

Karen J. Minyard

September 2019

OFFICE

Georgia Health Policy Center
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EDUCATION

Georgia State University 1997
Ph.D. Business Administration
Major: Strategic Management
Minor: Health Care Financing

Medical College of Georgia 1979
M.S.N., Nursing Administration

University of Virginia 1975
B.S., Nursing

PROFESSIONAL EXPERIENCE

2001-present Public Management and Policy Atlanta, GA
Andrew Young School of Policy Studies
Georgia State University
Research Professor

1995-present Georgia Health Policy Center (GHPC) Atlanta, GA
Andrew Young School of Policy Studies
Georgia State University

- Director (2001– present)
Lead the policy, research, and programs of the GHPC in the areas of child health and well-being, community and public health, community health systems development (rural health), health care reform, health in all policies, long-term services and supports, public and private insurance coverage and private policy and grants management.
- Senior Research Associate and Director of Community Health System Development (1997-2001)
Design, direct and evaluate a technical assistance and policy analysis program to help communities develop clinically relevant, financially viable health care systems that focus on health.
- Research Associate (1995–1997)
Study of rapidly changing health markets and Medicaid reform.

1986-1991 Medical Center of Central Georgia Macon, GA
Director, Women’s and Children’s Services

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|-----------|--|---------------------|
| 1981-1986 | University Hospital | Augusta, GA |
| | <ul style="list-style-type: none"> • Assistant Administrator, December 1984 – February 1986 • Executive Director, Nursing Resources, December 1981 – December 1984 • Project Coordinator, June 1979 – December 1981 | |
| 1974-1978 | University of Virginia Hospital | Charlottesville, VA |
| | <ul style="list-style-type: none"> • Head Nurse, December 1976 – August 1978 • Assistant Head Nurse, December 1975 – December 1976 • Staff Nurse, June 1975 – December 1975 | |

GRANTS AND CONTRACTS

Project Name/Funder	Award Period	Amount
Robert Wood Johnson Foundation-Advancing the practice of pooled community health funds	4/1/2019-3/31/2021	\$925,000.00
Wellness Funds-George Washington University	3/15/2019-9/14/2019	\$14,000.00
Robert Wood Johnson Foundation-Alignment	3/1/2019-8/31/2021	\$3,629,549.00
Georgia Healthcare Foundation Grant: Georgia Healthcare Foundation	1/1/2018-6/30/2018	\$7,500.00
Evidence Review: Treatment Services for People with Co-Occurring Mental Health and Substance Abuse Problems Health Research Board	10/16/2017-4/30/2018	\$65,921.98
TFAH Rural Health Initiative Trust for America's Health	10/1/2017-6-30-2018	\$20,000.00
Technical Assistance to the Grantees of the Quality: Health Resources and Services Administration	9/24/2017-9/23/2018	\$1,559,344.42
National Center for MCH Workforce Development University of North Carolina	9/1/2017-8/31/2018	\$68,298.00
HI-5 Initiative Robert Wood Johnson Foundation	8/1/2017-10/31/2017	\$29,410.00
Rural Module Delivery Workshop Center for Disease Control and Prevention	5/25/2017-5/26/2017	\$3,000.00
Developing and Implementing Initiatives for Georgia Policy Makers & Building Georgia's Health Reform Capacity Robert W. Woodruff Foundation	5/1/2017-4/30/2020	\$495,000.00
IHI SCALE Bridge Funding: Institute for Healthcare Improvement	1/15/2017-4/30/2017	\$5,000.00

Support for the Atlanta Regional Collaborative for Health Improvement (ARCHI): Community Foundation of Greater Atlanta	11/1/2016-10/31/2018	\$500,000.00
Maternal and Child Health Workforce Development Center Application: University of North Carolina	9/1/2016-8/31/2021	\$66,309.00
Health Resources and Services Administration	9/24/2016 – 9/23/2017	\$1,416,326.00
Landscape Analysis: Robert Wood Johnson Foundation	4/1/2016-12/31/2016	\$99,948.00
Methods of Policy Analysis: Center for Disease Control and Prevention	9/1/2015-9/30/2015	\$3,000.00
Assistance to CHE Trinity Health System to Build Excellence in Community Benefit Practice – Communities Joined in Action	8/1/2015 – 5/31/2016	\$149,765.35
Health Informatics Workforce – Board of Regents of the University System of Georgia	7/1/2015 – 6/30/2016	\$250,000.00
Evaluation of Collective Impact for Delivery System and Payment Reform in Health Care – Colorado Health Foundation	5/1/2015 – 01/31/2017	\$148,612.90
SCALE Mentor Community – Institute for Healthcare Improvement	5/1/2015 – 1/31/2016	\$71,000.00
Intermediate Funders to Provide Operational, programmatic, and fiscal agent services to pipeline to proposal awardees: Patient-Centered Outcomes Research Institute	1/26/2015–02/28/2018	\$1,955,420.65
Intermediate Funders to Provide Operational, Programmatic, and Fiscal Agent Services to Pipeline to Proposal Awardees – Patient-Centered Outcomes Research Institute (PCORI)	1/26/2015–11/30/2017	\$2,018,322.00
2014-2015 Georgia SHAPE Framework Evaluation – Georgia Department of Public Health	12/15/2014 – 9/30/2015	\$99,000.00
Coordinating Centers for Promoting Innovation in Bridging in States, Regions and Communities – Robert Wood Johnson Foundation	12/1/2014 – 11/30/2016	\$4,509,278.37
AHEAD – Public Health Institute	11/1/2014 – 12/31/2015	\$20,000.00
Health Impact Project – Georgia Institute of Technology	11/1/2014 – 10/31/2016	\$44,720.37
Health Impact Assessment Training Services – Centers for Disease Control and Prevention	11/1/2014 – 11/30/2014	\$3,000.00
Development of a Public Health Tool Module and Dynamic Systems Support – University of North Carolina	10/1/2014 – 08/31/2015	\$104,565.80

Technical Assistance to the Grantees of the Quality and Delta Grants Program, Sponsored by HRSA, Federal	9/24/2014 – 9/23/2015	\$1,878,297.14
Atlanta Regional Collaborative for Health Case Statement – Multiple Funders	9/1/2014 – 8/31/2016	\$217,005.00
Developing and Implementing Educational Initiatives for Georgia Policymakers – Robert W. Woodruff Foundation	5/1/2014 – 04/03/2017	\$348,000.00
Medicaid Business Policy Team - Georgia Department of Community Health	3/20/2014 - 6/30/2018	\$2,546,434.67
Leading Through Health System Change – National Network of Public Health Institutes/Centers for Disease Control and Prevention	10/1/2013 - 6/30/2014	\$88,000.00
Office of Rural Health Policy Technical Assistance Program (Outreach) - Health Resources and Services Administration	9/30/2013 - 9/29/2014	\$1,019,585.00
Office of Rural Health Policy Technical Assistance Program (Delta States) - Health Resources and Services Administration	9/29/2013 - 6/30/2014	\$109,889.00
Office of Rural Health Policy Technical Assistance Program (Network Development) - Health Resources and Services Administration	9/29/2013 - 6/30/2014	\$432,548.00
Facilitating a Sustainability Planning Session – Georgia Health Information Technology	9/1/2013 - 9/30/2013	\$4,085.00
NNPHI FOA Tip Sheets Project – National Network of Public Health Institutes/Centers for Disease Control and Prevention	5/15/2013 - 11/30/2013	\$120,000.00
Pathways Community HUB Certification Project - Kresge Foundation	12/1/2012 – 1/31/2016	\$600,000.00
Support for the Atlanta Regional Collaborative for Health – NNPHI	12/1/2012 - 5/30/2013	\$20,000.00
Office of Rural Health Policy Technical Assistance Program (Delta States) - Health Resources and Services Administration	9/30/2012 - 9/29/2013	\$173,882.00
Office of Rural Health Policy Technical Assistance Program (Outreach) - Health Resources and Services Administration	9/30/2012 - 9/29/2013	\$1,043,634.00
Office of Rural Health Policy Technical Assistance Program (Network Development) - Health Resources and Services Administration	9/29/2012 - 9/30/2013	\$681,909.00
St. Joseph's Health System Strategic Planning - St. Joseph's Healthcare System	9/10/2012-12/31/2012	\$7,711.00

Meeting Design and Facilitation - Health Resources and Services Administration, Atlanta Regional Office	8/1/2012 – 9/30/2012	\$8,400.00
Use of System Dynamics Modeling (Community Transformation Grants) – Centers for Disease Control and Prevention/Research Triangle Institute	1/27/2012 – 9/25/2016	\$771,499.00
Community Transformation Grants (CTG): Use of System Dynamics Modeling in Select Communities. Sponsored by RTI, International, Private	1/27/2012 – 9/25/2016	\$542,701.00
Promoting Health Policy & Disease Prevention – National Network of Public Health Institutes/Centers for Disease Control and Prevention	11/1/2011 - 9/29/2013	\$591,580.00
Office of Rural Health Policy Technical Assistance Program (Delta States) - Health Resources and Services Administration	9/30/2011 - 9/29/2012	\$183,755.00
Office of Rural Health Policy Technical Assistance Program (Outreach) - Health Resources and Services Administration	9/30/2011 - 9/29/2012	\$1,429,147.00
Office of Rural Health Policy Technical Assistance Program (Network Development) - Health Resources and Services Administration	9/29/2011 - 9/30/2012	\$723,314.00
Health Insurance Exchange- Georgia Governor’s Office	11/1/2010 - 12/31/2011	\$300,000.00
Office of Rural Health Policy Technical Assistance Program (Delta States) - Health Resources and Services Administration	9/30/2010 - 9/29/2011	\$199,874.00
Office of Rural Health Policy Technical Assistance Program (Outreach) - Health Resources and Services Administration	9/30/2010 - 9/29/2011	\$1,406,108.00
Office of Rural Health Policy Technical Assistance Program (Network Development) - Health Resources and Services Administration	9/30/2010 - 9/29/2011	\$876,921.00
Health Reform Employer Briefs - Florida Public Health Institutes	9/15/2010 - 10/15/2011	\$12,500.00
Health Reform Policy Brief - Mississippi Center for Health Policy	8/23/2010 - 9/30/2010	\$20,000.00
Funding Formula - Georgia Department of Community Health	7/1/2010 - 6/30/2011	\$4,533.00
Development of Health Policy Bureau – Florida Public Health Institute	5/15/2010 - 7/15/2010	\$1,928.00
Care Share Health Alliance - Duke Endowment	3/15/2010 - 9/15/2010	\$5,000.00

Dissemination of County Health Rankings - National Network of Public Health Institutes	2/1/2010 - 4/31/2010	\$5,000.00
Shared Care, Inc. Network Development Technical Assistance - Duke Endowment	11/1/2009 - 4/30/2010	\$30,207.00
Support of the Development of Access South Carolina - Duke Endowment	10/1/2009 - 9/30/2010	\$25,000.00

PEER REVIEWED PUBLICATIONS

Academic Journals and Proceedings, and Book Chapters

Fraser, M. R., & Butler, J. C. (Eds.). (2019). *A Public Health Guide to Ending the Opioid Epidemic*. Oxford University Press. Chapter 14. Systems Thinking and the Opioid Epidemic in Georgia. Brigitte Manteuffel, Leigh Alderman, Jane Branscomb, **Karen Minyard**.

Minyard, K, Manteuffel, B, Smith, CM, Attell, BK, Landers, G, Schlanger, M and Dore, E (2019). Treatment Services for people with co-occurring substance use and mental health problems. *A rapid realist synthesis. HRB Drug and Alcohol Evidence Review 6*. Dublin: Health Research Board.

Lawler, K., Landers, G., **Minyard, K.**, Fuller, K., Branscomb, J. (2019). Using Dynamic Systems Modeling to Advance Common Agendas. *Using Collective Impact to Bring Community Change*. 1st Edition. Chapter 5.

Minyard, K., Smart, A. (2018). Moving Work On Social Determinants Of Health from Health Funders to Health Funder Partnerships. *Health Affairs Blog. Grantwatch*. Bethesda, Maryland.

Minyard, K., Smith, A.T, Turner, R., Milstein, B., Solomon, L. (2018). Community and programmatic factors influencing effective use of system dynamic models. *System Dynamics Review, Vol.34 (1-2), P.154-171*.

Landers, G., Price, K., & **Minyard, K.** (2018). Developmental Evaluation of a Collective Impact Initiative: Insights for Foundations. *The Foundation Review, 10(2)*, 80-92.

Powell, Kenneth, Kibbe, Debra, Ferencik, Rachel, Soderquist, Chris, Phillips, Mary Ann, Vall, Emily Anne, **Minyard, Karen**. Public Health Reports 2017, Vol. 132 (Supplement 2) 33S-38S

Smith, T. A., Adimu, T. F., Martinez, A. P., & **Minyard, K. J.** (2016). Selecting, Adapting, and Implementing Evidence-based Interventions in Rural Settings: An Analysis of 70 Community Examples. *Journal of Health Care for the Poor and Underserved, 27(4A)*, 181–193.

- Minyard, K. J.,** Parker, C. A., Butts, J. (2016). Improving Rural Access to Care: Recommendations for Georgia's Health Care Safety Net. *J GA Public Health Association*, 5(4), 10.
- Minyard, Karen,** Mary Ann Phillips, Susan Baker. (2016). The Philanthropic Collaborative for a Healthy Georgia: Building a Public-Private Partnership with Pooled Funding. Accepted for publication in *Foundation Review* Vol. 8, Issue 1: 74-87.
- Minyard, Karen,** Kathryn Lawler, Elizabeth Fuller, Mary Wilson, Etha Henry. (2016). Reducing Health Disparities in Atlanta. *Innovations in Health Equity* a supplement to the Stanford Social Innovation Review.
- Minyard, Karen.** (2015). Leading Through Health System Change: A Public Health Opportunity.” *Journal of Public Health Management & Practice*. Vol. 21, Issue 1: 3-5.
- Minyard, K. J.,** Adams, K. E., Ketsche, P. (2015) Who Really Pays for Medicaid: Intended and Unintended Consequences of the Matching Grant. *Public Finance Review*, 2015, Vol. 43(1) 4-31. pfr.sagepub.com
- Minyard, Karen J.,** Phillips Martinez, A., Adimu, T. (2015). Positioned for Sustainability. *The Practical Playbook: Public Health and Primary Care Together*. Chapter 2.8.
- Minyard, Karen J.** (2014). Public Health Institute Readiness. *A Modular Guide to Developing & Thriving as a Public Health Institute, National Network of Public Health Institutes*, ed. Chapter 2.1.
- Minyard, Karen J.** (2014). Entrepreneurial Leadership. *A Modular Guide to Developing & Thriving as a Public Health Institute, National Network of Public Health Institutes*, ed. Chapter 2.2.
- Hassmiller Lich, Kristen, **Minyard, Karen J.,** Niles, Rebecca, Dave, Gaurav, and Gillen, Emily M. (2014). Systems Dynamics and Community Health. *Methods for Community Public Health Research*. Chapter 6.
- Minyard, Karen,** Ferencik, R., Phillips, M.A., Soderquist, C. (2014). Using Systems Thinking in State Health Policymaking: An Educational Initiative. *Health Systems. Advance online publication*; doi: 10.1057/hs.2013.17.
- Adams, Kathleen E., Ketsche, Patricia, **Minyard, Karen.** (2013). Who Really Pays for Medicaid: Intended and Unintended Consequences of the Matching Grant. *Public Finance Review*.
- Ferencik, Rachel and **Minyard, Karen.** (2011). Systems Thinking in Injury Prevention: An Innovative Model for Informing State and Local Policies. *Western Journal of Emergency Medicine*. Vol. XII, Issue 3, 273-274.

- Phillips, Mary Ann, Rivera, Mark, Shoemaker, John, and **Minyard, Karen** (2010). Georgia's Utilization Minigrant Program: Promoting Medicaid/CHIP Outreach. *Journal of Health Care for the Poor and Underserved*, Vol 21, Number 4.
- Adams, Kathleen, Zhou, Mei, Ketsche, Patricia, **Minyard, Karen J.** (2008). Access and Satisfaction Among Children in Georgia's Medicaid and CHIP: 2000-2003. *Health Care Financing Review*.
- Ketsche, Patricia, Adams, Kathleen, **Minyard, Karen J.** and Kellenberg, Rebecca. (2007). The Stigma of Public Programs: Does A Separate S-CHIP Program Reduce It? *Journal of Policy Analysis and Management*. Vol., 26, Issue 4, 749-736.
- Ketsche, Patricia, Snyder, Angela, Zhou, Mei, Adams, Kathleen, and **Minyard, Karen J.** (2007). Discontinuity of Coverage for Medicaid and SCHIP Children at a Transitional Birthday. *Article in Health Services Research: State –Level Health Service Delivery, Access, and Practice: Improving Research and Policy*. PubMed.gov. 42. 2410-23. 10.1111/j.1475-6773.2007.00795.
- Smith, Tina, **Minyard, Karen J.**, Parker, Chris, Ferencik, Rachel, and Shoemaker, John. (2007). From Theory to Practice: What Drives the Core Business of Public Health? *Journal of Public Health Management and Practice*. Volume 13, Issue 12, 169-172.
- Minyard, Karen J.**, Deborah Chollet, Laurie Felland, Lindsey Lonergan, Chris Parker, Tina Anderson-Smith, Claudia Lacson, and Jaclyn Wong. (2007). Lessons from Local Access Initiatives: Contributions and Challenges. *The Commonwealth Fund*. Volume 66.
- Minyard, Karen J.**, and Smith, Tina Anderson. (2004). The Role of Targeted External Facilitation and Technical Assistance in Improving the Clinical Relevance and Financial Viability of Rural Health Systems.” *Health Systems in the World: From Evidence to Policy*.
- Minyard, Karen J.**, Lineberry, Isiah, Smith, Tina Anderson, and Byrd-Roubides Tracy. (2003). Transforming the Delivery of Rural Health Care in Georgia: Developing a Statewide Strategy of Rural Health Network Development. *Journal of Rural Health*, Vol. 19, No. S, pp. 361-371.
- Barr, Pamela S. and **Minyard, Karen J.** (1999). Identity and Strategy Formulation in a Deconstructing Industry: Observations from Rural Healthcare Organizations. *19th Annual International Conference of the Strategic Management Society*, Best Paper Proceedings. Berlin, Germany.
- Minyard, Karen** and Chollet, Deborah. (1994). The Impact of Managed Competition on the Health Insurance Industry. *Academy of Management Best Paper Proceedings*. D. P. Moore (Ed.)
- Minyard, Karen**, Bruton, Garry D., and Oviatt, Benjamin M. (1994). Empirical Characteristics of Measures of Organizational Decline, Distress and Turnaround.” *Southern Management Association Proceedings*, 1994. M. Schnake (ed.), pp 51-53.

Minyard, Karen. (1993). Managed Competition: Strategic Implications for the Health Care System. *Southern Management Association Proceedings*. M. Schnake (ed.), pp. 507-509.

Zahra, Shaker A., Oviatt, Benjamin M., and **Minyard, Karen.** (1993). Effects of Corporate Ownership and Board Structure on Corporate Social Responsibility and Financial Performance. *Academy of Management Best Paper Proceedings*. D. P. Moore (ed.) pp. 336-340.

Minyard, Karen; Wall, Jane; and Turner, Richard. (1986). RNs May Cost Less Than You Think. *Journal of Nursing Administration*, Volume 16, Number 5, 1986, pp. 28-35.

Minyard, Karen, and Rutsohn, Phillip. (1983). A Marketing Approach to Nurse Recruitment and Retention: OPT*." *Journal of Healthcare Marketing*, Volume 3, Number 3. pp. 53-58.

PROFESSIONAL JOURNALS

Hirsch, Gary, Milstein, Bobby, **Minyard, Karen.** (2013). County Officials Embark on New, Collective Endeavors to ReThink their Local Health Systems. *Journal of County Administration*.

Minyard, Karen J., Smith, Tina, Brand, Marcia, Owens, Charles, Selgrath, Frank. (2007). Triple-Layer Chess: An Analogy for Multi-Dimensional Health Policy Partnerships. *Partnership Perspectives*. Volume IV, Issue I. Winter 2007.

BOOK

Minyard, K., Heberlein, E., Parker, C., Landers, G., Adimu, T., Sutton, C., Lowe, A., Albert, S., Arnold, A., Bergeron, C., Brady, K., Hamshaw, K., Kinney, S., Morones, K., (2019). Bridging for Health: Improving Community Health Through Innovations in Financing. Published by: Georgia Health Policy Center, Andrew Young School of Policy Studies, Georgia State University.

SELECTED PRESENTATIONS

Landers, G., **Minyard, K. J.** "Aligning Health Care, Public Health, and Social Services to Improve Equity and Outcomes". Advancing Health and Health Equity-Lessons from Around the Globe Convening. (APPAM International Conference) Barcelona, Spain. (July 29, 2019).

Minyard, K. J. "From Competition to Collaboration". The 37th International Conference of the System Dynamics Society. Albuquerque, New Mexico. (July 24, 2019).

Minyard, K. J. Episcopal Health Keynote Speaker. "Stewardship within Community-Wide Population Health Initiatives. Houston, Texas. (June 27, 2019).

Howard, P., Kingery, K., **Minyard, K.** "Democratizing Data: Advancing Health and Equity with Community-Centric Assessments". PHIT Conference, New Orleans, Louisiana. (June 13, 2019).

- Minyard, K. J.** Keynote Speaker. “Understanding the Rural Landscape to Improve Health Equity”. St. David’s Foundation, Austin, Texas. (June 11, 2019).
- Minyard, K. J.,** Stoto, M., Savitz, L., O’Campo, P. “How to Apply Realist Methods to Gain Insights in A Rapidly Changing Environment”. Academy Health Conference ARM Research Meeting. Washington, DC. (June 3, 2019).
- Minyard, K. J.** “Innovations in Financing Health: The Rest of the Story”. Public-Private Collaborations in Rural Health Philanthropy Group. Washington, DC. (May 30, 2019).
- Minyard, K. J.** “Breaking News in Innovation” Bridging for Health. Communities Joined in Action conference. Seattle, Washington. (April 24, 2019).
- Minyard, K. J.** Keynote Speaker. “Building A Culture of Health in Atlanta”. The Future of Workforce and Community Health in Atlanta, Georgia. (February 27, 2019).
- Minyard, K. J.** “The Shifting Healthcare Landscape”. The Future of Workforce and Community Health in Atlanta, Georgia. (February 27, 2019)
- Minyard, K.J.** “Understanding the Rural Landscape to Improve Health Equity”. Baltimore, Maryland. (January 31, 2019).
- Minyard, K. J.,** Rencher, B., “The Power of Research and Evaluation”. Positioning for Sustainability, Atlanta, Georgia Webinar (December 19, 2018).
- Minyard, K. J.** “Addressing Social Determinants of Health”. Healthcare Value Hub, Altarum Institute. New Orleans Convening, New Orleans, Louisiana (November 15, 2018).
- Minyard, K. J.** “The Power of Communities of Practice: Engaging to Create Excellence and Integrate the System”. National Drug Forum, Dublin, Ireland (November 12, 2018).
- Landers, G. M., **Minyard, K. J.,** Branscomb, J. "Using Causal Loop Diagrams as an Evaluation Tool: A Case Example of Collective Impact". AEA Annual Meeting, Cleveland, Ohio (November 1, 2018).
- Minyard, K. J.,** Kibbe, D. L., Vall, E. A. The 36th System Dynamics Society International Conference Reykjavik, Iceland (August 9, 2018).
- Minyard, K. J.** Branscomb, J. “Which Tools To Use When.” The 36th System Dynamics Society International Conference, Reykjavik, Iceland (August 7, 2018).
- Landers, G. M., **Minyard, K. J.** Branscomb, J., “Using Causal Loop Diagrams as an Evaluation Tool: A Case Example of Collective Impact”. The 36th System Dynamics Society International Conference, Reykjavik, Iceland (August 7, 2018).
- Minyard, K. J.** “Enhancing Population Health: Example of Stewardship, Strategy, and Innovations in Financing”. Maine Health Advisory Committee Webinar, (June 20, 2018).
- Minyard, K. J.,** Manteuffel, B., Attell, B. K., “Evidence Review: Treatment Service For People with Co-occurring Mental Health and Substance Abuse Problems” Health Research Board. Dublin, Ireland (May 4, 2018).

- Minyard, K. J.**, “Using Evidence in Policy: Lessons from The United States” Health Research Board. Dublin, Ireland (May 3, 2018).
- Minyard, K. J.**, “Burning Issues in Health Policy: A State Perspective” Emory University, Atlanta, GA. (March 28, 2018).
- Minyard, K. J.**, CJA Pre-conference workshop. “The Power of Research – Positioning for Sustainability”. Communities Joined in Action, Atlanta, GA. (February 14-16, 2018).
- Minyard, K. J.**, Adimu, T. M., Branscomb, J., Landers, G., Phillips Martinez, A., “Rural Landscape”, Rural Module Deep Dive. Centers for Disease Control and Prevention, Atlanta, GA. (December 6, 2017).
- Minyard, K. J.**, Adimu, T. M. “Building Genuine Relationships Through Trust”, HealthDoers Community Activation Series, Webinar Learning Lab. (November 28, 2017).
- Snyder, A. B., **Minyard, K. J.**, Willis, C. J., “Rapid and Evidence Informed Policy Making” Workshop-Symposium, Centers for Disease Control and Prevention, Atlanta, GA. (November 27, 2017).
- Minyard, K. J.**, Bridging for Health, “Prototyping: How to Accelerate Financial innovations to Support Population Health Improvement, “Georgia Health Policy Center, Atlanta, Georgia. (November 17, 2017).
- Minyard, K. J.** City Summit Session, “Building a Healthier Community,” NLC City Summit, Charlotte, North Carolina, United States of America. (November 15, 2017).
- Minyard, K. J.**, Howard, P. 100 Million Lives Fall Gathering, “Proviso County Level Policy Change,” IHI, Philadelphia, Pennsylvania, United States of America. (November 14, 2017).
- Minyard, K. J.** APHA Conference, “The Power of Aligning Partners Through Funding and Impact Measurement,” Atlanta, Georgia. (November 7, 2017).
- Minyard, K. J.**, 2017 International Conference for Realist Research, Evaluation and Synthesis, “Catalyzing Health System Transformation: Learning from Realist Evaluation,” 2017 International Conference for Realist Research, Evaluation and Synthesis, Brisbane, Australia. (October 25, 2017).
- Minyard, K. J.**, 2017 International Conference for Realist Research, Evaluation and Synthesis, “Combining Realist and Developmental Approaches in a Multisite Evaluation of Collaborative Planning Innovative Financing Strategies for Health,” 2017 International Conference for Realist Research, Evaluation and Synthesis, Brisbane, Australia. (October 25, 2017).
- Minyard, K. J.**, 2017 International Conference for Realist Research, Evaluation and Synthesis, “Realist Evaluation Identifies Community and programmatic Factors Influencing Effective Use of System Dynamic Models,” International Conference for Realist Research, Evaluation of collaborative planning innovative financing strategies for health,” Brisbane, Australia. (October 24, 2017).

- Minyard, K. J.,** Heberlein, E. C., 2017 International Conference for Realist Synthesis, Evaluation, and Research, “Combining realist and developmental approaches in a multi-site evaluation of collaborative planning innovative financing strategies for health,” Brisbane, Australia. (October 24, 2017).
- Minyard, K. J.,** Health Connect South Conference, “Factors Influencing Health Status,” Health Connect South, Atlanta, Georgia, United States of America. (September 28, 2017).
- Minyard, K. J.,** Coverdell Legislative Office Meeting, “Senate Study Committee on Barriers to Georgians Access to Adequate Healthcare,” Coverdell Legislative Office, Atlanta, Georgia, United States of America, (September 27, 2017).
- Minyard, K. J.,** ADP Training CDC, “CDC Policy Panel,” Center for Disease Control and Prevention, Atlanta, Georgia, United States of America. (September 18, 2017).
- Minyard, K.,** Adimu, T., Phillips Martinez, A. National Organization of State Offices of Rural Health, “Rural Landscape Webinar Part II,” NOSORH, Atlanta, Georgia. (August 16, 2017).
- Minyard, K.,** Adimu, T., Phillips Martinez, A. National Organization of State Offices of Rural Health, “Rural Landscape Webinar Part I,” NOSORH, Atlanta, Georgia. (August 15, 2017).
- Minyard, K. J.,** MEHAF Community-Based Initiatives Learning Community Meeting, “Improving Community Health Through Innovations in Financing,” MEHAF, Hallowell, Maine, United States of America. (July 26, 2017).
- Minyard, K. J.** Co-authors, Anderson Smith, T., Turner, R., Milstein, B. “Community and Programmatic Factors Influencing Effective Use of System Dynamic Models.” System Dynamics Conference, Boston, MA. (July 17, 2017).
- Minyard, K. J.,** “Health Law Reform-What Happens Next.” Georgia’s Bar’s Health Law Seminar, Atlanta, Georgia, United States of American. (April 18, 2017).
- Minyard, K. J.,** Parker, C., Foxworth, T., Landers, G., “Improving Community Health through Innovations in Financing.” Pre-conference workshop, Communities Joined in Action, San Antonio, Texas. (February 15-16, 2017).
- Landers, G. M., **Minyard, K. J.** Dialogue for Health, “Leading through Health System Change 2.0 – The Sequel!” The Public Health Institute, Atlanta, Georgia, United States of America. (December 16, 2016).
- Landers, G. M., **Minyard, K. J.,** Imperiale, E., Derricho, C. American Public Health Association Annual Meeting, “Leading through Health System Change 2.0 –The Sequel!” American Public Health Association, Denver, Colorado, United States of America. (November 1, 2016).
- Minyard, K. J.,** Branscomb, J., Imperiale, E., 2016. State of Public Health in Georgia, “Leading Through Health System Change,” University of Georgia, Athens, Georgia. (October 18, 2016).

- Landers, G. M., **Minyard, K. J.**, "Evaluating Complexity," The Carter Center, Atlanta, Georgia. (September 26, 2016).
- Minyard, K. J.**, CDC Rural Symposium, "Understanding the Rural Landscape," Georgia Health Policy Center, Atlanta, Georgia, United States of America. (September 22, 2016).
- Minyard, K. J.**, Keynote and interactive workshop: Sustainability, Stewardship, and Financing Innovations, "Improving Community health through innovations in finance," ACH Leader Convening, Washington, District of Columbia, United States of America. (June 29, 2016).
- Minyard, K. J.**, RWJF Culture of Health Prize Network, "Laying the Groundwork to Influence Your Environment," University of Wisconsin Population Health Institute, Webcam Adobe connect, Georgia, United States of America. (June 22, 2016).
- Minyard, K. J.**, HRSA Philanthropic Panel, "Tools for Public-Private Collaborations in Rural Health," Rural Health Philanthropy Partnership, Washington, District of Columbia, United States of America. (May 24, 2016).
- Minyard, K. J.**, National Network of Public Health Institutes Annual conference, "Improving Community Health Through Innovations in Financing," National Network of Public Health Institutes, New Orleans, Louisiana, United States of America. (May 18, 2016).
- Minyard, K. J.**, Health Care Finance and Systems Thinking Learning Series, "An Introduction to Health Policy," Department of Community Health (DCH), Atlanta, Georgia, United States of America. (May 11, 2016).
- Minyard, K. J.**, "Innovations in Financing to Improve Population Health," Distinguished Alumna Address, College of Nursing, Augusta, Georgia, United States of America. (April 29, 2016).
- Minyard, Karen J.**, University of Wisconsin, "Tools and Tips for Shared Priorities." Population Health Sciences, Madison, Wisconsin, United States of America. (October 5, 2015).
- Minyard, Karen J.**, Lawler, K., Henry, E., ARCHI, "ARCHI." United Way, Macon, Georgia, United States of America. (September 29, 2015).
- Minyard, Karen J.**, "How to Develop Sustainable Financing for Population Health." Trust for America Health Conference, Oakland, California. California Endowment Oakland California Conference Center. (August 14, 2015).
- Minyard, Karen J.**, "Using System Thinking, Adaptive Learning, and a Language of Leadership to Identify High Leverage Opportunities." Milbank Emerging Leaders, Denver, Colorado. (July 24, 2015).

- Minyard, Karen J.**, “Developmental Evaluation Design Studio.” American Evaluation Association, Summer Institute. Atlanta, Georgia. (June 1-2, 2015).
- Minyard, Karen J.**, Planning Tool UNC Cohort II Training, "Applying Adaptive Actions." Association of Maternal and Child Health Programs, Washington DC, District of Columbia, United States of America. (April 28, 2015).
- Minyard, Karen J.**, Denver Public Health, "DPH Grand Rounds Presentation." Denver Public Health, Denver, Colorado, United States of America. (March 4, 2015).
- Minyard, Karen J.**, "Affordable Care Act." Children's Healthcare of Atlanta Tullie Circle, Atlanta, Georgia, United States of America. (February 18, 2015).
- Minyard, Karen J.**, Ketsche, P., Small Business Association SCORE workshop, "ACA Small Business." Small Business Association, Atlanta, Georgia, United States of America. (January 20, 2015).
- Minyard, Karen J.**, Landers, G., “Leading through Health System Change Part II: Create, Share, Learn.” American Public Health Association Webinar. (August 6, 2014).
- Minyard, Karen J.**, “Bridging Clinical & Community Partnerships to Address Community Health.” Centers for Disease Control and Prevention, Division of Community Health Webinar. (July 30, 2014).
- Minyard, Karen J.**, Ferencik, R., and Soderquist, C., “Building Systems Thinking Skills for Policymakers: Using a range of systems thinking activities to deliver insight.” 32nd International Conference of the System Dynamics Society. Delft, Netherlands. (July 24, 2014).
- Minyard, Karen J.**, Smith, T., and Turner, R., “Making the Most of Simulation Modeling in Community Settings: A Conceptual Framework with Practical Value.” 32nd International Conference of the System Dynamics Society. Delft, Netherlands. (July 21, 2014).
- Minyard, Karen J.**, Harris, P., and Lawler, K., “Partnering in the New Era of Public Health: The Atlanta Regional Collaborative for Health Improvement.” National Association of County & City Officials (NACCHO) Conference. Atlanta, GA. (July 9, 2014).
- Minyard, Karen J.**, Parker, C., Varghese, R., Wakeham, C., and Weber, C., “Leading through Health System Change.” American Public Health Association Webinar. (May 29, 2014).
- Minyard, Karen J.**, “How Much We Accomplish Depends on How Much We Can See.” 10th Annual Georgia Charitable Care Network Conference. Tyrone, Georgia. (May 5, 2014).
- Minyard, Karen J.**, Landers, G., and Phillips, MA, “Leading through Health System Change: A Public Health Opportunity.” MidAmerica Regional Public Health Leadership Institute. Chicago, IL. (May 1, 2014).

- Minyard, Karen J.**, “Leading through Health System Change: A Public Health Opportunity.” 85th Annual Georgia Public Health Association Meeting & Conference. Atlanta, Georgia. (March 10, 2014).
- Minyard, Karen J.**, “Leveraging the ACA Community Benefit Requirement for Collective Impact.” Grant makers in Health Annual Meeting on Health Philanthropy. Atlanta, GA. (March 7, 2014).
- Minyard, Karen J.**, “The Shifting Health Care Landscape: Where Are We Now with the Affordable Care Act?” Children’s Healthcare of Atlanta. Atlanta, Georgia. (February 19, 2014).
- Minyard, Karen J.**, “One Size Does Not Fit All: Models to Inform Evidence-Based Policymaking.” AcademyHealth’s Translation & Dissemination Institute. Washington, DC. (February 5, 2014).
- Minyard, Karen J.**, “The Agency for Healthcare Research and Quality: 15 Years of Transforming Care and Improving Health.” Congressional Briefing hosted by AcademyHealth. Washington, DC. (January 29, 2014).
- Minyard, Karen J.**, Landers, G., and Billingsly, K., “Leading through Health System Change: A Public Health Opportunity.” Open Forum for Public Health Improvement. Memphis, TN. (November 20, 2013).
- Minyard, Karen J.**, “Leading through Health System Change: A Public Health Opportunity.” 2013 American Public Health Association Annual Meeting & Exposition. Boston, MA. (November 5, 2013).
- Minyard, Karen J.**, “Changing the Local Health System: The Local Perspective on Leadership, Stewardship, and Dynamic Modeling.” Pre-Conference session at Communities Joined in Action (CJA) Annual Conference. Charlotte, NC. (October 16, 2013).
- Minyard, Karen J.**, “The Affordable Care Act and the Implications for the Business Community.” 2013 Forsyth Chamber of Commerce Healthcare Summit Presented by Children’s Healthcare of Atlanta. Forsyth, GA. (October 15, 2013).
- Minyard, Karen J.**, Ferencik, R., and Phillips, MA. “One Size Does Not Fit All: Models to Inform Evidence-Based Policymaking.” Georgia Congressional Staff. Washington, DC. (August 27, 2013).
- Minyard, Karen J.**, “Leading through Health System Change: A Public Health Opportunity.” National Conference on Health Communications, Marketing, and Media. Atlanta, GA. (August 22, 2013).
- Minyard, Karen J.**, “Leading through Health Reform: How will the ACA Impact Public Health Nutrition?” Association of State and Territorial Public Health Nutrition Directors Annual Meeting. Kansas City, MO. (June 10, 2013).

Landers, G., **Minyard, Karen J.**, Parker, C., and Romanson, B., “Leading through Health System Change: A Public Health Opportunity.” National Network for Public Health Institutes Annual Conference. New Orleans, LA. (May 22, 2013).

Minyard, K. and Landers G., “Leveraging the Community Benefit Requirement of the Affordable Care Act for Collective Impact: The Atlanta Regional Collaborative for Health Improvement (ARCHI).” National Network for Public Health Institutes Annual Conference. New Orleans, LA. (May 21, 2013).

Minyard, Karen J., “The Shifting Health Care Landscape.” Georgia Academy of Healthcare Attorneys Annual Meeting. Atlanta, GA. (May 3, 2013).

Minyard, Karen J., “Leading through Health System Change: A Public Health Opportunity.” Public Health Preparedness Summit. Virginia Department of Public Health. Richmond, VA. (May 2, 2013).

Minyard, Karen J., “Leading through Health System Change: A Public Health Opportunity.” Public Health Improvement Training: Advancing Performance in Agencies, Systems and Communities. National Network of Public Health Institutes. Atlanta, GA. (April 23, 2013).

Minyard, Karen J., “The Shifting Health Care Landscape: Where Are We Now with the Affordable Care Act?” Centers for Disease Control and Prevention, Office of the Associate Director for Policy’s Policy Lecture. Atlanta, GA. (February 25, 2013).

Minyard, Karen J., “The Shifting Health Care Landscape.” Leadership Atlanta’s Healthcare Breakfast Briefing. Atlanta, GA. (January 17, 2013).

Minyard, Karen J., “Overview of Changing Health System Issues: Where Are We Now?” National Association of Counties (NACO) Health Forum. Atlanta, GA. (November 27, 2012).

Minyard, Karen J., “Health Care Reform: Implications for Behavioral Health and Development Disabilities.” Department of Behavioral Health and Developmental Disabilities Division of Mental Health. Atlanta, GA. (November 13, 2012).

Minyard, Karen J., “Social Entrepreneurship.” Community Health Systems Development Webinar. Atlanta, GA. (November 15, 2012).

Minyard, Karen J., “Health Care Reform: Implications for Behavioral Health and Development Disabilities.” Department of Behavioral Health and Developmental Disabilities, Division of Mental Health. Atlanta, GA. (November 13, 2012).

Minyard, Karen J., “An Overview of Health Care Reform.” Southern Legislative Conference, The Council of State Governments’ Annual Center for the Advancement of Leadership Skills. Atlanta, GA. (September 2012).

- Minyard, Karen J.**, “Technical vs. Adaptive Challenges: Improving Health Status at the Community Level.” Georgia Oral Health Summit. Atlanta, GA. (August 13, 2012).
- Minyard, Karen J.**, “Leading Through Health Reform: Public Health’s Opportunity for Change.” ASTHO Senior Deputies Meeting. Boston, MA. (July 18, 2012).
- Minyard, Karen J.**, “Leading through Health Reform: Public Health’s Opportunity for Change.” ASTHO Webinar. (June 27, 2012).
- Minyard, Karen J.**, Phillips, M.A., Ferencik, R., Podium Presentation. “Systems Thinking, Conversational Capacity and Health: Preparing State Policymakers for Adaptive Health Challenges.” AcademyHealth’s Annual Research Meeting. Orlando, FL. (June 25, 2012).
- Minyard, Karen J.**, Phillips, M.A., Ferencik, R., Poster Presentation. “Systems Thinking, Conversational Capacity and Health: Preparing State Policymakers for Adaptive Health Challenges.” AcademyHealth’s State Health Research and Policy Interest Group Meeting. Orlando, FL. (June 23, 2012).
- Minyard, Karen J.**, “The Diffusion of Innovation: Applying Best Practices to Community Health Interventions.” Rural Health Care Services Outreach. Annual Grantee Meeting. Washington, DC. (June 19, 2012).
- Minyard, Karen J.**, “Systems Thinking in the Legislative Health Policy Arena.” Society for Prevention Research 20th Annual Meeting: Promoting Healthy Living Through Prevention Science. Pre-conference Workshop. Washington, DC. (May 29, 2012).
- Minyard, Karen J.**, “Discussion of Examples and Identifying Key Elements of and Common Factors Fostering Collaboration.” Trust for America’s Health. Washington, DC. (May 24, 2012).
- Minyard, Karen J.**, “Hospital Physician Synergies”. SE CAH Annual Conference. Charleston, SC. (May 17, 2012).
- Minyard, Karen J.**, Keynote Speaker. “Does Georgia Have a High Performing Safety Net.” Georgia Charitable Care Network 2012 Annual Conference. Atlanta, GA. (May 7, 2012).
- Minyard, Karen J.**, “The Changing Policy Landscape for Safety Net Providers.” Healthcare Georgia Foundation Connections Conference. Atlanta, GA. (May 3, 2012).
- Minyard, Karen J.**, “Communication as Leader, Strategic Transformation, LeaderSpeak.” Georgia Health Sciences University – Distinguished Alumni Award and Panel. Augusta, GA. (April 27, 2012).
- Minyard, Karen J.**, “Health Policy: Regional, Local Issues.” Emory’s Quarterly Healthcare Innovation Symposium. Discussant Session #2. Atlanta, GA. (April 11, 2012).

- Minyard, Karen J.**, "State Implications of Health Reform." Midtown Atlanta Rotary Club (MARC). Atlanta, GA. (April 3, 2012).
- Minyard, Karen J.**, "Talking Policy with Decision-makers. A Balanced Approach." Centers for Disease Control and Prevention, Atlanta, GA. (March 26, 2012).
- Minyard, Karen J.**, "Leadership." Virginia Association of Free Clinics' Annual Conference. Staunton, VA. (November 14, 2011).
- Minyard, Karen J.**, "Communication as Leader. Strategic Transformation. LeaderSpeak." Georgia Organization of Nurse Leaders (GONL) Annual Conference. Savannah, GA. (November 3, 2011).
- Minyard, Karen J.**, "Implications of Health Reform." National Association of Health Underwriters (NAHU). Atlanta, GA. (September 15, 2011).
- Snyder, A., **Minyard, Karen J.**, Ferencik, R., and Phillips, M.A. "Executive and Legislative Approaches to Inform State Policymaking in Children's Health: Lessons from Georgia" presented on a panel with other members of the University-Based Child and Family Policy Consortium at the National Association for Welfare Research and Statistics Annual Workshop. Vail, Colorado, (September 2011).
- Minyard, Karen J.**, Slifkin, R., Camacho, J., Panel Presentation. "Jurisdictions and Geographic Parameters." Centers for Disease Control and Prevention, Atlanta, GA. (July 11, 2011).
- Minyard, Karen J.**, "Health Reform and Implications for Injury Prevention." Institute for Health Policy. Centers for Disease Control and Prevention, Atlanta, GA. (July 11, 2011).
- Minyard, Karen J.**, "Who Really Pays for Medicaid: Re-Measuring State and Federal Tax Burdens, Exporting and Equity." Academy Health Annual Research Meeting, Seattle, WA. (June 13, 2011).
- Minyard, Karen J.**, "Identifying Technical and Adaptive Challenges of the ACA for State and Local Stakeholders." Academy Health Annual Research Meeting - State Health Research and Policy Interest Group Meeting. Seattle, WA. (June 11, 2011).
- Minyard, K.** and Pearson, J. "Leading through Health Reform." National Network of Public Health Institutes' Annual Conference. New Orleans, LA. (May 2011).
- Minyard, Karen J.**, Commencement Speaker. "Leadership." Emory University Nell Hodgson Woodruff School of Nursing 2011 Commencement. Atlanta, GA. (May 9, 2011).
- Minyard, Karen J.**, "Strengthening Your Clinic in a Time of Transformation". Georgia Free Clinic Network Annual Conference. Atlanta, GA. (May 2, 2011).

- Minyard, Karen J.**, "Implications of Health Reform on the Provision of Primary and Specialty Care to the Underserved". HRSA Peer Learning Health Reform Session. Atlanta, GA. (April 28, 2011).
- Minyard, Karen J.**, "Using Systems Thinking and Collaborative Modeling to Improve Policy Making." Georgia State University – Institute of Public Health Grand Rounds. Atlanta, GA. (April 21, 2011).
- Minyard, Karen J.**, "Overview of Health Reform." Continuing the Discussion – Healthcare Reform & Its Impact on Richmond Safety Net Providers. Richmond Academy of Medicine, Inc. Richmond, VA (March 30, 2011).
- Minyard, Karen J.**, "Health Reform and the Legal Implications." Lieutenant Governor’s Staff. Atlanta, GA. (March 15, 2011).
- Minyard, Karen J.**, "Health Reform and Ethics." Atlanta Women in Insurance and Financial Services (WIFS). Atlanta, GA. (March 11, 2011).
- Avey, H., **Minyard, Karen J.**, and Sprott, Jack Cherry. "A Health in All Policies Approach to Large-Scale Redevelopment: Fort McPherson BRAC (Base Realignment and Closure)." Institute of Medicine: Roundtable on the Promotion of Health Equity and the Elimination of Health Disparities. Washington, DC. (February 24, 2011).
- Minyard, Karen J.**, "State Implications of Health Reform." Georgia House Appropriations Health Subcommittee. Atlanta, GA. (February 17, 2011).
- Minyard, Karen J.**, "Health Reform, Georgia Policy, and the Institute of Medicine Nursing Recommendations." Georgia Nursing Summit. Atlanta, GA. (February 4, 2011).
- Minyard, Karen J.**, "Leading through Health Reform." Rotary Club of Conyers. Conyers, GA. (February 3, 2011).
- Minyard, Karen J.**, "Health Care Policy Overview and Implications." Atlanta Economics Club. Atlanta, GA. (October 19, 2010).
- Minyard, Karen J.**, "Health Reform: Let’s Talk Practically." 2010 Annual Meeting of the Georgia Alliance of Community Hospitals. Greensboro, GA. (October 14, 2010).
- Minyard, Karen J.**, Webinar. "The Science Behind Health Reform." Public Health Leadership Society (PHLS) and National Network of Public Health Institutes (NNPHI). (October 12, 2010).
- Minyard, Karen J.**, SKYPE Presentation. "Health Reform: Local Safety Net Implications." Care Share Health Alliance. (September 24, 2010).
- Minyard, Karen J.**, "Health Reform: An Overview." Healthcare Georgia Foundation Board Retreat. Callaway Gardens, Pine Mountains, GA. (September 9, 2010).

- Minyard, Karen J.**, "AccessHealth South Carolina and Health Reform." Access Health South Carolina. Columbia, SC. (August 16, 2010).
- Minyard, Karen J.**, "Health Reform: Local Safety Net Implications." National Health Policy Forum. Washington, DC. (July 16, 2010).
- Minyard, Karen J.**, "Using Systems Thinking and Collaborative Modeling to Improve State Policymaking." 2010 Institute on Systems Science and Health, Columbia University Mailman School of Public Health, New York City, NY. (June 2010).
- Avey, H., **Minyard, Karen J.**, Devlin, H., Wong, N., Branscomb, J., Cheung, K. "Informing the Redevelopment of Closed Military Installations with a Health in All Policies Approach." Academy Health Annual Research Meeting, Boston, MA, (June 2010).
- Minyard, Karen J.** "National Health Reform Presentation." State Health Policy Collaborative Meeting during the National Network of Public Health Institutes' Annual Meeting. New Orleans, LA. (June 2010).
- Minyard, Karen J.** "Pressing Health Issues in Challenging Economic Times." Joint Presentation to the Senate and House Health & Human Services Committee Members. Atlanta, GA. (February 2010).
- Minyard, Karen J.**, Avey, Holly, Devlin, Heather, Anderson Smith, Tina, Towns, Natalie, and Wong, Naima. "Community-driven policy goals: Health system Improvement through culture change." APHA. Philadelphia, PA. (November 2009).
- Minyard, Karen J.**, Parker, Chris, Avey, Holly, Landers, Glenn, Snyder, Angela, and Phillips, Mary Ann. "An integrative model to incorporate public health in the national health reform dialogue: Margins of opportunity." APHA. Philadelphia, PA. (November 2009).
- Minyard, Karen J.** "Health Care, Health, and the Social Determinants of Health Equity: What Lights Up Your Brain?" Zeist Foundation. Atlanta, GA. (August 25, 2009).
- Minyard, Karen J.** "Building Systems Thinking Capacity with State Policymakers." Weight of the Nation: CDC's Inaugural Conference on Obesity Prevention and Control. Washington, DC. (July 28, 2009).
- Minyard, Karen J.**, Panel Facilitator. "Economics and Policy at the Centers for Disease Control and Prevention: Health Reform in the US Panel/Forum." CDC. Atlanta, GA. (July 7, 2009).
- Minyard, Karen J.** "Abstract: Strengthening Public Health Infrastructure: The Role & Capacity of Public Health Institutes." AcademyHealth 2009 Annual Research Meeting. Chicago, IL. (June 29, 2009).

- Minyard, Karen J.**, “CDC’s Center Leadership Council (CLC) Retreat – Future of Public Health.” CDC. Atlanta, GA. (June 22, 2009).
- Minyard, Karen J.** “Public Health Institute Capacity Assessment.” NNPHI Annual Conference. New Orleans, LA. (May 7, 2009).
- Minyard, Karen J.**, Ferencik, Rachel, and Phillips, Mary Ann. “Using Obesity Modeling.” Duke Center for Children and Families. Atlanta, GA. (May 2, 2009).
- Minyard, Karen J.**, and Soderquist, Chris. “Building Systems Thinking Capacity with State Policy-makers.” CDC. Atlanta, GA. (April 1, 2009).
- Minyard, Karen J.** “Using a Systems Dynamics Framework to Improve State Policymaking.” State Health Policy Center Collaborative. Washington, DC. (March 26, 2009).
- Minyard, Karen J.** “Healthcare Community Partnerships.” Georgia Rural Development Council, 8th Leadership Day. Atlanta, GA. (February 9, 2009).
- Minyard, Karen J.**, and Landers, Glenn. “Financing the Health Care Safety Net.” The Philanthropic Collaborative for a Healthy Georgia. Atlanta, GA. (January 28, 2009).
- Minyard, Karen J.** Served on Panel to Discuss: “Why Georgia’s Infant Mortality Rate Will Rise and What We Can Do About It.” Georgia Division of Public Health’s Infant Mortality Summit. Atlanta, GA. (December 19, 2008).
- Minyard, Karen J.** “Prevention: Pay Me Now or Pay Me Later Panel Discussion.” The 26th Biennial Institute for Georgia Legislators. Athens, GA. (December 8, 2008).
- Minyard, Karen J.** “Grady’s Market and the Uninsured.” The Philanthropic Collaborative for a Health Georgia. Atlanta, GA. (December 1, 2008).
- Minyard, Karen J.** “Keys to Success: Developing Benchmarks for Sustainable Public Health Institutes.” APHA Annual Meeting & Exposition. San Diego, CA. (October 28, 2008).
- Minyard, Karen J.** “Social Entrepreneurship. Climb to New Heights: Metrics for Community Health Solutions. Communities Joined in Action Annual Conference. Seattle, WA. (October 24, 2008).
- Minyard, Karen J.** “Federal Investments in Georgia.” Philanthropic Collaborative for a Healthy Georgia, Safety Net Advisory Committee Meeting. Atlanta, GA. (October 14, 2008).
- Minyard, Karen, J.** “Access to Health and Health Care.” Legislative Health Policy Certificate Program. The Andrew Young School of Policy Studies. Atlanta, GA. (September 25, 2008).

- Minyard, Karen J.** “Future of Public Health.” CDC Apprenticeship in Public Health Fall 2008 Seminar. Atlanta, GA. (September 22, 2008).
- Minyard, Karen J.** “Leadership for Sustainability.” Human Resources and Services Administration’s (HRSA’s) Office of Rural Health Policy (ORHP) Network Outreach Grantee Meeting. Washington, DC. (August 22, 2008).
- Minyard, Karen, J.** “State and International Health Spending Comparisons.” Legislative Health Policy Certificate Program. The Andrew Young School of Policy Studies. Atlanta, GA. (August 14, 2008).
- Minyard, Karen J.** “Leadership for Sustainability.” Human Resources and Services Administration’s (HRSA’s) Office of Rural Health Policy (ORHP) Network Development Grantee Meeting. Washington, DC. (August 6, 2008).
- Minyard, Karen J.,** Served on Panel to Discuss: “Engaging Americans for a Healthier Nation.” CDC Leaders to Leaders Conference. Washington, DC. (July 7-9, 2008).
- Minyard, Karen J.** “Finding the Voice of Public Health in the National Health Reform Dialogue.” CDC Leaders to Leaders Conference. Washington, DC. (July 7-9, 2008).
- Minyard, Karen, J.** “U.S. Health Status and Comparisons with Other Countries.” Legislative Health Policy Certificate Program. The Andrew Young School of Policy Studies. Atlanta, GA. (June 19, 2008).
- Minyard, Karen J.** “Developing Innovative Systems of Care in Rural Areas.” Florida Rural Health Association Annual Meeting. Weston, FL. (June 12, 2008).
- Minyard, Karen J.,** Smith, Tina Anderson. “Supporting Rural Health System Transformation: The Use of Technical Assistance to Improve System Integration, Financial Viability and Clinical Relevance.” AcademyHealth Annual Research Meeting. Washington, D.C. (June 9, 2008).
- Minyard, Karen J,** Parker, Chris, and Tyler, Beverly. “Using a Whole System Approach to Facilitate State Health Planning.” AcademyHealth Annual Research Meeting. Washington, D.C. (June 9, 2008).
- Minyard, Karen, J.** “Fostering Emerging Institutes Project Matching Grant Workshop.” Unlocking Hidden Potential for Health Policy Reform. NNPHI Annual Conference. New Orleans, LA. (May 14, 2008).
- Minyard, Karen, J.** “Introduction to Health Policy.” Legislative Health Policy Certificate Program. The Andrew Young School of Policy Studies. Atlanta, GA. (May 8, 2008).
- Minyard, Karen, J.** “Lessons Learned: Defining Key Factors in Successful Local Access Initiatives, A Commonwealth Fund Initiative on the Future of Health Insurance” Association for Community Health Improvement’s Educational Audio Conference. (April 15, 2008).
- Minyard, Karen, J.** “Equity, Social Justice, and Health System Transformation” The Centers for Disease Control and Prevention’s Health Systems Transformation Lecture. Atlanta, GA. (March 24, 2008).

- Minyard, Karen, J.** “Leadership, Strategic Vision and Sustainability.” HRSA Peer Learning Seminar Series. Mental Health, Oral Health. Atlanta, GA. (March 19, 2008).
- Minyard, Karen, J.** “Leadership, Strategic Vision and Sustainability.” HRSA Peer Learning Seminar Series.” Chronic Care Case Management. Promotoras de Salud. Atlanta, GA. (February 21, 2008).
- Minyard, Karen,** “Building Sustainability” 2008 Annual Conference Georgia Free Clinic Network: Building Relationships. Atlanta, GA. (February 11, 2008).
- Minyard, Karen, J.** “Implementation of Georgia’s Comprehensive Cancer Control Plan.” 2008 Georgia Cancer Summit. Georgia Cancer Coalition. Atlanta, GA. (January 15, 2008).
- Minyard, Karen, J.** “Lakelands Rural Health Network Strategic Planning.” Lakelands Rural Health Network. Columbia, SC. (December 10, 2007).
- Minyard, Karen, J.** “Georgia Health Policy Center.” Georgia Health Foundation, Inc., Annual Awards Luncheon. Atlanta, GA. (December 7, 2007).
- Minyard, Karen, J.** “Leadership, Strategic Vision and Sustainability.” HRSA Peer Learning Seminar Series.” Physical Activity & Nutrition. Health Education/Health Screenings. Atlanta, GA. (November 28, 2007).
- Minyard, Karen, J.** “Lessons From Local Access Initiatives: Contributions and Challenges” Communities Joined in Action Annual Conference: Stepping Up to Achieve Healthcare Access – Locally to Nationally. Washington, DC. (October 22, 2007).
- Minyard, Karen, J.** “The Uninsured in Georgia” House Insurance Committee Hearing. State Capitol. Atlanta, GA. (August 24, 2007).
- Minyard, Karen, J.** “Overview of Health in Georgia and How Local Communities Can Impact Health and Health Care.” Association of County Commissioners of Georgia Summer Mobile Classroom. Macon, GA. (August 22, 2007).
- Minyard, Karen, J.** “Health Care Transformation from the National Perspective.” Georgia Department of Community Health State Office of Rural Health: Rural Health Safety Net Program; Offeror/Grantee Conference. Macon, Georgia. (June 26, 2007).
- Minyard, Karen, J.** “Grady’s Market & the Uninsured.” Greater Grady Taskforce, Taskforce Meeting. Metro Atlanta Chamber of Commerce. Atlanta, GA. (June 25, 2007).
- Minyard, Karen, J.** “Building Relationships & Improving Health.” Georgia State University Foundation Board of Trustees Retreat. Lake Lanier Islands, Georgia. (June 18, 2007).
- Ketsche, Patricia; Adams, Kathleen; and **Minyard, Karen J.** “Safety Net Provision of Primary Care and the Effect on Hospitalizations: A Study of 11 States.” AcademyHealth Annual Research Meeting. Orlando, FL. (June 3-5, 2007).
- Minyard, Karen J.,** and Ketsche, Patricia. “Policy Research in State and Local Community Health Insurance Innovation.” AcademyHealth Annual Research Meeting. Orlando, FL. (June 3-5, 2007).

- Minyard, Karen J.**, and Phillips, Mary Ann. “Translation of Secondary Research to Incubate Primary Research.” AcademyHealth Annual Research Meeting. Orlando, FL. (June 3-5, 2007).
- Minyard, Karen J.**, Phillips, Mary Ann, and Landers, Glenn. “Crafting Health Education for State Legislators.” AcademyHealth Annual Research Meeting. Orlando, FL. (June 3-5, 2007).
- Ketsche, Patricia; Snyder, Angie; Zhou, Mei; and **Minyard, Karen J.** “Churning Effect.” AcademyHealth Annual Research Meeting. Orlando, FL. (June 3-5, 2007).
- Minyard, Karen J.**, and Ketsche, Patricia. “State Planning Grant/Uninsured in Georgia.” AcademyHealth Annual Research Meeting. Orlando, FL. (June 3-5, 2007).
- Landers, Glenn; Sherman, Bernette; Ketsche, Patricia; Custer, Bill; and **Minyard, Karen J.** “Difference in Certificate of Need Regulatory Processes.” AcademyHealth Annual Research Meeting. Orlando, FL. (June 3-5, 2007).
- Minyard, Karen, J.** “Fostering Emerging Institutes Project.” Partnering for Public Health Systems Improvement. NNPHI Annual Conference. New Orleans, LA. (May 23, 2007).
- Minyard, Karen, J.** “Start Anywhere. Go Everywhere.” CDC Leadership Forum: Tomorrow’s Challenge Today. Public Health Goes Personal. Atlanta, Georgia. (March 13, 2007).
- Minyard, Karen, J.** “Contemporary Public Health Funding Issues in the State of Georgia” Journal of Public Health Management and Practice’s National Public Health Finance Meeting. Washington, DC. (February 14, 2007).
- Minyard, Karen, J.** “Trends in State Responses to the Uninsured” Georgia Biennial Institute for Legislators. Athens, GA. (December 12, 2006.)
- Parker, Chris; **Minyard, Karen J.**; Smith, Tina Anderson; Tyler, Beverly; Ferencik, Rachel; and Brown Stuart. What’s driving the Core Business of Public Health: Lessons from Georgia.” American Public Health Association. Boston Massachusetts. (November 8, 2006).
- Parker, Chris; **Minyard, Karen J.**; Smith, Tina Anderson; Tyler, Beverly; and Ferencik, Rachel. “Georgia’s Journey to Health Improvement: A Whole Systems Approach”. American Public Health Association. Boston, Massachusetts. (November 7, 2006).
- Phillips, Mary Ann; Sherman, Bernette; Shoemaker, John; Rivero, Mark; and **Minyard, Karen J.** “Community-Based Organizations Produce Innovative Programs to Improve Utilization of Services for Children in Medicaid and SCHIP”. American Public Health Association. Boston, Massachusetts. (November 6, 2006).
- Zhang, Lei; Bankston, Forrest; **Minyard, Karen J.**; and Landers, Glenn. “New Frontiers: A Case for Using Deliberative Democratic Theory to Improve Evaluation of Health Policy Initiatives”. American Evaluation Association Annual Meeting. Portland, OR. (November 4, 2006).

- Minyard, Karen, J.** “Loving Nursing for Life...And “Getting a Life.” And “Adding More Letters behind Your Name: Value of Advanced Degrees.” University of Virginia’s School of Nursing’s Leadership Forum. Charlottesville, VA. (November 4, 2006).
- Minyard, Karen, J.** “Health in Georgia” 5th Annual Health STAT Leadership Symposium: “Access to Healthcare: Challenges, Perspectives, and Creative Solutions.” Atlanta, Georgia. (October 28, 2006).
- Minyard, Karen, J.** “Bending the Curve: Our Role in Informing Health Improvement in Georgia.” Georgia State University’s Andrew Young School of Policy Studies Advisory Board Meeting. Atlanta, Georgia. (October 12, 2006).
- Minyard, Karen, J.** “Strategic Transformation Visioning” Arkansas Community Health Systems Development Sustainability Intensive. Helena, Arkansas. (September 11, 2006).
- Minyard, Karen, J.** “Health in Georgia.” Georgia Free Clinic Network Annual Conference. Atlanta, Georgia. (September 8, 2006).
- Minyard, Karen, J.** “Health in Georgia” Senate Healthcare Transformation Committee. State Capitol. Atlanta, GA. (September 7, 2006).
- Minyard, Karen, J.** “Triple Layer Chess” Georgia Health Foundation. Atlanta, GA. (August 29, 2006).
- Minyard, Karen, J.,** Custer, William, and Tyler, Beverly. “The Impact of the Uninsured in Georgia: Understanding the Tradeoffs of Health Care Purchasing for Small Business and Rural Residents.” Celebrating Georgia Rural 2006. Georgia Rural Health Association. Atlanta, GA. (August 22, 2006).
- Minyard, Karen, J.** “Georgia Health Policy Center: Serving All of Georgia” Georgia State University’s Presentation to the Governor’s Office of Planning and Budget. Atlanta, Georgia. (July 28, 2006).
- Minyard, Karen J.,** and Zhang, Lei. Diffusion of Innovations: Crossing the Border. The 3rd Sino-US International Conference for Public Administration: Building Public Service-Oriented Government. Beijing, China. (June 2006).
- Zhang, Lei, and **Minyard, Karen J.** “A Tale of Two Systems: What Does the U.S. Experience Mean for China’s Health Care Reform?” The 3rd Sino-US International Conference for Public Administration: Building Public Service-Oriented Government. Beijing, China. (June 2006).
- Adams, Kathleen; Ketsche, Patricia; Zhou, Mei; and **Minyard, Karen J.** “The Medicaid and State Child Health Insurance Program (SCHIP) in Georgia: Then and Now.” AcademyHealth Annual Research Meeting. Seattle, WA. (June 2006).
- Ketsche, Patricia; Adams, Kathleen; **Minyard, Karen J.;** and Kellenberg, Rebecca. Differential Care Experiences for S-CHIP and Medicaid Enrolled Children: The Role of Stigma. AcademyHealth Annual Research Meeting. Seattle, WA. (June 2006).

- Landers, Glenn M.; Lonergan, Lindsey; and **Minyard, Karen J.** “Georgia’s HRSA State Planning Grant”. AcademyHealth Annual Research Meeting. Seattle, WA. (June 2006).
- Landers, Glenn M.; Ketsche, Patricia; Kellenberg, Rebecca; and **Minyard, Karen J.** Late Payments and S-CHIP: Results from a Disenrollee Survey. AcademyHealth Annual Research Meeting. Seattle, WA. (June 2006).
- Minyard, Karen J.**; Ferencik, Rachel; Zhou, Mei; and Stewart, Kate. Poor Health in the South: An Examination of Socioeconomic Factors in Eight Southern States. AcademyHealth Annual Research Meeting. Seattle, WA. (June 2006).
- Minyard, Karen, J.**, “Strategic Transformation: Visioning.” Communities Joined in Action’s Sustainability Series Conference. Atlanta, GA. (May 22, 2006).
- Ketsche, Patricia; Adams, Kathleen, and **Minyard, Karen J.**, “Differential Care Experiences for S-Chip and Medicaid Enrolled Children: Demographic & Programmatic Determinants.” Public Policies & Child Well-being Conference. Stone Mountain, Georgia. (May 15, 2006).
- Minyard, Karen, J.** and Parker, Chris. “Triple Layer Chess: The Application of Systems Thinking to Align Public Policy and Improve Health in Georgia.” National Network of Public Health Institutes Conference, Best In Practice. New Orleans, Louisiana. (May 11, 2006).
- Minyard, Karen, J.** “Health in Georgia.” Georgia Baptist Healthcare Ministry Foundation. Atlanta, GA. (April 17, 2006).
- Minyard, Karen, J.** “Community and Rural Health System Development.” Association for Community Health Improvement’s Annual Conference: Spring Training for Health Champions. Phoenix, AZ. (March 14, 2006).
- Minyard, Karen, J.**; Brown, Stuart; and Katkowsky, Steve. Served on Panel to Discuss “The Changing Face of Public Health.” Georgia Public Health Association, Inc., 76th Annual Meeting & Conference. Savannah, Georgia. (December 14, 2005).
- Minyard, Karen, J.** “How Healthy Are We?” Georgia Summit for a Healthy Georgia: Be Part of the Solution. Atlanta, Georgia. (November 28, 2005).
- Minyard, Karen, J.**; Parker, Chris; and Lonergan, S.L. “How Case Study Evaluation can build Theory: The Transfer of Innovation among Health Networks.” Canadian Evaluation Society and the American Evaluation Association Conference. Toronto, Ontario, Canada. (October 24, 2005).
- Minyard, Karen, J.** “Georgia’s State Coverage Initiative to Reduce the Number of Uninsured.” House Health Appropriations, Subcommittee Meeting. Atlanta, Georgia. (October 24, 2005).
- Minyard, Karen J.** “How a State Can Restructure Health Care Community by Community.” North Dakota’s Community Solutions for Healthcare Coverage Summit. Bismarck, North Dakota. (October 18, 2005).

- Minyard, Karen, J.** “Georgia’s Bold Pacing Event to Change the System all at Once by Bringing Everyone Together to Change it.” Communities Joined in Action Learning Institute & Annual Conference. Columbus, Ohio. (October 10 – 12, 2005).
- Minyard, Karen, J.** “PeachCare Policy Research.” Healthy Mothers, Healthy Babies Coalition of Georgia’s One-Day Conference and Annual Meeting. Atlanta, Georgia. (October 6, 2005).
- Minyard, Karen, J.** “The Relationships Between Health and Economics at the State and Community Level.” GAPHC and GRHA 2005 Annual Conference: Building Bridges for a Healthy Georgia. Jekyll Island, Georgia. (October 3, 2005).
- Minyard, Karen, J.;** Lonergan, S. L.; Parker, Chris; Chollet, Deborah; and Felland, Laurie E. “Lessons From Local Access Initiatives: Context, Sustainability, and Replication.” Academy Health Annual Research Conference. Boston, Massachusetts (June 26, 2005).
- Minyard, Karen J.;** Anderson Smith, Tina; and Lonergan, S. L. “External Facilitation and Technical Assistance in Improving the Clinical Relevance and Financial Viability of Rural Health Systems.” Academy Health Annual Research Conference. Boston, Massachusetts (June 26, 2005).
- Minyard, Karen J.,** and Anderson-Smith, Tina. “Triple Layer Chess: A Metaphor for the Alignment of Health Policy.” Academy Health Annual Research Conference. Boston, Massachusetts (June 26, 2005).
- Minyard, Karen J.,** and Zhang, Lei. “Rogers’ Replication Revisited: Navigating the Complexity of Health Networks. Academy Health Annual Research Conference. Boston, Massachusetts. (June 26, 2005).
- Minyard, Karen J.** “A Picture of Health and Healthcare: Georgia 2015.” Medical Association of Georgia Annual Meeting. Savannah, Georgia. (May 23, 2005).
- Minyard, Karen J.** “How Healthy Are We.” Georgia Health Policy Forum, Memorial Health. Savannah, Georgia. (April 18, 2005).
- Minyard, Karen J.** “Making Coverage for the Insured: The Role of Community Initiatives.” Academy Health. Bethesda, Maryland. (March 1, 2005).
- Minyard, Karen J.** “Benchmarking Georgia’s Expenditures and Revenues: Health.” Athens, Georgia. (December 13, 2004).
- Minyard, Karen J.** “Health Care: opening the Black Box of Medicaid.” Legislative Biennial. Athens, Georgia. (December 13, 2004).
- Minyard, Karen J.** “The Importance of Family Physicians in the Public Health Arena.” American Academy of Family Physicians. Savannah, Georgia. (November 6, 2004).
- Minyard, Karen J.** “Center/Institute Relationship with State Medicaid.” Center for Health Program Development and Management. University of Maryland, Baltimore County. Baltimore, Maryland. (October 28, 2004).

- Minyard, Karen J.** “Results Through Alignment of Rural Healthcare Delivery Systems.” Georgia Rural Health Association. Jekyll Island, Georgia. (September 21, 2004).
- Minyard, Karen J.** “Show Me The Money! Healthcare and Economic Development.” Georgia State University. Atlanta, Georgia. (August 16, 2004).
- Minyard, Karen J.** “Prescription for Healthy Aging for All Older Americans: Partnering with the Health Community.” National Association of Area Agencies on Aging. Atlanta, Georgia. (July 14, 2004).
- Minyard, Karen J.** “Organizing in the State to Release the Money.” Return on Community Investment. Chicago, Illinois. (March 23, 2004)
- Minyard, Karen J.** “Health Disparities: From Knowledge to Action.” Atlanta, Georgia. (March 19, 2004).
- Minyard, Karen J.** “Overview of Catalytic Technical Assistance.” Institute Conference. Athens, Georgia. (March 1, 2004).
- Minyard, Karen J.** “Better Health for More People at Less Cost.” South Carolina Rural Health Association. Columbia, South Carolina. February 19, 2004.
- Minyard, Karen J.** “Communities Connect.” Sponsored by Choice Regional Health Network. Olympia, Washington. (February 5-6, 2004).
- Minyard, Karen J.** “An Argument for Medicaid Case Management.” Sponsored by the Healthy Mothers, Healthy Babies Coalition of Georgia. Atlanta, Georgia. (February 4, 2004).
- Minyard, Karen J.** “Rural Implications for HCAP Grantees” at the Healthy Communities Access Program All Grantee Meeting. Washington, D.C. (January 21, 2004).
- Minyard, Karen J.** “Georgia Health Care Coverage Project.” House Study Committee on Health Insurance Options for Small Businesses and Uninsured Working People. Atlanta, Georgia. (December 4, 2003).
- Minyard, Karen J.** “An overview of Georgia’s Health Care Coverage Project.” Health Care Access Forum, co-sponsored by the Atlanta Regional Health Forum, the Georgia Health Policy Center, and the Regional Business Coalition. Atlanta, Georgia. (December 4, 2003).
- Minyard, Karen J.** “Georgia Health Care Coverage Project” at the 2003 Georgia Women’s Assembly. Sponsored by the Women’s Policy Group and Education Fund. Atlanta, Georgia. (November 21, 2003).
- Minyard, Karen J.** “The Power of Statewide Movements: Creating a Network of Community Organizations” at Community Health in Challenging Times: Proven Practices, Promising Innovations, a national conference sponsored by Communities Joined in Action and the Association for Community Health Improvement. Nashville, Tennessee. (October 23-25, 2003).

- Minyard, Karen J.** “Milestones in Network Development” at the Delta State Rural Development Network Local Grantee Conference. Sponsored by the Mississippi and Arkansas Delta State Rural Development Networks. Jackson, Mississippi. (October 2, 2003).
- Minyard, Karen J.** “Georgia Health Care Coverage Project” at the Georgia Health Care Access Forum, co-sponsored by the National Conference of State Legislatures and the National Association of Counties. Atlanta, Georgia. (August 26-27, 2003).
- Minyard, Karen J.** “Better Health for More People for Less Cost” to the Governor’s Budgetary Responsibility Oversight Committee. Atlanta, Georgia. (August 5, 2003).
- Minyard, Karen J.** “Regional Networking: More is Better” at the Louisiana Summer Conference. Sponsored by the Louisiana Rural Health Access Program. Lafayette, Louisiana, (July 17-18, 2003).
- Minyard, Karen J.** “The Future of the Rural Health Movement: Where Do We Go From Here?” Southern Rural Access Program Spring 2003 Grantee Conference. Sponsored by The Robert Wood Johnson Foundation in partnership with the Office of Rural Health Policy. Memphis, Tennessee. (April 23-25, 2003).
- Minyard, Karen J.** “From Playing Checkers to Three Dimensional Chess.” Creating ONE CARE in Southwest Virginia, sponsored by the Virginia Department of Social Services, Western Region. Abington, Virginia, (April 1-2, 2003).
- Minyard, Karen J.** Review panel for “FY 2003 Rural Health Network Development Grants.” Federal Office of Rural Health Policy (ORHP) Objective Review Committee. Washington, DC, (January 28-30, 2003).
- Minyard, Karen J.** "Community Access for Chronically Ill Persons: Better Health for More People at Less Cost" at the 23rd Biennial Institute for Georgia Legislators. Sponsored by the Carl Vinson Institute of Government. Athens, Georgia, December 9-10, 2002.
- Minyard, Karen J.** “Network and Grant Funding” at the National Cooperative of Health Network's Fall Conference. Charleston, South Carolina. (November 3-4, 2002).
- Minyard, Karen J.** “Models that Work for the Future: Strategies and Solutions for Oregon.” Oregon Public Health Association's Fall 2002 Conference. Portland, Oregon. (October 20-21, 2002).
- Minyard, Karen J.** “The Evidence Based Discipline of Community Health Care System Transformation.” American Project Access Network Strategic Engagement Event. Raleigh, North Carolina. (September 27-28, 2002).
- Minyard, Karen J.** “Keys to Success.” Second Annual Community Health Leadership Institute. Sponsored by the Georgia Health Policy Center. Atlanta, Georgia. (June 17-19, 2002).
- Minyard, Karen J.** and Smith, Tina Anderson. “The Role of Targeted External Facilitation and Technical Assistance in Improving the Clinical Relevance and Financial Viability of Rural Health Systems.” 5th FICOSSER General Assembly, Crete, Greece. (June 12-14 2002).

- Minyard, Karen J.** “Assessment of Needs and Resources for the Uninsured in Orange County.” Report to the Winter Park Health Foundation. Winter Park, Florida. (April 3, 2002).
- Minyard, Karen J.** “Trends in Health Care Delivery Systems: Managed Care and Other Alternatives.” Sponsored by the Agency for Healthcare Research and Quality. Memphis, Tennessee. (December 4, 2001).
- Minyard, Karen J.** “The Role of Targeted External Facilitation and Technical Assistance in Community Health System Development.” Mississippi River Delta Grantee Meeting, sponsored by the Office of Rural Health Policy. Memphis, Tennessee. (November 28-30, 2001).
- Minyard, Karen J.** “Rural Health: Tool for Success.” Keynote address at the Ohio 2001 Statewide Rural Health Conference. Columbus, Ohio. (October 25, 2001).
- Minyard, Karen J.** “Networking: The Integration of Systems.” Louisiana Rural Health Association, 2001 Annual Meeting, Rural Health in Action: Answering the Challenge. Lafayette, Louisiana. (October 22-23, 2001).
- Minyard, Karen J.** “Rural Health in Georgia.” 4th Science in Savannah Symposium: A Continuum of Cancer Care at Armstrong Atlantic State University. Savannah, Georgia. (October 19, 2001).
- Minyard, Karen J.** “Supporting Access for Rural Areas.” Community Access Program (CAP) Grantee Meeting. Building Partnerships: Leveraging Resources to Extend Community Health. Crystal City, Virginia. (October 16, 2001).
- Barr, Pamela S. and **Minyard, Karen J.** “Organizational Identity Among TMT Members and Strategic Change in Dynamic Environments.” Academy of Management Annual Meeting. Washington D.C. (August 5-8, 2001).
- Minyard, Karen J.** Institute for Community Health System Development, Georgia Health Policy Center. Atlanta, Georgia. (July 16-20, 2001).
- Minyard, Karen J.** “Creating a New Access Point – Conception to Completion.” Primary Care Symposium. Bethesda, Maryland. (July 12, 2001).
- Minyard, Karen J.** “Creating State Government Support for Community Health Results.” Communities in Action: Better Health for More People for Less Cost. Washington D.C. (June 21-23, 2001).
- Minyard, Karen J.** “The Inevitable Hills and Valleys of Networks – Lessons Learned From Georgia.” Rural Health Networks and 21st Century Challenge Fund. RWJ Southern Rural Access Program Spring Conference. Tuskegee, Alabama. (May 30, 2001).
- Minyard, Karen J.** “Rural Health Access: More than Geography.” Community Access Program Grantee Meeting. Baltimore, Maryland. (May 2, 2001).
- Minyard, Karen J.,** *KEEP IT LOCAL* – A Rational Approach to Keeping Health Care Services and \$ in Your Local Community. The Mississippi Rural Health Association and the Mississippi Hospital Association. “Sizing Your Community Health Care Needs.” Jackson, Mississippi. (April 24, 2001).

- Minyard, Karen J.** “Community Led Efforts to Care for the Uninsured.” Texas Communities in Action Around Access to Care. Convened by East Texas Area Health Education Center. Austin, Texas. (February 20-21, 2001).
- Minyard, Karen J.** "Community Led Efforts to Care for the Uninsured." Galveston Health Care Leadership Campaign. Health Resources and Services Administration, Bureau of Primary Health Care. Galveston, Texas. (November 29, 2000).
- Minyard, Karen J.** “Engaging Community Partners.” Community Access Program (CAP) Grantee Meeting, Sponsored by the Health Resources and Service Administration. Washington D.C. (October 30, 2000).
- Minyard, Karen J.** “Using Information to Mobilize Community Health System Development.” 8th Annual West Virginia Rural Health Conference. Morgantown, West Virginia. (October 26, 2000).
- Minyard, Karen J.** “Turning Data Into Information: Resources and Methods.” Strategic Planning for Rural Health Networks. Conducted by The Academy for Health Services Research and Health Policy. Sponsored by the Robert Wood Johnson Foundation. Seattle, July 24-25, 2000 and Boston. (August 24-25, 2000).
- Minyard, Karen J.** “Rural Health Briefing.” Georgia Hospital Association Board Meeting and Retreat. (May 11, 2000).
- Minyard, Karen J.** “Using Information in Decision Making.” Strategic Planning for Rural Health Networks. Sponsored by Robert Wood Johnson Foundation. Conducted by the Southern Rural Access Program and The Alpha Center. Little Rock, Arkansas. (November 30 – December 2, 1999).
- Minyard, Karen J.** “Networks for Rural Health: Program Overview.” Networks for Rural Health Annual Conference. Georgia Health Policy Center. Macon, Georgia. (December 7, 1999).
- Minyard, Karen J.** “Networks for Rural Health.” Catch a Wave into Y2K: Solutions for Rural Georgia. Georgia Rural Health Association. Callaway Gardens, Pine Mountain, Georgia. (October 21, 1999).
- Minyard, Karen J.** “Health Care Policy to Support Access to Primary Care.” Georgia Senate Health and Human Service Committee. Hearing on Access to Primary Care. Atlanta, Georgia. (September 20, 1999).
- Minyard, Karen J.** “Community and Provider Networking.” 11th Annual State of Georgia Loan Repayment Program, Recruitment and Retention Seminar, State Board of Medical Education. Atlanta, Georgia. (April 30, 1999).
- Minyard, Karen J.** “Georgia Network Technical Assistance Effort.” Presented at Robert Wood Johnson’s Southern Rural Access Grantee Program. Atlanta, Georgia. (March 26, 1999).
- Minyard, Karen J.** “Networks for Rural Health: A National Overview.” Presentation at the Georgia Rural Health Association. (October 29, 1998).

Minyard, Karen J. “Networks for Rural Health.” Presentation to the Georgia Association for Small and Rural Hospitals. (June 18, 1998).

Minyard, Karen J. “A System to Ensure the Continuation of Safety Net Services.” TELNET/Meeting Point, Georgia Hospital Association Research and Education Foundation. (January 6, 1998).

Oviatt, Benjamin M. and **Minyard, Karen J.** “Toward a Model of Institutional Arrangements in Response to Revolutionary Change in Health Care Markets.” Presented at the 1995 Academy of Management meeting in Vancouver. (A version presented at the Georgia Strategy Conference (U. of Georgia), (April 15, 1994.)

Minyard, Karen J. “Development of a Community Designed Women’s Health Resource Center.” Presentation at the National Association of Healthcare Marketing. San Francisco, California, June, 1991. (Versions also presented at the National Association of Women’s Health Programs, October 1987; October 1988; and October 1991.)

Minyard, Karen J. “Knowing What Women Want: Find Out By Asking Them.” The National Association of Women’s Health Programs: Focus, Sept. /Oct. 1988, p.4.

MEDIA COVERAGE

The op-ed by **Minyard, Karen**, director (Georgia Health Policy Center) and Mary Wilson (Community Builder) [“Creating a healthy life for all”](#) was featured in the Atlanta Journal-Constitution’s Atlanta Forward Leadership blog on May 14, 2015.

Minyard, Karen, director (Georgia Health Policy Center), was quoted in the Creative Loafing article [“Buckhead residents have longer life spans than Vine City residents, report says”](#) on April 29, 2015.

Minyard, Karen, director (Georgia Health Policy Center), was quoted in The New York Times Article [“Same City, but Very Different Life Spans”](#) on April 28, 2015.

Minyard, Karen J. The Affordable Care Act’s impact on the business community. *The Doctor’s Roundtable radio show*. March 27, 2014.

Minyard, Karen J. “Health care law makes employers rethink business plans.” *North Fulton*. October 18, 2013.

Minyard, Karen J. “Women should benefit under ACA implementation.” *Atlanta Business Chronicle*. October 18, 2013.

Minyard, Karen J. “Summit addresses health care act.” *Forsyth County News*. October 17, 2013.

Minyard, Karen J. “Summit focusing on health care act” *Forsyth County News* article. October 9, 2013.

Minyard, Karen J. and Landers, G., “Health care changes can improve public health, speaker says.” *Athens Banner-Herald*. October 3, 2013.

Minyard, Karen J. was interviewed on NBC 11Alive regarding the U.S. Supreme Court Ruling on the Affordable Care Act, June 28, 2012 during the 11pm newscast.

Minyard, Karen J. was interviewed on Healthcare Consumerism Radio on Friday, June 29, 2012.

Minyard, Karen J., and Sandra Elizabeth Ford. Improving Our Communities’ Health. Atlanta Regional Commission’s television show “The Shape of Things to Come.” Georgia Public Broadcasting Television Interview. Atlanta, GA. April 2010.

TEACHING EXPERIENCE

1991-Present Georgia State University Atlanta, GA

Using Research to Develop Health Policy, Fall 2000, Fall 2004, Spring 2007, Spring 2010, Spring 2012, Spring 2015, Spring 2018 - Ph.D. Seminar Course.

Strategic Management, winter, 1995

Strategic Management for Executive MBA, spring, 1994, Spring 1995

Teaching Assistant.

Principles of Management, winter, 1991, fall, 1994

1979-1986 Department of Nursing Administration,
Medical College of Georgia
Assistant Professor

HONORS

1991-1994 Commonwealth Fund Nurse Executive Fellowship (\$15,000)

1993 Best Paper in the Social Issues in Management Division, Academy of Management Annual Meeting

1994 Best Paper in the Health Administration Division, Academy of Management Annual Meeting

1995 The Waino W. Suojunen Award for Research and Excellence

1995-1996 Dissertation Grant (\$150,000)

1996 Exemplar Research Award (\$2,000)

2002 Distinguished Researcher of the Year, Georgia Rural Health Association

2004 Atlanta Business Chronicle Health Care Heroes Finalist

2006 Recipient of University of Virginia Distinguished Alumni Award: College of Nursing

2007 Leadership Atlanta Class of 2007

2012 Recipient of Georgia Health Sciences University Distinguished Alumni Award: College of Nursing’s E. Louise Grant Award for Excellence in Clinical Practice, Administration and Community Service

2016 Karen Minyard BS, MSN '79, PhD

College of Nursing Phoebe Kandel Rohrer Distinguished Alumna and Presidential Alumna

PROFESSIONAL ACTIVITIES

- 2005 Executive Appointment, Governor Sonny Purdue's Cervical Cancer Elimination Taskforce
- 2005-2011 The Journal of Rural Health, Editorial Board Member
- 2005 Governor Sonny Purdue's Steering Committee for the Healthcare Prevention Initiative, Board Member
- 2016-present 100 Million Healthier Lives – Leadership Council
- 2016-present Health Care Without Harm – Advisory Council
- 2016-present America's Essential Hospitals – Technical Expert Panel
- 2017-present Advisory Council for Doctor of Nursing Practice Nurse Executive Program
Augusta University College of Nursing
- 2018-present The Hilltop Institute – Hilltop Advisory Board
- 2019-present National Advisory Council – Len Nichols
- 2019-present Systems for Action – National Advisory Committee

MEMBERSHIPS

- 1975-present American Nurses Association
- 1992-present Academy-Health
State Interest Advisory Committee (2010-2015)
Committee on Advocacy and Public Policy Chair (2018-2020)
Translation and Dissemination Institute Advisory Committee (2013-Present)
Board of Directors (2018-Present)
- 1992-present Strategic Management Society
- 1992-present Academy of Management
- 1992-present Southern Management Association
- 1997-present National Rural Health Association
- 1997-present Georgia Rural Health Association, Board Member (1997-2002), President (2001)
- 1979-present Sigma Theta Tau (Honorary Nursing Society)
- 2001-2007 Georgia Association of Primary Health Care, Board Member
2001-present Communities Joined in Action, Founding Board Member (Annual Program Chair 2009 and 2010)
- 2002-present National Network of Public Health Institutes
Board Member (2004-2012)
Chair (2008-2010)
National Program Chair (2020)
- 2004-2010 American Project Access Network (PIN), Board Member
- 2005-present Georgia Health Decisions, Board Member