Cummings discussed in "Official an oasis for state," Albany Herald, June 29, 2000; and was cited in an article discussing the recruitment of top scholars, The Indianapolis Star, October 1, 2000.

Rajeev Dhawan, new director of the Robinson College of Business Forecasting Center, was quoted in an article covering a recent forecasting conference sponsored by the University of California - Santa Barbara, The Tribune, November 11, 2000; was quoted in an article reporting on the jittery market conditions in response to election rulings in Florida, The Times-Picayune (New Orleans), December 9, 2000; was quoted in an article about the Federal Reserve System's consideration of interest rate cuts, Chattanooga Times/Chattanooga Free Press, December 20, 2000 / The Des Moines Register, December 20, 2000 / Cox News Service, December 19, 2000; and was quoted in an article about the tumbling stock market, Cox News Service, December 20, 2000.

Kelly Edmiston was quoted in "Has 'single-sales factor' done the job? After four years, Mass. tax break difficult to measure; evidence light on effectiveness of tax break for manufacturers," Business, Pg. F1, Boston Globe, January 16, 2000; and was interviewed by WAGA-TV's FOX 5 News on the economic implications of the presidential electoral crisis and increasing consumer debt loads in Georgia, 6:00 news, November 10, 2000.

Sam Engle was cited in "Building on the Past: Older communities such as East Point, Oakhurst gain vigor as locals open businesses," Atlanta Constitution, April 23, 2000; and was quoted in "Coastal construction: It's no longer just the seashore islands that attract development: Growth moves inland," Atlanta Journal/Constitution, August 28, 2000.


Michael Foster's research was examined in "Families may leave welfare but not poverty, study says," Atlanta Journal/Constitution, February 5, 2000.

Gary Henry was cited in "The fight ahead: Lawmakers divided on education; Inside the 2000 Georgia legislature," Atlanta Journal/Constitution, January 9, 2000; cited in "Education job is key for Barnes," Atlanta Journal/Constitution, April 30, 2000; was quoted in "Bumpy ride for pre-k students," Atlanta Journal/Constitution, September 16, 2000; was quoted in an article reporting that more students than expected qualify for HOPE scholarship money, and that $44 million must be redirected, Atlanta Journal/Constitution, October 1, 2000, and The Associated Press State & Local Wire, September 30, 2000; was cited in an article discussing magnet schools, Atlanta Journal/Constitution, October 7, 2000; was cited in an article discussing Governor Roy Barnes and School Superintendent Linda Schrenko's education expenses, The Florida Times-Union (Jacksonville, Flor.), November 27, 2000; was quoted in articles about the HOPE Scholarship, Atlanta Journal/Constitution, December 10, 2000, and The Associated Press State & Local Wire, December 11, 2000; and was quoted in an article about the effect of congressional district boundary shifts to the democratic and republican parties, Atlanta Journal/Constitution, December 31, 2000.


Audrey Horne's move from Commissioner of Georgia's Department of Human Resources Commissioner to join the Georgia Health Policy Center, was highlighted, Atlanta Journal/Constitution, December 20, 2000 / Atlanta Constitution, December 19, 2000 / The Associated Press State & Local Wire, December 18 and 19, 2000.

Bill Kahnweiler was quoted in an article on the effects on morale of mass layoffs at Coca-Cola Company, The Atlanta Journal-Constitution, January 27, 2000; was quoted in an article about accepted practices in workplace giving, The Atlanta Journal-Constitution, December 3, 2000; and his letter to the editor on the blind peer review process in scholarly journals, "Nasty or Nice, Reviews of Journal Articles Remain Critical," was published in The Chronicle of Higher Education, July 7, 2000.
Deborah McCarty was mentioned in "City leader back to take over at Research Atlanta," Atlanta Journal, July 20, 2000; and was cited in an article discussing Research Atlanta's recent study of arts in Atlanta, Atlanta Journal/Constitution, November 19, 2000.

Jennifer McCoy was cited in "Albright visits Colombia amid controversy over $1.3 billion U.S. aid plan," Knight Ridder Washington Bureau, January 15, 2000; was quoted in an article highlighting a conference at the Carter Center on "Challenges to Democracy in the Americas," Atlanta Journal/Constitution, October 12, 2000; and was quoted in an article comparing election processes in Florida with those of Latin America and the Caribbean, The Baltimore Sun, December 9, 2000.


Harvey Newman was quoted in "Welcome to Sex City (Hope You Brought Cash)," Atlanta Magazine, March 2000.

Donald Ratajczak was mentioned in "Economist Ventures Forth: After 27 years as director of GSU's Economic Forecasting Center, Donald Ratajczak is stepping down," Atlanta Journal/Constitution, April 23, 2000.

Research Atlanta Inc. Raymond B. King was cited as the new President of Research Atlanta's Board of Directors in the Atlanta Journal/Constitution, January 18, 2000; the report, "The Northern ARC: The Outer Perimeter Reincarnated?" was cited in the Insider, January 21, 2000; a report on parental involvement in middle school was mentioned in "Parental involvement task force begins debate," City Life Buckhead Ed., February 3, 2000; Research Atlanta was cited in the editorial article on development: "Atlanta finally facing up to the sprawl problem," in the Atlanta Journal/Constitution, March 27, 2000; a piece announcing Research Atlanta's charitable giving and social capital projects appeared in Friday's Business Chronicle in Wendy Bowman-Litter's nonprofit section, March 31, 2000; its joint work with the Community Foundation for Greater Atlanta on studying charitable giving and civic involvement in the metro area was reported in the Nonprofit Business section, Atlanta Business Chronicle, April 6, 2000; was mentioned in "Lofts, condos spring up, repopulating city's center," Atlanta Constitution, May 15, 2000; study cited in "Study will gauge metro Atlantan's sense of community, or lack thereof," Atlanta Business Chronicle, June 29, 2000; the study, "The Arts Economy in 20 Cities: Where Does Atlanta Stand?" discussed, Cox News Service, November 10, 2000, and Atlanta Journal/Constitution, November 12, 2000; study was referenced in an article linking the work of city governments in boosting cities' tourism and entertainment industry, and indicating that Atlanta's support of the arts is weak in comparison to other large metro areas, Atlanta Journal/Constitution, November 28, 2000; Research Atlanta's study of arts funding in Atlanta was referenced in "Arts apathy: Ideas fly for how to end it," Atlanta Constitution, December 14, 2000, and in "A Great Wake Up Call," Atlanta Journal/Constitution, November 19, 2000. A story on Research Atlanta's role in moving the transportation issue from the curb to the HOV lane was accepted for publication in the summer edition of Metropolitan Magazine.

Felix Rioja was invited to appear in NPR's (National Public Radio) "Powerpoint" for a discussion panel on the presidential candidates and international trade, live nationwide broadcast, November 5, 2000.


The Ron Brown Institute, a joint endeavor of the Andrew Young School of Policy Studies, the Robinson College of Business, and the University of Pretoria, South Africa, among others, was featured, The Boston Globe, December 2, 2000.


Bruce Seaman was quoted in "The Economic Impact of the Super Bowl," on a Jacksonville, Florida TV station, November 17, 2000, and also on several Detroit, Michigan area radio stations, November 20-21, 2000; was quoted in "The Coca-Cola Discrimination Settlement," on WATL, Atlanta TV station, September 12, 2000; was quoted in "The Economics of the Mall of Georgia," Ch. 11 News, Atlanta, March 5, 2000; and was interviewed from his home broadcast as part of the feature story, "The Alex Rodriguez Contract: Does it Make Sense?" for Today and Channel 5 News at 5, December 12, 2000.

David L. Sjoquist was quoted in the March 2000 issue of Governing magazine in an article on the "E-conomics Problem;" was invited to sign copies of his book, "The Atlanta Paradox" at Barnes and Noble bookstore in Athens, Georgia on October 10; was quoted in a November 17 story in the Atlanta Journal Constitution on the "Popular Sales Taxes Risk.
Revenue;" was cited in an article discussing the federal and state minimum wage discrepancy in Texas, Cox News Service, November 29, 2000 / Atlanta Journal/Constitution, November 22, 2000; was cited in "Industry tax break proposed: Incentives can lure corporations to all parts of Georgia, governor says" By Alan Judd, Atlanta Constitution, February 9, 2000.

David Van Slyke was profiled in the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) NEWS as a "Member on the Move," and was profiled in a Supplement to the Atlanta Business Chronicle regarding the study "Individual Philanthropic Patterns and Charitable Giving in Metropolitan Atlanta," Conducted for the Community Foundation for Greater Atlanta through Research Atlanta, October 2000.

Mary Beth Walker's research using satellite data and computer models to get accurate accounts of traffic region wide was discussed in an article about Atlanta's air pollution problems, Atlanta Journal/Constitution, October 2, 2000.

William Waugh was interviewed on April 6, 2000, by Mr. Michael Gormley of the Gormley Group, which provides programming to radio stations in southern California. The interview was on Waugh's new book on disaster management; was interviewed by The Chronicle of Higher Education and his undergraduate Perspectives course, Global Disasters, was featured in an article in the July 28, 2000 issue of the Chronicle; and was interviewed by WSB-Radio on October 13, 2000 and WAGA-TV on October 14 concerning the bombing of the USS Cole in Yemen.

Thomas Weyandt's move to the Atlanta Regional Commission was reported in "Research Atlanta chief joining ARC," Atlanta Journal, February 1, 2000.
Web Activities

The Andrew Young School of Policy Studies initiated a major upgrade of its web presence in CY 2000, effectively multiplying the college website content by a factor of sixteen, creating a streamlined and cohesive website able to expand in an organized fashion, and expanding linkages within the college, the university, and externally. Online academic materials fueled students with information; over half of requests for academic information packets were generated from online forms; and nearly 30,000 hits to the main page were garnered in the first seven months of measurement. An internal grant program encouraged faculty to expand online course materials, and was greeted enthusiastically by both students and faculty. Cynthia Blasdell is the College Web Coordinator.

College Website

The first priority of the college website upgrade was the establishment of a consistent look and navigational system for the main college site, to integrate well with department and center sites, and with distinct operations of the college, such as the academic programs and the college news. Previously published materials were key in fueling website content. First priorities were course catalog materials, the Experts Guide, The Briefing, and the Annual Report. A key focus was the strategic division of information into separate but linked pages, in order to foster an environment in which a maximum number of disparate groups across the college could link to information relevant to them. For example, lists of graduates and honors from the annual report were listed on a separate page, so that not only could they be linked within the annual report, but also by the Office of Academic Assistance website, or by individual student websites. Similarly, each story in the Briefing was placed on a separate page, available to be linked from faculty web pages, or to be referred to in e-mails to research associates. Suddenly, responding to student queries became much easier as information could be cited from one central, anytime-anywhere source. Greg Streib’s organizational and design work from late 1999 on the college pages served as a launching pad for this development.

A systematic means of keeping the front college page current and “alive” included highlighted stories posted in tandem with each new issue of The Briefing. The news site was expanded, adding a listing of media hits to the pre-existing list of news releases and publications. A calendar of activities was added, and procedures put in place for linking to center and department event listings. In response to site visitors’ most common request, a directory with full personnel contact information was added.

Academic materials were of high demand. Priority one was the development of a logical system for the update and “ownership” of course and degree description and requirements on the web. A challenge was marrying the philosophy of the web that detailed information not be repeated, with the needs of units to tie in to academic information seamlessly. Also key were the separation of official course requirement information from “flashy” recruiting information and “newsy” course updates.

These challenges were met with the following structure: One main academic directory included all of the detailed information, broken down further into the directories: courses, degrees, specializations, undergraduate degree requirements, and graduate degree requirements. The course directory is composed of course pages for each course taught, which are updated routinely with “newsy” information, and which are used as recruiting information. The degree directory contains pages geared toward prospective students. Specialization sites offer certain career focused groups within the college the place to display news and updates for students. Both the undergraduate and graduate requirements sites feature the current catalog copy. Links are available to earlier archived versions on the main GSU site. The sites for economics, public administration and urban studies, and the office of academic assistance all feature one course page and one degree page each. On these pages, relevant programs are briefly listed and linked to information within the academic directory. Extensive linkages added complexity to proofing online material; Arthur Turner assisted in checking linkages.

Beyond tight integration of information between internal units, efforts were made to tie college course pages into the developing GSU course infrastructure. The central GSU course schedule lists current, archived and upcoming courses. During registration, these lists are updated with official registration database information hourly. Andrew Young School course pages proved invaluable as links to and from this list. One unique page exists for each course, with information on instructors who commonly teach the course, interesting information about the course, key links to further college and departmental information, and a link back to the GSU course listing.

Initial steps in marketing the website included optimization of keywords embedded in html code within the college level pages, registration with key search engines, and identification of external linking opportunities. Web awareness and excitement were generated within the college in response to internal web updates. Counters were used on key pages to track traffic. In anticipation of the USNews fall judging, and with the goal of spreading awareness of the new college, an email introduction of the website was sent to 228 APPAM and NASPAA members, 48S APSA Public Administration members, and 29 APSA Public Policy members.

A necessity in creating maintainable web pages is the creation of set review periods - times when content providers are reminded to review their data and necessary changes are made. Examples of maintenance procedures created are the
once-per-year review of academic course pages, and the once-per-semester review of the departmental sites. Certain changes are encouraged on an ongoing basis, including updates to the personnel lists, calendar, list of job openings, and notices of special events.

A Web Oversight Committee was established in fall of 2000. Members were identified from each unit, to include: Cynthia Blasdell, Jamie Boex, Wanda Cooley, Julie Hotchkiss, Angie Jackson, Susan Laury, Glenn Landers, Jeff Pruett, Joey Smith, and Greg Streib. The mission of the committee is to identify ways to optimize the audience experience and maximize traffic across all of the college, department and center pages. This involves identifying overlaps and linkages between the units.

**Unit Level Websites**

In general, most units within the college have created and maintained their own websites. For those that do not maintain their own sites and use the services of the college web coordinator, personnel have been identified as "owners" of the content, who are responsible for reviewing the site for accurate content, and initiating changes when necessary.

Webmasters and content coordinators across the college are:

- **Applied Research Center**
  - Council for School Performance
    - Angie Jackson (webmaster/web server administrator)
- **Aviation Programs**
  - Bill McAllister (webmaster/content)
  - Cynthia Blasdell (webmaster)
- **Economics**
  - Julie Hotchkiss (content)
  - Cynthia Blasdell (design & coding)
- **Environmental Policy Program**
  - Kathy Banks (content)
  - Kanyarat Sukudom (design and coding)
- **Fiscal Research Program**
  - Domestic Programs
    - Lakshmi Pandey (webmaster/web server administrator)
  - Georgia Health Policy Center
    - Gregory Moore (webmaster)
  - International Studies Program
    - Jamie Boex (webmaster/web server administrator)
- **Office of Community Outreach and Partnerships**
  - Megan Griffiths (webmaster)
  - Telesa Wilson (webmaster)
- **Program for Rehabilitation Leadership**
  - Sally Siewert (webmaster/content)
  - Cynthia Blasdell (webmaster)
- **Public Administration and Urban Studies**
  - Amy Helling (content)
  - Cynthia Blasdell (design & coding)
- **Research Atlanta**
  - Janice Ransby (webmaster)
- **Systems Support**
  - Jeff Pruett (webmaster)

Leading the way in early CY 2000 were the Fiscal Research Program, the Applied Research Center, the International Studies Program, and Research Atlanta websites. With active webmasters at the helm of each site, they served as good models for the work performed by other units during the year. The Fiscal Research Program hosted bios on each of its researchers and support staff, pdf and html versions of their archived reports, and write-ups on upcoming conferences, etc. In response to their frequent media attention, especially in conjunction with Council for School Performance Reports, The Applied Research Center offered a full review of their current projects, and timely media releases of new reports. The International Studies Program created a site full of information for prospective funding agencies, such as the World Bank and USAID, focusing on recent and upcoming training courses. Research Atlanta cooperated with Access Atlanta in bringing news, events and reports to the public in Atlanta.

**Highlights of new web development activities across the college in CY2000 were:**

- The Department of Economics expanded its site to include a Chair’s welcome, a listing of job openings, a photo gallery of incoming Ph.D. students, and featured programs such as the South Africa study abroad program.
- The Department of Public Administration and Urban Studies added forecasted course schedules and alumni information to its thorough listing of course information and internship opportunities.
- The Office of Academic Assistance expanded its site, to include shortcuts to course and degree information, application materials, dissertation defense announcements, dissertation guidelines, etc.
- Specialization webpages were established for aviation, planning, and human resource development, featuring lists of classes, alumni information, photos, news items, etc.
- The newly established Flint River Water Planning and Policy Center developed a site.
- The Georgia Health Policy Center greatly expanded its site, including personnel lists, project lists, etc.
- The Environmental Policy Center updated its site with a newer streamlined look and expanded content.
- The Program for Rehabilitation Leadership expanded its content, listing personnel and project descriptions.
- The Information Center moved to its own site, and began expansion.

**WebCT**

WebCT is a tool that facilitates the creation of online educational environments, which offers a passworded space for faculty and students to chat, post messages, turn in class assignments, access grades, post group projects, etc. Faculty are able to monitor activity on the WebCT site, and students are able to receive immediate feedback as they progress through the course. While several faculty across the college were early adopters of WebCT, a focus of GSU and AYSPS is to increase the development of web-enhanced learning.

As part of an effort to expand usage of WebCT within the School, the Dean's office initiated a Summer 2000 WebCT Incentive grant program. As a dual objective of awarding early adopters and of creating a collaborative environment of assistance for new adopters, Paula Stephan led the School to adoption of a mentor/mentee structured grant program.

Three Mentors and seven Mentees applied and were funded. All mentees were asked to incorporate multiple features of WebCT into their course(s) such as the bulletin board feature, linked syllabus, use of quiz feature, chat rooms, etc. Mentors were chosen based on their previous WebCT experience. Mentors and Mentees were:

**WebCT Mentees and Mentors**

<table>
<thead>
<tr>
<th>Mentee</th>
<th>Course</th>
<th>Mentor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Shiferaw Gurmu</td>
<td>ECON 3950, Introductory Econometrics and</td>
<td>Greg Streib</td>
</tr>
<tr>
<td></td>
<td>Applications</td>
<td>Ross Rubenstein</td>
</tr>
<tr>
<td>Julia Melkers</td>
<td>PAUS 8091, Communication in the Public</td>
<td>Greg Streib</td>
</tr>
<tr>
<td></td>
<td>Service</td>
<td>Ross Rubenstein</td>
</tr>
<tr>
<td>Judith Ottoson</td>
<td>PAUS 8521, Evaluation Research</td>
<td>Greg Streib</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Ross Rubenstein</td>
</tr>
<tr>
<td>David Van Slyke</td>
<td>PAUS 8111, Public Administration and</td>
<td>Greg Streib</td>
</tr>
<tr>
<td></td>
<td>Organizations</td>
<td>Ross Rubenstein</td>
</tr>
<tr>
<td>Sally Wallace</td>
<td>ECON 8450, Issues in Public Programs and Tax</td>
<td>Julie Hotchkiss</td>
</tr>
<tr>
<td></td>
<td>Policy</td>
<td></td>
</tr>
<tr>
<td>Katherine Willoughby</td>
<td>PAUS 8161, Public Budgeting and Finance</td>
<td>Greg Streib</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Ross Rubenstein</td>
</tr>
<tr>
<td>Yongsheng Xu</td>
<td>ECON 4930/6030, Mathematical Economics/Intro</td>
<td>Julie Hotchkiss</td>
</tr>
<tr>
<td></td>
<td>to Mathematics for Economists and ECON</td>
<td></td>
</tr>
<tr>
<td></td>
<td>8030, Mathematics for Economics</td>
<td></td>
</tr>
</tbody>
</table>

* Shelby Frost, visiting instructor with the Department of Economics, also participated in WebCT mentor/mentee workshops and development activities.

Initial activities in preparation of course development included a day long training session taught by Paula Christopher, GSU WebCT administrator, in which basic skills were covered. This was followed with invited presentations by faculty from the School of Accountancy, who shared their WebCT successes. Faye Borthick, Professor, and Director of the new Teaching and Learning with Technology Center, spoke about her fully online course, and Carol Springer spoke about her increased student performance on tests as a result of the WebCT quizzing feature.

As mentors continued to set up their WebCT courses, the college computer support team led by Jeff Pruett purchased and loaded additional software on an as-needed basis (Dreamweaver, Frontpage, FTP, etc.). Both mentors and mentees frequented the GSU hosted WebCT brownbag meetings, in which policies and technologies related to WebCT were explored. Updates were distributed via email groups; and a multitude of training sessions were available (group, one-on-one, workshops, etc.). The GSU WebCT administrator was available to assist designers, and could log into courses to identify problems during phone calls with instructors.

AYSPS held two follow-up workshops, in which mentors and mentees discussed experiences, lessons learned, and impacts to the classroom. Final reports from mentees and mentors were turned in two weeks after the distribution of
student evaluations of instructors. Comments from both students and instructors regarding the Summer 2000 WebCT Incentive Program were quite positive, including:

"All of the info that I need is available at the touch of a button." - Student from Julia Melkers' class, Effective Communication in Public Service

"I find that I am able to communicate with the professor better. It saves time and the professor is able to track who she has communicated with, along with her response and my question." - Student from Julia Melkers' class, Effective Communication in Public Service

"I found the WebCT support meetings helpful when I met not only with the experts but a similar faculty "type" to myself. Feeling surrounded by "techies" was more intimidating than helpful. Having mentors was critical to my staying involved." - Judith Ottoson

"One of the unexpected outcomes for me was seeing opportunities outside the university for WebCT. For example, a colleague from another university was linking an international course among Canada, the States, South Africa and a European country, and there was potential to get GSU into this mix through WebCT." - Judith Ottoson

"The bulletin board has also been great for answering questions about assignments that arise during the week. Rather than answering the same questions individually for many students, I encourage students to post their questions to the bulletin board... Then I'm able to answer for everybody at the same time." - Ross Rubenstein

"The bulletin board allowed me to keep students updated about my schedule and the schedules of our invited guest speakers. In addition, students provided feedback on speakers, continued discussions about a speaker's comments, and contact information with a short biography was distributed about each of the speakers. All of this contributed to our effectiveness in linking students with nonprofit community leaders, and assisting them in building their own networks. In one instance a speaker was so impressed with the questions raised by a student that the speaker contacted me... As the speaker said in her email to me, "She's great and she asked really astute and targeted questions, she's the kind of person we want to hire." - David Van Slyke

"I am now hooked on WebCT for teaching and communication. I have found that it enhances my organization of class materials, and helps me to keep in touch with the class, as a group and individually." - Katherine Willoughby

"It also seems to me that for principles (of economics) courses, there is perhaps a stronger reason to have a common informational source for all students... For example, this common informational source can act as an "equalizer" by giving students equal opportunity of accessing materials that are deemed standard for those courses. In a way, this function of WebCT may compensate students' knowledge and learning of the principles courses from different styles of different instructors." - Yongsheng Xu
Appendix: Report on External Funding
## External Funding

<table>
<thead>
<tr>
<th>Short Title of Grant</th>
<th>Budgeted Amount</th>
<th>Principal Investigator</th>
<th>Funding Source</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>International:</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Ron Brown Institute</td>
<td>2,500,000</td>
<td>Bahl</td>
<td>USAID/Africa</td>
</tr>
<tr>
<td>Degree Program for Indonesia</td>
<td>1,913,791</td>
<td>Bahl</td>
<td>USAID/Indonesia</td>
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<td>Sri Lanka Training #3</td>
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<td>Martinez</td>
<td>IS &amp; TI</td>
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<td>Malawi Fiscal Transfers</td>
<td>48,262</td>
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<td>UNCD Foundation</td>
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<td>Fiscal Decentralization Tng</td>
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<td>Martinez</td>
<td>Multiple</td>
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<td>Tax Advisory Assistance</td>
<td>10,920,535</td>
<td>Martinez</td>
<td>USAID-Moscow</td>
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<td>Nigeria Project</td>
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<td>Alm</td>
<td>AIM Partners</td>
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<td><strong>Subtotal International:</strong></td>
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<td><strong>Domestic:</strong></td>
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<tr>
<td>Workforce Policy Planning</td>
<td>300,000</td>
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<td>Ga Office of PB</td>
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<td>The Carter Center</td>
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<td>Non-Profit Housing</td>
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<td>Sjoquist</td>
<td>Fannie Mae</td>
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<td>Research and Analysis</td>
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<td>Benchmark Overviews</td>
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<td>Farnham</td>
<td>CDC</td>
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<td>U of Tenn</td>
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<td><strong>Environmental:</strong></td>
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<td>Continuing Policy Analysis</td>
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<td>Cummings</td>
<td>Ga Dept/Nat'l Res</td>
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<td>Vol Ozone Actions Program</td>
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<td>Scrap Tire Management</td>
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<td>State of Ga</td>
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<td>IPA with CDC</td>
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<td>Sponsor</td>
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<td>Manage Environment Info</td>
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<td>Stephan</td>
<td>U.S. Dept of Defense</td>
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<td>Econ Impact of Brownfields</td>
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<td>EPA</td>
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<td><strong>Subtotal Environmental</strong></td>
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<td>Health Policy Center:</td>
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<td>3,500,000</td>
<td>Ledbetter</td>
<td>Ga Dept/Med</td>
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<td>Children's Health Insurance</td>
<td>3,500,000</td>
<td>Ledbetter</td>
<td>Ga Dept/Med</td>
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<td>Ledbetter</td>
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<td>Ga/MA</td>
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