As our school comes to the close of one calendar year and approaches the beginning of another, it is natural to think about our accomplishments. It has been quite a year for the Andrew Young School of Policy Studies.

Our founding dean and former Regents Professor Roy Bahl was recognized with a lifetime achievement award (p.2). Another former dean, Professor Bart Hildreth, was elected a fellow in the National Academy of Public Administration (p.22).

Meanwhile alumnus Lewis Faulk received an ARNOVA outstanding dissertation award (p.2). Professor Ted Poister and alumna Lauren Edward won a best paper award in public management; while Regents Professor Jorge Martinez and alumna Eunice Heredia-Ortiz won a best paper award in federalism and intergovernmental relations (p.3). Professor Lisa Muftić was awarded a Fulbright scholar grant (p.5).

Ten faculty members have recently earned promotion or tenure or both (p.25), and we had a very successful recruiting year, hiring 16 new faculty members (pp.4, 26-28).

Our faculty members are earning major and significant funding awards from both external and internal sources. We have a corps of graduate students from Indonesia and faculty working on issues from Egypt to Latin America.

Our faculty, staff and students are studying and working on productive ways to address some of the most vexing and interesting problems of our day, health care reform, food policy, citizen satisfaction (with government), public safety, transportation finance, neighborhoods and crime, intimate partner violence and more.

And these are just a few examples of the work and accomplishments of our many talented faculty and students.

Far from retrenching in this stagnant economy, we are doubling down by not only planning for the future, but also working to bring it into being.

We cover a lot of ground in this issue, but I hope you will sit down and read about some of the things going on in the Andrew Young School of Policy Studies. This is an exciting place, and these are exciting times.

Robert E. Moore
Associate Dean
<table>
<thead>
<tr>
<th>Page</th>
<th>Image</th>
<th>Description</th>
</tr>
</thead>
</table>
| 2 |  | AYS News
On paper, in action
Second Century Initiative faculty join the AYSPS
Lewis chairs Dept. of Public Management and Policy
Fulbright taps Muftić for honor
AYSPS attracts leading research conference
Political scientists and economists gather to discuss Latin America
| 4 |  | Reaching Out
Professor Jan Ligon’s 10 myths about the LCSW in Georgia
Tech success: Business results & citizen satisfaction
Georgia’s food future
The Supreme Court’s ruling on the Affordable Care Act: What will it mean for Georgians?
Noted UC-Berkeley economist delivers 2012 Usery lecture
Women, Crime and Criminal Justice
AYSPS builds capacity at Cairo University
| 6 |  | Policy Research
Making sense of the eurozone: An online guide
Entrepreneurial incentives
Neighborhood watch
New policies in order
Stand Your Ground laws increase homicides
Bonded and freed
| 8 |  | Faculty Today
President appoints alumnus to key post
| 10 |  | Students Today
Surveys reveal preferences for transportation funding
President appoints alumnus to key post
| 11 |  | Alumni Today
AYSPS co-sponsors AMERB conference
The art of recovery
| 14 |  | Friends Today
Gov. Deal hosts dinner celebrating GILEE anniversary
Big experiences in the Big Apple
Sheriff, former FBI agent and police department honored at year-end event
Indonesian master’s degree students arrive
President appoints alumnus to key post
Managing the new (and new) on campus
Amanda G. Hyatt Fellows continue compassionate community leadership
Gov. Deal hosts dinner celebrating GILEE anniversary

ABFM honors Bahl for lifetime achievement – again

REGENTS PROFESSOR ROY BAHL, founding dean emeritus of the Andrew Young School, was presented the 2012 S. Kenneth Howard Award by the Association for Budgeting and Financial Management (ABFM) in October. The award recognizes and honors Bahl for his lifetime achievement as a distinguished practitioner in the field of public budgeting and financial management. Bahl also received ABFM’s Aaron Wildavsky Award in 1997. He is the only person to receive both major ABFM lifetime achievement awards.

Major grants follow Ferraro from Costa Rica

PROFESSOR PAUL FERRARO, a 2012 Fulbright Scholar who worked in Costa Rica, was recently named co-principal investigator (PI) on a $1.5 million grant project from Canada’s International Development Research Centre. Titled “Agua para consumo humano, comunidades y cambio climático: Impactos esperados y adaptación en América Central,” the project is managed by the Centro Agronómico Tropical de Investigación y Enseñanza (CATIE) in Turrialba, Costa Rica.

In September, Ferraro began work as co-PI on a $1.4 million, four-year grant from the National Science Foundation Division of Environmental Biology’s Coupled Natural-Human Systems program, “Enhancing Resilience of Coastal Ecosystems and Human Communities to Oceanographic Variability: Social and Ecological Feedbacks.” The purpose of the project is to study the capacity of natural systems and human communities to adapt to environmental change.

ARNOVA awards Faulk “outstanding dissertation” award

ALUMNUS LEWIS FAULK (Ph.D. in Public Policy ’11) was presented the 2012 Gabriel G. Rudney Memorial Award for Outstanding Dissertation by the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA). The award recognizes work that “contributes to the advancement of theory, conceptualization, research or practice in an area closely related to nonprofit organizations or voluntary action.” Professor Dennis Young chaired Faulk’s dissertation committee. Faulk is an assistant professor at American University.
Poister, Edwards and Pasha receive Maxwell’s Phanstiel Award

The award is part of a $5 million gift donated to the school by Syracuse alumnus Howard Phanstiel (M.P.A. ’72) and his wife, Louise. Its purpose is to bolster the training of public leaders and to generate first-rate scholarship in public administration.

Martinez and co-authors receive “best paper” award

The award is presented annually for “the best paper in the field of federalism and intergovernmental relations presented at the previous year’s APSA annual meeting.”

“[This paper] exemplifies different current tendencies in the study of federalism, namely: the tendency to conduct comparative research, to include the developing world, to look beyond federal systems strictly speaking, to examine policy outcomes and to apply formal modeling and quantitative tools,” wrote APSA’s Deil Award Committee Chair Kathleen Hale (Auburn University) and her committee in releasing news about the award. “The approach of this paper brings richness to the study of federalism and intergovernmental relationships alongside a range of methods used in studying such systems around the world.”

U.S. Dept. of Education awards major grant to Sass

The U.S. Department of Education’s Institute for Education Sciences recently awarded a $430,000 grant to Distinguished Research Professor Tim Sass through its National Research and Development Centers program. The grant is part of a $10 million, five-year award to fund additional work through the Center for the Analysis of Longitudinal Data in Education Research (CALDER), of which Sass is a member.

The new grant allows continued research on the effects of state and local education policies intended to improve student achievement and other education outcomes, as well as new research focused on policies to turn around low-performing schools and create college- or career-ready outcomes. For more information, go to caldercenter.org.
Professor Gregory B. Lewis was named chair of the Department of Public Management and Policy (PMAP) on June 1. Lewis, a National Academy of Public Administration Fellow, joined the school in 1998 and has directed the joint Georgia State-Georgia Tech doctoral program in public policy.

Two faculty members hired to fulfill Georgia State University’s Second Century Initiative (2CI) have joined the Andrew Young School: Charles Courtemanche, assistant professor of economics, as part of the Atlanta Census Research Data Center 2CI Award; and Michael Price, associate professor of economics, to support the Evidence-Based Policy 2CI Award. Now in its third year, the Second Century Initiative will eventually add at least 100 faculty members to GSU through 2015.

Building upon the university’s strategic plan, 2CI was designed to increase GSU’s “internally recognized scholarly strength and critical mass around common research themes.” By enhancing the university’s overall quality, interdisciplinary richness and competitiveness, the initiative is expected to bring more federally funded research to campus while elevating recognition of the university’s research excellence.

Courtemanche, a health economist and applied microeconomist, is also a faculty research fellow in the Health Economics Program at the National Bureau of Economic Research. His research interests include the economic causes of obesity, public policies to expand insurance coverage, ambulatory surgery centers, big box retailers and housing market interventions during the Great Depression. His research has been published in the Journal of Public Economics, Journal of Health Economics, Journal of Urban Economics, Journal of Economic History, Economic Inquiry, Health Economics and Public Choice. He was formerly on the faculty of the University of Louisville and the University of North Carolina at Greensboro, and he holds a doctorate in economics from Washington University in St. Louis.

Price is also a faculty research fellow at the National Bureau of Economic Research. His research interests include experimental and behavioral economics, the economics of charity, environmental economics and industrial organization. His research focuses on the use of experimental methods and, in particular, the use of field experiments to address both positive and normative questions in economic science. He has obtained data from several different markets for his field experiments, recently partnering with various utilities to implement large-scale field experiments designed to promote conservation efforts and compliance with regulations governing resource use. This data has provided insights into a variety of topics, including pricing behavior, the provision of public goods, charitable giving, auction theory and discrimination in the marketplace.


Prior to joining the AYSPS, Price was at the University of Tennessee, Knoxville. He holds a doctorate in economics from the University of Maryland.
During the past decade, Lewis has published widely on public support for gay and lesbian rights. An early scholar of lesbians and gay men as government employees, his latest work focuses on gay-straight differences in probabilities of public and non-profit employment and on pay differences within the sectors. He serves on the editorial boards of the *American Review of Public Administration* and the *American Political Science Review*.

Lewis holds a Ph.D. in public administration from Syracuse University, a Master of Governmental Administration from Georgia State University and a B.A. in politics from the University of California, Santa Cruz. He has also taught at the University of Georgia and American University.

“It is an honor to serve as leader of PMAP,” Lewis says. “We have an outstanding faculty that teaches excellent courses and produces cutting-edge research in public management and policy. I expect that our reputation, already earning high rankings in *U.S. News & World Report*, will continue to grow as the quality of our scholarship and programs becomes more widely known.”

“I am delighted that Greg is serving as department chair. He will bring creative and sensible leadership to the department,” says Dean Mary Beth Walker.

Lewis, who teaches quantitative research methods in the master’s and doctoral program, has received the AYSPS Excellence in Teaching Award.

His research focuses on career patterns in public service and broader diversity issues, most recently on the impact of veterans’ preference, performance ratings, and aging on public sector work forces.

During the past decade, Lewis has published widely on public support for gay and lesbian rights. An early scholar of lesbians and gay men as government employees, his latest work focuses on gay-straight differences in probabilities of public and non-profit employment and on pay differences within the sectors. He serves on the editorial boards of the *American Review of Public Administration* and the *American Political Science Review*.

Muftić conducted research in the country in 2005, 2008 and 2011, but has never stayed longer than six weeks.

Since there is very little research on violence against women, Muftić hopes her research will help enhance the education of University of Sarajevo students and fill gaps in current literature regarding the prevalence of violence against women, public policy and the availability of victim services.

“This information will not only generate a better understanding of how violence against women negatively impacts women and girls in post-conflict areas, but it will also bring to light ways to address the needs of individuals experiencing, or at risk of experiencing, violence,” she says.

Muftić left for Bosnia in August and will return June 2013. She departed early to start field research on a separate project funded with a GSU Research Initiation Grant. For this project she is examining the impact non-governmental organizations have on the fight against sex trafficking in Bosnia.

Muftić’s husband of nearly 17 years, a native Bosnian, and their three children have also joined her.

“Receiving the Fulbright has allowed me the unique gift of being able to merge my research and academic interests with my personal life and experiences,” Muftić says. “We’re all quite excited about this next chapter.”

“She’s an expert on violence against women and has a deep understanding of the complex political and social issues surrounding it,” says Fulbright associate director Kim de Bleser. “Her work will help fill gaps in our understanding of post-conflict societies.”

Fulbright taps Muftić for honor

Lisa Muftić, an assistant professor of criminal justice and criminology, was awarded a Fulbright Scholar grant to spend one year researching and teaching at the University of Sarajevo in Bosnia-Herzegovina.

Muftić is one of 1,100 American faculty and professionals sent abroad this year to lecture and conduct research through the Fulbright Program, which is sponsored by the U.S. Department of State. Her research focuses on violence against women in Bosnia, a region that once comprised the Socialist Federal Republic of Yugoslavia.

“I have been studying the impact of war on the political, social and cultural development of Bosnia for almost two decades,” Muftić says. “I am especially interested in the impact state-condoned violence has on attitudes, beliefs and behaviors associated with interpersonal violence.”

Violence against women in Bosnia is a “widespread and a largely misunderstood social problem,” she says. “Compounding this situation are socio-political factors that are characteristic of a post-war society, including war trauma, family reintegration and an economic crisis.”

Lisa Muftić

Lisa Muftić, an assistant professor of criminal justice and criminology, was awarded a Fulbright Scholar grant to spend one year researching and teaching at the University of Sarajevo in Bosnia-Herzegovina.

Muftić is one of 1,100 American faculty and professionals sent abroad this year to lecture and conduct research through the Fulbright Program, which is sponsored by the U.S. Department of State. Her research focuses on violence against women in Bosnia, a region that once comprised the Socialist Federal Republic of Yugoslavia.

“I have been studying the impact of war on the political, social and cultural development of Bosnia for almost two decades,” Muftić says. “I am especially interested in the impact state-condoned violence has on attitudes, beliefs and behaviors associated with interpersonal violence.”

Violence against women in Bosnia is a “widespread and a largely misunderstood social problem,” she says. “Compounding this situation are socio-political factors that are characteristic of a post-war society, including war trauma, family reintegration and an economic crisis.”

Lisa Muftić, an assistant professor of criminal justice and criminology, was awarded a Fulbright Scholar grant to spend one year researching and teaching at the University of Sarajevo in Bosnia-Herzegovina.

Muftić is one of 1,100 American faculty and professionals sent abroad this year to lecture and conduct research through the Fulbright Program, which is sponsored by the U.S. Department of State. Her research focuses on violence against women in Bosnia, a region that once comprised the Socialist Federal Republic of Yugoslavia.

“I have been studying the impact of war on the political, social and cultural development of Bosnia for almost two decades,” Muftić says. “I am especially interested in the impact state-condoned violence has on attitudes, beliefs and behaviors associated with interpersonal violence.”

Violence against women in Bosnia is a “widespread and a largely misunderstood social problem,” she says. “Compounding this situation are socio-political factors that are characteristic of a post-war society, including war trauma, family reintegration and an economic crisis.”

Lisa Muftić, an assistant professor of criminal justice and criminology, was awarded a Fulbright Scholar grant to spend one year researching and teaching at the University of Sarajevo in Bosnia-Herzegovina.

Muftić is one of 1,100 American faculty and professionals sent abroad this year to lecture and conduct research through the Fulbright Program, which is sponsored by the U.S. Department of State. Her research focuses on violence against women in Bosnia, a region that once comprised the Socialist Federal Republic of Yugoslavia.

“I have been studying the impact of war on the political, social and cultural development of Bosnia for almost two decades,” Muftić says. “I am especially interested in the impact state-condoned violence has on attitudes, beliefs and behaviors associated with interpersonal violence.”

Violence against women in Bosnia is a “widespread and a largely misunderstood social problem,” she says. “Compounding this situation are socio-political factors that are characteristic of a post-war society, including war trauma, family reintegration and an economic crisis.”
AYSPS attracts leading research conference

**FUR in Atlanta: Only second U.S. gathering in 30 years**

Many of the shining stars of the international scientific community were at Georgia State University for the biennial conference, FUR XV: International Conference on Foundations and Applications of Utility, Risk and Decision Theory, June 30 through July 3. The event brought together an informal worldwide network of distinguished researchers in economics, psychology, statistics, cognitive science, computer science and several disciplines from business such as marketing, decision science, risk management and insurance, to present research and share ideas.

This is only the second time FUR has convened in the United States since opening in Oslo in 1982. Leading thinkers from the top universities in the Western Hemisphere and around the world, such as the University of Bonn, Xiamen University, Oxford University and global corporations such as Artal Investments, came to Atlanta for the event.

“FUR is truly interdisciplinary, and its highly specialized topic area spans several disciplines,” says Professor James C. Cox, founding director of the Experimental Economics Center (ExCEN), the Noah Langdale Jr. Chair in Economics and a Georgia Research Alliance Eminent Scholar.

Cox organized the event along with the Center for the Economic Analysis of Risk (CEAR) in the J. Mack Robinson College of Business (RCB). Other members of FUR’s Local Organizing Committee include CEAR director Glenn Harrison; Elisabet Rutstrom, director of the Dean’s Behavioral Economics Laboratory in the RCB; and Vjolca Sadiri, an assistant professor at the AYSPS.

Plenary speakers included Nathaniel T. Wilcox of Chapman University, Jerome Busemeyer of Indiana University, Harris Schlesinger of the University of Alabama and Edi Karni of Johns Hopkins University.

Almost 140 papers – all new research – were presented during 35 parallel sessions during the three-day conference.

For more information on the event, its history and organizers, go to: excen.gsu.edu/fur2012/index.html.

Indonesian master’s degree students arrive

A second group of 15 students participating in the USAID Dual Master’s Program in Applied Economics arrived on campus on July 2 for the International Center for Public Policy’s summer Public Policy Training program. The new students, staff members from the Indonesian Ministry of Finance’s fiscal policy think tank, join another group of 15 executives from the ministry who arrived last fall to begin their studies at the Andrew Young School.

The joint program offers dual degrees in applied economics at Georgia State University and Gadjah Mada University in Java. It is funded by a $3 million cooperative agreement between USAID Indonesia and the universities and is directed by Regents Professor Jorge Martinez-Vazquez, director of the International Center for Public Policy. AYSPS alumna Artidiatun “Arti” Adji (Ph.D. in Economics ’06), who directs the graduate program in economics and business at Gadjah Mada, helped design the program.

Before flying to Atlanta, the new AYSPS students enjoyed a reception with the U.S. Ambassador to the Republic of Indonesia, Scot Marciel (top left). Pictured in the photo above, from the front row, left, are Raya Soendjota (USAID), Wesly Febriyanta Sinulingga, Erica Novianti Lukas, Riza Azmi, Martin Hashihan Lumbantobing, Nugraheni Kusumaningsih and Dewa Putu Ekayana. Second row, from left, are Eko Wicaksana, Arfan Udi Winas, Nova Mardianti, AYSPS alumna Arti Adji (Ph.D. Economics ’06 and now director of the graduate program in economics at Universitas Gadjah Mada and our partner in the program), Ambassador Marciel, Raya Dumaris Simanjuntak, Lili Mutiary, USAID Mission Director Glenn Anders, Ferry Afi Andi, Zainul Ariffin, Bondi Ariffin and Brian Dusz (USAID).
Political scientists and economists gather to discuss Latin America

“We designed this program to promote broader discussion on the challenges and payoffs of conducting experimental studies in Latin America,” says Professor James C. Cox, who co-organized the conference with Carlin. “We expect it will encourage greater use of experimental methods and help to increase collaboration among scholars in the United States and Latin America.”

Closer to home, the conference marks an important step in the growing scholarly collaboration between political scientists and economists at GSU, they both agreed.

Sheriff, former FBI agent and police department honored at year-end event

Economists and political scientists from across the United States met at the Andrew Young School on April 20 to attend Georgia State University’s first multidisciplinary conference focusing on behavioral experiments in Latin America, “Experiments for Export? Behavioral Experiments in Latin America.”

“The overarching aim of this conference was to understand how people in Latin America and other developing countries can better overcome social barriers to trust, cooperation and fairness,” says Ryan Carlin, an assistant professor of political science. “We are starting to foster a multidisciplinary dialogue over how to adjust behavioral experiments, which are typically studied in laboratories, to more realistic contexts where these questions are most urgent.”

“The Department of Criminal Justice and Criminology honored leading public safety officials and organizations during its annual graduation reception and awards ceremony at the Andrew Young School on April 18.

Sheriff Ted Paxton of the Forsyth County Sheriff’s Office was honored with the Distinguished Alumni Service Award, the Atlanta Police Department received the Outstanding Criminal Justice Agency Award and Sandra Y. Blount was recognized with the department’s Judge Andrew A. Mickle Outstanding Instructor Award.

Among those present for the ceremony were 45 graduating criminal justice majors who presented research posters highlighting their internship experience.

“Being a part of this highly ranked policy school has in and of itself made your degrees more valuable,” department chair Brian Payne reminded the audience. “This is one of the largest graduating classes we have ever had.”
ORGANIZATIONS that employ social workers are increasingly demanding that these employees hold state certification as a Licensed Clinical Social Worker (LCSW). This has long been a requirement for those in independent clinical practice, but in today’s environment, employers want proof that employees hold a specific, consistent set of skills that come with licensure.

While there is a nationwide shortage of LCSWs, Georgia is particularly needy, according to Associate Professor Jan Ligon, LCSW. Twenty percent of Americans will have a mental health crisis during their lifetime, and the country’s aging population will require additional services from social workers. With only six schools in Georgia accredited to award the Master of Social Work (M.S.W.) degree, the state lacks the capacity to produce the numbers needed.

Ligon served on the Georgia Board of Professional Counselors, Social Workers and Marriage and Family Therapists for eight years. Following are what he argues are common “myths” about the LCSW:

1. **There are already too many LCSWs in Georgia.**

Although areas in metro Atlanta may have an adequate number of LCSWs, the rest of the state is sorely lacking. More than a third of Georgia’s counties have none. The Bureau of Health Professionals says the national average is 159.1 mental health professionals per 100,000 residents. With 89.4 per 100,000, Georgia ranks 47th nationally and has the lowest share in the Southeast.

2. **There are few LCSW opportunities around the state.**

Georgia has an extreme shortage of LCSWs, psychologists and other licensed behavioral health professionals. As older licensed social workers retire, it is an ongoing challenge to replace these positions with qualified employees and increase their number in Georgia.

www.andrewyoungschool.org
3. **You can’t get the LCSW unless you are a Licensed Master Social Worker (LMSW).**

Those qualified are encouraged to obtain the LMSW, but it is not a requirement to pursue the LCSW in Georgia. To earn the LMSW, an M.S.W. from an accredited university is required. There are six accredited programs in Georgia: Georgia State, University of Georgia, Valdosta State, Kennesaw State, Savannah State and Clark Atlanta. Along with the M.S.W., those pursuing the LCSW must obtain 3,000 hours of clinical experience, 120 hours of qualified supervision and pass a national exam.

4. **LCSW supervision is really hard to get.**

Although true, this is possible to overcome. Only 60 of the 120 supervision hours must be conducted under an LCSW, with the balance coming from a psychologist, Licensed Professional Counselor (LPC) or Licensed Marriage and Family Therapist (LMFT). Candidates may obtain 60 hours from supervisory groups of up to six people, with the remaining 60 hours under individual supervision or with two candidates per supervisor.

5. **You don’t need to keep supervision records.**

Supervisors, and those supervised, are required to maintain a contemporaneous record of date, duration, type and a summary of the pertinent activity for each session. The state may request these at any time. Due to varying requirements across the United States, those who apply in another state may need to provide documentation.

6. **Any LCSW can provide my supervision.**

To be a supervisor, an LCSW must have two years of post-licensure experience and a current license. There should be no board-related infractions or other actions on record. A candidate must research and ensure that supervisors meet these requirements.

7. **You don’t need the LCSW unless you want to third-party bill.**

An LCSW is authorized to practice independently and bill insurance, while an LMSW must work in a supervised environment. But licensure exists to protect consumers by ensuring a baseline of competences. While social workers are not required to be licensed, many employers do mandate it.

8. **The LCSW exam is really hard to pass.**

All states except California now use the same exam, which is comprised of 170 multiple-choice questions. Practice tests are available on the Association of Social Work Board’s website. Workshops and study guides are also available. The first-time pass rate for the exam in 2008 was 75.9 percent.

9. **If I fail the exam, I have wasted all that time meeting the requirements.**

Georgia allows applicants who fail the right to request another opportunity.

10. **I can get the LCSW in another state in only two years.**

All licensure boards are subject to the laws and rules of individual state governments. Georgia requires three years of experience to practice, even from those who earn a license in another state. Reciprocity agreements between states are not common.

Georgia is home to 10 million people. The need for LCSWs continues to grow as more employers require certification. Yet outside the metro Atlanta area, they are in very short supply. Employment opportunities for LCSWs are particularly strong, a situation that will likely continue.
Technology presents local officials with some of their most challenging decisions – presenting an unstable mix of implementation risks, fluctuating costs and high citizen expectations. The pain of bad tech decisions can be avoided, however, by turning to some useful public management tools and processes.

Tech success is not just about software and electronics. For starters, it is always best to know what you want to accomplish.

Traditional starting points are goal statements and strategic plans, but even when present, they may not provide the detail needed to guide technology decisions. Focus groups or surveys of citizens and business can help to identify preferences.

Big technology decisions ought to be accompanied with a business plan. Technology choices define service delivery quality; they need to be based on more than sales hype or guesswork. A business plan requires a concept and design, timetables and performance criteria. Business metrics are commonly used (return on investment, net present value, payback period, and the like). Public values also matter; like beneficiaries, stakeholder impact and possibilities for non-financial benefits.

The perspectives of business users and citizens are essential to this decision process, because the success of technology decisions often depends on the take-up rate. You build it, and they will come … or maybe not. Technology investments are worthless if they produce systems, tools and options that do not get used.

Effective measurement is essential to technology success. Collecting data on business and citizen needs in the development process will help to identify or clarify desirable outcomes. Additional data collected during implementation and beyond can help shape implementation and guide future waves of reform.

Numbers are not an end in themselves, of course. Each step in the development process also builds consensus and commitment.

Tech investments are strategies intended to achieve specific goals. Local governments want the kind of business results that creative strategies can produce, but often their level of follow-through does not rise to business standards. Business strategies are often managed by chief strategy officers charged with implementation oversight, and finance officers are often better connected to strategy development and performance assessment.

Translation government decisions into reality is often an afterthought; strong linkages are needed between policy and implementation, and this is especially true when complex technologies are involved. Elected officials must be pressing the tough questions, and administrators must be focused on bottom line results. Good performance data can help to keep outcomes at the forefront of regular discussions.

Citizen satisfaction requires more than good intentions, yet assessing progress is an emerging science. Everywhere you look, businesses are seeking to measure and quantify and improve customer satisfaction, and technology is providing some exciting new options.

Surveys are old news, but now they can be better linked to actual points of service delivery. Citizens engaged with almost any department and users of almost any service can respond directly about their experiences.
Also, what about the workers providing those services? Are they able to perform at the appropriate level?

The technology revolution has played out more slowly than some expected, but the entire government landscape is gradually changing. The key elements are the personnel, the quality of the decisions, the ability to track progress, and the willingness and capacity to share information about outcomes. This is a refinement of the governance model—potentially offering citizens a far more dynamic role and possibly changing some skeptical minds about local government performance levels.

Professor Greg Streib directs the Public Management and Performance Group, which partners with local governments searching for workable solutions. Alumna Christa Wrenn is a former research associate. This piece is excerpted from a column written for the Georgia Municipal Association’s Viewpoints: gmanet.com/Viewpoints.aspx?CNID=61715.

Georgia’s food future

The Georgia Food Policy Council (GFPC) recently hosted a statewide meeting in Macon, Ga., to reinvigorate the conversation around food policy in the state. The Georgia Health Policy Center (GHPC), a research center of the Andrew Young School of Policy Studies, coordinates the council.

“This food policy council is an opportunity to help us address the paradox of hunger and obesity in the state,” says Debra Kibbe, the GHPC senior research associate who is spearheading the effort. “Georgia has about 10 million acres of farmland; food and agriculture is a massive industry for the state.”

First launched in 2010, the council examines food and nutrition concerns at the state level. It comprises representatives from all sectors of Georgia’s food system, including production, consumption, processing, distribution, waste management, recycling and sustainability.

In early 2012, the center was awarded a grant from the Georgia Department of Public Health via funding from the U.S. Department of Health and Human Services to facilitate the GFPC and assist with goals related to membership, meetings and strategic planning, as well as to establish a GFPC website and conduct a food system assessment.

The main goal of the conference was to identify the top three to five state-level food policy or nutrition issues the stakeholders would like to see addressed.

“I think there was really good conversation,” Kibbe says. “People stayed engaged to generate a short list of priorities for the diverse group of stakeholders.”

For the full story, go to gsu.edu/news/61572.html.

— Excerpted from Georgia’s Food Future, by Kathleen Poe Ross
Under the ACA, most individuals are required to have health insurance with a certain minimum level of coverage, or be subject to a penalty.

2. The constitutionality of the ACA’s expansion of Medicaid. Under the law, states are permitted to expand their Medicaid programs to all adults with incomes at or below 133 percent of the poverty level ($14,856 a year for a single individual). However, if a state chose not to participate in the Medicaid expansion, the federal government reserved the right to pull the state’s entire federal Medicaid funding.

3. Whether the mandate provision was severable from the rest of the law. If the individual mandate provision was found to be unconstitutional, could it be severed from the remainder of the ACA, leaving the rest of the law intact?

Findings of the Court
• The Court ruled that it had the authority to issue a decision on the case.

• On the constitutionality of the individual mandate, the Court ruled that the individual mandate is constitutional and can stand as a tax.

• On the constitutionality of the expansion of Medicaid, the Court held that the expansion is constitutional, but the federal government cannot withhold federal funds for the existing Medicaid program if a state chooses not to expand its program. The Court further found that the invalidated withholding of existing Medicaid funds was severable from the rest of the
ACA, so the remainder of the law was preserved.

• Because the individual mandate was determined to be constitutional, the question of its severability did not need to be addressed.

The bottom line of the ruling is that the Affordable Care Act remains intact, with changes to the Medicaid expansion provision.

The Affordable Care Act represents many changes for individuals, employers, communities, providers, and the state of Georgia. Each stakeholder group will be faced with decisions. Legislative, administrative, and financial decisions at the national and state levels will continue to shape how the ACA is implemented.

**MOST GEORGIANS** without insurance will be required to purchase insurance or pay a penalty. The penalty for not buying insurance will start at $95 per year or one percent of income in 2014 and rise to $695 per year or 2.5 percent of income in 2016. People will be able to purchase insurance through an insurance store (exchange), and if they make less than 400 percent of poverty ($92,200 for a family of four), a subsidy will be available for the portion of the premium that exceeds nine percent of family income. People who make less than 133 percent of poverty ($14,856 a year for a single individual) may be eligible for Medicaid.

**EMPLOYERS** with more than 50 employees (100 in 2016) may be able to purchase insurance for their employees through the exchange.

**COMMUNITY ORGANIZATIONS** will have to stay abreast of the changes, determine how to educate community members about options and influence the decisions that affect them. The ACA includes some grants to help communities improve health and health care.

**PROVIDERS** will be faced with many decisions about how to adapt to a changing environment. They will have to stay abreast of new information that emerges, create new partnerships, and plan strategically under uncertainty. Building capacity in workforce, information technology, and care coordination will be important.

**STATE GOVERNMENT** will be faced with important questions including: how to structure Medicaid, how to handle the exchange in Georgia, what will be included in Georgia’s definition of essential health benefits, and how to implement insurance market changes.

In 2010, the Georgia Health Policy Center (GHPC) released a series of policy briefs providing an overview of health reform and its potential impacts in Georgia. In the coming months, the GHPC will analyze the implications of the Supreme Court's decision for state government, communities, health care providers and employers. To receive the GHPC's upcoming health care reform information, email ghpc@gsu.edu or go to gsu.edu/ghpc.

---

Reprinted Policy Brief published by the Georgia Health Policy Center with the J. Mack Robinson College of Business

This fall, the Georgia Health Policy Center health reform work group also produced the following briefs:

**Health Insurance Exchanges**

A key piece of the expansion of private health insurance through the 2010 Patient Protection and Affordable Care Act (ACA) was the creation of health insurance exchanges. This brief outlines state opportunities and challenges related to exchanges and examines implications from the June 2012 Supreme Court Ruling related to the ACA.

**ACA Funding for Georgia Community Health**

The Affordable Care Act provides support for community-based organizations to improve community health through health and wellness promotion, chronic disease prevention, and assurance of quality health care. This policy brief will examine the current status of this funding, outline the distribution of the grant awards nationally and in Georgia, and provide a framework for how, going forward, organizations might adapt to the changing health policy environment.

Visit http://aysps.gsu.edu/ghpc/health-topics/health-care-reform to read the full policy briefs and view other health reform resources.
Noted UC-Berkeley economist delivers 2012 Usery lecture

LABOR ECONOMIST DAVID CARD, the Class of 1950 professor of economics at the University of California, Berkeley, delivered the presentation “Peer Effects in Labor Markets, Neighborhoods, and Social Groups” at the 8th Annual W.J. Usery Distinguished Lecture Series presented by the school and the W.J. Usery Workplace Research Group in April.

Card’s presentation summarized his recent research on the topics of neighborhood segregation and racial “tipping,” attitudes toward immigrants, the pleasure or displeasure of employees on learning their co-workers’ salaries, and how teenagers’ sexual activity is influenced by the behavior of their friends.

Before the lecture, Card met with faculty and doctoral students in economics to discuss their research. He also attended a faculty luncheon with other local labor economists hosted by Professor Barry Hirsch, the W.J. Usery Chair of the American Workplace.

Card’s research often challenges conventional views, as in his 1995 book with Alan Krueger, Myth and Measurement: The New Economics of the Minimum Wage. Although Card does not carry the mantle of policy advocate, his policy-oriented research holds substantial policy implications.

“David is often characterized as a meticulous researcher who works in some controversial areas,” says Hirsch. “This is exactly correct, in particular in his work on the minimum wage with Krueger, who now chairs the President’s Council of Economic Advisors. But it is important to remember that his work does not emphasize policy advocacy directly, but, rather the ‘statistical evaluation’ of policy effects.”

The W.J. Usery Workplace Research Group is a collection of scholars at the Andrew Young School whose research interests bear on the workplace, labor markets, education, health and related areas. The activities of the group include research, seminars and research conferences. Learn more at http://aysps.gsu.edu/uwrg.

David Card
Gov. Nathan and First Lady Sandra Deal opened the Governor’s Mansion to Georgia’s finest and their friends the evening of May 16, hosting an appreciation gala for state and local public safety officials. Held to celebrate the 20th anniversary of Georgia International Law Enforcement Exchange (GILEE), the event brought together law enforcement and civic leaders, members of the diplomatic corps and corporate partners to recognize GILEE’s contributions to global public safety.

Major Gen. (Ret.) Dr. Isaac Ben-Israel, chairman of the Israeli Space Agency and the National Council for Research and Development, gave the keynote speech. Other notable guests shared their GILEE experiences included Col. Mark McDonough, Georgia’s commissioner of public safety; Chief George Turner of the Atlanta Police Department; GILEE Board Chairman Jay Davis; and Dr. Robert Friedmann, GILEE founder and professor emeritus of criminal justice at Georgia State University. Ben-Israel was introduced by Opher Aviran, Consul General of Israel to the Southeast.

“I am an avid supporter of GILEE,” says Georgia Bureau of Investigation director Vernon Keenan, a 1993 graduate of GILEE’s training exchange with Israel. “GILEE delegations gain valuable, peer-to-peer training with international partners, where they are exposed to new techniques, new skills and new ideas – many that validate the public safety practices we use here.

“GILEE will be more important than ever in the near future,” he continues. “Training with our peers in public safety will strengthen our ability to fight international or trans-national organized crime, which is rapidly becoming a threat to national security.”

In the last two decades, GILEE has provided more than 800 senior law enforcement officials worldwide – more than half from Georgia – with critical knowledge in public safety practices through more than 200 peer-to-peer training exchanges. More than 15,000 public and private leaders in law enforcement and public safety have attended GILEE’s special briefings, such as the annual Business Continuity Summit.

Recognized as a professional education training program by the U.S. departments of Justice and Treasury, GILEE is the only non-law enforcement body to receive the Governor’s Public Safety Award. It has also received the J. Edgar Hoover Award and Georgia State University’s Service Award.

“The GILEE program was one of the best experiences of my 30-year law enforcement career,” says Dunwoody police chief Billy Grogan, a former GILEE delegate. “I am thankful to have been part of the continuing growth and reach of the program over the last 20 years and look forward to GILEE’s continued growth and prosperity.”

“GILEE graduates blanket the state of Georgia,” says Reginald “Ray” Moore, special agent in charge of the U.S. Secret Service, Atlanta Field Office. Moore has partnered in planning and hosting GILEE’s annual Business Continuity Summit. “What you become when you go through GILEE is an ambassador for life.”

The event at the Governor’s Mansion will be remembered by Georgia’s law enforcement community. “GILEE, the Department of Criminal Justice and the Andrew Young School are grateful to Gov. and First Lady Deal for the evening’s extraordinary recognition and honor,” says Friedmann. “We are proud that GILEE – a signature international program at Georgia State University – has been recognized in such an exceptional way for its impact on public safety worldwide. We look forward to doing even more important work in the next 20 years.”


See more GILEE news at http://gilee.org.
Students filled rooms to capacity for presentations made by leading criminal justice and criminology academicians and practitioners during the 2012 Women, Crime and Criminal Justice lecture series. Sponsored by the Andrew Young School and the Department of Criminal Justice and Criminology, the series was held two days in March.

Policy topics titled “Three Strikes and You’re Out! What Women have Paid for the Pitch of Criminal Justice Policy Reforms,” delivered by Mona Danner of Old Dominion University, and “Delinquent Girls and Public Policy,” by Margaret Zahn of North Carolina State, were balanced with professional development seminars delivered by Danner and Christine Sellers of the University of South Florida.

GSU alumni Renee Propes, deputy chief at the Atlanta Police Department; Cynthia Padilla, Fulton County Advocate; and clinical assistant professor Cyntoria Johnson, an attorney, stopped the show with stories of their adventures as successful female graduates in criminal justice from Georgia State University.

“After the panel, I spoke with several students who noted that the panel ‘brought their future into light’ and provided ‘an extremely useful and informative’ depiction of what is to come,” says Undergraduate Coordinator and Associate Professor Brenda Blackwell.

For more information on this and other departmental events, go to http://aysps.gsu.edu/cj/news-events.

AYSPS builds capacity at Cairo University

ECONOMICS FACULTY traveled to Cairo in January to participate in a U.S. Agency for International Development-sponsored project titled “Enhancing Capacity for Research in Economics.” Awarded by Higher Education for Development, the program was delivered by the Andrew Young School’s International Center for Public Policy in partnership with the University of Cairo.

The project was designed to help strengthen the capacity of Cairo University’s Department of Economics in economic research and enhance its outreach to serve as a regional hub for teaching and research. It included the joint hosting of an economic policy seminar and training program in Egypt.

Professor Sally Wallace, who chairs the Department of Economics, arrived at Cairo University to lead a course on public economics to the Egyptian faculty. A week later, Associate Professor Richard Luger delivered a five-day introduction to financial econometrics course.

Professor Andrew Feltenstein and doctoral candidate Jeffrey Condon also presented a seminar, “Macroeconomic Policies in Egypt,” in collaboration with Professor Manal Metwaly of the University of Cairo, formerly an AYSPS visiting scholar.
NEW RESEARCH conducted by the Fiscal Research Center of the Andrew Young School of Policy Studies at Georgia State University suggests that public funding options for transportation – road development, maintenance and repair, and improvements to public transportation – are generally not supported by a majority of Americans.

The report discusses the extent of public support for and attitudes towards various transportation funding options – and how drivers say they would respond to these options – by analyzing existing publicly available opinion surveys and conducting a new survey of 2,000 Georgia drivers.

The review of existing surveys revealed that sales taxes (of less than one percent), with revenues to be spent strictly on transportation projects, appear to be the most favored of all tax options, yet this option did not receive majority support. Other patterns were identified from the review:

• Tolls are the most favored alternative for transportation finance, particularly when compared to taxes.
• Approval for a funding source is higher when the proposals are specific and respondents are provided explicit information rather than asked general questions concerning their support.
• Public support is higher among respondents who are users (potential and current) of an option such as HOT lanes, than those who never expect to be users, and when the revenues are linked to specific purposes related to transportation.
• A general concern with fairness was found; support depends on whether the public perceives an option as more or less fair.

The Georgia survey was conducted in August 2011 to determine the degree of public support for five potential alternatives for generating transportation revenues, outside of sales tax revenues.

Among the options presented, Georgia drivers indicated greater support for:

• Toll roads, which provide greater choice and a known benefit for a given cost.
• Statewide employee parking lot fees, which offer a flat fee and lower annual cost than the gasoline or VMT taxes. (Ninety-three percent of those surveyed do not pay anything to park at work.)
• Solo use of managed lanes, a choice that may be more of a function of an individual’s time value than trip characteristics.

Georgians showed less support for an increase in the gasoline tax or implementation of a VMT tax.

Titled “Measuring Preferences for and Responses to Alternative Revenue Sources for Transportation” (FRC Report No. 244, June 2012), the report is authored by Pam Scholder Ellen of GSU’s J. Mack Robinson College of Business; Professor David L. Sjoquist, the Dan E. Sweat Distinguished Scholar Chair in Educational and Community Policy; and Rayna Stoycheva of the University of Miami. It is part of a larger research project funded by the Georgia Department of Transportation and the University Transportation Center at Georgia Tech.

Download the full report at asyps.gsu.edu/sites/default/files/documents/Rpt_244FIN.pdf.
Making sense of the eurozone: An online guide

IT’S HARD TO TURN ON THE TELEVISION without seeing news of Greece and the eurozone crisis, but what it actually means can be more difficult to piece together.

Georgia State University’s Department of Economics, with funding from the U.S. State Department, has put together a guide to the European Monetary Union – the eurozone – to help the uninitiated understand what’s at stake.

“The guide can be useful to businesspeople, policy makers, students, and all others who need a concise and clear explanation of the eurozone and its current problems,” Neven Valev, a professor at Georgia State and creator of the guide, told GlobalAtlanta.

Valev compiled research and data from the World Bank to provide information on the current crisis, as well as an overview of the eurozone economy, economic indicators, international investment and trade.

The eurozone guide is part of a broader “Global Economy Guide,” which is published at theglobaleconomy.com.

— Excerpted with permission from a Ben Austin story in globalatlanta.com.

Entrepreneurial incentives

Study suggests policies useful to minority start-ups

Minority-owned businesses provide an important source of job creation, innovation and economic growth. Between 1997 and 2002, the number of black-owned businesses in the United States grew 45 percent and Hispanic-owned businesses grew 31 percent, leading the overall growth rate of 10 percent for all new businesses.

These businesses play an important role in urban policy by meeting the market needs of underserved local residents, revitalizing distressed areas and employing minority workers, yet there is a persistent disparity in the scale and performance of these businesses versus those owned by whites.

The start-up success of minority-owned enterprises should be of particular interest to policymakers concerned with improving small business performance, Assistant Professor Cathy Yang Liu suggests in “The causes and dynamics of minority entrepreneurial entry” (Journal of Developmental Entrepreneurship, 2012).

Using a unique dataset on venture creation, the Panel Study of Entrepreneurial Dynamics, Liu tested three hypotheses derived from minority entrepreneurship theory to examine the unique dynamics and circumstances of this type of venture formation: motivations, business strategies and community resources.

“The venture creation process is as important as venture performance outcomes,” she says, “but few have examined
Some say that it takes a village to raise a child. Research by social work Assistant Professor Robin Hartinger-Saunders and her colleagues suggest that focusing interventions on the neighborhood level in high crime areas can help save children and youth.

“Little research exists that adequately addresses the treatment needs of youth who have been exposed to multiple forms of victimization, both directly and vicariously,” says Hartinger-Saunders. “Our goal was to identify these multiple forms and their subsequent ability to predict both short- and long-term offending. We hope our findings will inform intervention efforts.”

Analyzing data from the Buffalo Longitudinal Study of Young Men, a multi-wave panel study of youth ages 16-19, the team developed a model showing causal pathways from neighborhood-level factors including crime and perception of safety, to direct and vicarious victimization through exposure to violence, and subsequent offending.

“[H]igh crime neighborhoods present myriad opportunities for youth to experience direct and vicarious victimization,” they assert. Yet they found that while neighborhood crime and the perception of safety did not significantly predict direct victimization of youth, they were significant predictors of both vicarious victimization and offending among youth.

“We found that high crime neighborhoods present myriad opportunities for youth to experience direct and vicarious victimization,” they assert. Yet they found that while neighborhood crime and the perception of safety did not significantly predict direct victimization of youth, they were significant predictors of both vicarious victimization and offending among youth.

“Our findings highlight the need for professionals who work with youth to be cognizant of how their environments influence their lives,” the authors conclude. “Prevention and intervention models seeking to create sustainable change among youth should consider mezzo [neighborhood] and macro [large system] level components that build and strengthen neighborhood capacity through community partnerships.”

For a copy of the article, go to sciencedirect.com/science/article/pii/S0190740912002253.
New policies in order

When victim and offender change roles

Victims and offenders are generally treated as distinctly separate from one another by the justice system and social service agencies, among others. A substantial body of evidence supports their differences.

However, there is an equally impressive body of evidence suggesting similarities in the dual roles some victims and offenders play—moving back and forth as victims or offenders—according to Assistant Professor Lisa Muftić, Professor Mary Finn and doctoral student Erin Marsh. They examine this overlap through the lens of intimate partner violence (IPV).

In “The Victim-Offender Overlap, Intimate Partner Violence, and Sex: Assessing Differences among Victims, Offenders, and Victim-Offenders” (Crime & Delinquency, 2012), Muftić, Finn and Marsh use official police data on more than 1,200 individuals either arrested or victimized by intimate partner violence. They also review two recent studies that point to this overlap.

Their findings support the commonly accepted dichotomy of male IPV offenders and female IPV victims. They also find a significant third group, individuals involved in IPV who are both victims and offenders, and some of the reasons for this fluidity in roles. Young men and women were equally represented among IPV victim-offenders.

Their findings support those predicted by feminist theorists, but contradict those of family violence theorists.

“Generally, most people do not view IPV offenders and victims as being similar. In fact, it is rather controversial,” the authors write. “[T]he tendency to view intimate partner violence from a strict victim or offender dichotomy defined within a single IPV incident has greatly influenced traditional criminal justice approaches to IPV. This view … prevents criminal justice officials from viewing incidents of IPV as reflections of ongoing abusive relationships and/or criminal involvement in general.”

The authors conclude with a discussion of several important practical and policy considerations, such as the availability of social services, the misappropriate assignment of female IPV perpetrators to batterer intervention programs designed for males, and the justice system’s response to IPV through mandatory or preferred arrest policies.

“Further efforts are needed to better differentiate between types of intimate partner violence offenders and to devise interventions that address this complexity,” they suggest.

Find the article at goo.gl/aWSaa.

Stand Your Ground laws increase homicides

New research finds there are more homicides, particularly among white males, as a result of current Stand Your Ground laws.

Using monthly data from the U.S. Vital Statistics to examine how Stand Your Ground laws affect homicides, Erdal Tekin, a professor of economics at the Andrew Young School and research associate at the National Bureau of Economics Research and doctoral candidate Chandler McClellan (Economics) identify the impact of these laws across the states.

www.andrewyoungschool.org
The parole system of the United States is moving closer towards privatization. At least four states have enacted legislation that allows prisoners to secure early release after posting post-conviction bail, and other states are working to pass similar laws.

Associate professors Dean Dabney and Volkan Topalli believe that the nation’s long history of pre-detention bail bonding and these new laws are opening the door to a system of commercially bonded parolees and private bounty hunters that will become the model for community corrections within the next decade. “The history of bail foretells the future of parole,” they argue.

“Our results indicate that Stand Your Ground laws are associated with a significant increase in the number of homicides among whites, especially white males. According to our estimates, between 4.4 and 7.4 additional white males are killed each month as a result of these laws,” says Tekin.

“We also find no evidence to suggest that these laws increase homicides among blacks.”

The results are robust to a number of specifications and unlikely to be driven entirely by the killings of assailants, the authors write.

“Taken together, our findings raise serious doubts against the argument that Stand Your Ground laws make America safer,” says Tekin.

“Stand Your Ground Laws and Homicides” (NBER Working Paper No. 18187, June 2012), is available online at goo.gl/Aj78.

Making their case in “Putting a price on prisoner release: The history of bail and a possible future of parole” (Punishment & Society, 2012) with Shadd Maruna (Queen’s University Belfast), Dabney and Topalli draw on a “new penology” framework to argue that release bonds are likely to quickly become a reality in more states.

They begin their discussion with the Conditional Post-Conviction Release Bond Act, which allows judges to set bail for a prisoner’s early release. This policy, as outlined in legislation drafted by the American Legislative Exchange Council (ALEC), works much like the pretrial bail system in place in 46 states. The authors predict that the act, which has been passed into law in three states in recent years, will continue to be adopted across the country.

The practice of commercial bail bonding, despite numerous critics, has continued to not only grow but to become a lucrative business, they suggest. “Post-conviction bail fits squarely within the growing policy trends toward privatization, managerialism and actuarial justice,” they write.

After listing the benefits and limitations of the U.S. system of commercial bail, the authors conclude that the industry “has survived not necessarily because it reduces crime or saves money, but rather thanks to friends in high places, like ALEC. Those same friends with money may soon decide who does and does not get released from prison.”

The article can be downloaded at http://pun.sagepub.com/content/14/3/315.refs.
Awards & Honors

CRIMINAL JUSTICE

Wendy Guastaferro was invited to participate in a hearing on accountability courts before the Georgia House of Representatives Public Safety Appropriations Subcommittee last session.

Brian Payne was elected second vice president of the Academy of Criminal Justice Sciences and appointed to the editorial board of the Journal of Elder Abuse and Neglect.

Volkan Topalli was appointed associate editor of the Oxford University Press’s Bibliographies in Criminology.

Barbara Warner, Mary Finn and Brenda Blackwell were cited in the Journal of Criminal Justice Education article, “The Most Prolific Female Scholars in Elite Criminology and Criminal Justice Journals, 2000-2010.”

SOCIAL WORK

Nancy Kropf was elected to serve on the board of directors for the National Association of Deans and Directors of Schools of Social Work.

CENTERS

The Georgia Health Policy Center received a contract for $73,014 from the Georgia Department of Public Health to develop a statewide strategic and sustainability plan for asthma control in Georgia. Chris Parker is the principal investigator, with participants Beverly Tyler, Stacey Willocks, John Butts and Tamanna Patel.

Glenn M. Landers (GHPC) was appointed to the Aged, Blind, and Disabled Task Force for Georgia’s Medicaid Redesign by the Georgia Department of Community Health.


Karen Minyard was presented the Georgia Health Sciences University College of Nursing’s E. Louise Grant Award for Excellence in Clinical Practice, Administration and Community Service.

ECONOMICS

Paul Ferraro is an advisory board member of the Conservation Strategy Fund, which won a 2012 McArthur Award for Creative and Effective Institutions.

Paula Stephan was appointed to the Board of Reviewing Editors of Science for a two-year term.

Erdal Tekin was appointed associate editor of the IZA Journal of Labor Policy, a new journal launched by the Institute for the Study of Labor (IZA) in Germany.

PUBLIC MANAGEMENT AND POLICY

W. Bartley Hildreth was elected a fellow of the National Academy of Public Administration and was appointed to the board of directors of the Municipal Securities Rulemaking Board as its first academic appointee with a degree in public administration.

Publications

CRIMINAL JUSTICE & CRIMINOLOGY


ECONOMICS


Presentations

CRIMINAL JUSTICE & CRIMINOLOGY


SOCIAL WORK


ECONOMICS


PUBLIC MANAGEMENT & POLICY


CATHY YANG LIU & WEN XIE (M.P.A. student), Creativity and Inequality: The Dual Path of China’s Urban Economy? Growth and Change, forthcoming.

SOCIAL WORK


KATHERINE WILLOUGHBY served on a panel at the conference, Governing Georgia: A Leadership Forum, in Atlanta in April.

DENNIS YOUNG made a presentation on education for nonprofit leadership to a delegation of Chinese nongovernmental organization and foundation leaders, hosted by the Woodruff Foundation and the Foundation Center; in Atlanta in April.

CENTERS

BEVERLY TYLER (GHPC) presented “You’ve Got a Friend in Technical Assistance” at the Health Resources and Services Administration’s Rural Health Care Services Outreach Annual Grantee Meeting in Washington, D.C., in June. Also presenting:

Karen Minyard, “The Diffusion of Innovation: Applying Best Practices to Community Health Interventions,” and

Amanda Phillips Martinez, “Improving Your Potential for Sustainability – Gaining Leverage from the Experiences of Former Grantees.”
Ila Alfaro and Dorie Taylor were named national Certified Research Administrators this year. Additionally, Georgia Health Policy Center staffers Kimberly Bass, Cindy Clark Davis, Annette Pope and Marketta Powers were among 21 GSU administrators who graduated from the University Research Services and Administration’s Research Administrators Certificate Program this spring.

Terrie Buckner (SSW, PEP) was awarded a Doctor of Education from the University of Georgia in May. Robert Friedmann (GILEE) was invited to participate in the U.S. Army War College Commandant’s annual National Security Program in Carlisle, Pennsylvania. See more at cjgsu.net/initiatives/images/USAWC-2012-07.jpg and carlisle.army.mil/banner/article.cfm?id=2604.

Adriel Jones (SSW) received the Shining Star Award from the Georgia Chapter of Meeting Professionals International.

Jan Ligon (SSW) was an invited presenter for a conference titled “Evidence-based Interventions for Working with Families Affected by Substance Misuse” at historic Guildhall in London in February. The same week, he presented a workshop titled “Tools and Techniques to Help Families and Significant Others Who Are Affected by Substance Misuse” to the Irish Association of Social Works in Dublin.


Marketta Powers (GHPC) earned her Bachelor of Business Administration in Managerial Sciences from GSU’s J. Mack Robinson College of Business in May.

Bruce Seaman (Econ) presented “The major public policy issues in cultural economics: the effects of recent research,” in May at the University of Chile, Santiago de Chile, where he is working on potential collaborative research efforts with several economists.

Erdal Tekin (Econ) presented “Is the Foreclosure Crisis Making Us Sick?” with Janet Currie (Princeton University and NBER) at the European Society of Population Economics Meetings in Bern, Switzerland, in June.


Dennis Young (PMAP, NPS) served as a presenter and panelist in the INCAE Business School Think Forward – Latin America Forum in San Jose, Costa Rica, in May. He was a visiting faculty member at the IAE Paris Sorbonne Graduate Business School in June. In July, he served as a faculty member at the 3rd European Research Network’s International Ph.D. Summer School in Trento, Italy, where he also chaired several panels and delivered two papers at the 10th International Conference of the International Society for Third Sector Research, one written with doctoral candidate Choony Kim.

Corporate Social Responsibility brings Barcelona students to GSU

Georgia State University’s Andrew Young School of Policy Studies and J. Mack Robinson College of Business (RCB) collaborated with the Research Center on Economics and Society (CIES) at the University of Barcelona to host the fifth annual residential session for its corporate social responsibility master’s degree program. Assistant Professor Janelle Kerlin Bassett (PMAP), Professor Dennis Young (PMAP) and Steve Olson (RCB) spoke to 15 program participants from Europe and Latin America in May. Students participating in Barcelona University’s Master of Corporate Social Responsibility, Accounting and Social Auditing are traveling between Barcelona and Atlanta this academic year to earn their degree.

Promotions and Tenure

Congratulations to AYSPS faculty members who were promoted and/or received tenure effective this August:

- Professor Elizabeth Beck (SSW)
- Associate Professor Leah Daigle (CJ&C), now tenured
- Sr. Academic Professor Renanda Wood Dear (SSW)
- Professor Peter Lyons (SSW)
- Associate Professor Lionel D. Scott Jr. (SSW), now tenured
- Associate Professor Rusty Tchernis (Econ), now tenured
- Associate Professor Brent Teasdale (CJ&C), now tenured
- Professor Erdal Tekin (Econ)
- Professor Barbara D. Warner (CJ&C)
- Clinical Associate Professor Mindy Wertheimer (SSW)
Assistant Professor Kyle Mangum teaches courses in urban economics for the Department of Economics. His research lies primarily in urban and labor economics, with a special interest in labor mobility, inter-city differences in labor and housing markets and local labor market dynamics. He studies aggregate migration, neighborhood effects on labor market outcomes, the importance of physical space in economic models of the labor market, and technical methods for finding equilibria in such models. Mangum holds a B.A. in Economics and Political Science from Taylor University and completed his Ph.D. at Duke University.

Assistant Professor Pierre E. Nguimkeu joins the Department of Economics and teaches statistics and econometrics. He also serves as economic adviser to the Cameroon Council of Business Managers and Professional Associations. His research interests include econometric theory, applied econometrics, statistics and development economics. His research and studies have been funded by grants from the Lindau-Nobel Council, the Social Science and Humanities Research Council, the Center for Interuniversity Research in Quantitative Economics, the European Development Fund and the French Cooperation Fund. Nguimkeu holds a Ph.D. from Simon Fraser University, a master’s degree in economics from the University of Montreal, a master’s degree in statistics from ENSEA of Abidjan and a bachelor’s degree in mathematics and computer science from the University of Dschang.

Clinical Assistant Professor Joseph Hacker joins the Department of Public Management and Policy. Previously he managed Transit, Bicycle and Pedestrian Planning and oversaw Coordinated Human Services Transportation Planning at the Delaware Valley Regional Planning Commission in Philadelphia. His Dots & Dashes was a signature outreach and planning project funded through the Federal Transit Administration and featured in the federal government’s “Train the Trainers” workshops. Hacker’s research focus is on the Federal Livable Communities Initiatives and how transportation, housing and commercial development may be coordinated and integrated to increase transportation choices and foster sustainable cities. A member of the Transportation Research Board Committee on Public Transportation Planning and Development, APO25 and the American Institute of Certified Planners, Hacker also serves on the Transportation Cooperative Research Program project steering committee H-45: Livable Transit Corridors: Metrics, Methods, and Strategies. He holds a B.A. in history from Haverford College, an M.S. in urban studies from Georgia State University and a Ph.D. in city and regional planning from the University of Pennsylvania.

Scott Jacques joins the Department of Criminal Justice and Criminology as an assistant professor. His work focuses on victimization and social control among drug dealers and has been published in journals such as Criminology, Crime & Delinquency, Justice Quarterly and the Journal of Research in Crime and Delinquency. For his work, he has interviewed hundreds of active offenders in the United States and the Netherlands. His latest project is a mixed-method study of victimization and social control among bars, coffee shops and street dealers in and around Amsterdam’s infamous Red Light District. Jacques holds two bachelor’s degrees from the University of Georgia, in sociology and psychology, and he received his master’s degree and Ph.D. in Criminology and Criminal Justice from the University of Missouri-St. Louis.

Clinical Assistant Professor Cyntoria Johnson’s research interests include lawyer misconduct, intimate partner violence and therapeutic jurisprudence. She is an active member of the Georgia and Florida State Bars and has practiced primarily in the areas of criminal law, family law and estate planning. She was a judicial extern for Chief Judge Paul Hawkes of the Florida First District Court of Appeal.
Assistant Professor **Carlianne Patrick** joins the Department of Economics. Her primary research fields are urban and regional economics, public finance and economic development policy. Her research includes work in the areas of interjurisdictional competition for mobile capital, job creation effects of economic development incentives, public finance impacts on the spatial allocation of economic activity, women’s entrepreneurship, and large firm spillovers. She is also an International Council of Economic Development Certified Economic developer. Patrick holds a Ph.D. in AED [Agricultural, Environmental and Development] Economics from Ohio State University, a master’s in development studies from the London School of Economics and Political Science and a bachelor’s in international economic affairs and psychology from the University of West Georgia Honors College.

**Carol Smith** joins the School of Social Work as an academic professional. A Licensed Clinical Social Worker, Smith is experienced in the area of childhood trauma and attachment disorders in children. Previously director of the Title IV-E program and an instructor at Valdosta State, she has worked more than 25 years in child welfare, mental health, school social work and hospice work, and continues to provide clinical services. Smith has served as a clinical consultant for the Georgia Department of Family and Children Services’ (DFCS) Region XI Permanency Round Table Project and directed a clinical supervision project in collaboration with DFCS. She has also trained DFCS employees and foster parents on the impact of trauma. Smith’s research interests include clinical supervision in child welfare, childhood trauma and attachment disorders in children in the foster care system. She graduated from the University of Georgia with a bachelor’s in social work and holds an M.S.W. from Valdosta State University.

**Angela Snyder** joins the Department of Public Management and Policy and the Georgia Health Policy Center as a research assistant professor. She came to the AYSPS with more than a decade of public health experience at the U.S. Centers for Disease Control and Prevention. Her research interests are child health policy analysis, development and evaluation, with a focus on evaluating policy options for increasing health insurance coverage for children and evaluating the quality of care received by children enrolled in Georgia’s PeachCare for Kids program. Snyder earned a doctorate in health policy from Yale University, receiving a grant from the Substance Abuse and Mental Health Services Administration for her dissertation, which looks at employment outcomes for individuals receiving substance abuse treatment. She also holds a Master of Public Health from Tulane University.

**Associate Professor Bradley Wright** joins the Department of Public Management and Policy. Prior to joining the AYSPS, he taught at the University of North Carolina at Charlotte and held professional administrative positions at Western Michigan University and the State University of New York’s System Administration office. Wright’s research focuses on how employee attitudes and behavior are influenced by interaction between characteristics of the employee and their organizational work environment. He serves on four editorial boards and is associate editor for a section in the *Public Administration Review*, and his work has been published in the *American Review of Public Administration*, *International Public Management Journal*, *Journal of Public Administration Research and Theory* and the *Public Administration Review*. He will serve as program chair for the Southeastern Conference of Public Administration in 2013. Wright holds a Ph.D. in public administration from the State University of New York at Albany, an M.P.A. from Western Michigan University and a B.A. from Hope College.
And visiting faculty

Visiting Assistant Professor of Economics **Zaier Aouani** joins AYSPS from Qatar University. His research interests cover general equilibrium theory, financial economics, decision theory and mathematical economics, and his latest work is on general equilibrium models that explore the implications of restricting agents’ participation to financial markets and disentangling myopic behavior from impatient behavior in Non-Expected Utility decision models. Aouani holds a Ph.D. in economics from the University of Kansas.

Visiting Assistant Professor of Economics **Omer Baris** returns to AYSPS after teaching at the Georgia Institute of Technology. Baris’ primary field of research is game theory with a special focus on applications of game theory in public economics. Baris earned his Ph.D. in economics at Georgia State University.

Visiting Assistant Professor of Economics **Pramesti Resiandini** returns to the AYSPS. She first taught at the school after earning her doctorate in applied economics from Auburn University in 2011. Resiandini holds a master’s degree in international and development economics from Australian National University and an M.B.A. from Auburn University and has several years of international banking experience. Her teaching and research interests include international economics, open economy macroeconomics and economic development.

Visiting Assistant Professor of Economics **Cristian Sepulveda** joins the AYSPS faculty after serving as a senior research associate at the International Center for Public Policy, where he coauthored policy reports on fiscal decentralization and intergovernmental transfers for the governments of Peru, Romania and Nicaragua. His interests include public economics, fiscal federalism and applied microeconomics, and his research focuses on optimal taxation, normative and positive models of public expenditures and the assignment of revenue sources in fiscally decentralized countries. He holds a Ph.D. in economics from GSU.

Visiting Assistant Professor of Economics **Zaier Aouani** joins AYSPS from Qatar University. His research interests cover general equilibrium theory, financial economics, decision theory and mathematical economics, and his latest work is on general equilibrium models that explore the implications of restricting agents’ participation to financial markets and disentangling myopic behavior from impatient behavior in Non-Expected Utility decision models. Aouani holds a Ph.D. in economics from the University of Kansas.

Visiting Instructor in Criminal Justice **Jason Randall** is finalizing his doctorate degree in political science with a concentration in American government, urban and international politics and public administration. He holds a bachelor’s in criminal justice from GSU and a Master of Public Policy from Georgia Tech.

Georgia State’s University Research Services and Administration awarded the university’s first Cities Grants to Associate Professor Spencer Banzhaf and Professor David Sjoquist of the Department of Economics (with Deidre Oakley, Sociology) and professor Mary Finn of the Department of Criminal Justice and Criminology.

This new internal grant program provides seed funding for research collaborations that will support the fourth goal of GSU’s strategic plan: to promote a better understanding of the complex challenges of cities in order to develop effective solutions.

Banzhaf, Sjoquist and Oakley received a Cities Grant for 2

AYSPS proposals win GSU’s first Cities Grants

2
Imagine taking a dinner cruise along the beautiful Bosphorus Strait after a day full of presentations with titles like “To Decriminalize or Not to Decriminalize,” “Ethnicity, Sentencing and 9/11” and “Terror Attacks and Hate Crime.” Three dozen researchers from around the globe did just that during the 4th Annual Meeting on the Economics of Risky Behaviors (AMERB) in April.

Organized by AYSPS Professor Erdal Tekin and Amelie Constant of George Washington University and the Institute for the Study of Labor (IZA), AMERB was sponsored this year by the Andrew Young School and the Center for the Economic Analysis of Risk at Georgia State University, Bahcesehir University in Istanbul, Turkey, and IZA. This year’s conference was held on Bahcesehir’s campus.

Download a summary of the event at http://aysps.gsu.edu/econ/faculty/erdal-tekin.

Faculty/student research makes an impact at ASC

Research presented by the Andrew Young School’s Criminal Justice faculty and graduate students generates a buzz at the annual meetings of the American Society of Criminology. At the November 2011 conference in Washington, D.C., AYSPS faculty made 19 presentations, six featuring contributing students and another the sole work of a student:

- Adapting to incarceration: Understanding inmates’ adjustment to prison life from a criminal lifestyle perspective
  Beverly R. Crank (Ph.D.) and Associate Professor Timothy Brezina

- Perceptions of crime, crime rates and self-guardianship
  Professor Barbara Warner and Audrey Clubb (M.S.)

- Violent victimization in prison: The role of individual and contextual factors
  Shila Rene Hawk-Tourtelot (Ph.D.), Associate Professor Brent Teasdale and Associate Professor Leah Daigle

- Integrating victim precipitated and victim-offender overlap in the study of homicide
  Donald Hunt (Ph.D.) and Assistant Professor Lisa Muftić

- The influence of gender identity and self-control on victimization
  Sadie Mummert (Ph.D.)

- Perceptions of intimate partner violence victims: An examination of myth acceptance among university students
  Christina Policastro (Ph.D.) and Professor Brian Payne, chair

- Accounting for violations of the inmate code
  Anastasia Brown (Ph.D.), Heith Copes and Andrew Hochstetler

“Adapting to incarceration: Understanding inmates’ adjustment to prison life from a criminal lifestyle perspective” and “Perceptions of crime, crime rates and self-guardianship” are two of the presentations featured in this year’s conference.
DANYANG LI (Ph.D. in Economics) was awarded a Georgia State University dissertation grant for “Testing the Organ Donation Registration System in the Lab.”

ISAAC BORING (B.A. in Economics ’10, M.A. in Economics) placed third in oral presentations at the 2011 GSU Undergraduate Research Conference in March. Boring’s winning paper was his undergraduate thesis: “Growth Empirics and Economic Convergence in the European Union.”

JUSTIN HARGESHEIMER (M.P.A.) returned from his Peace Corps service as a municipal development volunteer in Guatemala in August. Read about his experience on his blog: chuchosenlacalle.blogspot.com/.

LISA CUPID (M.P.A./J.D.) won a run-off election race for the Southwest Cobb District 4 commission seat in August and was elected a commissioner in November.

CHRISTINA POLICASTRO (Ph.D. in Criminal Justice and Criminology) and Professor BRIAN PAYNE, The Blameworthy Victim: Domestic Violence Myths & the Criminalization of Victimhood, Journal of Aggression, Maltreatment, and Trauma, forthcoming.

ALAINA REEVES (B.S. in Public Policy), a former project management intern for Operation HOPE, joined the organization’s Washington, D.C., office as a HOPE Legislative Aid Fellow. Reeves has also worked for Voices for America’s Children and as a congressional intern for Rep. John Lewis in Washington.

MSW students honored
Receive GSU’s Patton community service awards

MSW Community Project students from the Andrew Young School have earned Georgia State University’s top service honor, the Carl V. Patton President’s Awards for Community Service and Social Action, for three of the last four years. Named after GSU’s sixth president, the awards are presented by the university’s Office of Civic Engagement to GSU faculty, staff and students who perform exemplary community service in Georgia.

School of Social Work master’s students Abigail Winkles, Kara Cooper, Anna Crumbliss, Vanessa Hobbs and Abby Fuhlendorf partnered with the Fulton County Schools’ Homeless Program in 2011 to produce a documentary showcasing the struggles homeless children face.

They worked with Sara Blake Smith, the Title I homeless liaison for Fulton County Schools, to create the video, “Ticket out of Struggle.” The film is used to help educators better understand educational access problems that area students experience. It earned both organizations the “Outstanding Community Partner” award for 2012.

“The award is definitely an honor for the school, the students and the Homeless Liaison for Fulton County Schools,” says Fred Brooks, associate professor in the School of Social Work and faculty advisor for the MSW Community Project.

In 2010 the school was approached by the Agape Community Center, which offers programs and services to underserved individuals. Agape proposed a partnership to help execute its “extreme bedroom makeover” project. MSW students Jody Caldon, Joseph Ellinger, Theresa Heygi, Gaby Muniz and Lisa Watts painted and reorganized a room in northwest Atlanta shared by four siblings. Their makeover gave each of the children, who were all sharing one bed, their own beds and personal spaces in the room.

For their work, the students and Agape received the “Outstanding Community Partner” award in 2011.

“The project provided 12 children from four families bedroom makeovers that year,” says Brooks. “Agape has since leveraged our student project into a sustainable program serving even more families every year for the past two years.”

Brooks says the MSW Community Project was also named the “Outstanding University Program” in 2009, earning the school its first Patton award.
Congratulations Spring 2012 graduates!

THE ANDREW YOUNG SCHOOL held its Spring 2012 Graduation Recognition Ceremony on May 4 to a full house of families and friends at GSU’s Rialto Center for the Arts.

Featured speaker John Berry, director of the U.S. Office of Personnel Management, exhorted the new policy graduates to be true to themselves and their values. “Your challenge: to heal the nation,” he said. “As we grapple with the tough problems that face our nation today, no one party has a lock on the truth. We need government and business to sustain the economy. We need you to help think though the problems… Minds do change. That is the value of truth.”

Alumnus Grant Black (Ph.D. in Economics ’01), teaching professor and director of the Center for Entrepreneurship and Economic Education at the University of Missouri-St. Louis, provided an inspirational alumni address.

Photos of the celebration can be downloaded at aysps.gsu.edu/news/ays-celebrates-spring-2012-graduating-class.

STELLAR ACHIEVEMENTS RECOGNIZED ON HONORS DAY 2012
Top performing doctoral students Jasmine McGinnis (Public Policy) and Zackary Hawley (Economics) shared stories about their experiences at the Andrew Young School with a room filled with faculty, families and friends of students being lauded for their academic and service achievements.

The school’s 16th Annual Honors Day dinner and program was held on April 17 at GSU’s Student Center Ballroom.

Dean Mary Beth Walker provided opening remarks, with the Presentation of Honors offered by Assistant Dean Cynthia Searcy and faculty from the school’s four departments.

Photos of the event can be downloaded at aysps.gsu.edu/events/honors-day/2012.

An advocate for aid

Enter Georgia State University senior Paula Wilson. Wilson, working for Atlanta Legal Aid Society’s Mental Health and Disability Rights Project, helped the woman mediate with the utilities to keep them running.

“I always wanted to do something that made an impact on communities and individual lives,” said Wilson, who is working toward her bachelor’s degree in social work. “I always knew that I wanted to be part of a profession that helps people.”

All undergraduate social work students must complete a 400-hour practicum with an organization outside of the university. Wilson’s practicum is a little different—she decided to work with an organization, Atlanta Legal Aid Society, which helps low-income individuals navigate the complexities of the legal system.

– Excerpted for The Briefing.
For the full story, go to gsu.edu/news/58263.html.

AN ATLANTA WOMAN, caring for her 19-year-old son with a severe form of autism, was unable to work, faced eviction and was close to having her utilities shut off.

Zackary Hawley

Jasmine McGinnis

Andrew Young School of Policy Studies
Three AYSPS students have been selected to the Nonprofit Leadership Alliance’s (NLA) Next Generation Nonprofit Leaders Program (NextGen). The three, Kristyn Back, Bakari Height and Tocarra Lewis, all NLA members, competed against students at more than 50 colleges and universities across the country for this honor. The $4,500 award will help each of them to complete NLA certification requirements, including a 300-hour internship with a nonprofit.

With their selection, 38 Georgia State University students have earned the award since 2009, bringing the total award to $171,000, says Maggie Tolan, director of AYSPS Graduate Career Services and Student Life and campus executive director of the NLA. Funding comes from the W.K. Kellogg Foundation and is distributed through the NLA national office.

2012 NextGen Leaders

Kristyn Back (M.P.A.) interned with Points of Light, an organization that matches volunteers with community needs; and the Common Roots Foundation, which encourages community-based philanthropy. She earned her bachelor’s in communications studies at Ohio University. Her goal is to work with children, but she has also developed an interest in pancreatic cancer, obesity and overall health. “Representing Georgia State as an NLA NextGen is an honor,” says Back. “I look forward to the exciting journey of completing my internship and gaining the competencies needed to be successful in the nonprofit sector.”

Bakari Height (M.P.P), a Gates Millennium Scholar, interned with the Clean Air Campaign, a nonprofit that helps Georgia commuters find alternatives to driving to work alone. He is particularly interested in transportation planning, specifically public transit in metro Atlanta. “I enjoy working with the Clean Air Campaign because I gain nonprofit management and public relations experience,” says Height. “I support the mission and believe that my work can help change attitudes about how Atlantans get from point A to point B. It also opens other avenues to cooperate with local transportation agencies in the metro area and unite them under one roof, thus ending the fragmentation of our transit agencies.”

Tocarra Lewis (B.S. in Public Policy) interned at the Scottdale Child Development and Family Resource Center in east metro Atlanta. Lewis is interested in helping children and their families develop stable environments that allow them to succeed in all areas of life. “The internship will help me to develop a start-up nonprofit organization. My goal is to create a childcare and resource center for parents and their children, with a mission to instill education in children and their parents during the developmental stages of their lives. Education in computers, technical advances and life skills will enrich these families and encourage them to live joyous lives through education.”
STRONG PROGRAM CREATES NONPROFIT PROFESSIONALS
Completion of the NLA program earns graduates the Certified Nonprofit Professional (CNP) credential, the only national nonprofit management and leadership credential developed with and recognized by the nonprofit sector. There are approximately 150 students in the AYSPS program. Many of these students are enrolled in AYSPS’ nonprofit degree programs, but those in other majors may participate as well.

Kimberly Lorch, who graduated in 2012 with an M.P.A. in nonprofit management, completed her NLA internship with ArtsNow and was promoted to development and marketing director. “My involvement with NLA helped prepare me for these roles by offering a great deal of experience in fundraising, budgeting, reporting, working as a team, multi-tasking and building a network. The practical experience that NLA offered has been invaluable at ArtsNow,” she says.

“Students participating in the NLA program attend bimonthly meetings and events that help prepare them for a career in the nonprofit sector; with topics such as board development, fundraising, marketing, nonprofit accounting and volunteer management,” says Tolan.

The AYSPS program is considered one of the best in the country; she adds. In just four years, it has been awarded Georgia State’s top honors: the President’s Award and the Martin Luther King Jr. Torch of Peace Award.

Learn more about the program at aysps.gsu.edu/nsp/nla-certificate.

WHY WOULD A GATES MILLENNIUM SCHOLAR CHOOSE AYSPS?

WHEN APPLYING TO COLLEGES, Nguyet Anh Mai found exactly what she wanted in Georgia State University. “I picked Georgia State because it has a nationally ranked policy program. I also chose the university because of its diversity and city life,” says Mai, a freshman.

Now she’s discovering even more.

Mai was born in Vung Tau, Vietnam, and moved to Georgia with her family when she was six. For years, she says, she had looked forward to a career in the nonprofit sector and gaining an education to get her there.

Now with the help of the Gates Millennium Scholar program, she will be able to earn a bachelor of science degree in public policy free of charge.

Mai aspires to be a program director on a global scale. “My career goal is to work for a nonprofit organization, such as Women for Women International or the Bill and Melinda Gates Foundation,” she says.

Just into her first semester, Mai is extremely excited about her future at GSU. “Georgia State’s diversity provides a great opportunity for the students to interact with people from all over the nation and around the world,” she says. “This enables the students to be effective leaders and promotes international leadership. For these reasons, I can say that I have made the right decision by attending Georgia State University.”
In the year-end event, the Andrew Young School awarded top honors to 10 students who demonstrated outstanding scholarship and public service during the 2011/12 academic year at the Public Service & Research End Event, a new poster session designed to celebrate the students’ successes through the year.

For the event, AYSPS undergraduate and graduate students were invited to showcase the work they pursued in internships, capstones, course work, independent research and student activities. Their posters present the challenging and important work that Andrew Young School students perform in service to public agencies, nonprofit organizations and the academic community.

The winners and runners up in each category for 2011/12 follow:

**Capstone Projects**
1. “The Truancy Intervention Project” by Anna Jones (PMAP), Delana Mendes (CJ&C) and Jarian Wade (PMAP)
2. “Which Georgia Cities Are Most Prepared for 2030” by Shine Cho, Teresa Taylor and Ren Yang (PMAP)

**Internships & Service Learning**
1. “Current Processes and Avenues for Improvement: Client Satisfaction and Program Outcomes for Our House” by Katie Crippen, Devika Kumar, Mary McCarthy, Rebecca Stoll and Laura Zimmerman (SW)
2. “Fresh Oasis” by Andrea Bailey, Maxwell Bonnie and Lauren Lowery (PMAP)

**Research (Undergraduate)**
1. “The Discovery Project” by Trace Taylor (CJ&C)
2. “An Examination of Universities’ Football Success and the Effect on Tuition Prices” by Maria Morales (Econ)

Links to each of these posters are provided online at aysps.gsu.edu/news/ays-recognizes-top-student-research-projects.
Samuel “Trace” Taylor, an undergraduate in the criminal justice and criminology program, launched research presented as an audiovisual art installation at a Decatur coffee house last spring. Titled “The Discovery Project,” the art acquaints visitors with the stages of recovery experienced by individuals struggling to overcome drug and alcohol addictions through their participation in the DeKalb County Superior Drug Court program.

Taylor, who also holds a Bachelor of Fine Arts degree from the University of Alabama in Birmingham, was inspired to create the installation by stories of drug court successes that, he felt, lacked the human element.

“Since the introduction of drug courts in 1989, a large volume of statistical data has been accumulated showing that they reduce recidivism and cut costs,” Taylor says. “What has been missing is an account of drug court success from the point of view of the participants.”

To fill this gap, Taylor set out to make a qualitative documentary project that would illuminate the personal side of addiction recovery and introduce a new dimension to the drug court story. His faculty advisor is Wendy Guastaferro, an assistant professor who has conducted extensive research in the area.

For the documentary, Taylor recorded more than 500 minutes of interviews with drug court participants who volunteered for the project while working toward defeating addiction. He blended the interviews with photographs representing the stages of addiction and recovery, resulting in a complete audiovisual experience.

“The juxtaposition of audio and visual elements makes for a deeply personal experience for each individual in the audience,” he says.

In assembling the project, Taylor says he was motivated in large part by a newly acquired interest in correctional theory. “The correctional system – and drug courts in particular – fascinate me. I want to ask relevant questions, such as what drives correction officials in making the decisions that they do, many of which contribute to the United States’ exploding rates of incarceration.”

Drug courts, on the other hand, represent a paradigm shift against the established model of jailing offenders to isolate them from the population. “The drug court approach is rooted in medical theory that accounts for the heterogeneity of offenders. It is a model for rehabilitation aimed at making lasting changes to offenders’ behavior, which may be impossible in the prison environment,” he notes.

Taylor’s exhibit operates as a mobile platform, and he has posted it online at www.tracetaylor.com. His hope is to have as many people see the installation as possible to meet the project’s ultimate goal: acquainting Americans with the personal side of a highly successful alternative approach to rehabilitating offenders.
Since falling in love with economics as an undergraduate at Boston College, Andrew Young School M.P.A. candidate Dahianna Castillo has wanted to be a budget analyst. This summer, an internship at New York City’s Office of Management & Budget (OMB) brought Castillo one step closer to her goal. As the Correction & Criminal Justice Unit intern under the Administration of Justice (AOJ) taskforce, Castillo says she gained knowledge and experience that cemented her passion for public sector work and gave her the confidence to excel in her field.

Castillo started her Master of Public Administration program at the AYSPS in the fall of 2011. According to Professor Katherine Willoughby, an internship coordinator for the Public Management and Policy (PMAP) department, students are encouraged to pursue internship opportunities as part of the overall process.

Realizing the importance of landing a meaningful, hands-on internship, Castillo says she focused from day one on securing a position with the OMB. She contacted a human resources employee at OMB to find out when the application would be available. Then she used what some call “the Andrew Young School’s extremely accommodating student career services” to perfect her resume and cover letter before applying.

A few months later, Castillo packed her bags and headed to New York.

“Most of the students are surprised by how much they get to do, and by how much they are needed,” says Willoughby. It was no different for Castillo. “I love how much I learned,” she says. “Going into meetings and then actually being on-site put so much in perspective.”

During her internship, Castillo worked on two long-term projects for the AOJ taskforce and took part in several site visits, which included the New York Police Department’s 1st Precinct, Harbor Unit and Rikers Island.

The undergraduate and master’s public management and policy degree programs require students to do an internship, says Willoughby. Students complete a course that includes a final paper and a faculty presentation alongside their internship.

“I definitely see myself in government for the rest of my career,” says Castillo. “I believe everyone is born with a different purpose, and mine is to use my education along with my life experiences to help people.”

To learn more about PMAP’s internship program visit: aysps.gsu.edu/pmap/public-management-policy-internships.
Students experience an exciting Maymester in South Africa

Study abroad programs allow students to take their education and adventure well beyond the classroom. Under the direction of the Andrew Young School, students from AYSPS and Morehouse College have expanded their studies and lives by journeying to South Africa for two weeks each spring to completely immerse themselves in a gratifying educational and cultural experience.

Glenwood Ross, a clinical associate professor of economics, has designed and coordinated the Maymester Studies Abroad in South Africa Program since creating it in 2001. He says he started the program in an effort to help students gain a deeper understanding of South African economy, infrastructure, environment and its governance in a hands-on way.

The program consists of an in-depth preparatory course in Atlanta where the students learn about South Africa followed by two weeks in the country. Time in Africa is split between Johannesburg and Cape Town.

“One of the greatest learning experiences a student can have is being intellectually, socially and physically immersed in a place,” explains Ross. This year’s 12 students attended formal lectures in-country and visited important historical and cultural sites.

They attended presentations on South African and American trade relations, industrial policy in South Africa, economic disparities in the Democratic Republic of the Congo and the role of property taxes in francophone Africa. Lectures were presented by faculty at the University of Pretoria and the South African Department of Trade and Industry.

The program also addresses South Africa’s socio-economic challenges, such as unemployment, poverty, crime and the AIDS epidemic. Students got a chance to learn more about these issues with visits to Robben Island, Nkosi’s Haven HIV/AIDS Orphanage and several apartheid museums.

For more about the program, go to http://aysps.gsu.edu/econ/study-abroad/south-africa.

Grace Lee: Panther cosmopolitan

AYSPS student working towards an international future

GRACE LEE, a senior majoring in public policy at the Andrew Young School, is one of those truly exceptional students who combine youthful dynamism, unbridled enthusiasm for education and a sincere desire to actively participate in student life.

Lee jumped into the Georgia State experience with both feet when she started her first year at the school as part of a Freshman Learning Community, joining the GSU Welcome Center and the LEAD Team. “When I came to visit GSU for orientation, I was immediately taken by its character, so much so that I fell in love with the school almost right away,” Lee recalls.

From there, Lee’s educational and professional experience would only get more illustrious. Over the course of the last several years, Lee has been involved in a wide range of campus organizations, including the Jumpstart Corps Program, Baptist Collegiate Ministries, the Model United Nations and the Spotlight Programs Board. In 2011, she was crowned GSU Homecoming Queen, becoming the third Asian student to receive this title.

GSU has also given Lee the opportunity to experience new places and cultures as part of a study abroad program in China. This international experience has motivated her to seek career opportunities outside of the United States. “Following my graduation, one of the things I’d like to do is to return to China,” Lee says, “this time around as an English instructor.”

Lee hopes to pursue a master’s degree, though she has not yet decided on the academic field she wishes to enter. Whatever her decision, however, it is a certainty that Lee’s time at GSU has been well-spent, and that the university will be proud of featuring such a distinguished young person among its alumni.
The AYSPS updates alumni news as quickly as it comes in at aysps.gsu.edu/alumni/updates. We’d like to share your news, too!

Please complete the alumni survey at aysps.gsu.edu/alumni/survey. And don’t forget to “Like” us on Facebook!

JENNIFER ALLISON (M.S. in Urban Policy Studies ’07) is a senior data coordinator at the Boys & Girls Club of America in Atlanta. She states, “My degree gave me a breadth of knowledge specific to the nonprofit industry.”

TIA ASHTON (B.S. in Criminal Justice ’10) is an investigator for the public defender’s office, McHenry County, in Woodstock, Ill.

ALISON BELL (B.S. in Social Work ’12) works in Denver as a Corps Member at City Year, a nonprofit organization focused on lowering the national dropout rate.

STEPHANE BESSY (B.S. in Economics ’12) in Mableton, Ga., works as a financial analyst for Africa Capital, which is headquartered in Abidjan, Côte d’Ivoire.

CHRISTIAN CROUSE (B.S. in Public Policy ’12) is the special projects and development intern for Mobilize.org, whose mission is to “empower and invest in Millennials to create and implement solutions to social problems.” She reports that “the skills I learned during my undergrad [years] have easily transferred to my current responsibility.”

LAURIE ELLINGTON (B.S. in Urban Policy Studies ’06) is a legislative aide in the U.S. House of Representatives. Prior to joining the House, she was a policy analyst for the U.S. Government Accountability Office for three years.

SHONNA JOHNSON (B.S. in Social Work ’12) is a case manager investigator at the Georgia Department of Human Services in the Division of Family and Children Services (DFCS). She received the “Outstanding Intern” award from DFCS while working on her degree.

CHRISTOPHER MASAK (M.P.A. ’06) is the associate director, advocacy, for the Alzheimer’s Association in Washington, D.C.

TOURGEE D. SIMPSON JR. (B.S. in Human Resource Development ’05) is an instructor at Old Dominion University in Norfolk, Va. He writes, “I work in higher education, primarily in student affairs, and I have found that everything that I learned at GSU was useful. I am able to develop students and prepare them for future careers using HRD theory and practices learned in the classroom from the outstanding faculty at GSU.”

CYNTHIA WILLIAMS (M.P.A. ’09) is the managing editor of Worst Pills, Best Pills News and Health Letter at Public Citizen in Washington, D.C. She previously worked as a research associate for the Council on Social Work Education.
President appoints alumnus to key post

U.S. President Barack Obama in May announced new appointments to key administration posts. Among them is Anil Lewis, a graduate of both the Andrew Young School and the Robinson College of Business.

**Lewis is appointee for Member, Committee for Purchase from People Who Are Blind or Severely Disabled.**

At Georgia State University, he received a B.B.A. in computer information systems (’93) and an M.P.A. in program evaluation and policy studies (’03).

Of the appointees and nominees, President Obama said, “These individuals have demonstrated knowledge and dedication throughout their careers. I am grateful they have chosen to take on these important roles, and I look forward to working with them in the months and years to come.”

Lewis is director of strategic communications for the National Federation of the Blind. Previously, he was president and CEO of the National Federation of the Blind of Georgia, where for eight years he developed and administered programs that provide education, training and opportunity for blind youth and adults. Blind since 1989, Lewis has worked throughout his career to assist people with disabilities to obtain employment; he has served as a job placement specialist for a community rehabilitation program, as the manager of the Disability Employment Initiative for Randstad Staffing and as a counselor and advocate for the Georgia Client Assistance Program.

In 2003 Lewis received the GSU Torch of Peace Award, which honors GSU alumni, faculty, staff and students who have exhibited outstanding leadership and made a significant contribution to intercultural relations at Georgia State University.

“We’re very, very proud of his accomplishments,” says Professor Harvey Newman. “[Lewis] was an advocate for people with disabilities while he was in school, and the contributions that he can make with this presidential appointment enable him to continue the work he is already doing on a national level on behalf of people with disabilities.”

**Economics alumnus named USAID mission director for Albania**

Jim Barnhart was sworn in as the new United States Agency for International Development (USAID) mission director for Albania in August. In his role, Barnhart will have primary responsibility for supporting Albania’s progress toward European Union accession, overseeing programs that aim to strengthen democratic institutions and governance and accelerate private sector-led growth.

Barnhart recently served as mission director for Lebanon. Earlier he was associate mission director for economic growth and education and the acting economic growth office director in Pakistan. Barnhart has also served in USAID’s Jordan Mission managing the Office of Economic Opportunity and in Zambia.

Before joining USAID, Barnhart worked in Egypt and the West Bank/Gaza, supporting programs for educational and economic development. He coordinated activities for an American non-governmental organization that operated in Armenia, Turkey and Jerusalem. He traveled throughout the Middle East, including Syria and Oman, and studied Arabic in Damascus and at Bir Zeit University outside of Ramallah.

Barnhart has a doctorate in economics from Georgia State University. He studied economic development in the Middle East as part of his master’s degree from the Johns Hopkins University School for Advanced International Studies, and received his bachelor’s degree from Furman University.

“Excerpted from a U.S. Agency for International Development news release
Amanda G. Hyatt Fellows continue compassionate community leadership

Andrew Young School graduates carry on her legacy through metro Atlanta nonprofits

Amanda G. Hyatt’s résumé showed how much she cared about Atlanta’s urban planning and policy. Before her death in 2000, Hyatt represented Douglas County on the Atlanta Regional Commission. She chaired the Governor’s Welfare Reform Task Force. She co-founded the Regional Leadership Institute. Those are just a few highlights of her career bringing together people to solve common problems.

This month, the fellowship at Georgia State University established in her honor showed again that Hyatt’s values continue to impact the work of nonprofits in Atlanta. Nancy Friauf (M.Ed. ’83) received the Amanda S. Hyatt Fellowship as an affirmation of her work as executive director of Genesis Shelter, which provides lodging and services for newborns and their parents who otherwise would be homeless.

Friauf is a full-time master’s student at the Andrew Young School, pursuing a degree in nonprofit management. “This fellowship is a real special recognition of the work I have done,” Friauf said. “To receive an honor like this in memory of such a special person, I’m very humbled and committed to move forward in a way to respect and honor her.”

Friauf connected directly with Hyatt’s work by attending the Regional Leadership Institute. “Her work certainly affected my path,” said Friauf, who for 32 years has worked in Atlanta nonprofits serving the needy. “As social service providers, our voice is not present because leaders are focused on big economic and community development issues. This is why we have to keep working so hard to bring forward what we see — the people we service, their needs and issues — so they will be a visible part of the public conversation. Abused kids’ and single moms’ voices are not heard so we must be their voice.”

Amanda Hyatt was that voice, too. She was similarly passionate about compassionate public service and committed leadership. She is remembered as a petite dynamo who drove a pickup truck. “She weighed 100 pounds soaking wet, and drove her truck into Atlanta to do her [nonprofit] work,” said Friauf, recalling what she learned from her fellowship interview with Wayne Hyatt, Amanda Hyatt’s husband.
At those meetings, she was known for taking a stand for sound public policies even when they were unpopular. That strength continues to inspire Christina Lennon (M.S. in Urban Policy Studies ’05), who received the first Hyatt Fellowship in 2003 and serves today as the executive director of the Georgia Lions Light-house Foundation.

“Mr. Hyatt could not have given me a greater compliment than when he told me, ‘You have the fire in your belly that reminds me so much of her,’” Lennon said. “I feel like we are kindred spirits because she was singularly focused, too.”

Through Lennon’s leadership, the Light-house Foundation expanded its vision and hearing services to low-income people in Georgia. She led the organization to open 19 vision clinics statewide, create a new hearing aid program and almost doubled the number of corrective surgeries provided. The number of people served rose from 1,000 to 7,500.

“I would not be here [as executive director] if I had not gotten my master’s at Georgia State,” said Lennon, who frequently returns to the Andrew Young School to lecture.

Her experience “illustrates well for students how a caring and dedicated leader can change things for the better, in Christina’s case by helping the disadvantaged across Georgia,” said Professor John Clayton Thomas. “Students also draw inspiration from seeing someone who was on the other side of the lectern as a student less than a decade ago now leading a major nonprofit agency.”

Lennon said that Hyatt’s example serves as a driving force for her work today.

“I am accountable to produce results because Mr. Hyatt and GSU made an investment in me,” she said. “I am incredibly passionate about this industry and feel a responsibility to mentor people who are going into it…. For me it’s about bringing volunteers and groups together to solve a problem that is bigger than one person, and that’s what we are supposed to do – work together to solve a problem.”

—By Michelle Hiskey for the GSU Foundation

Georgia House commends Young

House Resolution 1540, sponsored by Georgia representatives Darryl Jordan (77), Lynmore James (135), Mickey Stephens (161), Carolyn Hugley (133) and Alicia Morgan (39), recognized and commended Ambassador Andrew Young for his lifetime of leadership and service. The bill passed in the Georgia House during the 2011-2012 Regular Session.

The downtown Atlanta community joined former Ambassador Andrew Young; Jim Clifton, chairman and CEO of Gallup; moderator and AYSPS alumna Maria Saporta, editor of the Saporta Report; and an expert panel from the Andrew Young School of Policy Studies at an April policy forum centered on ideas Clifton brings forth in his book, The Coming Jobs War. Clifton was introduced by John Hope Bryant, founder, chair and CEO of Operation HOPE.

Titled “Creating Good Jobs: Who, Where, How,” the forum featured a discussion between Young and Clifton on job creation, successful entrepreneurship and the implications of a “jobs war” on everything from economics to foreign policy to “nothing less than America’s moral authority in the world,” as claimed by Clifton.

After their discussion, Young and Clifton fielded questions from research economist and policy advisor Julie Hotchkiss of the Federal Reserve Bank of Atlanta, an adjunct professor at the AYSPS; Professor Harvey Newman, then chair of the Department of Public Management and Policy; and doctoral candidate Kelechi Uzochukwu. The event closed with a book signing with Clifton, Young and Bryant, author of Love Leadership: The New Way to Lead in a Fear-Based World.